

**TOWN OF MOUNTAIN VILLAGE  
TOWN COUNCIL REGULAR MEETING  
THURSDAY, DECEMBER 13, 2018, 8:30 AM  
2nd FLOOR CONFERENCE ROOM, MOUNTAIN VILLAGE TOWN HALL  
455 MOUNTAIN VILLAGE BLVD, MOUNTAIN VILLAGE, COLORADO  
AGENDA **REVISED****

|     | Time  | Min | Presenter                     | Type  |  |
|-----|-------|-----|-------------------------------|---|--|
| 1.  | 8:30  |     |                               |   | Call to Order  |
| 2.  | 8:30  | 60  | Reed/Mahoney                  | Legal   | Executive Session for the Purpose of a Personnel Matter Pursuant to C.R.S. Section 24-6-402((4)(f)(I)), and for Receiving Legal Advice Pursuant to C.R.S. 24-6-402(b), and for the Purpose of Negotiations Pursuant to C.R.S. 24-6-402(4)e   |
| 3.  | 9:30  | 5   |                               |   | Break  |
| 4.  | 9:35  | 5   |                               |   | Public Comment on Non-Agenda Items   |
| 5.  | 9:40  | 15  | Pepple<br>Haynes<br>A Benitez | Informational                                     | Town Hall Subarea Monthly Update   |
| 6.  | 9:55  | 15  | Pepple<br>Haynes<br>A Benitez | Informational                                     | Village Center Subarea Monthly Update  |
| 7.  | 10:10 | 5   | Johnston                      | Action  | Consideration of Approval of the November 15, 2018 Regular Town Council Meeting Minutes  |
| 8.  | 10:15 | 10  | Johnston                      | Action<br>Public Hearing<br><b>Quasi-Judicial</b> | Liquor Licensing Authority:<br>a. Consideration of a Special Event Liquor Permit Application by The GoHawkeye Foundation in Conjunction with Rinkevich Gallery for an Event on December 15, 2018 from 5:00 p.m. to 8:00 p.m.<br>b. Consideration of a Special Event Liquor Permit Application by the Telluride Society for Jazz in Conjunction with Wagner Skis for Events on January 12, February 9, and March 9, 2019 from 1:00 p.m. to 6:00 p.m.  |
| 9.  | 10:25 | 30  | Swain                         | Informational<br>Action<br>Legislative            | Finance:<br>a. Presentation of the November 30, 2018 Business & Government Activity Report (BAGAR)<br>b. Second Reading, Public Hearing and Council Vote on an Ordinance of the Town Levying Property Taxes for the Year 2018 to be Collected in 2019<br>c. Second Reading, Public Hearing and Council Vote on an Ordinance Adopting the 2019 Budget and Revising the 2018 Budget  |
| 10. | 10:55 | 15  | Swain                         | Public Hearing<br>Action                          | Town Council Acting as the Board of Directors for the Dissolved Mountain Village Metro District:<br>a. Public Hearing on the Proposed 2019 and Revised 2018 Budgets<br>b. Consideration of a Resolution Adopting the 2019 Mountain Village Metropolitan District Budget<br>c. Consideration of a Resolution Appropriating Sums of Money for 2019<br>d. Consideration of a Resolution Revising the 2018 Budget<br>e. Consideration of a Resolution Re-Appropriating Sums of Money for 2018<br>f. Consideration of a Resolution Setting the Mill Levy for 2018 to be Collected in 2019 |
| 11. | 11:10 | 20  | Abbott<br>Kennefick           | Action  | Consideration of a Resolution Adopting a Policy Concerning the Destruction, Disposal and Protection of Records Containing Personal Identifying Information   |

|     |       |    |                               |                               |   |
|-----|-------|----|-------------------------------|-------------------------------|---|
| 12. | 11:30 | 15 | Mahoney<br>Montgomery         | Action                        | Resolution Authorizing the Town of Mountain Village to Enter into a Contract for the Purchase of Cassidy Ridge Unit D202  |
| 13. | 11:45 | 15 | Loebe                         | Action                        | Consideration of a Resolution Adopting the CDOT (Colorado Department of Transportation) Transit Asset Management Plan   |
|     | 12:00 | 30 |                               |                               | Lunch   |
| 14. | 12:30 | 25 | Miller                        | Action<br>Public Hearing      | Consideration of a Resolution to Approve an Equestrian Conditional Use Permit to Allow Seasonal Equestrian Uses on Lots OS-1-R-1, Lot 128, OS-1C, OS-R7 and OS-36   |
| 15. | 12:55 | 5  | Miller                        | Legislative<br>Public Hearing | Second Reading of an Ordinance to Correct Community Development Code (CDC) Errors, Provide Clarifications and Make Minor Amendments at Chapters 17.3 Zoning and Land Use Regulations, 17.4 Development Review Procedures, and 17.6 Supplementary Regulations  |
| 16. | 1:00  | 35 | Haynes                        | Action                        | Consideration of a Village Court Apartments Rent Policy and Rent Increase   |
| 17. | 1:35  | 20 | Haynes                        | Action<br>Public Hearing      | Consideration of a Resolution to Approve an Alternative Parking Requirement for Lot SS165ABR, Cassidy Ridge Homeowners Association Pursuant to Community Development Code Section 17.5.8.A.6  |
| 18. | 1:55  | 15 | Starr                         | Action<br>Public Hearing      | Consideration of a Resolution Approving a Right of Way Encroachment for Portions of an Improved Driveway and Shoring/Soil Nails that Benefits Lot 359, 116 Rocky Road   |
| 19. | 2:10  | 30 | Skinner<br>Martelon           | Informational                 | Colorado Flights Alliance (CFA) and Marketing Telluride Inc. (MTI) Bi-Annual Report   |
| 20. | 2:40  | 15 | Wheels                        | Informational                 | EcoAction Partners 2017 Town of Mountain Village Greenhouse Gas Inventory Report  |
| 21. | 2:55  | 30 | Council<br>Members<br>& Staff | Informational                 | Council Boards and Commissions Updates:<br>a. San Miguel Watershed Coalition-Starr<br>b. Colorado Flights Alliance -Jansen<br>c. Transportation & Parking – MacIntire/Benitez<br>d. Budget & Finance Committee –Caton/Gilbride<br>e. Gondola Committee – Caton/Berry<br>f. Colorado Communities for Climate Action – Berry<br>g. San Miguel Authority for Regional Transportation (SMART)- Benitez/Caton/Binder<br>h. Eco Action Partners – Berry<br>i. Telluride Historical Museum- Berry<br>j. Telluride Conference Center –MacIntire/Gilbride<br>k. Alliance for Inclusion – Benitez<br>l. Green Team Committee- Berry/MacIntire<br>m. Telluride Tourism Board-Jansen<br>n. Mayor's Update - Benitez |
| 22. | 3:25  | 5  | Montgomery                    | Informational                 | Staff Reports<br>a. Town Manager  |
| 23. | 3:30  | 5  |                               |                               | Other Business:   |
| 24. | 3:35  |    |                               |                               | Adjourn   |

Please note that times are approximate and subject to change.

jk

12/04/2018

Individuals with disabilities needing auxiliary aid(s) may request assistance by contacting Town Hall at 970-369-6406 or email: mvclerk@mtnvillage.org. A minimum notice of 48 hours is required so arrangements can be made to locate requested auxiliary aid(s)

**Public Comment Policy:**

- All public commenters must sign in on the public comment sign in sheet and indicate which item(s) they intend to give public comment on
- Speakers shall wait to be recognized by the Mayor and shall give public comment at the public comment microphone when recognized by the Mayor
- Speakers shall state their full name and affiliation with the Town of Mountain Village if any
- Speakers shall be limited to five minutes with no aggregating of time through the representation of additional people
- Speakers shall refrain from personal attacks and shall keep comments to that of a civil tone
- No presentation of materials through the AV system shall be allowed for non-agendized speakers
- Written materials must be submitted 48 hours prior to the meeting date to be included in the meeting packet and of record. Written comment submitted within 48 hours will be accepted, but shall not be included in the packet or be deemed of record

**TOWN OF MOUNTAIN VILLAGE  
MINUTES OF THE NOVEMBER 15, 2018  
REGULAR TOWN COUNCIL MEETING **DRAFT****

**AGENDA ITEM # 7**

The meeting of the Town Council was called to order by Mayor Laila Benitez at 8:32 a.m. on Thursday, November 15, 2018 in the Mountain Village Town Hall, 455 Mountain Village Boulevard, Mountain Village, Colorado.

**Attendance:**

**The following Town Council members were present and acting:**

Laila Benitez, Mayor  
Dan Caton, Mayor Pro Tem  
Bruce MacIntire  
Patrick Berry  
Jack Gilbride  
Natalie Binder

**Absent:**

Dan Jansen

Also in attendance were:

Kim Montgomery, Town Manager  
Jackie Kennefick, Director of Administration/Town Clerk  
Susan Johnston, Deputy Town Clerk  
Christina Lambert, Deputy Town Clerk  
David Reed, Town Attorney  
Jim Mahoney, Assistant Town Attorney  
Chris Broady, Police Chief  
Kevin Swain, Finance Director  
Bill Kight, Director of Communications & Business Development  
Kathrine Warren, Marketing & Communications Coordinator  
John Miller, Senior Planner  
Sam Starr, Planner  
Jim Loebe, Director of Transit and Recreation  
Finn Kjome, Director of Public Works  
Dawn Katz, Director of Mountain Munchkins  
Sue Kunz, Director of Human Resources  
Steven Lehane, Director of Broadband & Cable  
Rob Johnson, Transit Manager  
Randy Kee, Building Official  
Jodi Miller, Office Administration/Court Clerk

Tim Johnson  
Bill Jensen  
Daniel Zemke  
Robert Stenhammer  
Paul Major  
Natalie Grooms  
Anton Benitez  
Kendra Wilcox

**Executive Session for the Purpose of Receiving Legal Advice Pursuant to C.R.S. 24-6-402(b), and for the Purpose of Negotiations Pursuant to C.R.S. 24-6-402(4)e (2)**

On a **MOTION** by Jack Gilbride and seconded by Dan Caton, Council voted unanimously to enter into Executive Session for the purpose of receiving legal advice pursuant to C.R.S. 24-6-402(b), and for the purpose of negotiations pursuant to C.R.S. 24-6-402(4)e at 8:33 a.m.

Council returned to regular session at 9:24 a.m.

Council took a break from 9:24 a.m. to 9:39 a.m.

#### **Public Comment on Non-Agenda Items (4)**

No public comment was received.

#### **Consideration of Approval of Minutes (5)**

##### **a. October 10, 2018 Special Town Council Budget Meeting**

Deputy Town Clerk Susan Johnston presented. On a **MOTION** by Jack Gilbride and seconded by Patrick Berry, Council voted unanimously to approve the October 10, 2018 Special Town Council Budget meeting minutes as presented.

##### **b. October 18, 2018 Regular Town Council Meeting**

On a **MOTION** by Patrick Berry and seconded by Jack Gilbride, Council voted unanimously to approve the October 18, 2018 Regular Town Council meeting minutes as presented.

#### **Acknowledgement and Thanks from the Town of Mountain Village for Paul Major's Recognition by Colorado Governor Hickenlooper with the Governor's Citizenship Medal for "Growth & Innovation" (6)**

Mayor Benitez presented stating that President and CEO of the Telluride Foundation Paul Major received the Governors Citizenship Medal for Growth and Innovation. This award is presented to an entrepreneur or business leader who has led with exceptional ingenuity and growth while inspiring and creating new possibilities for others. Council Member Jack Gilbride noted the significance of this award and thanked Mr. Major for the exceptional opportunities that the Telluride Foundation provides to our community. Paul Major accepted the award and thanked Council for their support and recognition noting the award is a reflection of the entire community.

On a **MOTION** by Natalie Binder and seconded by Dan Caton, Council voted unanimously to convene as the Board of Directors for the Dissolved Mountain Village Metro District.

#### **Town Council Acting as the Board of Directors for the Dissolved Mountain Village Metro District: Public Hearing on the Proposed 2019 and Revised 2018 Budgets (7)**

Director of Finance Kevin Swain presented and stated that the Metro District was dissolved in 2006 and exists only for the purposes of assessing and collecting property tax and paying the debt obligations. Council discussion ensued. The Mayor opened the public hearing. No public comment was received. The Mayor closed the public hearing.

On a **MOTION** by Jack Gilbride and seconded by Dan Caton, Council voted unanimously to reconvene as the Mountain Village Town Council.

#### **Finance: (8)**

##### **a. Presentation of the October 31, 2018 Business & Government Activity Report (BAGAR)**

Kevin Swain presented the BAGAR. Council discussion ensued regarding the VCA (Village Court Apartments) waiting list numbers and occupancy rates. Council requested that under Human Resources the number of terminations be broken down further by noting if the termination was involuntary or voluntary

##### **b. Consideration of the September 30, 2018 Financials**

On a **MOTION** by Dan Caton and seconded by Patrick Berry, Council voted unanimously to approve the September 30, 2018 Financials. Council asked Director of Transit & Recreation Jim Loebe to provide the Gondola ridership numbers off line.

##### **c. First Reading, Setting of a Public Hearing and Council Vote on an Ordinance of the Town Levying Property Taxes for the Year 2018 to be Collected in 2019**

On a **MOTION** by Patrick Berry and seconded by Bruce MacIntire, Council voted 6-0 (Dan Jansen was absent) to adopt on first reading an Ordinance of the Town Levying Property Taxes for the Year 2018 to be collected in 2019 and to set the second reading, public hearing and final vote for December 13, 2018.

##### **d. First Reading, Setting of a Public Hearing and Council Vote on an Ordinance Adopting the 2019 Budget and Revising the 2018 Budget**

Council discussion ensued. Council directed staff to integrate a budget work session each month into one of the bi-annual department reports. On a **MOTION** by Natalie Binder and seconded by Bruce MacIntire, Council voted 6-0 (Dan Jansen was absent) to approve on first reading an Ordinance adopting the 2019 Budget and revising the 2018 Budget and to set the second reading, public hearing and final vote for December 13, 2018.



**e. Consideration of a Resolutions Adopting Certain Fee Schedules Effective January 1, 2019**

Mr. Swain presented the Resolution. Council discussion ensued regarding the water rate increases for the Skyfield and Ski Ranches developments. The proposed increase for Skyfield is 10% and for the Ski Ranches 20%. After much discussion. Council agreed to increase the water rates by 20% for both developments. Council directed staff to locate the Skyfield water system bill of sale and determine if the Town is responsible for the maintenance on the Skyfield water system. On a **MOTION** by Dan Caton and seconded by Patrick Berry, Council voted unanimously to approve a Resolution adopting certain Fee Schedules effective January 1, 2019 with the amendment to increase the Skyfield base water rate to 20% and change the wording on Item 4 in the Resolution from “*Certain Economic Development Fees to Certain Community Development Fees*”.

