

AGENDA
INTERGOVERNMENTAL WORKSESSION
Town of Telluride Hosting

Participants: Telluride, Mountain Village, Ophir, Norwood, Sawpit, San Miguel County
1:30 pm, Monday, November 14, 2016
Town of Telluride Fire Station Conference Room

	TOPIC	SPONSOR/SPEAKER	TIME
1.	Discussion Regarding Election Results	Town of Telluride Mayor Pro Tem Ann Brady	15 Minutes
2.	Discussion Regarding Next Steps with Tri Agency Strategic Plan	Paul Reich	30 Minutes
3.	Presentation of Radiation Baseline Study	Rory Cowie, Mountain Studies	30 Minutes
4.	Presentation From Crown Castle Regarding Proposed Cell Phone Tower	Gina Childers, Crown Castle	60 Minutes
5.	2017 Proposed IG Meeting Calendar	Telluride Town Clerk Tiffany Kavanaugh	5 Minutes
6.	Other Business – Next Meeting		
7.	Adjourn		

Distribution

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San Miguel Regional Behavioral Health Funding

Intergovernmental Meeting November 14, 2016

Agenda

1. Behavioral Health Strategic Plan
2. "Actionables"
 - a. Mental Health First Aid/Youth Mental Health First Aid
 - b. Tele Therapy Pilot in Telluride/Norwood Schools
 - c. Substance Abuse Prevention/Safe Tourism Campaign
 - d. Trauma Informed Care
 - e. Part Time Behavioral Health Program Manager
3. What Can You Do?
4. Next Steps

Attachments:

San Miguel County Behavioral Health Strategic Plan

Regional Behavioral Health Commission Proposal

Presentation Power Point from Local Government Meetings

SAN MIGUEL COUNTY BEHAVIORAL HEALTH STRATEGIC PLAN 2016-2019

VISION

the future we aim to create

A community that inspires hope and improves overall well-being.

MISSION

what we do and who we serve

Enhance the well-being of our community through education, prevention, advocacy and services that support resilience and recovery.

STRATEGIES for CHANGE

*the approach we use to
achieve our mission*

OVERALL APPROACH

We create, implement, and manage behavioral health initiatives, utilizing our existing resources and increasing community education and awareness around behavioral health and wellness. We develop county-wide prevention activities, eliminating gaps and assuring a comprehensive approach. We focus on availability and affordability to all community members regardless of socioeconomic status. Aware of our rural setting, we will improve access to training and services by finding new models of care, using grass-roots support, and integrating mental health into non-traditional settings.

BEHAVIORAL HEALTH STRATEGIC PLAN 2016-2019

GOAL 1: Create, Implement, and Manage Initiatives of the Strategic Plan

OBJECTIVE 1a: Create a County Commission for Mental Health and Substance Abuse

- Identify composition of Commission
- Research successful existing Commission models
- Launch the Commission and provide model research results

OBJECTIVE 1b: Undertake mapping of existing Mental Health resources

- Research existing resources and identify gaps, including demographics and geographics, in surrounding San Miguel County
- Identify format of “map” and distribution
- Develop plan for ongoing maintenance of the guide to include program changes

OBJECTIVE 1c: Create tracking and reporting systemⁱ

- Protocols for every trackable action of Strategic Plan will mandate that as tracking components are launched, we will convene to assure all tracking components are in place
- Mutual accountability will be assured by establishing tracking protocols
- Identify global tracking and reporting system to encompass all participants

OBJECTIVE 1d: Undertake a countywide promotional campaign on Mental Health Strategic Plan activitiesⁱⁱ

- Work with committee to identify most effective means/format
- Determine what we share
- Determine frequency of reporting
- Evaluate increase in awareness through campaign efforts to evaluate effectiveness

OBJECTIVE 1e: Work collaboratively to leverage and expand funding for Mental Health Strategic Plan Initiatives

- Identify diverse potential funding streamsⁱⁱⁱ
- Collaborate on joint grant partnerships
- Leverage resources for funding initiatives

BEHAVIORAL HEALTH STRATEGIC PLAN 2016-2019

GOAL 2: Increase Community Education and Awareness About Mental Health and Wellness

OBJECTIVE 2a: Establish National Alliance on Mental Illness (NAMI) Chapter^{iv}

- Research process and requirements to become official NAMI Chapter
- Identify roles and responsibilities
- Launch

OBJECTIVE 2b: Create Multimedia campaign to change norms and reduce stigma

- Adopt a tool to determine community readiness
- Research and launch effective stigma reducing campaign/s
- Evaluate the change in community norms

OBJECTIVE 2c: Provide research-based trainings to educate community members on Mental Health^v

- Promote and increase participation in existing trainings
- Identify new evidence-based trainings to address gaps in populations and areas served
- Partner to launch new trainings - one per year

OBJECTIVE 2d: Join the “Compassionate Communities” initiatives^{vi}

- Research process and requirements to become officially recognized as a “Compassionate Community”
- Identify roles and responsibilities
- Launch

OBJECTIVE 2e: Increase participation in existing programs and expand early childhood programming

- Promote and increase participation in existing trainings
- Identify new evidence-based trainings to address gaps in populations and areas served
- Partner to launch new trainings - one per year

BEHAVIORAL HEALTH STRATEGIC PLAN 2016-2019

GOAL 3: Develop and Implement Community Prevention Activities Avoiding Duplication and Eliminating Gaps

OBJECTIVE 3a:

Implement a program to reduce people with Mental Health issues in jails ^{vii} ^{viii}

- Conduct Mental Health Needs Assessment with law enforcement and other criminal justice stakeholder groups
- Research and develop program/s that address findings
- Launch, with necessary partners

OBJECTIVE 3b:

Increase universal Mental Health and substance abuse screenings in as many sectors as possible ^{ix}

- Identify and adopt lifespan screenings
- Identify, partner, and train appropriate sectors
- Address confidentiality requirements regarding sharing information
- Partner and launch

OBJECTIVE 3c: Ensure curriculum that addresses both Mental Health and substance abuse is available to all children; ensuring confidentiality, as appropriate^x

- Identify current available curriculums and identify gaps
- Research other existing curriculums to fill gaps
- Partner, as appropriate and launch
- Educate and increase awareness regarding state law concerning minors and confidentiality

OBJECTIVE 3d: Create inter-generational and cross-cultural learning experience through civic engagement^{xi}

- Engage faith-based, school, and civic groups to provide needs assessment information regarding applicable program availability
- Identify opportunities for partnerships (example: shared resources)
- Engage senior population and Spanish speakers to understand barriers to participating in programming

OBJECTIVE 3e: “Safe Tourism” campaign addressing substance use, using harm-reduction strategies

- Address barrier and create appropriate plan/s
- If appropriate, adapt, and adopt existing state/city campaign collateral materials on similar campaign
- Partner with chambers of commerce to distribute

BEHAVIORAL HEALTH STRATEGIC PLAN 2016-2019

GOAL 4: Improve Access to Training and Services

OBJECTIVE 4a: Integrate Mental Health into non-traditional settings

- Assess readiness of non-traditional partners
- Assist in integration of services in willing partners

OBJECTIVE 4b: Find models of care that address the Mental Health workforce shortage^{xii}

- Research telehealth
- Identify and promote incentives for Behavioral Health professionals to relocate and remain in county
- Identify models of care that utilize non-traditional clinicians & para-professionals
- Adopt better use of group therapy and treatments

OBJECTIVE 4c: Launch grassroots, peer-support groups^{xiii}

- Encourage launching of NAMI support group models
- Diversify peer support model to encourage a broad spectrum of peer-support needs

OBJECTIVE 4d: Ensure Mental Health workforce is trained in trauma-informed care

- Identify existing trauma-informed care used in medical settings
- Identify local trauma-informed expertise; contact for effective use within county
- Encourage countywide trainings regarding ACE testing and findings

OBJECTIVE 4e: Encourage use of Recovery Support Specialists (RSS) in appropriate programs

- Identify existing programs and roles of RSS
- Determine effective use of RSS in rural communities
- Partner and launch appropriate program/s

BEHAVIORAL HEALTH STRATEGIC PLAN 2016-2019

Goal 5: Develop and Implement Programs of Substance Use Prevention

OBJECTIVE 5a: Assess Current Student Use Through Surveys

- Engage Freedom From Chemical Dependency (FCD) to survey Grades 6-12 in area schools
- Analyze current and historical data, as available, to determine current usage rates, attitudes toward substance use
- Determine current risk and protective factors within the school and community
- Inventory existing school & community services directed at youth prevention efforts

OBJECTIVE 5b: Assist School Districts & Communities with Developing a Strategy for Improving Prevention Efforts

- Develop Social Norms Campaign, as appropriate, for schools and community
- Develop PSA campaign for schools and community around Substance Prevention Education

OBJECTIVE 5c: Develop Parent & Community Education Program for Substance Prevention and Mental Health Awareness

- Explore existing evidence-based programs to educate parents about substance use (e.g. Speak Now Campaign)
- Implement evidence based parent education programs
- Provide Youth Mental Health First Aid Trainings to Parents, Teachers, School Staff, Athletic & Club Athletic Coaches

OBJECTIVE 5d: Create A Youth Prevention Community Coalition to Address Youth Substance Misuse and Prevention

- Identify community partners (key stakeholders) to serve on coalition
- Engage key stakeholders possibly through an evidence-based model