**Second Reading, Public Hearing and Council Vote on an Ordinance Adopting Chapter 9.22 of the Mountain Village Municipal Code Concerning the Operation of Unmanned Aircraft Systems within the Town of Mountain Village (9)**

Assistant Town Attorney Jim Mahoney and Police Chief Chris Broady presented. The Mayor opened the public hearing. No public comment was received. The Mayor closed the public hearing. On a **MOTION** by Dan Caton and seconded by Jack Gilbride, Council voted 6-0 (with Dan Jansen absent) to approve an Ordinance adopting Chapter 9.22 of the Mountain Village Municipal Code Concerning the Operation of Unmanned Aircraft Systems within the Town of Mountain Village as presented.

**Consideration of Approval of a Correction Resolution to Correct and Supersede Resolution No. 2018-0614-09 Approving A Major Subdivision to Replat Lot 151R Into Lots 151A 151B and 151C (10)**

Planner Sam Starr presented. Council discussion ensued. On a **MOTION** by Bruce MacIntire and seconded by Jack Gilbride, Council voted unanimously to adopt a Resolution approving a Major Subdivision to Replat Lot 151R Into Lots 151R-1 151R-2 and 151R-3 to correct and supersede Resolution No. 2018-0614-09.

**Consideration of First Reading of an Ordinance to Correct Community Development Code (CDC) Errors, Provide Clarifications and Make Minor Amendments at Chapters 17.3 Zoning and Land Use Regulations, 17.4 Development Review Procedures, and 17.6 Supplementary Regulations (11)**

Senior Planner John Miller presented. Council discussion ensued. Council directed staff to agendize a work session on special events involving open burning. On a **MOTION** by Bruce MacIntire and seconded by Natalie Binder, Council voted 6-0 (with Dan Jansen absent) to approve on first reading an Ordinance to correct CDC errors, provide clarifications and make minor amendments at Chapters 17.3 Zoning and Land Use Regulations, 17.4 Development Review Procedures, and 17.6 Supplementary Regulations and to set the second reading, public hearing and final vote for December 13, 2018.

**Consideration of a Resolution to Approve a Minor Scale Subdivision Replatting Lots 315 and 336R into Lots 315R and 336RA Pursuant to CDC Section 17.4.13.E.2 (12)**

John Miller presented. Council discussion ensued. Public comment was received by Daniel Zemke on behalf of the Wilkinson Grandchildren's Trust (applicant). Council discussion ensued regarding correcting the acreage on the map. On a **MOTION** by Dan Caton and seconded by Jack Gilbride, Council voted unanimously to adopt a Resolution approving a minor scale subdivision replatting Lots 315 and 336R into Lots 315R and 336RA pursuant to CDC Section 17.4.13.E.2 with the condition to correct the survey numbers.

**Notification to Council of Telluride Distillery Tasting Room Application to State and Direction to Staff for Comment Period (13)**

Town Clerk Jackie Kennefick presented the notification. Abbott Smith with the Telluride Distillery introduced himself and described his vision for the Tasting Room. Council discussion ensued. Council welcomed Mr. Smith to the town and consensus was in support of the tasting room.

Council moved to agenda item 18

Council took a lunch break from 12:23 p.m. to 12:33 p.m.

**Town Hall Subarea Monthly Update (14)**

Telluride Mountain Village Owners Association Executive Director Anton Benitez presented.

**Village Center Subarea Monthly Update (15)**

Anton Benitez presented.

**Presentation of Broadband Feasibility Study (16)**

Neal Shaw and Dave Stockton with Uptown Services presented.

**Quarterly Update with Bill Jensen of Telluride Ski & Golf (17)**

Chief Executive Officer of Telluride Ski & Golf Bill Jensen presented.

**Council Boards and Commissions Updates: (18)**

- a. **San Miguel Watershed Coalition-Starr**
- b. **Colorado Flights Alliance-Jansen**
- c. **Transportation & Parking-MacIntire/Benitez**
- d. **Budget & Finance Committee-Caton/Gilbride**
- e. **Gondola Committee-Caton/Berry**
- f. **Colorado Communities for Climate Action-Berry**
- g. **San Miguel Authority for Regional Transportation (SMART)-Benitez/Caton/Binder**
- h. **Eco Action Partners-Berry**
- i. **Telluride Historical Museum-Berry**
- j. **Telluride Conference Center-MacIntire**
- k. **Alliance for Inclusion-Berry/Benitez**
- l. **Green Team Committee- Berry/MacIntire**
- m. **Telluride Tourism Board-Jansen**
- n. **Community Grant Committee-Benitez/Binder**
- o. **Mayor's Update- Benitez**

**Staff Reports: (19)**

- a. **Transit & Recreation**

Director Jim Loebe presented.

- b. **Public Works**

Director Finn Kjome presented.

On a **MOTION** by Patrick Berry and seconded by Jack Gilbride, Council voted unanimously to extend the meeting beyond 6 hours.

- c. **Town Manager**

Kim Montgomery presented.

**Other Business: (20)**

Steven Lehane briefed Council on his multi-state visit to assess various internet and cable services.

Jackie Kennefick distributed gift cards to Council members and stated that ski passes have been processed.

There being no further business, on a **MOTION** by Dan Caton and seconded by Jack Gilbride, Council voted unanimously to adjourn the meeting at 2:48 p.m.

Respectfully prepared,

Susan Johnston  
Deputy Town Clerk

Respectfully submitted,

Jackie Kennefick  
Town Clerk

# Memorandum

Agenda Item # 8

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**To: Town Council Acting as the Local Liquor Licensing Authority**

**From: Deputy Town Clerk Susan Johnston**

**Date: 12/06/2018**

**Re: December Liquor Licensing Agenda Items for Consideration**

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**Consideration of an Application for a Special Event Liquor Permit by GoHawkeye Foundation in Conjunction with the Rinkevich Gallery for an Event on December 15, 2018 from 5:00 p.m. to 8:00 p.m.**

All documentation and appropriate fees have been received and applicant meets all special event qualifications. The following departments have reviewed the application: Police, Legal, and Clerk. The required notice was posted November 30<sup>th</sup>, 2018 and no protests were filed.

**Staff recommendation:** Motion to approve a Special Event Liquor Permit Application by the GoHawkeye Foundation in Conjunction with the Rinkevich Gallery for an Event on December 15, 2018 from 5:00 P.M. to 8:00 P.M.

**Consideration of an Application for a Special Event Liquor Permit by the Telluride Society for Jazz in Conjunction with Wagner Skis for Events on January 12, February 9 and March 9, 2019 from 1:00 p.m. to 6:00 p.m.**

All documentation and appropriate fees have been received and applicant meets all special event qualifications. The following departments have reviewed the application: Police, Legal, and Clerk. The required notice was posted December 3, 2018 and no protests were filed. Approval of this permit together with staff approval of the Special Event Application through the Community Engagement Department, grants possession of the Town owned property.

**Staff recommendation:** Motion to approve a Special Event Liquor Permit Application by the Telluride Society for Jazz in Conjunction with Wagner Skis for events on January 12, February 9 and March 9, 2019 from 1:00 p.m. to 6:00 p.m. contingent upon staff approval of the Special Event Application submitted for the use of the Village Pond Plaza.



November 27, 2018

Dear Town of Mountain Village,

The purpose of this letter is to further clarify the reason for the special event liquor permit application submitted by The GoHawkeye Foundation in conjunction with Rinkevich Gallery.

The GoHawkeye Foundation's mission is to provide support to adaptive organizations and to inspire people of all abilities. Creative approaches are a fundamental part of adaptive organizations' efforts to assist disabled athletes. Complex reasoning, recognizing differing spatial relationships and understanding verbal and non-verbal ideas are integral parts of that process. Art, simultaneously, challenges us with this kind of abstract thinking and problem-solving strategies. It enables us to think about objects, principles, and ideas that are not physically present.

Art and altruism are an essential and vital component in any community. The GoHawkeye Foundation is partnering with Margaret Rinkevich and Rinkevich Gallery to welcome and introduce the newly established fine art gallery to the Mountain Village Core. This effort will raise needed funds and bring further awareness to the GoHawkeye Foundation. We also seek to participate, enhance and promote the festivities during Holiday Prelude.

While the event is free and open to the public, we will be selling wine and champagne by the glass with all proceeds benefiting the Foundation. Also, a portion of the art sales made that night will be donated to The GoHawkeye Foundation. Rinkevich Gallery is generously covering the cost of this application permit.

A very sincere thank you for your consideration,

Hawkeye Johnson - Founder

The GoHawkeye Foundation  
P.O. Box 1132 Telluride, CO 81435  
phone: 970.519.1439

email: [hawkeye@gohawkeye.com](mailto:hawkeye@gohawkeye.com)

web: [www.gohawkeye.org](http://www.gohawkeye.org)



## TOWN OF MOUNTAIN VILLAGE SPECIAL EVENT LIQUOR PERMIT APPLICATION

This application must be filed with Office of the Town Clerk, Town of Mountain Village, 455 Mountain Village Blvd., Mountain Village, Colorado 81435. Applicant must be a non-profit organization on file with the Colorado Secretary of State.

In order to qualify for a Special Events Permit, you must be a nonprofit and one of the following:

- |                                    |  |
|------------------------------------|--|
| <input type="checkbox"/> Social    | <input type="checkbox"/> Municipality Owning Arts Facilities                                   |
| <input type="checkbox"/> Fraternal | <input type="checkbox"/> Religious Institution   |
| <input type="checkbox"/> Patriotic | <input checked="" type="checkbox"/> Philanthropic Institution                                  |
| <input type="checkbox"/> Political | <input type="checkbox"/> Political Candidate   |
| <input type="checkbox"/> Athletic  | <input type="checkbox"/> Chartered Branch, Lodge or Chapter of a National Organization/Society |

Type of Special Event applicant is applying for:

- |   |   |
|---|---|
| <input type="checkbox"/> Fermented Malt Beverage (3.2%)   \$100/day | <input checked="" type="checkbox"/> Beer, Wine & Liquor   \$100/day |
|---|---|

|   |  |
|---|--|
| 1. Name of Applicant Organization or Political Candidate  | State Sales Tax Number (required)            |
| GoHawkeye Foundation                                      | 47-1968703                                   |
| 2. Mailing Address of Organization or Political Candidate | 3. Address of Place Special Event to be held |
| PO Box 1132 Telluride CO 81435                            | 618 Mnt Village Blvd Unit 120 C              |

4. President/Secretary of Organization or Political Candidate

| Name            | Date of Birth | Home Address            | Phone Number |
|-----------------|---------------|-------------------------|--------------|
| Michael Johnson | 07/05/1952    | 327 Adams Ranch Rd #703 | 970.519.1439 |

| 5. Event Manager Name | Date of Birth | Home Address         | Phone Number |
|-----------------------|---------------|----------------------|--------------|
| Margaret Rinkevich    | 08/01/1969    | 106 Cortina Dr MV CO | 415.516.2055 |

6. Has applicant organization or political candidate been issued a special event permit this calendar year?

- |                              |  |                |
|------------------------------|--|----------------|
| <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No | How many days? |
|------------------------------|--|----------------|

7. Are premises now licensed under state liquor or beer code?

- |                              |  |          |
|------------------------------|--|----------|
| <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No | To whom? |
|------------------------------|--|----------|

8. Does the applicant have possession or written permission for the use of the premises to be licensed?

- |   |                             |
|---|-----------------------------|
| <input checked="" type="checkbox"/> Yes | <input type="checkbox"/> No |
|---|-----------------------------|

List Below the Exact Date(s) for Which Application Is Being Made For Permit

|         |            |    |            |         |  |    |  |
|---------|------------|----|------------|---------|--|----|--|
| Date(s) | 12/15/2018 | to | 12/15/2018 | Date(s) |  | to |  |
| Hours   | 5pm        | to | 8pm        | Hours   |  | to |  |
| Date(s) |            | to |            | Date(s) |  | to |  |
| Hours   |            | to |            | Hours   |  | to |  |

### REPORT AND APPROVAL OF TOWN OF MOUNTAIN VILLAGE LOCAL LICENSING AUTHORITY

The foregoing application has been examined and the premises, business conducted and character of the applicant are satisfactory, and we do report that such permit, if granted, will comply with the provisions of Title 12, Article 48, C.R.S., as amended. **THEREFORE, THIS APPLICATION IS APPROVED.**

|           |       |      |
|-----------|-------|------|
| SIGNATURE | TITLE | DATE |
|-----------|-------|------|



## TOWN OF MOUNTAIN VILLAGE SPECIAL EVENT LIQUOR PERMIT APPLICATION APPLICATION INFORMATION AND CHECKLIST

### THE FOLLOWING SUPPORTING DOCUMENTS MUST BE ATTACHED TO THIS APPLICATION FOR A PERMIT TO BE ISSUED:

- ☒ Appropriate fee - CHECK PAYABLE TO THE TOWN OF MOUNTAIN VILLAGE
- ☒ Diagram of the area to be licensed (not larger than 8 ½" x 11" reflecting bars, walls, partitions, ingress, egress and dimensions  
**Note:** if the event is to be held outside, please submit evidence of intended control, i.e., fencing, ropes, barriers, etc.
- ☒ Copy of deed, lease, or written permission of owner for use of the premises
- ☒ Certificate of good corporate standing (NONPROFIT) issued by Secretary of State within last two years;  
or
- ☐ If not incorporated, a NONPROFIT charter; or
- ☐ If a political candidate, attach copies of reports and statements that were filed with the Secretary of State.

- ☒ Application must be submitted to the Town of Mountain Village at least thirty (30) days prior to the event.
- ☐ The premises to be licensed must be posted at least ten (10) days before a hearing can be held. (12-48-106 C.R.S.)

#### (12-48-102 C.R.S.)

A Special Event Permit issued under this article may be issued to an organization, whether or not presently licensed under Articles 46 and 47 of this title, which has been incorporated under the laws of this state for the purpose of a social, fraternal, patriotic, political or athletic nature, and not for pecuniary gain or which is a regularly chartered branch, lodge or chapter of a national organization or society organized for such purposes and being nonprofit in nature, or which is a regularly established religious or philanthropic institution, and to any political candidate who has filed the necessary reports and statements with the secretary of state pursuant to Article 45 of Title 1, C.R.S. a Special Event Permit may be issued to any municipality owning arts facilities at which productions or performances of an artistic or cultural nature are presented for use at such facilities.