BEHAVIORAL HEALTH STRATEGIC PLAN 2016-2019

Endnotes

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- ⁱ "DCF: Trauma Informed Care." DCF: Trauma Informed Care. Department of Children and Families, 2015. Web. 29 Oct. 2015. Link: <http://www.ct.gov/dcf/cwp/view.asp?a=4368&Q=514042>
- ⁱⁱ Novotney, Amy. "Creating Internships in Rural Areas." American Psychological Association, 2015. Web. 28 Oct. 2015. Link: <http://www.apa.org/monitor/2015/01/internships.aspx>
- ⁱⁱⁱ Hartley, David, Donna Bird, David Lambert, and John Coffin. "The Role of Community Health Centers as Rural Safety Net Providers." Muskie School of Public Service Working Paper.30 (2011): Web. 28 Oct. 2015. Link: <https://muskie.usm.maine.edu/Publications/rural/wp30.pdf>
- ^{iv} "Find Your Local NAMI." NAMI: National Alliance on Mental Illness. N.p., 2015. Web. 28 Oct. 2015. Link: <https://www.nami.org/Find-Your-Local-NAMI>
- ^v Blanch, Andrea, and David Shern. "The Power of Community." Mental Health America. N.p., 2015. Web. 30 Oct. 2015. Link: <http://www.mentalhealthamerica.net/blog/power-community>
- ^{vi} "Overview." Charter for Compassion. N.p., 2015. Web. 2015. Link: <http://www.charterforcompassion.org/index.php/charter/charter-overview>
- ^{vii} "Stepping Up: A National Initiative to Reduce the Number of People with Mental Illnesses in Jails" American Psychiatric Foundation. Web. 28 Oct. 2015. Link: <https://csgjusticecenter.org/wp-content/uploads/2014/12/SteppingUpInitiative.pdf>
- ^{viii} "Welcome to OC Drug and Alcohol Detox" Orange County Detox. 28 Oct. 2015. Link: <http://www.ocdrugalcoholdetox.com/>
- ^{ix} Marc Lerner, M.D. "Mental Health Screening and Early Intervention in Schools" Center for Healthy Kids and Schools and National Adolescent Health Information Center. Web. 2015. 28 Oct. 2015. Link: <http://www.cdph.ca.gov/programs/cclho/Documents/LERNER%20Mental%20Health%20Screening%20and%20Early%20Intervention%20in%20Schools%20CCLHO%20presentation.pdf>
- ^x For an example see: "Mental Health First Aid" Mental Health First Aid. Oct. 2015. Link: <http://www.mentalhealthfirstaid.org/cs/>
- ^{xi} "Integration and Civic Engagement" Calgary Chinese Community Service Association. 28 Oct. 2015. Link: <http://cccsa.ca/service/integration-civic-engagement>
- ^{xii} "Telebehavioral Health Training and Technical Assistance" SAMHSA-HRSA Center for Integrated Health Solutions. 28 Oct. 2015. Link: <http://www.integration.samhsa.gov/operations-administration/telebehavioral-health>
- ^{xiii} SMART Recovery – Self-Management for Addiction Recovery" SMART Recovery. 2015. 28 Oct. 2015. Link: <http://www.smartrecovery.org/>

Regional Behavioral Health Strategic Plan Town of Telluride Town Council August 30, 2016

Erich Lange, Community Engagement Specialist, Tri-County Health Network

Shelly Spalding, CEO, The Center for Mental Health

Paul Reich, President, Telluride R-1 School District Board of Education

Mandy Miller, Executive Director, San Miguel Resource Center

Carol Friedrich, Director, Ouray & San Miguel Social Services

Defining the Issues:

- Resort vs. Healthy Community
 - Demographics of Workforce
 - Visitors And Residents
 - Pressures of Seasonal Economy, High Cost of Living
 - Availability of & Promotion of Legal & Illegal Substances
 - Availability of Behavioral Health & Medical Services

Defining the Issues:

- 2014 Mental Health Learning Summit
 - Tri-County Community Health Needs Assessment
 - 2015 Summit on Youth Substance Prevention
 - 2016 Mental Health & Suicide Forum

Resulted in:

2016 San Miguel Behavioral Health Strategic Plan

- Funded by San Miguel County & Tri County Health Network
 - Focus on behavioral health
 - Interviews with key stakeholders across the community

Issues Identified in the Strategic Plan

- Access to behavioral health services
 - Access to substance use disorder treatment services
 - Incarceration of individuals with mental illness
 - Substance use prevention
 - Mental health awareness & reduction of stigma surrounding mental illness

Led to meetings with representatives from:

- Tri County Health Network
 - San Miguel County Department of Social Services
 - San Miguel Resource Center
 - Center for Mental Health
 - Telluride School District

Strategic Plan Areas of Focus:

- Establish a Regional Commission on Behavioral Health & Substance Prevention to create, implement and manage the initiatives of the Strategic Plan
 - Increase community education & awareness about mental health & wellness
 - Develop & implement prevention activities avoiding duplication & eliminating gaps
 - Improve access to training & services

Year One Goals of the Strategic Plan

- Mental Health First Aid
 - Regional Behavioral Health Summit
 - Community Coalitions
 - School Based Prevention & Therapy
 - Incarcerated Individuals

2016-2019 Goals of the Strategic Plan

- Tele-therapy
 - Increase Access
 - Public Awareness Campaigns
 - Safe Tourism
 - Behavioral Health Assessments
 - Peer Support

Funding Requirements

Primary Initial Funders

- San Miguel County
- Town of Telluride
- Town of Mountain Village

Stakeholder Funding

- Center for Mental Health
- Telluride Medical Center
- Telluride Foundation

Grant Opportunities

- Local
- State
- National

Regional Behavioral Health & Substance Prevention Commission

Area Providers & Agencies Including, but not limited to:

San Miguel County Social Services

Center for Mental Health

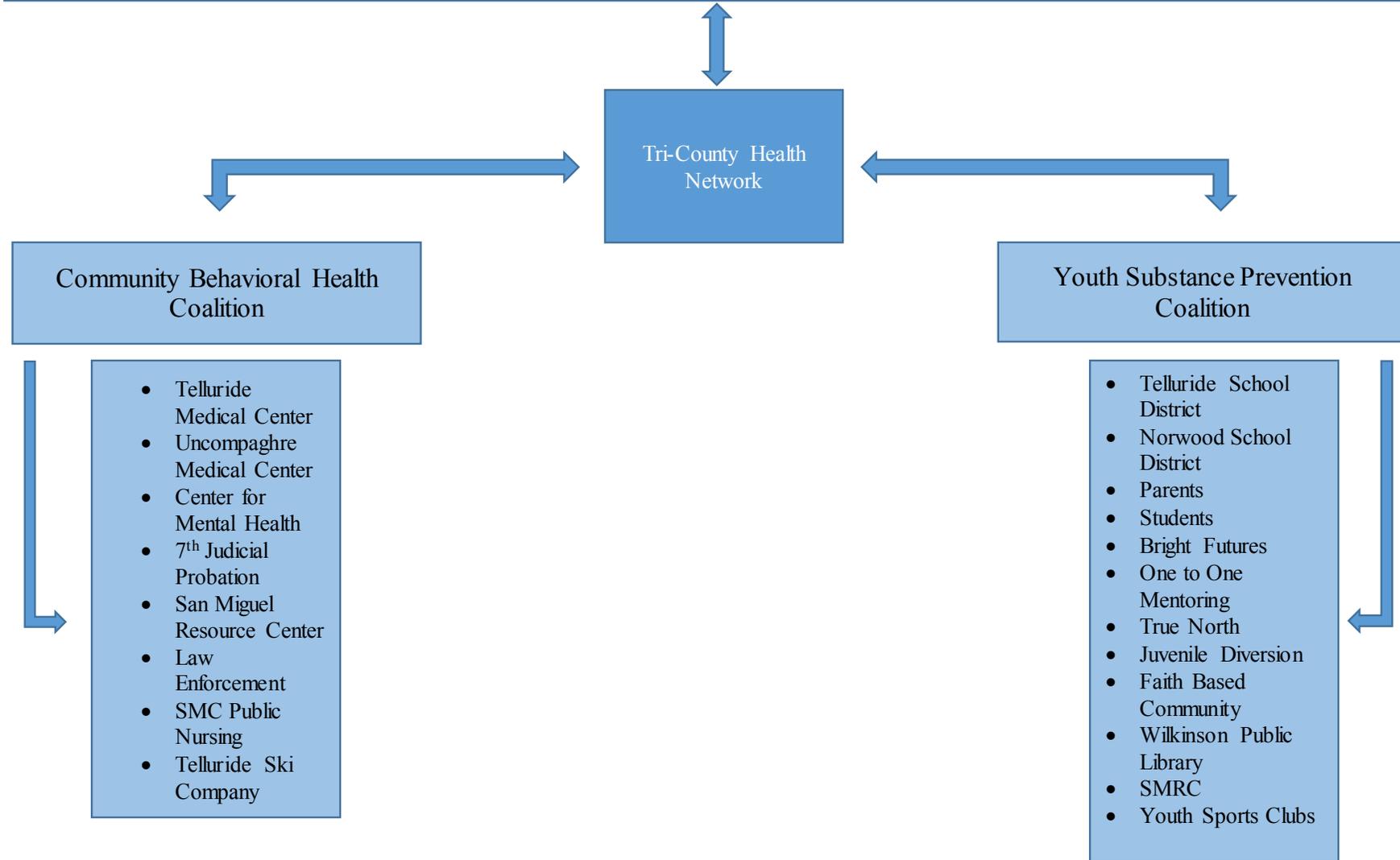
San Miguel Resource Center

Telluride Medical Center

Uncompaghre Medical Center

Telluride School District

Tri County Health Network



San Miguel County Behavioral Health Strategic Plan 2016-2019
Town of Telluride Town Council
August 30, 2016

Agenda

1. How Did We Get Here?
2. The Strategic Plan
3. The Way Forward: Implementation of the Strategic Plan

Attachments: San Miguel Behavioral Health Strategic Plan
A Brief History of Community and Agency Efforts Around Behavioral
Health & Substance Prevention
The Way Forward: Strategic Plan Working Group Recommendations
2014-16 Cannabis and Alcohol Taxes from Town of Telluride & San
Miguel County
Project Budget
Regional Commission on Behavioral Health & Substance Prevention
Organization Chart

Regional Commission for Behavioral Health & Substance Prevention

A Brief History of Behavioral Health & Substance Prevention Efforts in San Miguel County

Our regional economy is heavily oriented toward tourism—a world class destination ski resort in the winter and a summer vacation area featuring numerous festivals and outdoor activities. Many of our visitors come to enjoy themselves in the “party atmosphere” and it is often challenging for the community to balance the needs of the full-time resident population with the sometimes contradictory impulses of a “party” environment. While not quite Bourbon Street at Mardi Gras, the community does have a reputation of being very relaxed toward the use of various legal and illegal substances, and it is not surprising that many tourists enjoy access to substances that are not available at home. A recent Watch article on the cannabis trade cited Mike Davis, owner of the Telluride Bud Company, “I’d say 75% of my customers right now are visitors from out of state.” A similar situation probably exists for our liquor stores and bars.

Further, the demographics of many of our seasonal employees leans heavily toward the 18 to 30-year-old population, many of whom are attracted to the same “party atmosphere.” At the same time, the high cost of living, seasonal nature of employment, and the transient nature of much of our workforce challenges individuals and coping mechanisms and safety nets are often lacking.

In addition, in light of the limited resources that are available in rural Colorado directed at physical and behavioral health, it is not surprising that our communities are challenged to address the behavioral health needs of their citizens.

Over the past fifteen years numerous efforts have been undertaken by community volunteers, social service agencies and organizations, and Tri-County Health Network, to address the real and perceived gaps in behavioral health care in San Miguel County and neighboring communities.

In the early 2000’s school-based efforts included the Positive Alternatives Team, the Telluride Regional Youth Initiative, and APEX. While modestly successful, including a one-time funding of a full-time substance prevention specialist in the area high schools, the effort consistently foundered due to the overreliance on volunteers, the reliance on one-time grant funding streams, and the failure of the broader community to engage on this issue.