If an event is cancelled, the application fees and the day(s) are forfeited.



**TOWN OF MOUNTAIN VILLAGE  
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION  
ADDENDUM** *Please answer all of the following questions.*

**Describe the event and the target market.**

The GoHawkeye Foundation whose mission is to assist, support and inspire disable athletes is holding a fundraiser at Rinkevich Gallery. The Foundation is always in need of additional support for grant writing and specialized athletic equipment. Further, GoHawkeye would like to welcome Rinkevich Gallery to the Mountain Village Core and support and promote the events during Holiday Prelude. Please see the attached cover letter for more information.

**How many people are you expecting per day?** Approximately 50-75 through the schedule time

**Will you be serving alcoholic beverages?** Yes

**Are alcoholic beverages included in the event price?** The event is free to the public.

**Will alcohol be sold by the drink?** Yes and all proceeds will benefit the GoHawkeye Foundation.

**What type of alcoholic beverages are you planning on selling/serving?**

Wine and Champagne

**Will you be selling/serving food items?** Serving only

**What type of food items will be sold or served?**

Serving cocktail appropriate items, cheese, crackers and finger food.

**Will you be cooking food and if cooking food, will you use propane?**

No



**TOWN OF MOUNTAIN VILLAGE  
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION  
ADDENDUM** *Please answer all of the following questions.*

**Will you have amplified sound or live music inside or outside?**

No, indoor music only at a appropriate conversational noise level

**Will there be tents/awnings?** No

**Describe your security plans for this event.**

Rick Flores (Telluride Ski and Golf Security Supervisor and The Peaks Resort security), Malachi Burns (TELSKI security officer) will be assisting gallery owner, Margaret Rinkevich, throughout the event, to ensure compliance.

**Describe the type of training security personnel will have prior to the event.**

Rick Flores is certified in ServSafe and TIPS and maintains an open and working relationship with Mountain Village Police Department including Chief Chris Broady.

**How will you insure compliance with beer/liquor laws, such as: no service to minors or visibly intoxicated persons, no service outside of designated premises, no service before or after hours designated for the event, etc.**

Alcohol will be served by a ServSafe certified food and beverage individual who specializes in banquet and special events. Rinkevich Gallery owner, Margaret Rinkevich and Rick Flores will ensure all attendees are of the legal drinking age, will not allow drunk or disorderly conduct, will maintain the event inside the premise and will abide by the time parameters detailed in this application. Malichi Burns will monitor the exterior to ensure no alcoholic beverages leave the premises.

**Do you have an emergency plan for the event? If yes, please describe in detail.**

In the event of an emergency, 911 will be called. The exit is readily accessible, the fire alarm is clearly marked and the building has a fire suppression systems. Also, a fire extinguisher will be on hand. Security at The Peaks Resort will be briefed on the event and will be on standby. Additionally, Rick Flores is a retired paramedic fire fighter. An AED is available next to the climbing rock in the Conference Center Plaza.





**TOWN OF MOUNTAIN VILLAGE**  
**SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION**  
**OATH OF APPLICANT** *Please initial each of the following statements.*

☒ I understand that as the promoter of the event, that both the non-profit and the server can be charged criminally for alcohol violations under permit. I also understand that the non-profit can be held responsible for any tax liabilities generated by the alcohol permitted event.

☒ I understand that I must allow open access to all town personnel (i.e., Police, Fire, Community Development, etc.) at this event, even if it is deemed a private function. Further, due to health and safety concerns, I understand that other town departments, as a result of circulation of this city application, may have additional requirements resulting in other costs for my special event.

☒ I understand that if this permit is denied, the Town of Mountain Village assumes no liability for expenses incurred by the applicant.

☒ I understand that if during the course of the event, the town determines there is a public safety hazard or if there is a violation of any permit condition, the event will be terminated immediately. The Town of Mountain Village is not responsible for any expenses incurred by the permit holder. Failure to meet the requirements of this permit may provide basis for denial of future permits for a given event, event manager or sponsor.

☒ I understand that only non-profit entities that are properly formulated with the State of Colorado may apply for special event liquor permits, and they may only apply if the permit application and all attachments are filed at least 30 days before the event per state law. In addition, non-profits are required to have: i) state sales tax number from Colorado Department of Revenue, ii) Certificate of Good Standing for their non-profit from Colorado Secretary of State's office, and iii) Town of Mountain Village business license and sales tax number from Mountain Village Finance Department.

☒ I declare under penalty of perjury in the second degree that this application and all attachments are true, correct and complete to the best of my knowledge. I also acknowledge that it is my responsibility and the responsibility of my agents and employees to comply with the provisions of the Colorado Liquor and Beer Code and Regulations and all Town of Mountain Village rules, regulations, ordinances and codes that affect my license.

  
\_\_\_\_\_  
Authorized Signature

11/27/18  
\_\_\_\_\_  
Date

Hawkeye Johnson  
\_\_\_\_\_  
Print Name

President  
\_\_\_\_\_  
Title

**LEASE AGREEMENT - THE CENTRUM BUILDING**

618 Mountain Village Blvd., Mountain Village, CO 81435

THIS LEASE AGREEMENT, made and entered into this 14th day of August, 2018, is by and between K2/R2, LLC, a Colorado limited liability company, hereinafter referred to as "Landlord", and Rinkevich Gallery, LLC, hereinafter referred to as "Tenant";

**WITNESSETH:**

In consideration of the covenants, terms, conditions, agreements and payments as hereinafter set forth, the parties hereto covenant and agree as follows:

1. **Property - Leased Premises.** Landlord hereby leases unto Tenant, and Tenant leases from Landlord, the following described premises in the Centrum Building at 618 Mountain Village Blvd., Mountain Village, Colorado, 81435:  
  
Unit 120C containing 600 square feet of useable space, together with the right to use in common with others the public entrance, stairways, hallways, elevator and toilets,  
  
which shall hereinafter be referred to as the "Leased Premises"; all pursuant to the terms of this Agreement.
2. **Term.** The term of this Lease shall commence at 12:00 noon on the 1st day of October, 2018, and, unless terminated as herein provided, shall end at 12:00 noon on the 30th day of September, 2019.
3. **Rent.** Tenant shall pay to Landlord, at the address of Landlord as herein set forth, the following as rental for the Leased Premises:
  - A. **Base Rental.** The base rental for the full term hereof shall be \$17,400.00. Said rental shall be due and payable in full on October 1, 2018, without any right in Tenant for any deductions and/or setoffs therefrom. No parking space is offered and parking is the responsibility of Tenant.
  - B. **Rent Payments.** Rent shall be payable to K2/R2, LLC, and be sent to PO Box 1069, Mount Vernon, OH, 43050, attention Shannon Muka.
4. **Security Deposit.** Tenant shall pay to Landlord the sum of \$1,450.00 (one month's base rent) by September 17, 2018 to be retained by Landlord without responsibility for payment of interest thereon, as security for performance of all the terms and conditions of this Lease to be performed by Tenant, including payment of all rental due under the terms hereof. Deductions may be made by Landlord from the amount so retained for the reasonable cost of repairs to the Leased Premises (ordinary wear and tear and casualty loss not caused by Tenant's negligence excepted), for any rental delinquent under the terms hereof and/or any sum used in any manner to cure any default in the performance of Tenant under the terms of this Lease. In the event deductions are so made during the rental term, upon notice by Landlord, Tenant shall immediately redeposit such amount so expended so as to so maintain the deposit in the amount as herein provided, and failure to so redeposit shall be deemed a failure to pay rent under the terms hereof. Nothing herein contained shall limit the liability of Tenant as to any damage to the Leased Premises, and Tenant shall be responsible for the total amount of any damage and/or loss occasioned by actions of Tenant. Landlord may deliver the funds deposited hereunder by Tenant to any purchaser of Landlord's interest in the Leased Premises in the event such interest shall be sold, and thereupon Landlord shall be discharged from any further liability with respect to such deposit.
5. **Taxes - Personal Property - Responsibility.** Tenant shall be responsible and pay for any and all taxes and/or assessments levied and/or assessed against any furniture, fixtures, equipment and items of a similar nature installed and/or located in or about the Leased Premises by Tenant.
6. **Utilities.** Monthly lease rate includes heat and electricity, water, sewer and trash. Not included are phone and internet, which are the sole responsibility, and the sole expense, of the Tenant. Natural gas is not available.
7. **Holding Over.** If, after expiration of the term of this Lease, Tenant shall remain in possession of the Leased Premises and continue to pay rent without a written agreement as to such possession, the Tenant shall be deemed a month-to-month Tenant and the monthly rental rate during such holdover tenancy shall be equivalent to 150 percent of the monthly rental paid for the last month of tenancy under this Lease (\$1,450 per month). No holding over by Tenant shall operate to renew or extend this Lease without the written consent of the Landlord to such renewal or extension having been first obtained, provided Tenant shall remain liable to comply with all of the terms of this Lease and shall be liable for payment of all amounts due hereunder.
8. **Modifications or Extensions.** Tenant shall have an option to extend the term of this Lease for one year (the "Option to Extend") immediately following the Lease Term, provided that: (i) Tenant is not in default of any of the terms of this Lease, and (ii) Tenant provides Landlord with Tenant's written notice to exercise Tenant's Option to Extend on or before 60 days prior to expiration of existing Lease Term (September 30, 2019). Should Tenant timely notify Landlord of its exercise of the within Option to Extend, the term hereof shall then terminate on September 30, 2020, and the full term rent shall remain \$17,400.00 during the extended lease term. Said rental shall be payable in full on October 1, 2019 and all other terms and conditions of the Lease shall remain the same.
9. **Alteration - Changes and Additions - Responsibility.** Tenant may, during the term of this Lease, at Tenant's expense, and subject to Landlord's approval as set forth in paragraph 10 below, and to the limitations set forth in paragraph 21 below, erect inside partitions, add to existing electric power service, and add telephone outlets, add light fixtures, install additional heating and/or air conditioning or make such other changes or alterations as Tenant may desire, including, but not limited to, installation of curtains, blinds or other window coverings. At the end of this Lease, all such fixtures, equipment, additions and/or alterations (except trade fixtures installed by Tenant) shall be and remain the property of Landlord; provided, however, Landlord shall have the option to require Tenant to remove any or all such fixtures, equipment, additions and/or alterations and restore the Leased Premises to the condition existing immediately prior to such change and/or installation, normal wear and tear excepted, all in a

workmanlike manner. Any changes or alterations to the Leased Premises shall also be completed in a workmanlike manner, utilizing new materials unless agreed to otherwise by Landlord. Any and all repairs, changes and/or modifications thereto shall be the responsibility of, and be completed and maintained at the sole expense of, Tenant.

10. Approval of Changes. Landlord must approve in writing any sign to be placed in or on the Leased Premises, regardless of size or value and/or any addition, change or alteration to the Leased Premises costing more than Two Hundred and No/100ths Dollars (\$200.00). Tenant shall not make any changes or alterations to the building outside of the Leased Premises. Landlord authorizes the changes and additions to the Leased Premises specified in Exhibit A, attached hereto and incorporated herein by this reference. As a condition to the granting of such approval, Landlord shall have the right to require Tenant to furnish a bond or other security acceptable to Landlord sufficient to insure completion of and payment for such work to be so performed.
11. Care of Leased Premises – Responsibility. During the term of this Lease, Tenant agrees to keep and maintain the Leased Premises in good condition and repair at Tenant's sole cost and expense. Tenant further agrees at the end of the term to return the Leased Premises to Landlord in substantially as good condition as when received, except for usual and ordinary wear and tear and any loss by casualty not caused by the negligence of Tenant, its invitees, agents, employees or contractors. Tenant further agrees to be responsible for any repairs and/or maintenance required for any part of the improvements of which the Leased Premises are a part when such repair and/or maintenance is necessitated by actions or inactions of Tenant, its invitees, agents, employees or contractors, and/or activities conducted by Tenant, its invitees, agents, employees or contractors, on the Leased Premises.
12. Control of Common Areas. All parking areas, driveways, entrances and exits, common areas and other facilities furnished by Landlord in, on or near the improvements of which the Leased Premises are a part, shall at all times be subject to the exclusive control and management of Landlord, and Landlord shall have the right from time to time to establish, modify and enforce reasonable rules and regulations with respect to said facilities and areas.
13. Care of Property – Responsibility. Except as herein otherwise provided, Landlord shall keep and maintain the plumbing, heating, and electrical systems, structure, roof and exterior of the building, the exterior grounds and all common areas of the improvements of which the Leased Premises are a part in good repair and condition.
14. Use of Premises and Care of Grounds – Tenant. Tenant shall conform to all present and future laws and ordinances of any governmental authority having jurisdiction over the Leased Premises, and to any rules and regulations promulgated by Landlord. Tenant shall not allow any accumulation of trash or debris in, on or adjacent to the Leased Premises or within any portion of the improvements of which the Leased Premises are a part. All receiving and delivery of goods and merchandise and all removal of garbage and refuse shall be made only by way of the rear and/or other service doors provided therefor. In the event the Leased Premises shall have no such door, then these matters shall be handled in a manner satisfactory to Landlord. No storage of any material outside of the Leased Premises shall be allowed unless first approved by Landlord in writing, and then only in such areas as are designated by Landlord. Tenant shall not commit or suffer any waste on the Leased Premises nor shall Tenant permit any nuisance to be maintained on the Leased Premises or permit any disorderly conduct, noise or other activity which would tend to annoy or disturb any occupants of any part of the improvements of which the Leased Premises are a part and/or any adjoining property.
15. Liability for Overload – Tenant. Tenant shall be liable for the cost of any damage to the Leased Premises, the improvements of which the Leased Premises are a part or the sidewalks and pavements adjoining the same which result from the movement of heavy articles. Tenant shall not unduly load or overload the floors or any part of the Leased Premises.
16. Glass and Door Responsibility – Tenant. Maintenance and repair of all glass and doors on the Leased Premises shall be the responsibility of the Tenant. Any replacement or repair shall be promptly completed at the expense of Tenant.
17. Rules and Regulations. Landlord reserves the right to adopt and promulgate rules and regulations applicable to the Leased Premises and the land and improvements of which the Leased Premises are a part and from time to time to amend or supplement said rules or regulations. Notice of such rules and regulations and amendments and supplements thereto shall be given to Tenant, and Tenant agrees to comply with and observe such rules and regulations and amendments and supplements thereto, provided, however, the same shall apply uniformly to all tenants of the improvements of which the Leased Premises are a part.
18. Use of Premises. Tenant may use the Leased Premises for fine art gallery and fine art retail only. Tenant shall not carry any stock of goods or do anything in or about the Leased Premises which will, in any way, void or make voidable or tend to increase the rates for any insurance on the Leased Premises and/or the improvements of which the Leased Premises are a part and/or the real property on which said improvements are located. Tenant agrees to pay, as additional rent, an amount equal to any increase in the insurance premiums that may be charged during the term of this Lease for the amount of the insurance carried by Landlord on the total improvements of which the Leased Premises are a part when such increase results from activities carried on by Tenant, its invitees, agents, employees or contractors, on the Leased Premises, whether or not Landlord has consented to the same.
19. Insurance – Responsibility of Tenant. Tenant shall procure, pay for and maintain comprehensive public liability insurance providing coverage from any loss or damage occasioned by any accident or casualty, on, about or adjacent to the Leased Premises, which policy shall name Landlord as an additional insured and be written on an "occurrence basis" with limits of not less than \$500,000.00 liability coverage and \$100,000.00 property damage coverage. Landlord and Tenant hereby grant to each other, on behalf of any insurer providing fire and extended coverage to either of them covering the Leased Premises, improvements thereon or contents thereof, a waiver of any right of subrogation any such insurer of one party may acquire against the other by virtue of payment of any loss under such insurance, such a waiver to be effective so long as each is empowered to grant such waiver under the terms of its insurance policy or policies involved, without payment of additional premium. Such waiver shall stand mutually terminated as of the date either Landlord or Tenant ceases to be so empowered.

Neither party shall have any interest in the proceeds of insurance received by the other party in accordance with this Lease Agreement. Certificates of such insurance shall be delivered by Tenant to Landlord and shall provide that said coverage shall not be changed, modified, reduced or cancelled without thirty (30) days prior written notice thereof being given to Landlord. If Tenant uses, in the Leased Premises, any kind of steam or other high pressure boiler or other apparatus which presents any possibility of damage to the Leased Premises or the improvements of which the Leased Premises are a part or to persons within such area, Tenant agrees to carry appropriate insurance in an amount satisfactory to Landlord to indemnify against any loss resulting from any explosion or other damage or liability.

20. Insurance -- Responsibility of Landlord. The Landlord shall be responsible for and shall have in effect at all times, fire, extended coverage and such other coverages, and in such amounts, as shall be determined appropriate by Landlord.
21. Regulations on Use -- Tenant Responsibility. It shall be Tenant's sole and exclusive responsibility to meet all fire regulations of any governmental unit having jurisdiction over the Leased Premises as such regulations affect Tenant's operations, all at Tenant's sole cost and expense. Tenant further agrees not to install any electrical equipment that overloads any electrical paneling, circuitry or wiring and further agrees to comply with the requirements of the insurance underwriters or any governmental authorities having jurisdiction thereof.
22. Damage to Leased Premises. In the event the Leased Premises and/or the improvements of which the Leased Premises are a part shall be totally destroyed by fire or other casualty or so badly damaged that, in the opinion of Landlord, it is not feasible to repair or rebuild same, Landlord shall have the right to terminate this Lease upon written notice to Tenant. If the Leased Premises shall be partially damaged by fire or other casualty, except if caused by Tenant's negligence, or the negligence of Tenant's invitees, agents, employees or contractors, and said Leased Premises are not rendered untenable thereby, as reasonably determined by Landlord, an appropriate reduction of the rent shall be allowed for the unoccupied portion of the Leased Premises until repair thereof shall be substantially completed. If the Leased Premises are rendered untenable thereby, except if caused by Tenant's negligence, or the negligence of Tenant's invitees, agents, employees or contractors, Tenant may, at its election, within fifteen (15) days after the casualty, terminate this Lease, by written notice to Landlord, effective as of the date of the casualty. If Tenant elects not to terminate the Lease, the rent shall abate in proportion to the loss of use of the Leased Premises by Tenant during such untenability. In the event any such loss or damage is caused by Tenant's negligence, or the negligence of Tenant's invitees, agents, employees or contractors, Tenant shall have no right to terminate this Lease and shall continue to be bound by the terms hereof.
23. Inspection of and Right of Entry to Leased Premises.
  - A. Tenant has inspected the Leased Premises and accepts the same in the condition that exists as of the date hereof. Notwithstanding the foregoing, Tenant shall conduct a walk through inspection of the Leased Premises following vacation by the current tenant and prior to taking possession to verify that the physical condition of the Leased Premises or any system, component or fixture thereof (collectively "Service") is not damaged. If the Leased Premises or any Systems fails or is damaged, then Landlord is liable for the repair and/or replacement of such damage or failure, or an equivalent credit to Tenant. In the event, however, that the cost to repair the Leased Premises or Service exceeds \$3,000.00, then Landlord, at its option, may terminate this Lease upon notice to Tenant and promptly refund to Tenant all amounts paid to Landlord hereunder. If Landlord refuses to repair, replace or provide a credit to Tenant, Tenant may terminate this Lease and receive a full refund of all amounts paid to Landlord hereunder.
  - B. Landlord, and/or Landlord's agents and employees, shall have the right to enter the Leased Premises at all times during regular business hours and at all times during emergencies, to examine the Leased Premises, to make such repairs, alterations, improvements or additions as Landlord may deem necessary or desirable, and Landlord shall be allowed to take all materials into and upon said premises that may be required therefor without the same constituting an eviction of Tenant in whole or in part, and the rent reserved shall in no way abate while such repairs, alterations, improvements or additions are being made, for reason of loss or interruption of business of Tenant or otherwise. Landlord shall provide 24 hours advance notice of entry to Tenant, which notice may be given orally or by email, and no notice shall be required in an emergency. Landlord shall notify Tenant promptly after entering the Premises in the event of an emergency. Subject to the foregoing notice requirements, Landlord reserves the right, at any time during the term hereof, to exhibit the Leased Premises to any prospective purchaser of the improvements of which the Leased Premises are a part, but may not place upon the Leased Premises a notice or sign indicating the property is for sale, and, during the six months prior to the expiration of the term of this Lease or any renewal thereof, Landlord may exhibit the Leased Premises to prospective tenants, unless and until Tenant timely exercises its Option to Renew, but may not place upon the Leased Premises notices indicating the Leased Premises are available for lease.
24. Default -- Remedies of Landlord. If Tenant shall default in the payment of rent or in the keeping of any of the terms, covenants or conditions of this Lease to be kept and/or performed by Tenant, Landlord may immediately, or at any time thereafter, re-enter the Leased Premises, remove all persons and property therefrom, without being liable to prosecution for damage therefor, or for forcible entry and detainer, and repossess and enjoy the Leased Premises, together with all additions thereto or alterations and improvements thereof. Landlord may at any time and from time to time thereafter, relet the Leased Premises or any part thereof for the account of Tenant, and receive and collect the rents therefor and apply the same to the payment of such expenses as Landlord may have incurred in recovering possession and for putting the same in good order and condition for re-rental, and expense, commissions and charges paid by Landlord in reletting the Leased Premises. Landlord may, in addition and at its option, collect from Tenant the rent payable over the unexpired term of the Lease, which rent shall accelerate and become due and payable immediately after default, upon notice from Landlord to Tenant. Any reletting of the Leased Premises by Landlord may be for the remainder of the term of this Lease or for a longer or shorter period. Whether or not the Leased Premises or any part thereof be relet, unless waived in writing by Landlord, Tenant shall pay the Landlord the equivalent of the amount of all rent and all other charges required to be paid by Tenant, less the net amount received by Landlord for such reletting, if any. In lieu of reletting such Leased Premises, Landlord may occupy the same. In the event of any default by Tenant, and regardless of whether the premises shall be relet or

possessed by Landlord, any fixtures, additions, furniture, and the like then on the premises may be retained by Landlord. In the event Tenant is in default under the terms hereof and, by the sole determination of Landlord, has abandoned the Leased Premises, Landlord shall have the right to remove all property from the Leased Premises and dispose of said property in such manner as determined best by Landlord, all at the cost and expense of Tenant and without liability of Landlord for the actions so taken. In the event an assignment of Tenant's business or property shall be made for the benefit of creditors, or, if the Tenant's leasehold interest under the terms of this Lease shall be levied upon by execution or seized by virtue of any writ of any court of law, or, if application be made for the appointment of a receiver for the business or property of Tenant, or, if a petition in bankruptcy shall be filed by or against Tenant, then and in any such case, at Landlord's option, with or without notice, Landlord may terminate this Lease and immediately retake possession of the Leased Premises without the same working any forfeiture of the obligations of Tenant hereunder. Tenant hereby grants to Landlord a security interest in and to any and all of Tenant's property located in, on or adjacent to the Leased Premises as security for Tenant's full and complete performance of the terms and conditions of this Lease, which security interest is enforceable by Landlord as provided by the laws of the State of Colorado. In addition to any remedy granted to Landlord by the terms hereof, Landlord shall have available any and all rights and remedies available under the statutes of the State of Colorado. No remedy herein or otherwise conferred upon or reserved to Landlord shall be considered exclusive of any other remedy but shall be cumulative and shall be in addition to every other remedy given hereunder or now or hereafter existing at law or in equity or by statute. Unless waived by written notice from Landlord to Tenant, no action taken by Landlord to obtain possession of the Leased Premises and/or to recover any amount due to Landlord hereunder shall be taken as a waiver of Landlord's right to require full and complete performance by Tenant of all the terms hereof, including payment of all amounts due hereunder or as an election on the part of Landlord to terminate this Lease. All powers and remedies given by this Lease to Landlord may be exercised, from time to time, and as often as occasion may arise or as may be deemed expedient. No delay or omission of Landlord to exercise any right or power arising from any default shall impair any such right or power or shall be considered to be a waiver of any such default or acquiescence thereof. The acceptance of rental by Landlord shall not be deemed to be a waiver of any breach of any of the covenants herein contained or of any of the rights of Landlord to any remedies herein given.

25. Legal Proceedings -- Responsibility. In the event of any legal proceedings relating to the Leased Premises and/or Tenant's occupancy thereof and/or Tenant's relation thereto, the prevailing party in such proceeding shall be entitled to be paid all costs and expenses including its reasonable attorneys' fees.
26. Hold Harmless of Tenant. Tenant will indemnify and hold Landlord harmless from and against any and all claims, losses, expenses, costs, judgment, and/or demands arising from the conduct of Tenant on the Leased Premises and/or on account of any operation or action by Tenant and/or from and against all claims arising from any breach or default on the part of Tenant or any act of negligence of Tenant, its agents, contractors, servants, employees, licensees, or invitees; or any accident, injury or death of any person or damage to any property in the Leased Premises, unless caused by the gross negligence or intentional misconduct of Landlord, its agents, contractors, servants, employees, licensees or invitees.
27. Assignment or Subletting. Tenant may not sublet the Leased Premises, nor assign this Lease, without the consent of Landlord, which consent may be withheld, in Landlord's sole discretion.
28. Warranty of Title. Landlord covenants it has good right to lease the Leased Premises in the manner described herein and that Tenant shall peaceably and quietly have, hold, occupy, and enjoy the premises during the term of this Lease.
29. Access. Landlord shall provide Tenant non-exclusive access to the Leased Premises through and across land and/or other improvements owned by Landlord. Landlord shall have the right to designate, during the term of this Lease, all such non-exclusive access and other common facilities of the land and/or improvements of which the Leased Premises are a part.
30. Governmental Acquisition of Property. The parties agree that Landlord shall have complete freedom of negotiation and settlement of all matters pertaining to the acquisition of some or all of the property and/or improvements thereon of which the Leased Premises are a part, by any governmental agency, it being understood and agreed that any financial settlement, whether resulting from negotiation and agreement or condemnation proceedings, shall be the exclusive property of Landlord, there being no sharing whatsoever between Landlord and Tenant of any sum received. Landlord shall, after the taking of some or all of the property, provide the same amount of square feet of land area and usable building space for Tenant's operations in the immediate vicinity of the Leased Premises and in the event Landlord cannot so do, Tenant shall have the right to terminate this Lease but shall not receive payment or any form of compensation. The taking of land as noted herein shall not be considered as a breach of this Lease by Landlord, nor give rise to any claims by Tenant for damages or compensation from Landlord.
31. Changes and Additions to Improvements. Landlord reserves the right at any time to make alterations or additions to the improvements of which the Leased Premises are a part and/or to build additions or other structures adjoining said improvements. Landlord also reserves the right to construct other buildings and/or improvements in the immediate area of the improvements in which the Leased Premises are located and to make alterations or additions thereto, all as Landlord shall determine. Easements for light and air are not included in the leasing of the Leased Premises to Tenant. Landlord further reserves the exclusive right to the roof of the improvements of which the Leased Premises are a part except as provided for in this Lease Agreement. Landlord also reserves the right at any time to relocate, vary and adjust the size of any of the improvements, parking areas or other common areas relating to the land and/or improvements of which the Leased Premises are a part, provided however, that all such changes shall be in compliance with the minimum requirements of governmental authorities having jurisdiction over the property. Landlord shall have the right to grant an easement on, over, under and above the property of which the Leased Premises are a part for such purposes as Landlord determines, provided that such easements do not materially interfere with Tenant's occupancy and use of the Leased Premises.
32. Subordination. Tenant agrees that this Lease shall be subordinate to any mortgages, trust deeds or ground leases that may now exist or which may hereafter be placed upon said Leased Premises and to

any and all advances to be made thereunder, and to the interest thereon, and all renewals, replacements and extensions thereof. Tenant shall execute and deliver whatever instruments may be required for the above purposes, and failing to do so within ten (10) days after request in writing, does hereby make, constitute and irrevocably appoint Landlord as attorney-in-fact for Tenant and in Tenant's name, place and stead so to do. Tenant agrees to an assignment by Landlord of rents and of the Landlord's interest in this Lease to a mortgagee, if the same be made by Landlord. Tenant shall, in the event of the sale or assignment of Landlord's interest in the property of which the Leased Premises form a part, or in the event, of any proceedings brought for the foreclosure of or in the event of exercise of a power of sale under any mortgage given by Landlord covering the Leased Premises, attorney to the purchaser and recognize such purchaser as Landlord under this Lease.