In 2014, under the direction of the Tri-County Health Network (TCHNetwork), a Mental Health Learning Summit was held in Mountain Village, engaging 49 local governments and stakeholders in discussing behavioral health and substance abuse. The day-long session included an overview of existing services in our region (Center for Mental Health), innovations

in funding (Rocky Mountain Health Plans) and delivery of services (tele-psychiatry and school-based mental health integration), and a panel addressing substance abuse in our communities.

Additionally, TCHNetwork conducted a Community Health Needs Assessment that summer. Over 1,000 local residents, of varying age, race, and socio-economic status, as well as key stakeholders, including healthcare providers, social service providers, and community and government leaders, identified access to care, including mental health and substance abuse services, as one of the top three health care issues in the region.

In 2015 a Youth Substance Prevention Summit was held to raise awareness of the issue of youth substance use and abuse in our region, and to engage the community and important stakeholders in developing a community coalition centered around substance prevention efforts. A small group of volunteers agreed to continue the dialogue and under the direction of a school counselor met 4 times over the course of the 2015-16 school year without clearly establishing a path forward for the group or the community.

In mid-2015 San Miguel County and the TCHNetwork jointly funded the creation of a Behavioral Health Strategic Plan to assess current needs in the community centered around behavioral health and substance abuse. Multiple focus groups and individual meetings with key stakeholders took place over several months to identify existing services, gaps in services, and the needs of the community in the areas of behavioral health and substance abuse prevention.

In late fall 2015 TCHNetwork engaged with a small group of stakeholders, including San Miguel Resource Center, Telluride R-1 School District, San Miguel County Social Services, and the Center for Mental Health, to discuss the Strategic Plan and map out future steps. As a result of that effort the Strategic Plan Working Group strongly encourages the community to move forward with implementation of the Strategic Plan over the course of the next three years, with initial efforts directed at 5 areas of opportunity:

- Create a Regional Commission for Behavioral Health and Substance Abuse to improve access to and education of behavioral health throughout the region, while ensuring collaboration and efficient deployment of resources across the region;
- Establish stable funding sources (reduce reliance on one-time grants) by accessing local cannabis and alcohol tax revenues, and contributions by stakeholders and retail cannabis and alcohol vendors;
- Engage the community on the strategic plan in a second Behavioral Health Summit (September 2016) to increase community education & awareness about mental health
- Develop and implement prevention activities across agencies to avoid duplication and eliminate gaps
- Improve access to training and services

In June of 2016, in response to a cluster of suicides in our region that greatly elevated the concerns in the community around mental health, TCHNetwork organized a community meeting on the topic. A panel of local experts discussed existing resources and identified gaps in the services based on input from both the panel as well as over 50 community members who attended the lunchtime meeting.

At present, behavioral and mental health services are provided directly by the Center for Mental Health (largely to Medicaid & Underserved Populations), the Telluride Medical Center (private pay, 3rd party insurance), private providers, indirectly by organizations such as the San Miguel Resource Center, and in school settings by school counselors. In addition, TCHNetwork and the Center for Mental Health have provided community trainings for Mental Health First Aid, a nationally recognized, research-based program for educating laypersons about mental health issues.

Regional Commission for Behavioral Health & Substance Prevention

The Way Forward: **Strategic Plan Working Group Recommendations**

The aforementioned Strategic Plan Working Group is recommending that the community move forward to implement the Regional Behavioral Health Strategic Plan. To accomplish this, the working group recommends the following actions.

1. Establish a Regional Commission for Behavioral Health & Substance Prevention

This Commission would work to improve access to and education of behavioral health throughout the region. The Commission would initially consist of representatives from area agencies engaged in behavioral and physical health, as well as those stakeholders working with the target populations. This would initially include the following entities with additional participants to be determined based on interest and need:

- Tri-County Health Network
- The Center for Mental Health
- Telluride Medical Center
- Uncompahgre Medical Center
- San Miguel County Department of Social Services
- San Miguel Resource Center
- Telluride School District

The Regional Commission would work to implement the Behavioral Health Strategic Plan over the next three years to achieve the goals set out therein including, but not limited to:

- Coordinate efforts in behavioral health and substance abuse prevention across agencies;
- Collaborate in new and innovative approaches to providing services;
- Increase public awareness of behavioral health issues and community resources;
- Leverage resources in the region;
- Provide a framework for securing local, state and national grants;
- Award grant dollars to area providers to support ongoing and new programs aligned to the goals of the strategic plan;
- Research and implement evidence-based practices in the areas of behavioral health and substance abuse prevention.

2. Establish a stable, sustainable, and adequate source of funds and enlist local governments as leaders for local solutions to the behavioral health issues in our region

Local governments and agencies already involved in working in behavioral health are being asked to provide leadership and financial support to fund a locally controlled means of

achieving the successful implementation of the Strategic Plan. Along with stable, sustainable, and adequate funding, the leadership of the elected officials in the region is critical to highlight the importance of behavioral health and substance prevention efforts across our communities.

Funding for implementation of the Strategic Plan can be achieved, in part, by financial support from San Miguel County and the Towns of Telluride and Mountain Village. Potentially, the three governments could allocate a portion of the tax revenues derived from cannabis (in two of the three government jurisdictions) and alcohol sales (in all three government jurisdictions) toward behavioral health and substance prevention work, including implementing the Strategic Plan (See attached chart of tax revenues for these substances).

In addition, the Regional Commission will seek direct contributions from selected stakeholders, including the Telluride Medical Center and the Center for Mental Health, as well as local foundation grants, including the Telluride Foundation. Long term, supplemental funding will be sought through outreach to the distributors of these substances (retail and medical cannabis dispensaries, local retail liquor stores and bars), local, state and national grants (Communities That Care, etc.), and private donations.

It is important to reemphasize that the success of this initiative requires that a stable, sustainable, and adequate source of funds be dedicated to the Regional Commission. Without this funding, and the leadership of our three governments, successful implementation of the strategic plan over the next three years is unlikely.

3. **Empower the Commission to implement the Behavioral Health Strategic Plan over the next three years**

The Commission will specifically work to:

- Ensure collaboration among existing providers and ongoing programs;
- Encourage innovation to improve access to services;
- Secure additional funding sources to ensure the sustainability of programming;
- Establish and promote community wide initiatives in the areas of substance prevention education;
- Raise community awareness of mental health issues;
- Seek collaborative solutions to the challenges facing our community to maximize resources and ensure sustainability of programming.

Over the next year, the Commission will focus on the following areas:

- **Education:** Providing opportunities to educate the community on behavioral health issues and resources;
- **Prevention:** Expand the prevention education efforts in areas schools and in the community, in general;
- **Direct Services:** Investigate and implement initiatives to improve access to behavioral health and substance prevention resources.

This may include work in the following areas:

- Improve outcomes for incarcerated populations;
- Educate the local population in Mental Health First Aid and Youth Mental Health First Aid, evidence based programs shown to benefit the general population in assisting community members with behavioral health issues;
- Convene the 2nd Regional Behavioral Health Summit to further explore the issues and educate the community of behavioral health issues and resources;
- Expand school-based prevention programs, including funding programs provided by Freedom From Chemical Dependency, a Hazelden/Betty Ford program previously used in the local schools.
- Establish two new community coalitions comprised of a wide variety of community groups and stakeholders, including a Community Behavioral Health Coalition and a Youth Substance Prevention Coalition, to serve as “boots on the ground” to implement evidence-based programs in their specific areas, ensure collaboration among the stakeholders, and monitor the success of the programs.

Over the next three years, the focus of the Commission and its initiatives may include:

- Explore alternative means of delivering behavioral health treatment in schools, including tele-therapy;
- Explore initiatives to increase access to behavioral health services in rural areas, including telehealth, behavioral health integration, and technology;
- Develop public awareness campaigns around behavioral health to reduce the stigma of mental illness;
- Develop a public awareness campaign around Safe Tourism, encouraging responsible behavior among our visitors;
- Work with primary care clinics to ensure the use of evidence-based screening assessments and using the results of those tools to inform care, develop new programming, and expanding coverage as needed;
- Evaluate the feasibility of deploying a new community workforce of recovery specialists or peer support specialists to aid behavioral health interventions;
- Explore alternatives to incarceration for individuals with behavioral health issues.

Regional Commission for Mental Health & Substance Prevention

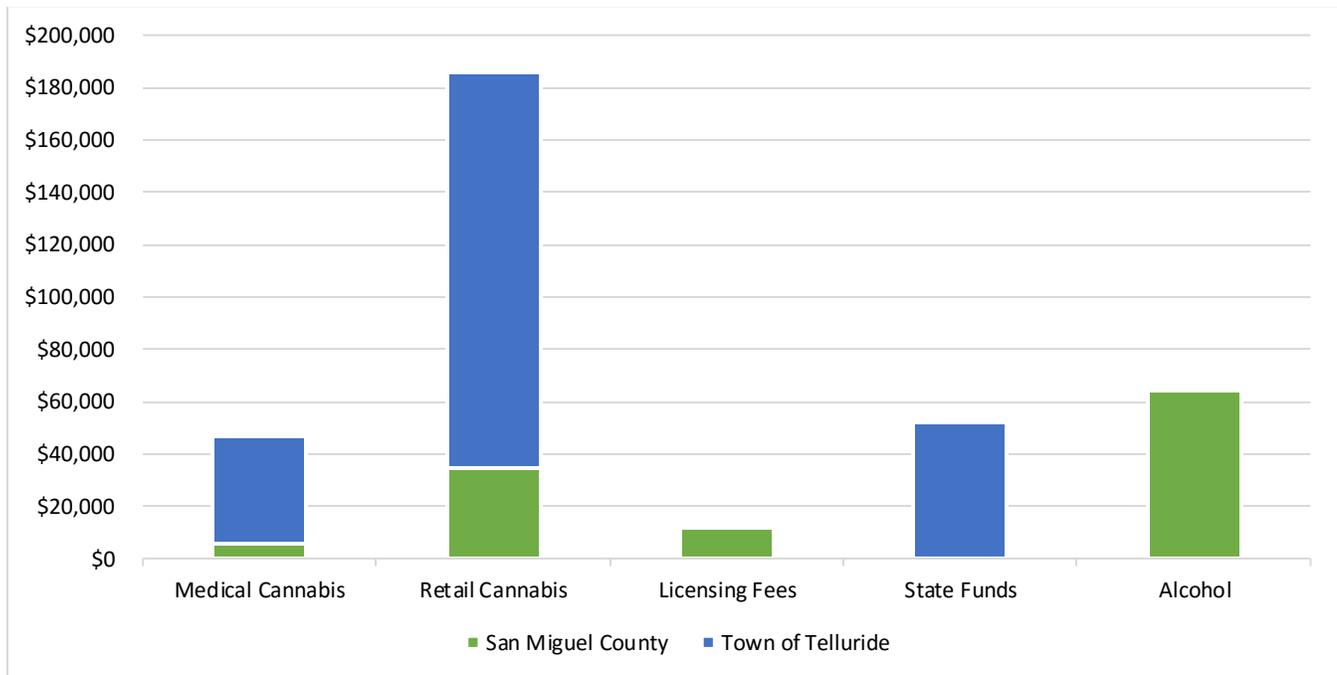
Cannabis and Alcohol Tax Revenues by Jurisdiction, by Year

<u>San Miguel County*</u>	<u>2014</u>	<u>2015</u>	<u>2016 (Jan-Mar)</u>
Medical Cannabis	\$ 7,457	\$ 5,929	
Retail Cannabis	\$ 43,352	\$ 34,661	
Alcohol	<u>\$ 59,657</u>	<u>\$ 64,249</u>	
Total San Miguel County	\$110,466	\$104,839	

*Does not include \$12K in Cannabis License Fees collected in 2015 by SM County

<u>Town of Telluride</u>	<u>2014</u>	<u>2015</u>	<u>2016 (Jan-Mar)</u>
Medical Cannabis		\$ 30,482	\$ 8,681
Retail Cannabis		\$150,770	\$50,155
State Funds		<u>\$ 52,174</u>	<u>\$15,553</u>
Total Town of Telluride		\$233,426	\$74,389

2015 Combined Total **\$338,265**



Mountain Village does not separately track sales tax for alcohol-related sales



10/27/16

Coonskin Ridge 100' Guyed Tower

The Foundation for a Wireless World.