33. Status of Statement of Lease. Tenant agrees upon request from time to time from Landlord to execute, acknowledge and deliver to Landlord a statement in writing certifying that this Lease is unmodified and in full force and effect (or if there have been modifications, that the same are in full force and effect as modified and stating the modifications); that the Tenant has accepted and occupied the Leased Premises; that the Tenant has not paid rent in advance; that Tenant is not aware of prior assignments of this Lease by Landlord; that Tenant has no offsets against the rent or claims against Landlord; the amount of monthly rent due; and, the date to which rent and other charges have been paid.
34. Interest on Past Due Obligations. Any amount due to Landlord not paid when due shall bear interest at one and one-half percent (1½ %) per month from due date until paid.
35. Late Charge. The Landlord shall have the right to collect from Tenant, in addition to any amounts due under paragraph 3 above, a monthly collection service charge for any payment due to Landlord hereunder which is delinquent ten (10) days or longer, said charge being Twenty-Five and No/100ths Dollars (\$25.00) or three percent (3%) of said late payment, whichever sum shall be greater.
36. Returned Checks. In the event any payment is made to Landlord by check and such check does not clear the bank on which it is drawn and is returned to Landlord for any reason, Landlord shall be entitled to collect a charge of \$25.00 in addition to any other amount due under this Lease.
37. Recording of Lease. Tenant agrees not to place this Lease, or any memorandum thereof, of record under any circumstances, and any violation of this paragraph 37 shall be deemed a material default hereunder.
38. Notice Procedure. All notices, demands, and requests which may or are required to be given by either party to the other shall be in writing and such that are to be given to Tenant shall be deemed to have been properly given if delivered to Tenant at the Leased Premises, or delivered to an employee of Tenant at the Leased Premises, or sent to Tenant by United States registered mail, return receipt requested, properly sealed, stamped, and addressed to Tenant at 106 Cortina Drive, Mountain Village, CO 81435, or at such other place as Tenant may from time to time designate in a written notice to Landlord or served in such other manner as provided for by the statutes of the State of Colorado; and, such as are to be given to Landlord shall be deemed to have been properly given if sent to Landlord, by United States registered mail, return receipt requested, properly sealed, stamped and addressed to Landlord to the attention of: Shannon Muka at PO Box 1069, Mount Vernon, OH, 43050, or at such other place as Landlord may from time to time designate in a written notice to Tenant. Any notice so given shall be effective as of the date such notice is actually received by the party for whom it is intended or the second day following its deposit in the United States mail.
39. Controlling Law. This Lease, and all terms hereunder shall be construed consistent with the laws of the State of Colorado. Any dispute resulting in litigation hereunder shall be resolved in court proceedings instituted in San Miguel County, Colorado and in no other jurisdiction.
40. Binding Upon Successors. The covenants and agreements herein contained shall bind and inure to the benefit of Landlord and Tenant and their respective successors. This Lease shall be signed by the parties in duplicate, each of which shall be a complete and effective original Lease.
41. Partial Invalidity. If any term, covenant or condition of this Lease or the application thereof to any person or circumstance shall, to any extent, be invalid or unenforceable, the remainder of this Lease or the application of such term, covenant or condition to persons and circumstances other than those to which it has been held invalid or unenforceable, shall not be affected thereby, and each term, covenant and condition of this Lease shall be valid and shall be enforced to the fullest extent permitted by law.
42. Miscellaneous. All marginal notations and paragraph headings are for purposes of reference and shall not affect the true meaning and intent of the terms hereof. Throughout this Lease, wherever the words "Landlord" and "Tenant" are used, they shall include and imply to the singular, plural, personal both male and female, companies, partnerships and corporations, and in reading this Lease, the necessary grammatical changes required to make the provisions hereof mean and apply as aforesaid shall be made in the same manner as though originally included in said Lease.

Signature Page Follows

IN WITNESS WHEREOF, the parties have executed this Lease as of the date hereof.

LANDLORD:  
K2/R2, LLC  
a Colorado limited liability company

By Everest Investment, Ltd.,  
an Ohio limited liability company,  
its sole Member

By: Kenneth R Reynolds Date: 9/19/18  
Kenneth Reynolds, Member

TENANT:  
Rinkevich Gallery, LLC

By: Margaret Rinkevich Date: \_\_\_\_\_  
Margaret Rinkevich, Manager

OFFICE OF THE SECRETARY OF STATE  
OF THE STATE OF COLORADO

**CERTIFICATE OF FACT OF GOOD STANDING**

I, Wayne W. Williams, as the Secretary of State of the State of Colorado, hereby certify that, according to the records of this office

GoHawkeye Foundation

is a

Nonprofit Corporation

formed or registered on 09/30/2014 under the law of Colorado, has complied with all applicable requirements of this office, and is in good standing with this office. This entity has been assigned entity identification number 20141602084 .

This certificate reflects facts established or disclosed by documents delivered to this office on paper through 11/21/2048 that have been posted, and by documents delivered to this office electronically through 11/26/2018 @ 17:35:22 .

I have affixed hereto the Great Seal of the State of Colorado and duly generated, executed, and issued this official certificate at Denver, Colorado on 11/26/2018 @ 17:35:22 in accordance with applicable law. This certificate is assigned Confirmation Number 11243518 .



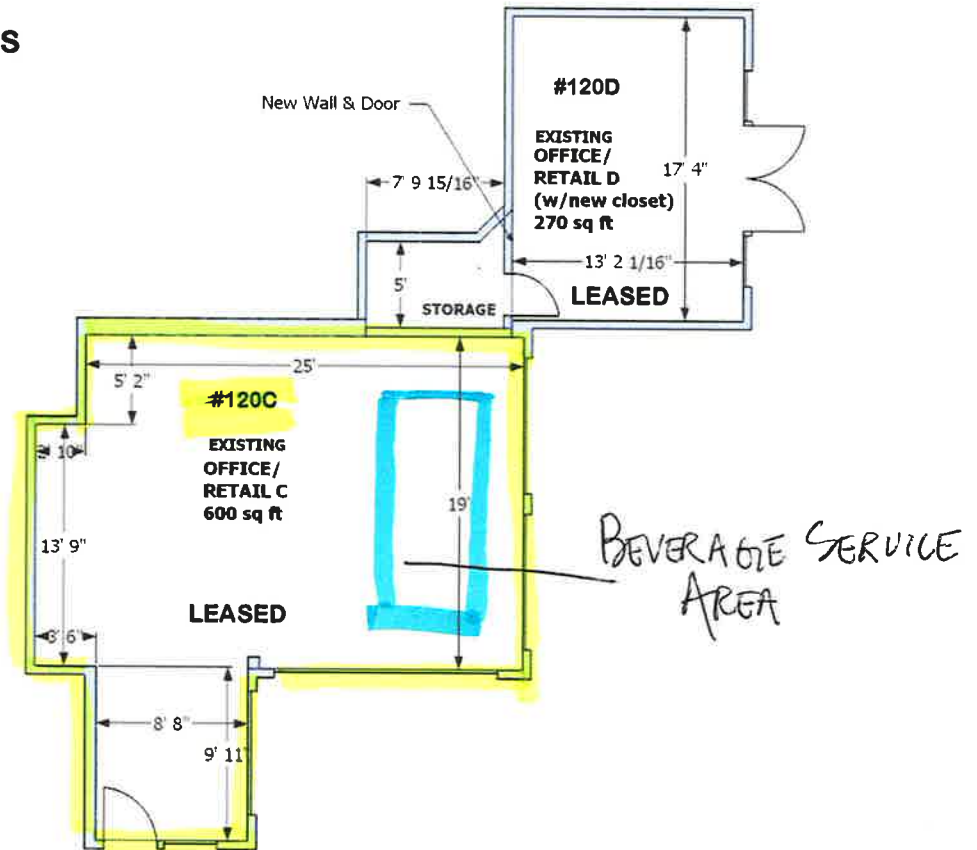
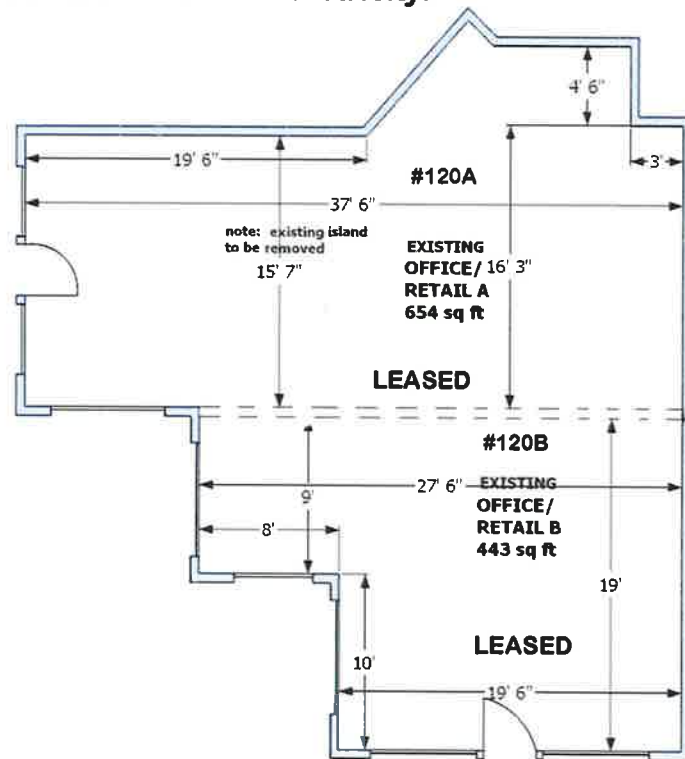
A handwritten signature in blue ink that reads "Wayne W. Williams".

Secretary of State of the State of Colorado

\*\*\*\*\*End of Certificate\*\*\*\*\*  
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**CENTRUM BUILDING**  
**MAIN LEVEL FIRST FLOOR PLAN & ANNUAL LEASE RATES**  
 All spaces include heat & electricity.





Date: December 3, 2018

To: Mountain Village Deputy Town Clerk

#### Event Overview:

In conjunction with Wagner Custom Skis the Telluride Society for Jazz will host the 2019 2<sup>nd</sup> Saturday Concert events at the Wagner Custom Skis Factory and plaza located in the front of the factory. These events will be held January 12<sup>th</sup>, February 9<sup>th</sup> and March 9<sup>th</sup>, 2019 from 2-5PM.

The goal of the 2<sup>nd</sup> Saturday Concerts is to bring people to the Mountain Village and increase vitality in the Mountain Village Core area.

These concerts will be a fundraising event for the Telluride Society for Jazz. Wagner and TSJ will also partner with Mountain Village Restaurants (TBD) to provide food for each event.



## TOWN OF MOUNTAIN VILLAGE SPECIAL EVENT LIQUOR PERMIT APPLICATION

This application must be filed with Office of the Town Clerk, Town of Mountain Village, 455 Mountain Village Blvd., Mountain Village, Colorado 81435. Applicant must be a non-profit organization on file with the Colorado Secretary of State.

**In order to qualify for a Special Events Permit, you must be a nonprofit and one of the following:**

- |                                    |  |
|------------------------------------|--|
| <input type="checkbox"/> Social    | <input type="checkbox"/> Municipality Owning Arts Facilities                                   |
| <input type="checkbox"/> Fraternal | <input type="checkbox"/> Religious Institution   |
| <input type="checkbox"/> Patriotic | <input checked="" type="checkbox"/> Philanthropic Institution                                  |
| <input type="checkbox"/> Political | <input type="checkbox"/> Political Candidate   |
| <input type="checkbox"/> Athletic  | <input type="checkbox"/> Chartered Branch, Lodge or Chapter of a National Organization/Society |

**Type of Special Event applicant is applying for:**

- |   |   |
|---|---|
| <input type="checkbox"/> Fermented Malt Beverage (3.2%)   \$100/day | <input checked="" type="checkbox"/> Beer, Wine & Liquor   \$100/day |
|---|---|

**1. Name of Applicant Organization or Political Candidate**

**State Sales Tax Number (required)**

Telluride Society for Jazz

84-1171778

**2. Mailing Address of Organization or Political Candidate**

**3. Address of Place Special Event to be held**

PO Box 2131 Telluride CO 81435

Wagner Plaza - 620 Mountain Village Blvd. Mountain Village CO 81435

**4. President/Secretary of Organization or Political Candidate**

| Name       | Date of Birth | Home Address              | Phone Number |
|------------|---------------|---------------------------|--------------|
| Chris Vann | 04/27/1971    | PO Box 814 Ouray CO 81432 | 970-596-5862 |

**5. Event Manager Name**

**Date of Birth**

**Home Address**

**Phone Number**

Marcus Smith

05/17/1989

PO Box 182 Telluride CO 81435

970-640-2709

**6. Has applicant organization or political candidate been issued a special event permit this calendar year?**

☐ Yes

☒ No

**How many days?**

**7. Are premises now licensed under state liquor or beer code?**

☐ Yes

☒ No

**To whom?**

**8. Does the applicant have possession or written permission for the use of the premises to be licensed?**

☒ Yes

☐ No

**List Below the Exact Date(s) for Which Application Is Being Made For Permit**

| Date(s)      |             | to |     | Date(s)     |     | to |     |
|--------------|-------------|----|-----|-------------|-----|----|-----|
| JAN 12, 2019 |             |    |     | FEB 9, 2019 |     |    |     |
| Hours        | 1PM         |    | 6PM | Hours       | 1PM |    | 6PM |
| Date(s)      | MAR 9, 2019 |    |     | Date(s)     |     |    |     |
| Hours        | 1PM         |    | 6PM | Hours       |     |    |     |

### REPORT AND APPROVAL OF TOWN OF MOUNTAIN VILLAGE LOCAL LICENSING AUTHORITY

The foregoing application has been examined and the premises, business conducted and character of the applicant are satisfactory, and we do report that such permit, if granted, will comply with the provisions of Title 12, Article 48, C.R.S., as amended. **THEREFORE, THIS APPLICATION IS APPROVED.**

SIGNATURE

TITLE

DATE



## TOWN OF MOUNTAIN VILLAGE SPECIAL EVENT LIQUOR PERMIT APPLICATION APPLICATION INFORMATION AND CHECKLIST

### THE FOLLOWING SUPPORTING DOCUMENTS MUST BE ATTACHED TO THIS APPLICATION FOR A PERMIT TO BE ISSUED:

- ☒ Appropriate fee - CHECK PAYABLE TO THE TOWN OF MOUNTAIN VILLAGE
- ☒ Diagram of the area to be licensed (not larger than 8 ½" x 11" reflecting bars, walls, partitions, ingress, egress and dimensions  
**Note:** if the event is to be held outside, please submit evidence of intended control, i.e., fencing, ropes, barriers, etc.
- ☐ Copy of deed, lease, or written permission of owner for use of the premises
- ☐ Certificate of good corporate standing (NONPROFIT) issued by Secretary of State within last two years; **or**
- ☒ If not incorporated, a NONPROFIT charter; **or**
- ☐ If a political candidate, attach copies of reports and statements that were filed with the Secretary of State.

- ☒ Application must be submitted to the Town of Mountain Village at least thirty (30) days prior to the event.
- ☒ The premises to be licensed must be posted at least ten (10) days before a hearing can be held. (12-48-106 C.R.S.)

(12-48-102 C.R.S.)

A Special Event Permit issued under this article may be issued to an organization, whether or not presently licensed under Articles 46 and 47 of this title, which has been incorporated under the laws of this state for the purpose of a social, fraternal, patriotic, political or athletic nature, and not for pecuniary gain or which is a regularly chartered branch, lodge or chapter of a national organization or society organized for such purposes and being nonprofit in nature, or which is a regularly established religious or philanthropic institution, and to any political candidate who has filed the necessary reports and statements with the secretary of state pursuant to Article 45 of Title 1, C.R.S. a Special Event Permit may be issued to any municipality owning arts facilities at which productions or performances of an artistic or cultural nature are presented for use at such facilities.

If an event is cancelled, the application fees and the day(s) are forfeited.



TOWN OF MOUNTAIN VILLAGE  
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION  
ADDENDUM *Please answer all of the following questions.*

**Describe the event and the target market.**

Wagner Skis & SBG Productions will host 3 concerts on the plaza in front of Wagner Skis offices. The concerts will be a great way to bring people to the Mountain Village core. The purpose of the events will be to get the communities of Mountain Village and Telluride together enjoy libations, food and music together. The event will serve as a fundraising event for the Telluride Society for Jazz.

**How many people are you expecting per day?** 100-150

**Will you be serving alcoholic beverages?** Yes

**Are alcoholic beverages included in the event price?** No - there will be an additional charge

**Will alcohol be sold by the drink?** Yes

**What type of alcoholic beverages are you planning on selling/serving?**

Beer, Wine & Mixed Drinks

**Will you be selling/serving food items?** Yes

**What type of food items will be sold or served?**

Food will be sold by local Mountain Village restaurants - a select restaurant will be featured each week at the event.

**Will you be cooking food and if cooking food, will you use propane?**

Food to be prepped and cooked at off site restaurant



**TOWN OF MOUNTAIN VILLAGE  
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION  
ADDENDUM** *Please answer all of the following questions.*

Will you have amplified sound or live music inside or outside? Yes

Will there be tents/awnings? Weather dependent

**Describe your security plans for this event.**

Fence will be provided around the licensed premise with 1 controlled access point in & out of the event. 2 staff will be stationed at the access point in & out of the event.

**Describe the type of training security personnel will have prior to the event.**

Staff will be trained to know the premise area and not allow drinks in or out of the controlled area.

**How will you insure compliance with beer/liquor laws, such as: no service to minors or visibly intoxicated persons, no service outside of designated premises, no service before or after hours designated for the event, etc.**

TIPs trained staff on site and servers

**Do you have an emergency plan for the event? If yes, please describe in detail.**

Not currently





TOWN OF MOUNTAIN VILLAGE  
SPECIAL EVENT LIQUOR LICENSE PERMIT APPLICATION  
OATH OF APPLICANT *Please initial each of the following statements.*

☒ I understand that as the promoter of the event, that both the non-profit and the server can be charged criminally for alcohol violations under permit. I also understand that the non-profit can be held responsible for any tax liabilities generated by the alcohol permitted event.

☒ I understand that I must allow open access to all town personnel (i.e., Police, Fire, Community Development, etc.) at this event, even if it is deemed a private function. Further, due to health and safety concerns, I understand that other town departments, as a result of circulation of this city application, may have additional requirements resulting in other costs for my special event.

☒ I understand that if this permit is denied, the Town of Mountain Village assumes no liability for expenses incurred by the applicant.

☒ I understand that if during the course of the event, the town determines there is a public safety hazard or if there is a violation of any permit condition, the event will be terminated immediately. The Town of Mountain Village is not responsible for any expenses incurred by the permit holder. Failure to meet the requirements of this permit may provide basis for denial of future permits for a given event, event manager or sponsor.

☒ I understand that only non-profit entities that are properly formulated with the State of Colorado may apply for special event liquor permits, and they may only apply if the permit application and all attachments are filed at least 30 days before the event per state law. In addition, non-profits are required to have: i) state sales tax number from Colorado Department of Revenue, ii) Certificate of Good Standing for their non-profit from Colorado Secretary of State's office, and iii) Town of Mountain Village business license and sales tax number from Mountain Village Finance Department.

☒ I declare under penalty of perjury in the second degree that this application and all attachments are true, correct and complete to the best of my knowledge. I also acknowledge that it is my responsibility and the responsibility of my agents and employees to comply with the provisions of the Colorado Liquor and Beer Code and Regulations and all Town of Mountain Village rules, regulations, ordinances and codes that affect my license.

Authorized Signature

Courtney McClary Yug

Print Name

11/29/2018

Date

Director of Operations

Title

## Susan Johnston

---

**From:** Pete Wagner <Pete@wagnerskis.com>  
**Sent:** Monday, December 03, 2018 9:51 AM  
**To:** mvclerk  
**Cc:** Courtney McClary; Audrey Marnoy  
**Subject:** 2nd Saturdays - Special Event Application

Hi Susan -

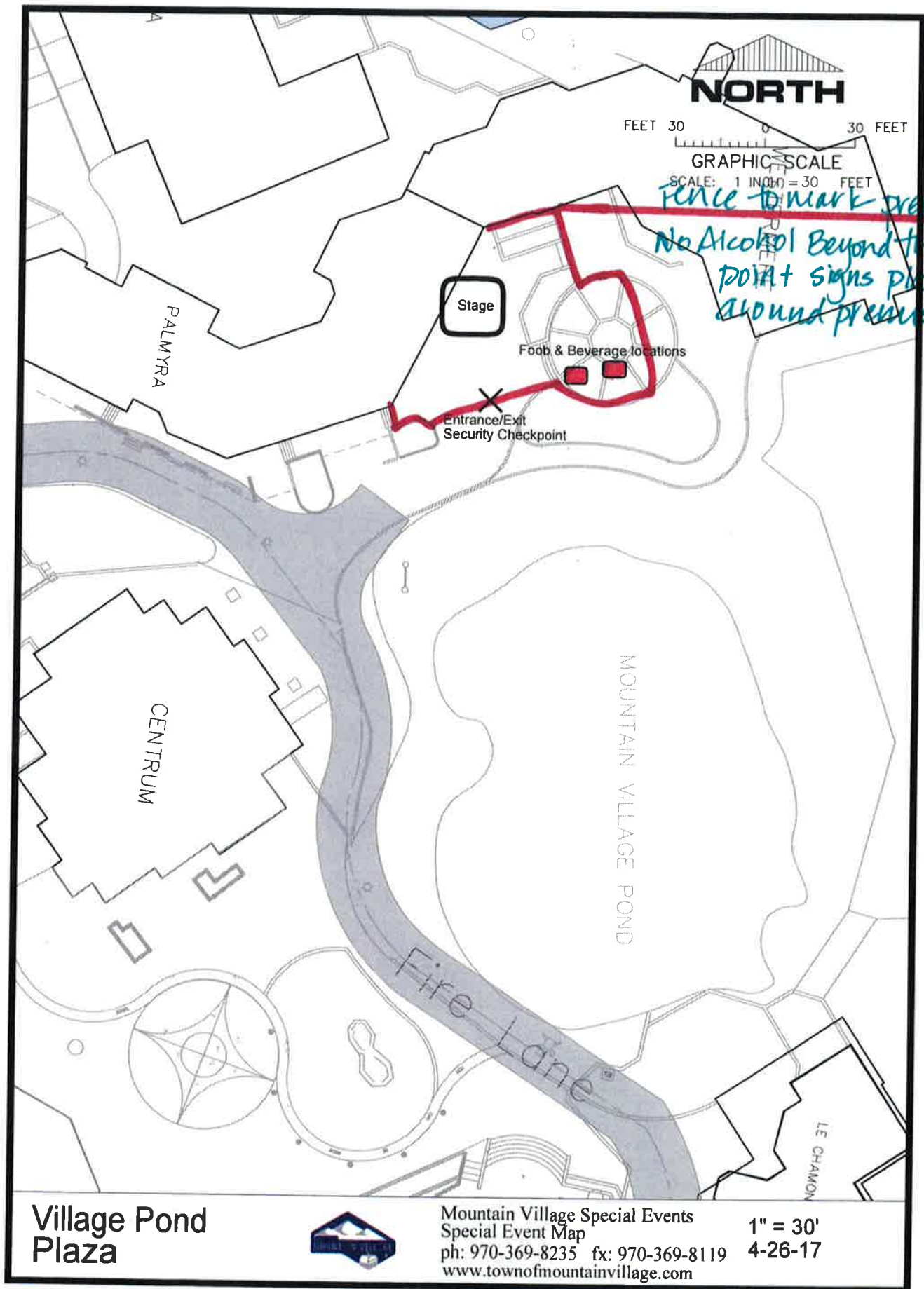
Wagner Custom skis is giving permission to the Telluride Society for Jazz for events at our shop (620 Mountain Village Blvd Unit 1B) and in front of our shop on January 12, February 9th, and March 9th from 2-5pm. Music, alcohol, and food will be part of these community building events.

Let me know if you need anything else from me. Thanks for your help with this!

Pete

Pete Wagner  
CEO & Founder  
Wagner Custom  
[www.wagnerskis.com](http://www.wagnerskis.com)  
+1-970-728-0107





OFFICE OF THE SECRETARY OF STATE  
OF THE STATE OF COLORADO

**CERTIFICATE OF FACT OF GOOD STANDING**

I, Wayne W. Williams, as the Secretary of State of the State of Colorado, hereby certify that, according to the records of this office,

THE TELLURIDE SOCIETY FOR JAZZ

is a

Nonprofit Corporation

formed or registered on 03/11/1991 under the law of Colorado, has complied with all applicable requirements of this office, and is in good standing with this office. This entity has been assigned entity identification number 19911015240 .

This certificate reflects facts established or disclosed by documents delivered to this office on paper through 11/29/2018 that have been posted, and by documents delivered to this office electronically through 11/30/2018 @ 14:55:31 .


I have affixed hereto the Great Seal of the State of Colorado and duly generated, executed, and issued this official certificate at Denver, Colorado on 11/30/2018 @ 14:55:31 in accordance with applicable law. This certificate is assigned Confirmation Number 11253693 .



Secretary of State of the State of Colorado

\*\*\*\*\*End of Certificate\*\*\*\*\*

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|  |                 |              |             |              |             |                 |                   |
|--|-----------------|--------------|-------------|--------------|-------------|-----------------|-------------------|
|   |                 |              |             |              |             |                 |                   |
| <b>Business and Government Activity Report</b><br><b>For the month ending: November 30th</b>   |                 |              |             |              |             |                 |                   |
|  |                 | <b>2018</b>  |             | <b>2017</b>  |             | <b>Variance</b> |                   |
| <b>Activity</b>  |                 | <b>MONTH</b> | <b>YTD</b>  | <b>MONTH</b> | <b>YTD</b>  | <b>Variance</b> | <b>Variance %</b> |
| <b>Cable/Internet</b>  |                 |              |             |              |             |                 |                   |
| <i>In November 2018, bulk internet subscribers increased 8%</i>  |                 |              |             |              |             |                 |                   |
| # Residential & Bulk Basic Cable   |                 | 793          |             | 799          |             | (6)             | -0.8%             |
| # Premium Channel Residential & Bulk Subscribers   |                 | 449          |             | 463          |             | (14)            | -3.0%             |
| # Digital Subscribers  |                 | 200          |             | 203          |             | (3)             | -1.5%             |
| # Internet Subscribers   |                 | 1,862        |             | 1,694        |             | 168             | 9.9%              |
| Average # Phone Subscribers  |                 | 99           |             | 102          |             | (3)             | -2.9%             |
| <b>Village Court Apartments</b>  |                 |              |             |              |             |                 |                   |
| Occupancy Rate   | %               | 99.09%       | 98.44%      | 97.74%       | 97.04%      | 1.40%           | 1.4%              |
| # Vacated Units  |                 | 2            | 12          | 0            | 33          | (21)            | -63.6%            |
| # Work Orders Completed  |                 | 43           | 339         | 31           | 559         | (220)           | -39.4%            |
| # on Waiting List  |                 | 146          |             | 93           |             | 53              | 57.0%             |
| <b>Public Works</b>  |                 |              |             |              |             |                 |                   |
| Service Calls  |                 | 471          | 3,882       | 392          | 3,156       | 726             | 23.0%             |
| Snow Fall  | Inches          | 19           | 173         | 0            | 116         | 57              | 49.1%             |
| Snow Removal - Streets & Prkg Lots   | Hours           | 202          | 1,670       | 16           | 1,237       | 433             | 35.0%             |
| Roadway Maintenance  | Hours           | 63           | 2,898       | 268          | 2,864       | 35              | 1.2%              |
| Water Billed Consumption   | Gal.            | 37,655,000   | 236,730,000 | 28,522,000   | 169,452,000 | 67,278,000      | 39.7%             |
| Sewage Treatment   | Gal.            | 8,960,000    | 82,875,000  | 3,148,000    | 72,797,000  | 10,078,000      | 13.8%             |
| <b>Child Development Fund</b>  |                 |              |             |              |             |                 |                   |
| # Infants & Toddlers Actual Occupancy  |                 | 17.19        | 213.76      | 20.78        | 228.29      | (14.53)         | -6.4%             |
| # Preschoolers Actual Occupancy  |                 | 14.25        | 161.18      | 12.71        | 148.69      | 12.49           | 8.4%              |
| <b>Transportation and Parking</b>  |                 |              |             |              |             |                 |                   |
| GPG (noon snapshot)  |                 | 3,490        | 60,099      | 2,059        | 49,920      | 10,179          | 20.4%             |
| GPG Parking Utilization (% of total # of spaces occupied)  |                 | 25.3%        | 39.6%       | 14.9%        | 32.5%       | 7.1%            | 21.8%             |
| HPG (noon snapshot)  |                 | 625          | 11,048      | 448          | 10,389      | 659             | 6.3%              |
| HPG Parking Utilization (% of total # of spaces occupied)  |                 | 19.7%        | 31.6%       | 14.1%        | 29.3%       | 2.3%            | 7.8%              |
| Total Parking (noon snapshot)  |                 | 6,502        | 108,723     | 5,193        | 99,213      | 9,510           | 9.6%              |
| Parking Utilization (% of total # of spaces occupied)  |                 | 26.8%        | 40.7%       | 21.4%        | 36.7%       | 4.0%            | 10.9%             |
| Paid Parking Revenues  |                 | \$9,979      | \$290,195   | \$10,559     | \$310,617   | (\$20,422)      | -6.6%             |
| Bus Routes   | # of Passengers | 3,570        | 53,264      | 6,096        | 53,149      | 115             | 0.2%              |
| Employee Shuttle   | # of Passengers | 1,146        | 13,634      | 1,085        | 13,634      | 0               | 0.0%              |
| Employee Shuttle Utilization Rate  | %               | 49.8%        | 50.9%       | 48.3%        | 50.0%       | 0.90%           | 1.8%              |
| Inbound (Vehicle) Traffic (Entrance)   | # of Cars       | 50,290       | 706,758     | 49,749       | 733,471     | (26,713)        | -3.6%             |
| PART TIME: 7 council, 13 daycare, 1 judge SEASONAL: 1 recreation NEW HIRES: 16 gondola operators/attendants; 1 VCA maint; 1 gondola mechanic; 1 child care 16 TERMS 1 asst horticulturalist; deputy chief; 9 seas gondola operators; 2 seas groundskeepers; 1 MARRS rider; supervisor gond maint; 1 bldg maint tech; 1 VCA maint Voluntary terms: 1 medical; 8 quit/ no notice; 2 retirement; 8 personal/ family; 18 other job; 2 moving |                 |              |             |              |             |                 |                   |
| <b>Human Resources</b>   |                 |              |             |              |             |                 |                   |
| FT Year Round Head Count   |                 | 84           |             | 77           |             | 7               | 9.1%              |
| Seasonal Head Count (FT & PT)  |                 | 1            |             | 2            |             | (1)             | -50.0%            |
| PT Year Round Head Count   |                 | 21           |             | 20           |             | 1               | 5.0%              |
| Gondola FT YR, Seasonal, PT YR Head Count  |                 | 59           |             | 61           |             | (2)             | -3.3%             |
| Total Employees  |                 | 165          |             | 160          |             | 5               | 3.1%              |
| Gondola Overtime Paid  | Hours           | 352          | 3324        | 290          | 2384        | 940             | 39.4%             |
| Other Employee Overtime Paid   |                 | 341          | 1516        | 182          | 1396        | 120             | 8.6%              |
| # New Hires Total New Hires  |                 | 19           | 86          | 16           | 85          | 1               | 1.2%              |
| # Terminations   |                 | 8            | 40          | 2            | 54          | (14)            | -25.9%            |
| # Workmen Comp Claims  |                 | 3            | 15          | 0            | 13          | 2               | 15.4%             |
| Workmen Comp Claims Costs  |                 | \$6          | \$21        | \$8          | \$30        | (\$9)           | -30.0%            |
| Prior year numbers will be skewed due to several reasons, many transitions took place in 2017 leaving comparison information inaccurate.   |                 |              |             |              |             |                 |                   |
| <b>Marketing &amp; Business Development</b>  |                 |              |             |              |             |                 |                   |
| Town Hosted Meetings   |                 | 4            | 49          | 5            | 50          | (1)             | -2.0%             |
| Email Correspondence Sent  |                 | 8            | 103         | 5            | 87          | 16              | 18.4%             |
| E-mail List  | #               | 8,999        |             | 4,638        |             | 4,361           | 94.0%             |
| Wifi Subscribers   |                 | 0            | 15060       | 0            | 23305       | (8,245)         | -35.4%            |
| Press Releases Sent  |                 | 6            | 26          | 2            | 22          | 4               | 18.2%             |
| <b>Gondola and RETA</b>  |                 |              |             |              |             |                 |                   |
| <i>Current RETA revenues are unaudited</i>   |                 |              |             |              |             |                 |                   |
| Gondola  | # of Passengers | 76,506       | 2,702,038   | 51,309       | 2,528,173   | 173,865         | 6.9%              |
| Chondola   | # of Passengers | 5,573        | 105,032     | 0            | 92,368      | 12,664          | 13.7%             |
| RETA fees collected by TMVOA   |                 | 473,730      | 5,364,682   | 518,993      | 7,343,082   | (\$1,978,401)   | -26.9%            |