Contents

1. Request for Conditions of Approval Change
 - Reason for Change
2. FAA Determination
3. FAA Red Light Specifications
 - Photo of Red Light in Crown Castle Test Lab
4. FCC Public Advertisement, July 29, 2016
5. Photos of Red Light mounted at site for 10 days
6. Ridgeline Covenant, Tract OSP-49R
7. Review of Original Request for New Tower
 - Regional Technology Needs
8. Existing Tower
9. Coverage Maps and Alternate Sites Review
10. Photo-simulations

Amendment Request to Conditions of Approval Resolution No. 2015-0423-08 Approved April 23, 2015

1. Requesting Change to Resolution No. 2015-0423-08

a) Section 1. Conditions of Approval

- The tower ~~shall not~~ “shall” include a light beacon in order to stand out to aircraft as required by FAA.

2. Requesting Acknowledgement tower lighting restriction does not apply to Tract OSP-49R

FAA Notice and Determination Results

1. FAA Ruling

a) Notice of Presumed Hazard from the FAA issued July 27, 2015

- i. The Notice finds the proposed structure exceeds obstruction standards and/or would have an adverse physical or electromagnetic interference effect upon navigable airspace or air navigation facilities.
- ii. The Notice also provided a pending resolution to reduce the height of the structure to “0” feet above ground level (10476 feet above mean sea level).
- iii. The Notice also stated *any* height exceeding “0” feet above ground level, will result in a substantial adverse effect and would warrant a Determination of Hazard to Air Navigation.

b) Determination of Hazard to Air Navigation issued on May 27, 2016

- i. A condition to the Determination is that the structure be lighted in accordance with FAA Advisory Circular 70/7460-1 L, Obstruction Marking and Lighting, red lights – Chapters 4, 5(Red), & 12.

FAA Advisory Circular 70/7460-1 L, Obstruction Marking and Lighting, Red Light

A0 LED L810 OL2 Dual Light, 14" high x 6" wide each

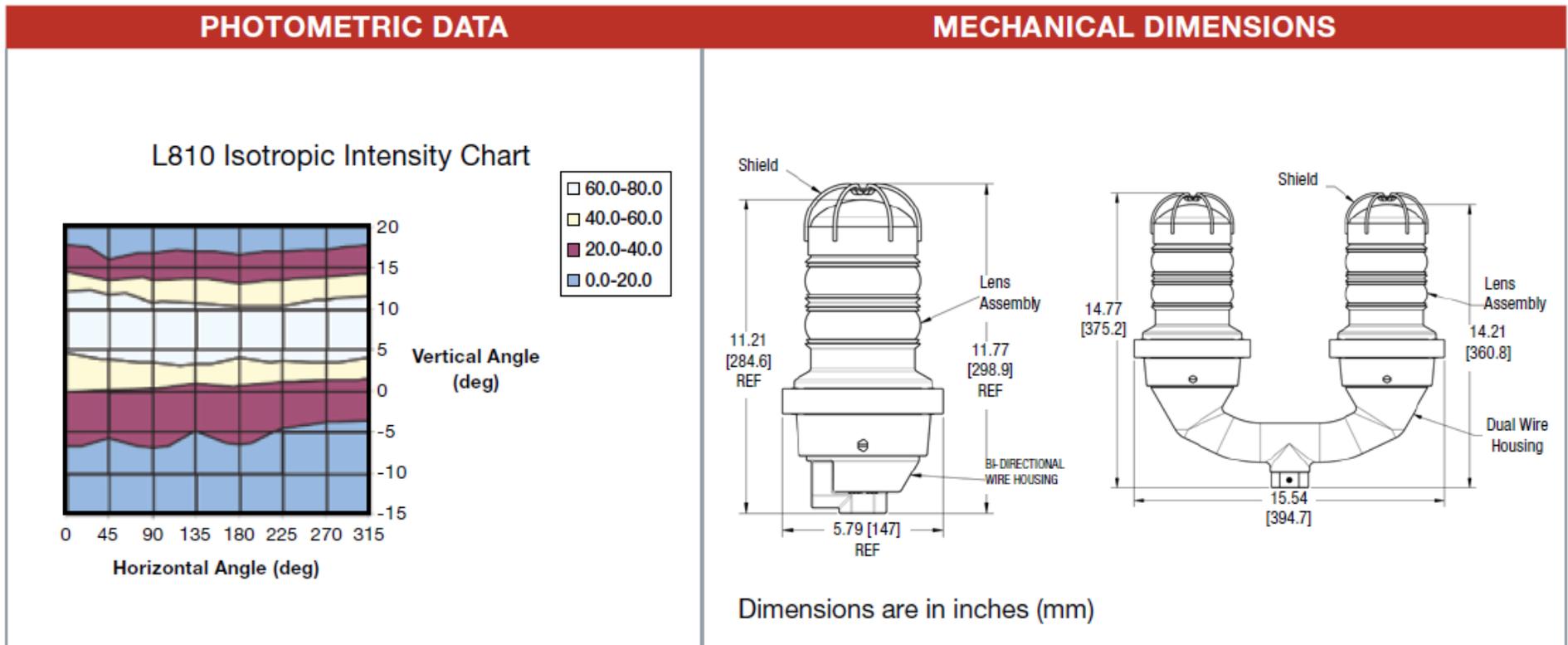


Chart shows light intensity will not appear as bright when viewed from standing below, village, or valley.

Crown Castle Test Lab Obstruction Lighting, Red Light



Photos of Lights at Proposed Facility Location and Height

Photo from Downtown Telluride



Photos of Lights at Proposed Facility Location and Height

Photo from Gondola Parking



Photos of Lights at Proposed Facility Location and Height

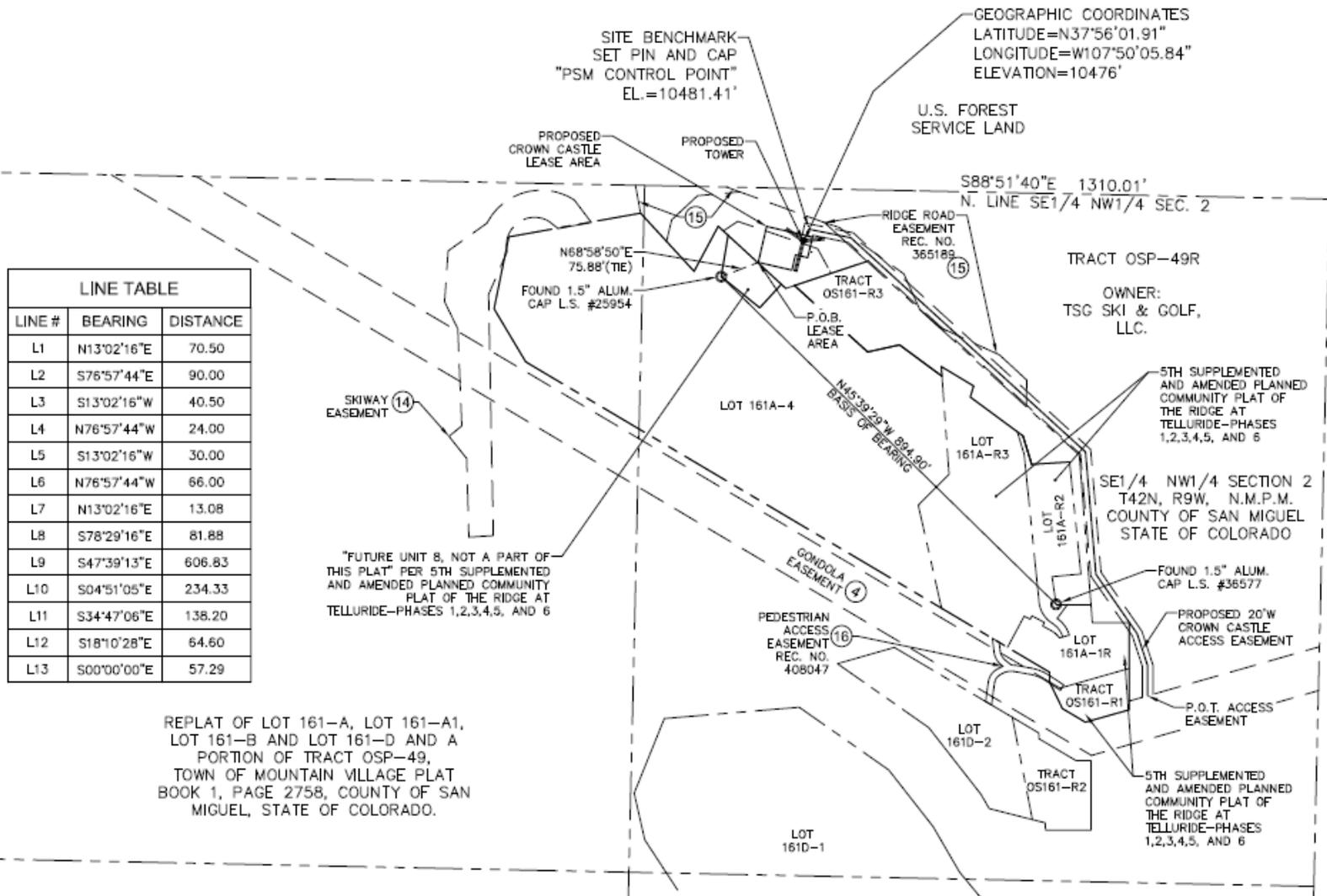
Photo from Roundabout



Ridgeline Covenant, Tract OSP-49R

1. Tract OSP-49R is not party to the Ridgeline Covenant, and the tower lighting restriction does not apply.
2. Being a good neighbor, Crown Castle requests consideration from The Town of Mountain Village, Town of Telluride, Telluride Ski & Golf Company, Telluride Mountain Village Resort Company, Inc., Telluride Gondola Transit Company, Mountain Village Metropolitan District, and Board of County Commissioners of San Miguel County, San Miguel County Housing Authority, Colorado to allow the red light on the 100' tall tower .