|  |   | 2018              |  | 2017                |  | Variance       |                                  |
|--|---|-------------------|--|---------------------|--|----------------|----------------------------------|
| Activity   |   | MONTH             | YTD                                      | MONTH               | YTD  | Variance       | Variance %                       |
| Police   |   |                   |  |                     |  |                |                                  |
| Calls for Service  | #   | 323               | 3,914                                    | 265                 | 3,927  | (13)           | -0.3%                            |
| Investigations   | #   | 13                | 168                                      | 17                  | 277  | (109)          | -39.4%                           |
| Alarms   | #   | 31                | 304                                      | 20                  | 227  | 77             | 33.9%                            |
| Arrests  | #   | 1                 | 25                                       | 1                   | 13   | 12             | 92.3%                            |
| Traffic Contacts   | #   | 10                | 197                                      | 22                  | 299  | (102)          | -34.1%                           |
| Traffic Tickets Written                                      | #   | 1                 | 93                                       | 0                   | 92   | 1              | 1.1%                             |
| Parking Tickets Written                                      | #   | 264               | 3,310                                    | 359                 | 3,122  | 188            | 6.0%                             |
| Administrative Dismissals                                    | #   | 7                 | 61                                       | 5                   | 55   | 6              | 10.9%                            |
| Building/Planning  |   |                   |  |                     |  |                |                                  |
| Community Development Revenues                               |   | \$76,117          | \$1,135,214                              | \$24,931            | \$2,006,417  | (\$871,203)    | -43.4%                           |
| # Permits Issued   |   | 58                | 430                                      | 73                  | 533  | (103)          | -19.3%                           |
| Valuation of Mtn Village Remodel/New/Additions Permits       |   | \$1,740,072       | \$30,291,393                             | \$626,370           | \$63,965,406   | (\$33,674,013) | -52.6%                           |
| Valuation Mtn Village Electric/Plumbing/Other Permits        |   | \$410,399         | \$2,529,011                              | \$105,424           | \$2,986,433  | (\$457,422)    | -15.3%                           |
| Valuation Telluride Electric/Plumbing Permits                |   | \$251,470         | \$3,942,897                              | \$712,184           | \$5,747,748  | (\$1,804,851)  | -31.4%                           |
| # Inspections Completed                                      |   | 226               | 2,553                                    | 431                 | 2,694  | (141)          | -5.2%                            |
| # Design Review/Zoning Agenda Items                          |   | 7                 | 101                                      | 7                   | 74   | 27             | 36.5%                            |
| # Staff Review Approvals                                     |   | 39                | 353                                      | 26                  | 442  | (89)           | -20.1%                           |
| Recreation   |   |                   |  |                     |  |                |                                  |
| Winter - November 1 - April 30                               |   |                   |  |                     |  |                |                                  |
| Mile of Trails Maintained                                    |   | 8.0               | 51.4                                     | 8.0                 | 59.1   | (7.70)         | -13.0%                           |
| Platform Tennis Registrations                                |   | 20                | 334                                      | 12                  | 434  | (100)          | -23.0%                           |
| Ice Rink Skaters   |   | 450               | 2687                                     | 271                 | 1797   | 890            | 49.5%                            |
| Snow Cat Hours   |   | 0                 | 32                                       | 0                   | 358  | (325)          | -91.0%                           |
| Plaza Services   |   |                   |  |                     |  |                |                                  |
| Snow Removal Plaza   | Hours   | 125               | 983                                      | 33                  | 1684   | (701)          | -41.6%                           |
| Plaza Maintenance  | Hours   | 270               | 4479                                     | 217                 | 3703   | 777            | 21.0%                            |
| Lawn Care  | Hours   | 30                | 1586                                     | 4                   | 1974   | (388)          | -19.7%                           |
| Plant Care   | Hours   | 0                 | 3317                                     | 43                  | 3142   | 176            | 5.6%                             |
| Irrigation   | Hours   | 0                 | 811                                      | 8                   | 796  | 16             | 2.0%                             |
| TMV Trash Collection   | Hours   | 81                | 1151                                     | 73                  | 1023   | 129            | 12.6%                            |
| Christmas Decorations  | Hours   | 1023              | 2536                                     | 1011                | 1987   | 550            | 27.7%                            |
| Vehicle Maintenance  |   |                   |  |                     |  |                |                                  |
| # Preventive Maintenance Performed                           |   | 19                | 217                                      | 26                  | 182  | 35             | 19.2%                            |
| # Repairs Completed  |   | 38                | 302                                      | 45                  | 237  | 65             | 27.4%                            |
| Special Projects   |   | 2                 | 14                                       | 9                   | 42   | (28)           | -66.7%                           |
| # Roadside Assists   |   | 0                 | 4  | 0                   | 4  | 0              | 0.0%                             |
| Finance  |   |                   |  |                     |  |                |                                  |
| # Employee Based Business Licenses Issued                    |   | 17                | 842                                      | 15                  | 830  | 12             | 1.4%                             |
| # Privately Licensed Rentals                                 |   | 1                 | 75                                       | 7                   | 74   | 1              | 1.4%                             |
| # Property Management Licensed Rentals                       |   | 0                 | 424                                      | 1                   | 415  | 9              | 2.2%                             |
| # VRBO Listings for MV                                       |   | 530               |  | 577                 |  | (47)           | -8.1%                            |
| # Paperless Billing Accts (YTD is total paperless customers) |   | 6                 | 858                                      | 22                  | 789  | 69             | 8.7%                             |
| # of TMV AR Bills Processed                                  |   | 2,169             | 23,483                                   | 2,225               | 23,071   | 412            | 1.8%                             |
| Accounts Receivable - Total Bad Debt Reserve/Allowance: \$   |   |                   |  |                     |  |                |                                  |
|  | TMV Operating Receivables<br>(includes Gondola funding) |                   | Utilities - Broadband and<br>Water/Sewer |                     | VCA - Village Court Apartments                         |                | General Fund Investment Activity |
|  | Current   | \$160,749 98.3%   | \$479,145 87.4%                          | \$5,802 50.0%       | Change in Value (Month)                                |                |                                  |
|  | 30+ Days  | - 0.0%            | 52,079 9.5%                              | 2,870 24.7%         | Ending Balance   |                |                                  |
|  | 60+ Days  | 67 0.0%           | 8,169 1.5%                               | (223) -1.9%         | Investment Income (Month)                              |                |                                  |
|  | 90+ Days  | 10 0.0%           | 7,476 1.4%                               | - 0.0%              | Portfolio Yield  |                |                                  |
|  | over 120 days   | 2,694 1.6%        | 1,567 0.3%                               | 3,155 27.2%         | Yield Change (Month)                                   |                |                                  |
|  | Total   | \$ 163,520 100.0% | \$ 548,436 100.0%                        | \$ 11,604 100.0%    |  |                |                                  |
|  | Other Billings - CDF,<br>Construction Parking           |                   | Total All AR                             |                     | Change Since Last Month -<br>Increase (Decrease) in AR |                | Other Statistics                 |
|  | Current   | \$22,862 70.3%    | \$ 668,559 88.4%                         | \$ (742,106) 99.7%  | Population (estimated)                                 |                |                                  |
|  | 30+ Days  | 2,949 9.1%        | 57,898 7.7%                              | 4,120 -0.6%         | (Active) Registered Voters                             |                |                                  |
|  | 60+ Days  | 1,991 6.1%        | 10,004 1.3%                              | (2,109) 0.3%        | Property Valuation                                     |                |                                  |
|  | 90+ Days  | 578 1.8%          | 8,064 1.1%                               | (5,390) 0.7%        |  |                |                                  |
|  | over 120 days   | 4,136 12.7%       | 11,553 1.5%                              | 1,046 -0.1%         |  |                |                                  |
|  | Total   | \$ 32,517 100.0%  | \$ 756,078 100.0%                        | \$ (744,439) 100.0% |  |                |                                  |

**TOWN OF MOUNTAIN VILLAGE, COLORADO  
ORDINANCE NO. 2018 -\_\_**

**AN ORDINANCE LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2018, TO HELP  
DEFRAY THE COSTS OF GOVERNMENT FOR THE TOWN OF MOUNTAIN VILLAGE,  
COLORADO, FOR THE 2019 BUDGET YEAR.**

**RECITALS**

- A. The Town Council for the Town of Mountain Village ("The Town"), has adopted the annual budget in accordance with the Local Government Budget Law.
- B. The citizens of the Town have previously approved a general operating mill levy of 13.110 mills to generate property tax revenues to defray the general operating expenses of the Town and authorized the Town without increasing its mill levy to collect and expend whatever amounts are raised annually from its authorized mill levy; and in 2004, the citizens of the Town approved a mill levy of .333 mills dedicated to fund the Telluride Historical Museum.
- C. Pursuant to Colorado State Statute 29-1-301, the Town may adjust the amount of its tax levy authorized by an additional amount to cover abatements and refunds.
- D. The amount of funds necessary to budget for general operating purposes from general property tax revenues is \$3,813,194 and 13.110 mills will generate this amount of funds.
- E. The amount of funds necessary to meet the Telluride Historical Museum annual funding obligation is \$96,857 and .333 mills will generate this amount of funds.
- F. The amount of funds necessary to cover amounts abated and refunded in the current fiscal year is \$63,088 and .2169 mills will generate this amount of funds.
- G. The 2017 valuation for assessment for the Town of Mountain Village as certified by the County Assessor is \$290,861,460.

**NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF  
MOUNTAIN VILLAGE, COLORADO:**

**Section 1.** That for the purpose of meeting all general operating expenses of the Town of Mountain Village during the 2019 budget year, there is hereby levied a tax of 13.110 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2018.

**Section 2.** That for the purpose of meeting all Telluride Historical Museum funding obligations of the Town of Mountain Village during the 2019 budget year, there is hereby levied a tax of .333 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2018.

**Section 3.** That for the purpose of meeting abatement and refunds realized in the current fiscal year, there is hereby levied a tax of .2165 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2018.

**Section 4.** The Town Treasurer of the Town of Mountain Village is hereby authorized and directed to immediately certify to the County Commissioners of San Miguel County, Colorado, the mill levy for the Town of Mountain Village as herein above determined and set.

INTRODUCED ON FIRST READING BEFORE THE TOWN COUNCIL ON NOVEMBER 15, 2018.

ADOPTED BY THE TOWN COUNCIL ON SECOND READING AFTER PUBLIC HEARING, this 13th day of December, 2018.

This Ordinance shall be effective the 13th day of January, 2019.