Tract OSP-49R



Proprietary & Confidential

Original Conditional Use Permit Request

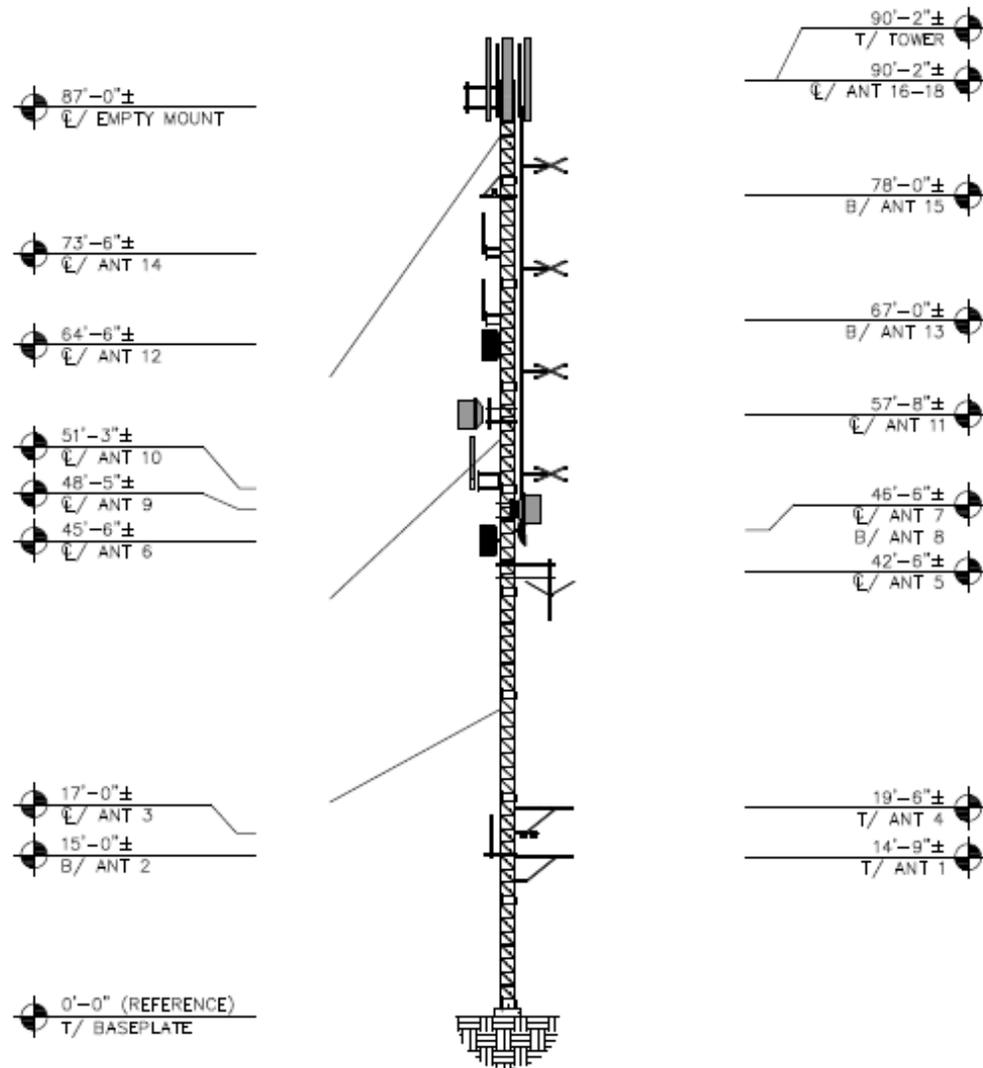
New Regional Needs

- As presented during the original request that was approved, the existing telecom facility has been in existence for nearly 50 years. The improvements to the telecom facility will benefit the surrounding community by greatly improving mobile phone service, including E-911 and other Emergency Services.
- Modernized communications used by law enforcement, fire, and emergency medicine personnel providing them increased capacity for their mobile communications and data needs.
- Mobile data traffic exceeded cellular phone traffic for the first time in 2015, and is expected to increase eightfold by 2020.
- Since the original approval, Crown Castle has a commitment from T-Mobile to install antennas on the new structure, hence creating a collocatable facility and lessening the amount of new facilities being requested of the region. One structure with multiple carriers serving multiple device users.
- Crown Castle has also learned that the existing structure hold antennas and microwave dishes owned by the County Sheriff's office, State, and Federal Government along with KOTO Radio. The County Sheriff desires to add more microwave dishes and antennas to the existing structure for emergency management services.

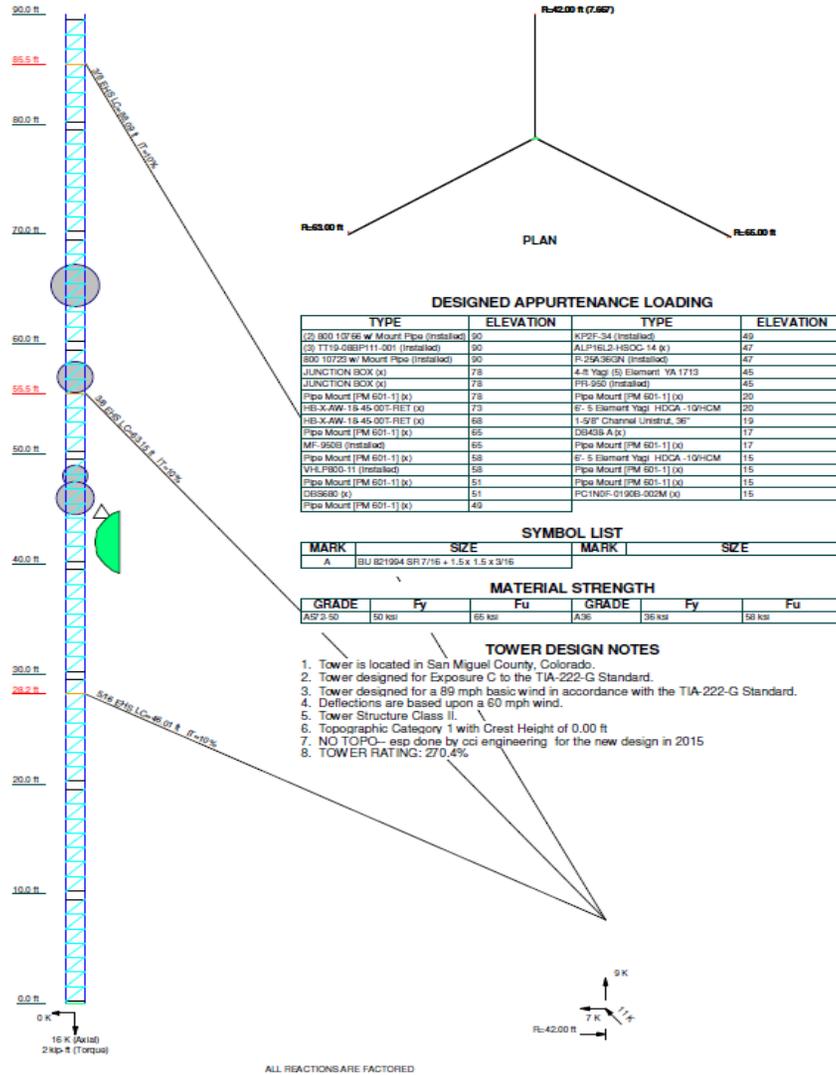
Regional Technology Needs, Emergency Management Services, Mobile Phone Service Upgrade Needs

- The new telecommunications facilities will upgrade and boost the residents and visitors ability to process transmit & receive calls and data at a much faster speed and allow users to utilize advance device applications without blockage or interruption of service.
- The current Coonskin Ridge facility exemplifies the microwave connection (line of sight) between the facilities at the Telluride Regional Airport and Coonskin Ridge and Downtown Telluride and the County Sheriff's office and beyond. This microwave connection is critical to dependence of signal for Coonskin Ridge site.
- Without line of sight from microwave dish to microwave dish, signal is lost, unlike radio waves that can be capture without line of sight.
 - Radio Waves have frequencies as high as 300 GHz or as low as 3 KHz
 - Diffraction around obstacles like mountains and following contour of earth
 - Microwaves frequencies range between 300 MHz and 300 GHz
 - Propagation distances limited to visual horizon.

Existing 90' Tower – Existing Antennas



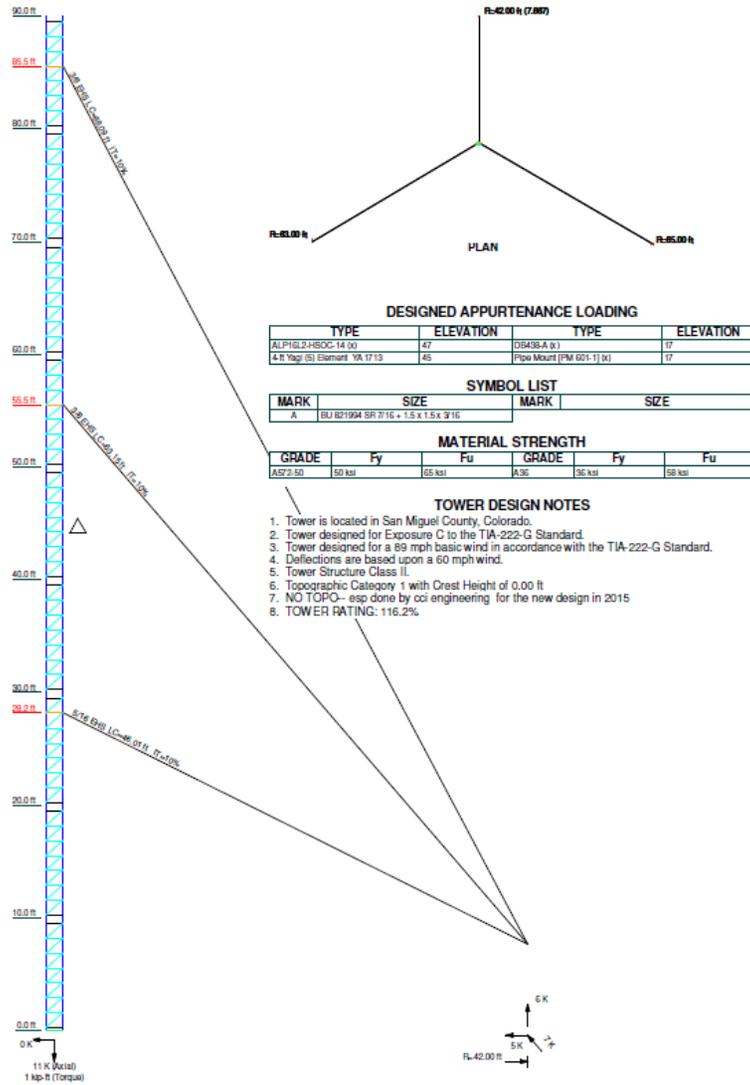
Existing 90' Tower – Structural Capacity



Existing Tower Structural Rating: Failure 270%

Proposed Additional AT&T Antennas Tower Structural Rating: Failure 448%

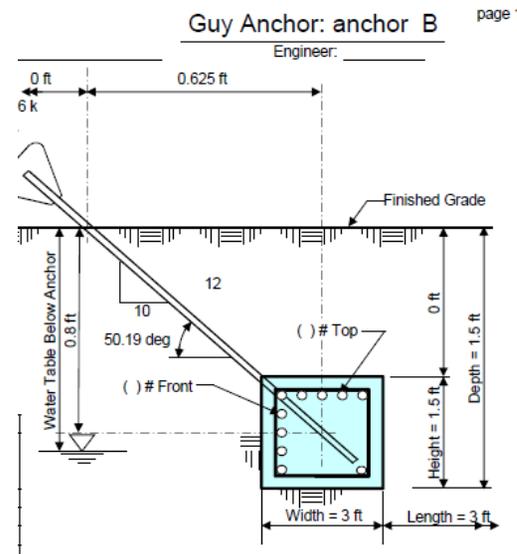
Existing 90' Tower – Structural Capacity



Existing Tower Structural Rating: Failure 270%

Existing Tower Structural Rating with KOTO Radio only: 200%

Tower Failure 116%
Deadman Guy Anchors 592%



Researched Additional Tower Locations and Alternate Tower Locations

1. Alternate Locations researched and ruled out due to loss of service. (see maps)
2. Existing AT&T Coonskin Ridge Tower Location
 - T-Mobile is currently does not have antennas on the Coonskin Ridge Tower
3. Alternate Location (Top of 15): Results is loss of service by both carriers.
 - AT&T map reflects loss of service to Highway 145, Town of Telluride, and Telluride Ski & Golf Resort
 - T-Mobile map reflects Town of Telluride, Telluride Ski Resort, Hwy 145, and Town of Mountain Village
4. Alternate Location (Gondola Building): Results is loss of service by both carriers.
 - AT&T map reflects loss of service to Highway 145 and Town of Mountain Village
 - T-Mobile map reflects Town of Telluride, Telluride Ski Resort, and Town of Mountain Village

Researched Additional Tower Locations and Alternate Tower Locations

1. Existing AT&T locations Topographic Map and Telluride Ski Mountains Map



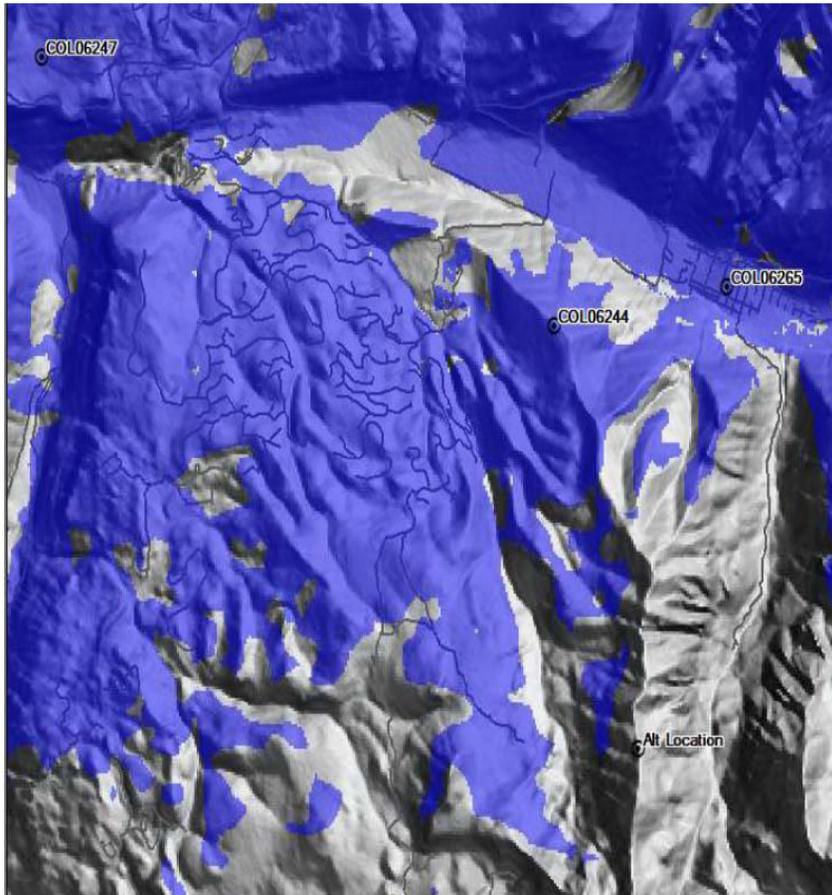
Map view with AT&T site locations and alternate site locations



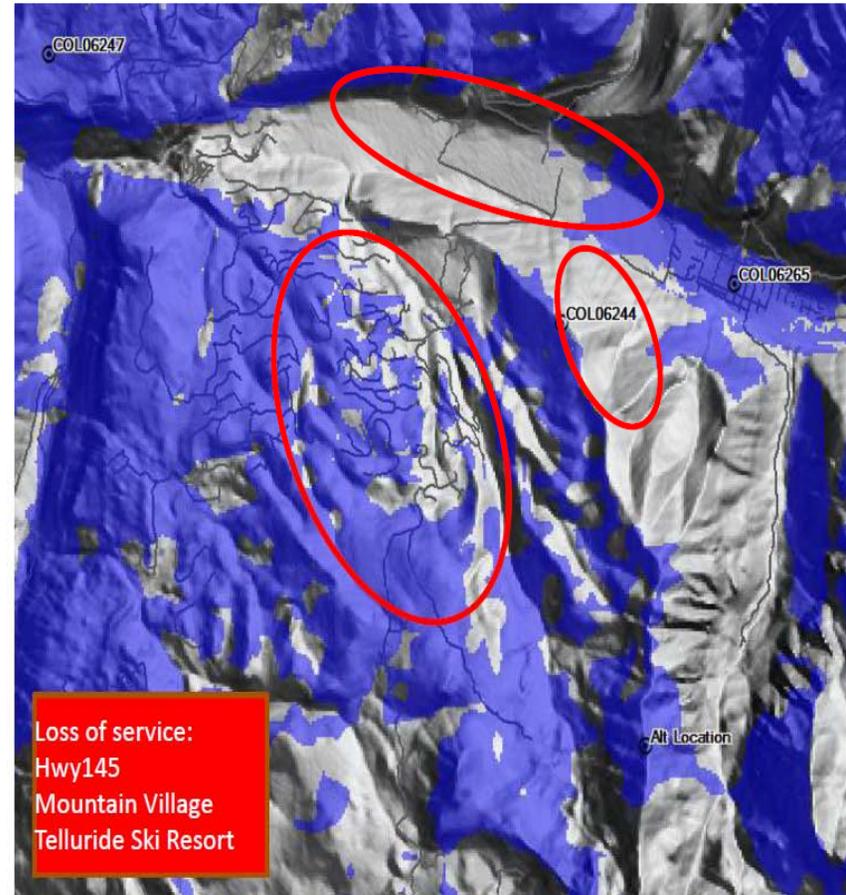
Ski trail map view with alternate site locations

Source: <http://www.tellurideski resort.com/the-mountain/maps/>

Existing AT&T Sites and Alternate Site “Top of 15” service area resulting in removal of Coonskin Ridge Tower

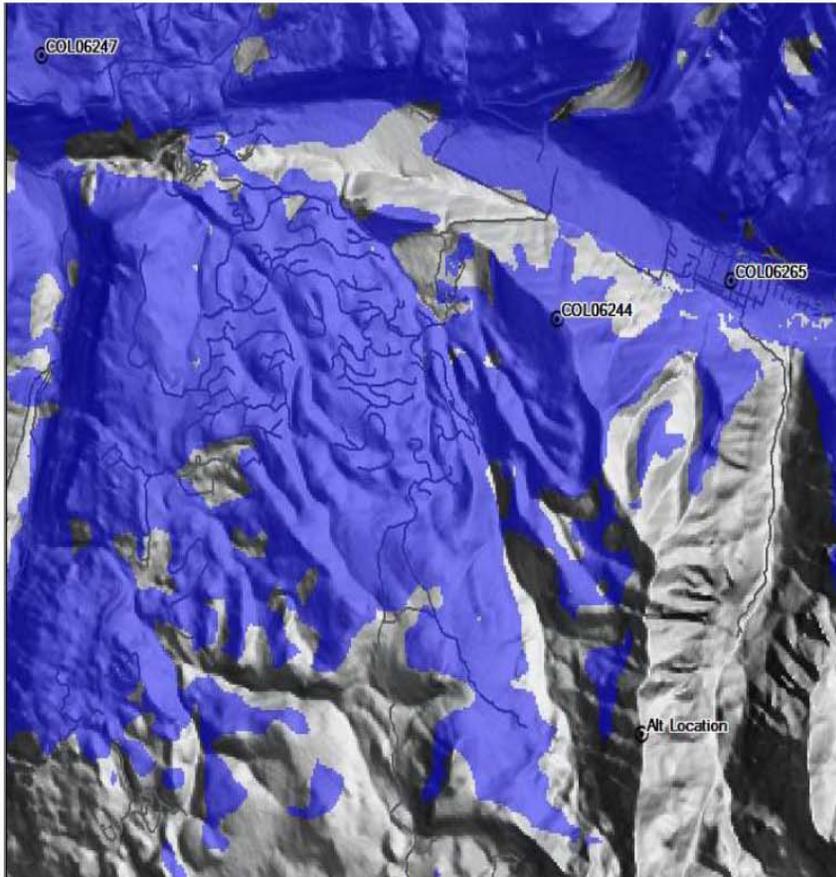


Service area generated by existing AT&T sites

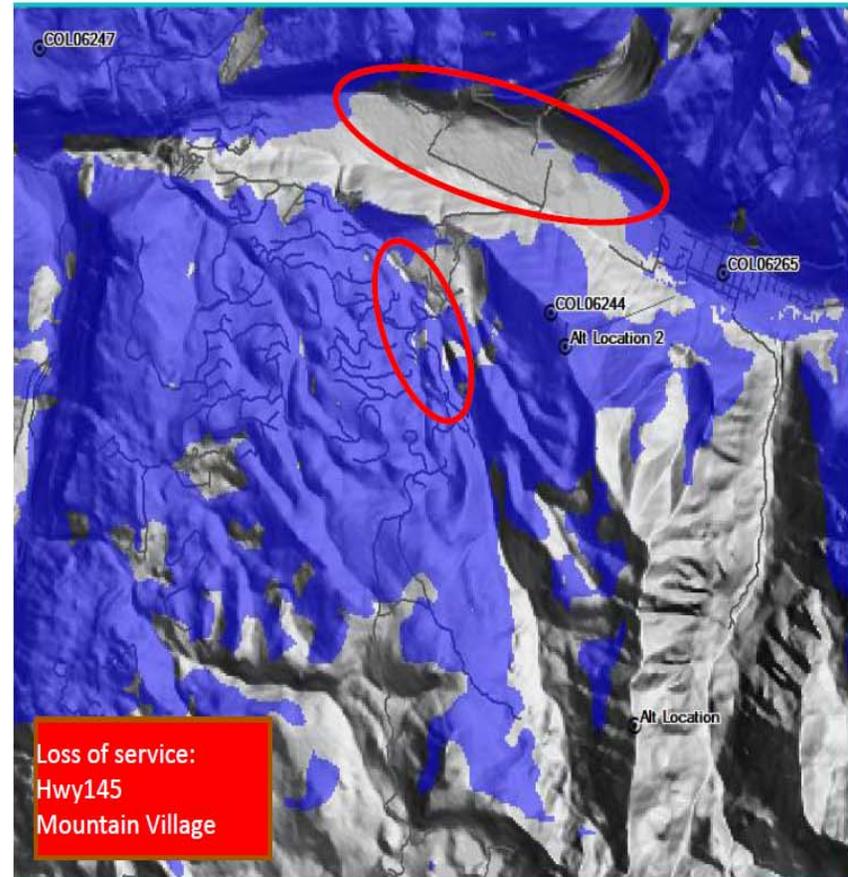


Service area resulting from removal of COL06244 (Coonskin) and addition of Alternate 1

Existing AT&T Sites and Alternate Site Gondola Building service area resulting in removal of Coonskin Ridge Tower

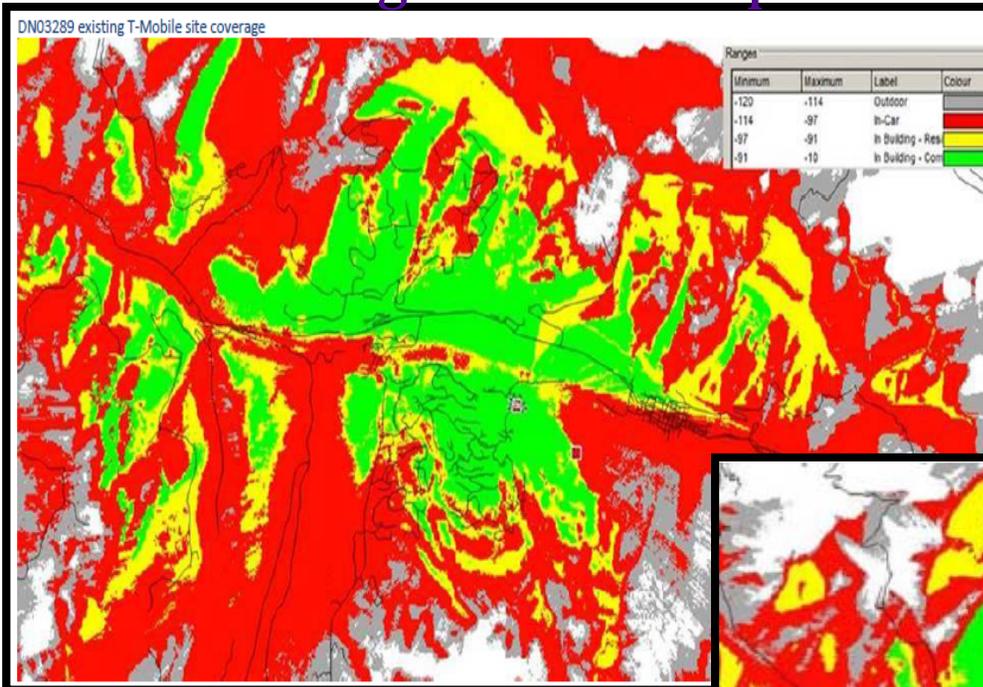


Service area generated by existing AT&T sites



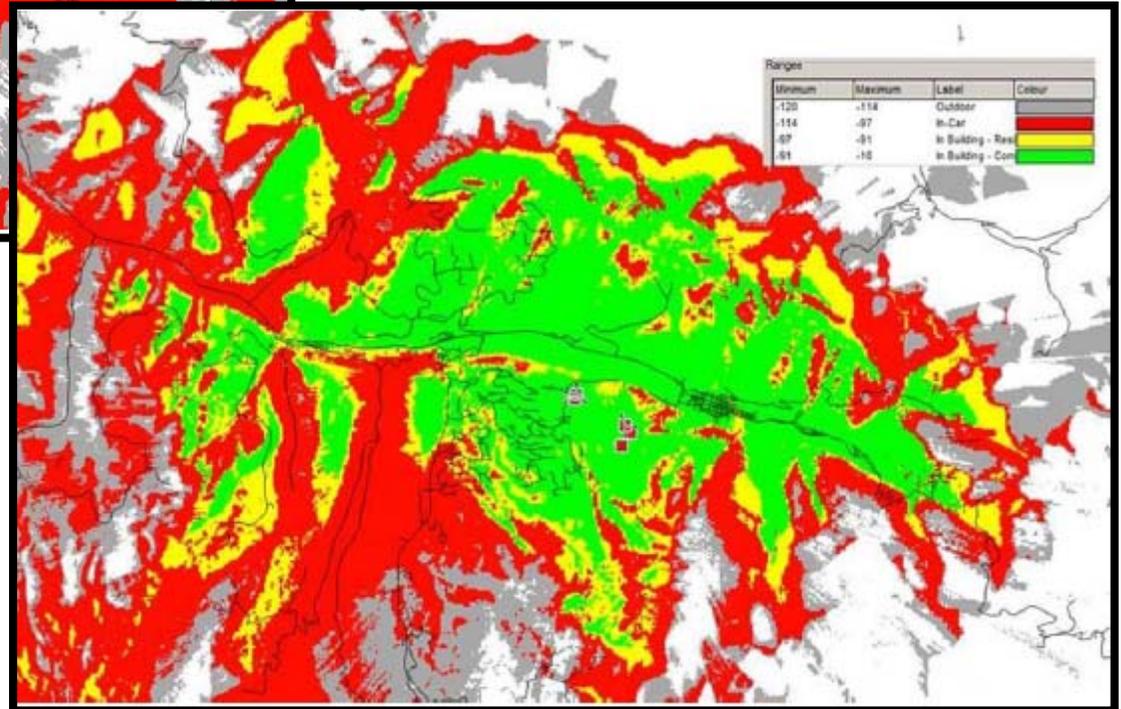
Service area resulting from removal of COL06244 (Coonskin) and addition of Alternate 2

T-Mobile Service Area generated by addition of new antennas on Coonskin Ridge Tower Comparison

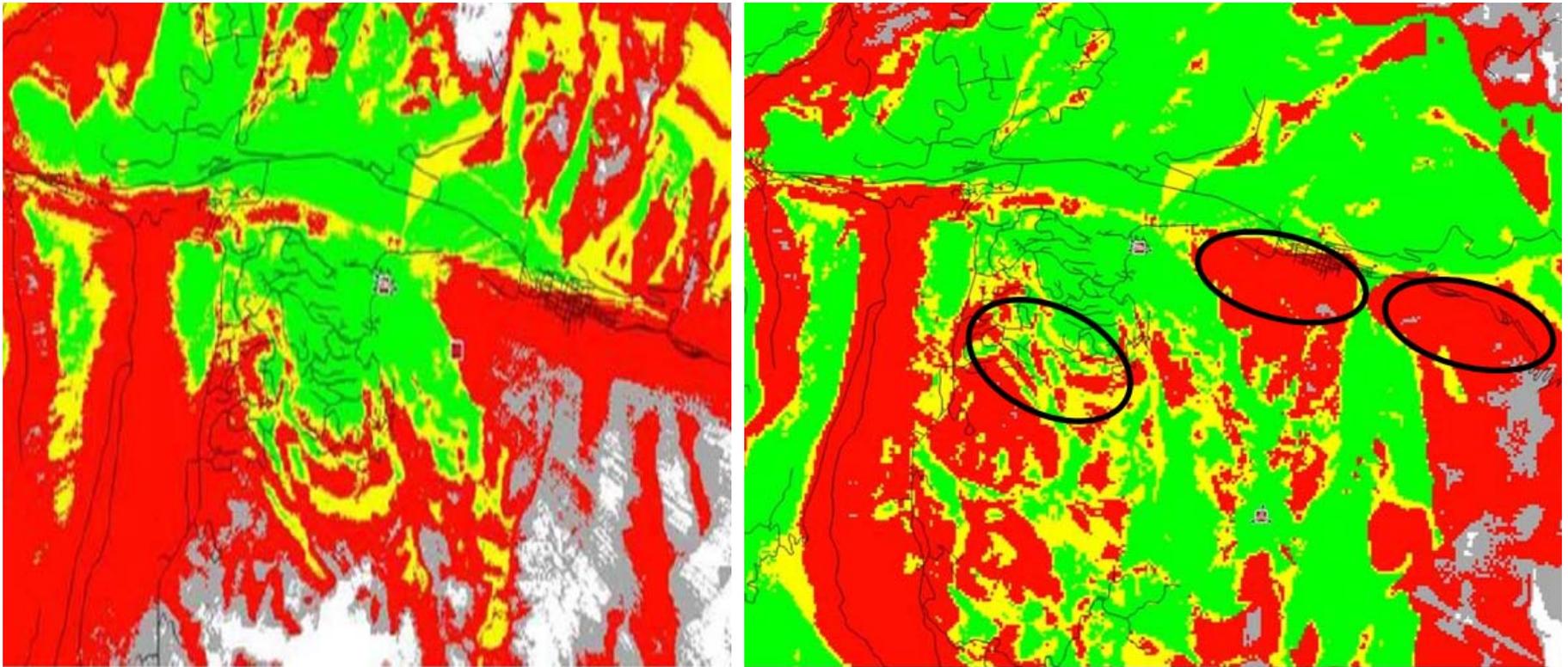


Service Area generated by existing T-Mobile Sites

New T-Mobile Service Area generated by addition of new antennas on Coonskin Ridge Tower

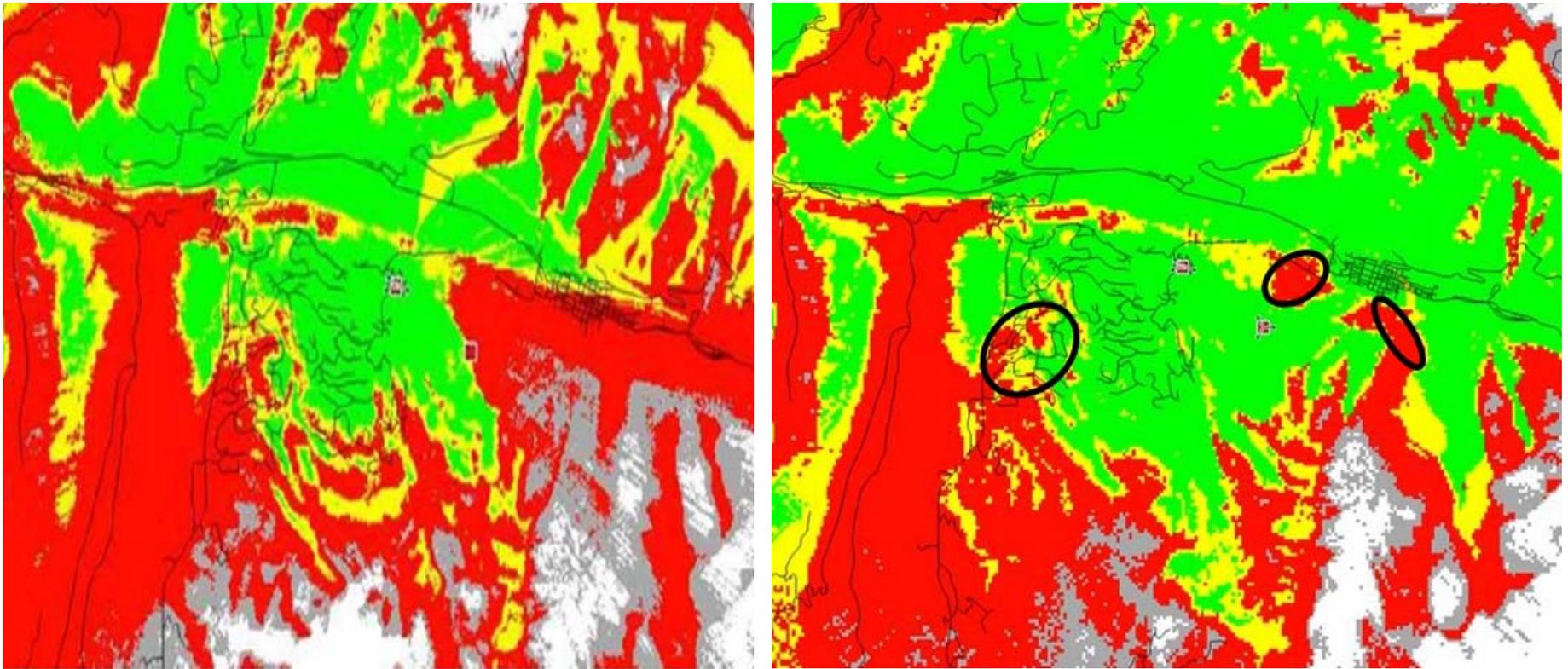


Existing T-Mobile Sites and Alternate Site “Top of 15” service area resulting in no addition to Coonskin Ridge Tower



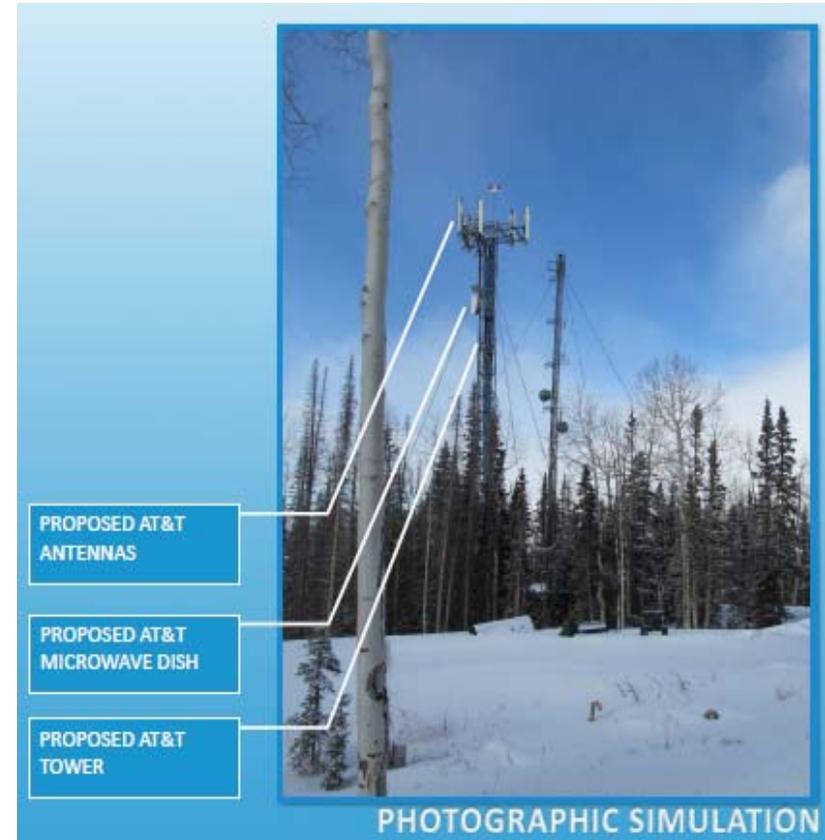
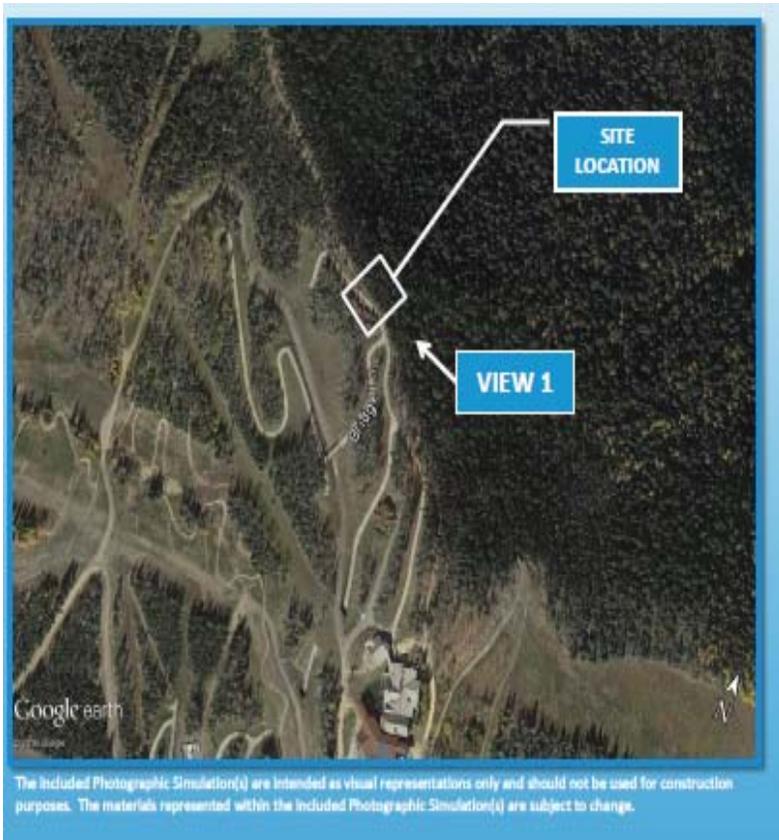
Lack of Service: Town of Telluride, Telluride Ski Resort, Hwy 145, Town of Mountain Village

Existing T-Mobile Sites and Alternate Site “Gondola Building” service area resulting in no addition to Coonskin Ridge Tower



Lack of Service: Town of Telluride, Telluride Ski Resort, Town of Mountain Village

Photosimulations



Photosimulations



EXISTING CONDITIONS

PROPOSED AT&T
TOWER

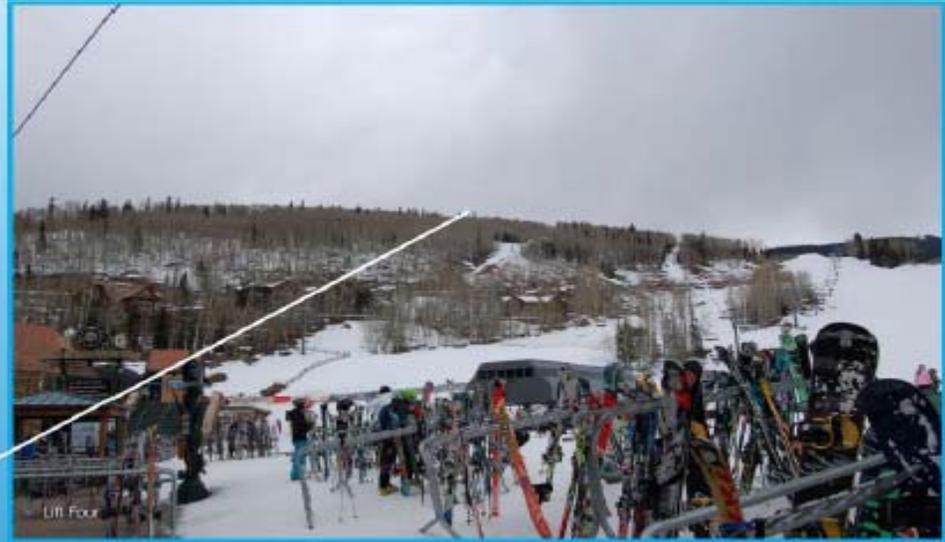


PHOTOGRAPHIC SIMULATION



EXISTING CONDITIONS

PROPOSED AT&T
TOWER



PHOTOGRAPHIC SIMULATION

Thank You

FOR FURTHER INFORMATION
PLEASE CONTACT:

Gina Childers

(602)845-1757

Gina.Childers@crowncastle.com

2017

January						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

February						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

March						
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

April						
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						1
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

May						
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

June						
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11	12	13	14	15	16	17
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25	26	27	28	29	30	

July						
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

August						
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20	21	22	23	24	25	26
27	28	29	30	31		

September						
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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October						
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30/31

Intergovernmental Meeting Schedule

DRAFT 11/14/2016

Inter-Governmental Work Sessions

Holidays

Notes:

School Spring Break April 3 - 14