**TOWN OF MOUNTAIN VILLAGE**

**TOWN OF MOUNTAIN VILLAGE, COLORADO,  
A HOME-RULE MUNICIPALITY**

By: \_\_\_\_\_  
Laila Benitez, Mayor

ATTEST:

\_\_\_\_\_  
Jackie Kennefick, Town Clerk

**HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado  
this 13th day of December, 2018.**

Approved As To Form:

\_\_\_\_\_  
Jim Mahoney, Assistant Town Attorney

I, Jackie Kennefick, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. \_\_\_\_\_ ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on \_\_November 15th\_\_\_\_\_, 2018, by the affirmative vote of a quorum of the Town Council as follows:

| <b>Council Member Name</b> | <b>"Yes"</b> | <b>"No"</b> | <b>Absent</b> | <b>Abstain</b> |
|----------------------------|--------------|-------------|---------------|----------------|
| Laila Benitez, Mayor       |              |             |               |                |
| Dan Caton, Mayor Pro-Tem   |              |             |               |                |
| Dan Jansen                 |              |             |               |                |
| Natalie Binder             |              |             |               |                |
| Patrick Berry              |              |             |               |                |
| Jack Gilbride              |              |             |               |                |
| Bruce Macintire            |              |             |               |                |

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on \_\_\_\_\_, 2018 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on \_\_\_\_, 2018. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

| <b>Council Member Name</b> | <b>"Yes"</b> | <b>"No"</b> | <b>Absent</b> | <b>Abstain</b> |
|----------------------------|--------------|-------------|---------------|----------------|
| Laila Benitez, Mayor       |              |             |               |                |
| Dan Caton, Mayor Pro-Tem   |              |             |               |                |
| Dan Jansen                 |              |             |               |                |
| Natalie Binder             |              |             |               |                |
| Patrick Berry              |              |             |               |                |
| Jack Gilbride              |              |             |               |                |
| Bruce Macintire            |              |             |               |                |

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the seal of the Town this \_\_\_\_\_ day of \_\_\_\_\_, 2018.

\_\_\_\_\_  
Jackie Kennefick, Town Clerk

(SEAL)



**ORDINANCE NO. 2018 - \_\_**

**AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2019, AND ENDING ON THE LAST DAY OF DECEMBER, 2019, AND TO REVISE THE 2018 BUDGET APPROPRIATING ADDITIONAL SUMS OF MONEY TO DEFRAY EXPENSES IN EXCESS OF AMOUNTS BUDGETED FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO.**

**RECITALS:**

- A. In accordance with Section 8.1 b.) 2.) Of the Town Charter, the Mayor submitted the Town budget on September 20, 2018, for its consideration by Town Council.
- B. Upon due and proper notice, published or posted in accordance with the Town Charter, said proposed budget is open for inspection by the public in the office of the Town Clerk of the Town of Mountain Village. A public hearing will be held on December 13, 2018, and interested taxpayers are given the opportunity to file or register any objections to said proposed budget.
- C. Whatever increases may have been made in the 2018 budget expenditures, like increases were added to the revenues from existing fund balances so that the budget remains in balance, as required by law.
- D. The Town of Mountain Village, during the 2018 budget year, incurred certain extraordinary expenses not reasonably foreseeable at the time of the adoption of the 2018 budget.
- E. The Town of Mountain Village, desires to supplement the 2018 budget and appropriate sufficient funds to meet the resulting deficit.

**NOW, THEREFORE, BE IT ORDAINED BY THE** Town Council of the Town of Mountain Village, Colorado;



|   |  |             |                            |  |           |                            |  |             |  |
|---|--|-------------|----------------------------|--|-----------|----------------------------|--|-------------|--|
| Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2019. |  |             |                            |  |           |                            |  |             |  |
| General Fund  |  |             |                            |  |           |                            |  |             |  |
| Revenues  |  | 10,615,582  | Revenues                   |  | 5,798,746 | Revenues                   |  | 297,778     |  |
| Current Operating Expenses  |  | 9,818,831   | Current Operating Expenses |  | 4,173,668 | Current Operating Expenses |  | 118,375     |  |
| Capital Outlay  |  | 622,000     | Capital Outlay             |  | 1,580,378 | Capital Outlay             |  | 285,000     |  |
| Debt Service  |  | -           | Debt Service               |  | -         | Debt Service               |  | -           |  |
| Total Fund Expenditures   |  | 10,440,831  | Total Fund Expenditures    |  | 5,753,746 | Total Fund Expenditures    |  | 403,375     |  |
| Other Sources (Uses)  |  | (2,041,954) | Other Sources (Uses)       |  | (45,000)  | Other Sources (Uses)       |  | (1,047,640) |  |
| Surplus / (Deficit)   |  | (1,867,203) | Surplus / (Deficit)        |  | -         | Surplus / (Deficit)        |  | (1,153,237) |  |
| Capital Projects Fund   |  |             |                            |  |           |                            |  |             |  |
| Revenues  |  | -           | Revenues                   |  | -         | Revenues                   |  | -           |  |
| Current Operating Expenses  |  | -           | Current Operating Expenses |  | -         | Current Operating Expenses |  | 60,000      |  |
| Capital Outlay  |  | 75,000      | Capital Outlay             |  | 191,716   | Capital Outlay             |  | -           |  |
| Debt Service  |  | -           | Debt Service               |  | -         | Debt Service               |  | -           |  |
| Total Fund Expenditures   |  | 75,000      | Total Fund Expenditures    |  | 191,716   | Total Fund Expenditures    |  | 60,000      |  |
| Other Sources (Uses)  |  | 75,000      | Other Sources (Uses)       |  | 249,231   | Other Sources (Uses)       |  | 60,000      |  |
| Surplus / (Deficit)   |  | -           | Surplus / (Deficit)        |  | 57,515    | Surplus / (Deficit)        |  | -           |  |
| Historical Museum Fund  |  |             |                            |  |           |                            |  |             |  |
| Revenues  |  | 96,857      | Revenues                   |  | 530,268   | Revenues                   |  | 2,922,364   |  |
| Current Operating Expenses  |  | 96,857      | Current Operating Expenses |  | 722,117   | Current Operating Expenses |  | 1,723,493   |  |
| Capital Outlay  |  | -           | Capital Outlay             |  | -         | Capital Outlay             |  | 1,296,950   |  |
| Debt Service  |  | -           | Debt Service               |  | -         | Debt Service               |  | -           |  |
| Total Fund Expenditures   |  | 96,857      | Total Fund Expenditures    |  | 722,117   | Total Fund Expenditures    |  | 3,020,443   |  |
| Other Sources (Uses)  |  | -           | Other Sources (Uses)       |  | 191,849   | Other Sources (Uses)       |  | (63,976)    |  |
| Surplus / (Deficit)   |  | -           | Surplus / (Deficit)        |  | -         | Surplus / (Deficit)        |  | (162,055)   |  |
| Tourism Fund  |  |             |                            |  |           |                            |  |             |  |
| Revenues  |  | 2,605,386   | Revenues                   |  | 2,075,871 | Revenues                   |  | -           |  |
| Current Operating Expenses  |  | 2,571,704   | Current Operating Expenses |  | 1,721,078 | Current Operating Expenses |  | 262,033     |  |
| Capital Outlay  |  | -           | Capital Outlay             |  | 1,561,645 | Capital Outlay             |  | -           |  |
| Debt Service  |  | -           | Debt Service               |  | -         | Debt Service               |  | -           |  |
| Total Fund Expenditures   |  | 2,571,704   | Total Fund Expenditures    |  | 3,282,723 | Total Fund Expenditures    |  | 262,033     |  |
| Other Sources (Uses)  |  | (33,682)    | Other Sources (Uses)       |  | 1,206,852 | Other Sources (Uses)       |  | 262,033     |  |
| Surplus / (Deficit)   |  | -           | Surplus / (Deficit)        |  | -         | Surplus / (Deficit)        |  | -           |  |
| TMV Housing Authority Fund (VCA)  |  |             |                            |  |           |                            |  |             |  |
| Revenues  |  | 2,367,031   | Revenues                   |  | 443,473   | Revenues                   |  |             |  |
| Current Operating Expenses  |  | 1,642,679   | Current Operating Expenses |  | 416,690   | Current Operating Expenses |  |             |  |
| Capital Outlay  |  | 9,400,000   | Capital Outlay             |  | 129,800   | Capital Outlay             |  |             |  |
| Debt Service  |  | 1,438,217   | Debt Service               |  | -         | Debt Service               |  |             |  |
| Total Fund Expenditures   |  | 12,480,896  | Total Fund Expenditures    |  | 546,490   | Total Fund Expenditures    |  |             |  |
| Other Sources (Uses)  |  | 9,809,134   | Other Sources (Uses)       |  | 17,153    | Other Sources (Uses)       |  |             |  |
| Surplus / (Deficit)   |  | (304,731)   | Surplus / (Deficit)        |  | (85,864)  | Surplus / (Deficit)        |  |             |  |

Section 2. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2018.

| General Fund                     |            | Gondola Fund                         |           | Affordable Housing Dev't Fund |           |
|----------------------------------|------------|--------------------------------------|-----------|-------------------------------|-----------|
| Revenues                         | 10,404,699 | Revenues                             | 5,886,814 | Revenues                      | 290,636   |
| Current Operating Expenses       | 9,572,927  | Current Operating Expenses           | 3,945,980 | Current Operating Expenses    | 146,008   |
| Capital Outlay                   | 530,000    | Capital Outlay                       | 1,895,834 | Capital Outlay                | 279,682   |
| Debt Service                     | -          | Debt Service                         | -         | Debt Service                  | -         |
| Total Fund Expenditures          | 10,102,927 | Total Fund Expenditures              | 5,841,814 | Total Fund Expenditures       | 425,690   |
| Other Sources (Uses)             | (972,374)  | Other Sources (Uses)                 | (45,000)  | Other Sources (Uses)          | 446,209   |
| Surplus / (Deficit)              | (670,602)  | Surplus / (Deficit)                  | -         | Surplus / (Deficit)           | 311,155   |
| Capital Projects Fund            |            | Vehicle & Equipment Acquisition Fund |           | Mortgage Assistance Pool Fund |           |
| Revenues                         | 9,487      | Revenues                             | -         | Revenues                      | -         |
| Current Operating Expenses       | -          | Current Operating Expenses           | -         | Current Operating Expenses    | 30,000    |
| Capital Outlay                   | 309,487    | Capital Outlay                       | 318,104   | Capital Outlay                | -         |
| Debt Service                     | -          | Debt Service                         | -         | Debt Service                  | -         |
| Total Fund Expenditures          | 309,487    | Total Fund Expenditures              | 318,104   | Total Fund Expenditures       | 30,000    |
| Other Sources (Uses)             | 267,970    | Other Sources (Uses)                 | 413,535   | Other Sources (Uses)          | 30,000    |
| Surplus / (Deficit)              | (32,030)   | Surplus / (Deficit)                  | 95,431    | Surplus / (Deficit)           | -         |
| Historical Museum Fund           |            | Child Development Fund               |           | Water & Sewer Fund            |           |
| Revenues                         | 96,553     | Revenues                             | 530,268   | Revenues                      | 2,807,402 |
| Current Operating Expenses       | 96,553     | Current Operating Expenses           | 663,066   | Current Operating Expenses    | 1,610,110 |
| Capital Outlay                   | -          | Capital Outlay                       | -         | Capital Outlay                | 923,300   |
| Debt Service                     | -          | Debt Service                         | -         | Debt Service                  | -         |
| Total Fund Expenditures          | 96,553     | Total Fund Expenditures              | 663,066   | Total Fund Expenditures       | 2,533,410 |
| Other Sources (Uses)             | -          | Other Sources (Uses)                 | 132,798   | Other Sources (Uses)          | (42,630)  |
| Surplus / (Deficit)              | -          | Surplus / (Deficit)                  | -         | Surplus / (Deficit)           | 231,362   |
| Tourism Fund                     |            | Broadband Fund                       |           | TCC Fund                      |           |
| Revenues                         | 2,545,296  | Revenues                             | 2,008,677 | Revenues                      | -         |
| Current Operating Expenses       | 2,506,671  | Current Operating Expenses           | 1,758,454 | Current Operating Expenses    | 209,352   |
| Capital Outlay                   | -          | Capital Outlay                       | 294,000   | Capital Outlay                | -         |
| Debt Service                     | -          | Debt Service                         | -         | Debt Service                  | -         |
| Total Fund Expenditures          | 2,506,671  | Total Fund Expenditures              | 2,052,454 | Total Fund Expenditures       | 209,352   |
| Other Sources (Uses)             | (38,625)   | Other Sources (Uses)                 | (88,494)  | Other Sources (Uses)          | 209,352   |
| Surplus / (Deficit)              | -          | Surplus / (Deficit)                  | (132,271) | Surplus / (Deficit)           | -         |
| TMV Housing Authority Fund (VCA) |            | Parking Services Fund                |           |                               |           |
| Revenues                         | 2,346,031  | Revenues                             | 371,473   |                               |           |
| Current Operating Expenses       | 1,508,302  | Current Operating Expenses           | 361,247   |                               |           |
| Capital Outlay                   | 375,000    | Capital Outlay                       | 34,800    |                               |           |
| Debt Service                     | 788,219    | Debt Service                         | -         |                               |           |
| Total Fund Expenditures          | 2,671,521  | Total Fund Expenditures              | 396,047   |                               |           |
| Other Sources (Uses)             | (140,169)  | Other Sources (Uses)                 | (33,571)  |                               |           |
| Surplus / (Deficit)              | (465,659)  | Surplus / (Deficit)                  | (58,145)  |                               |           |

Section 3. That the budgets hereby approved and adopted shall be signed by the Mayor and made a part of the public records of the Town of Mountain Village.

INTRODUCED ON FIRST READING BEFORE THE TOWN COUNCIL ON NOVEMBER 15, 2018.

ADOPTED BY THE TOWN COUNCIL ON SECOND READING AFTER PUBLIC HEARING, this 13th day of December, 2018.

This Ordinance shall be effective the 13th day of January 2019.

**TOWN OF MOUNTAIN VILLAGE**

**TOWN OF MOUNTAIN VILLAGE, COLORADO, A HOME-RULE MUNICIPALITY**

By: \_\_\_\_\_  
Laila Benitez, Mayor

ATTEST:

\_\_\_\_\_  
Jackie Kennefick, Town Clerk

**HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 13<sup>th</sup> day of December, 2018**

Approved As To Form:

\_\_\_\_\_  
Jim Mahoney, Assistant Town Attorney

I, Jackie Kennefick, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. \_\_\_\_\_ ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on November 15<sup>th</sup>, 2018, by the affirmative vote of a quorum of the Town Council as follows:

| Council Member Name      | "Yes" | "No" | Absent | Abstain |
|--------------------------|-------|------|--------|---------|
| Laila Benitez, Mayor     |       |      |        |         |
| Dan Caton, Mayor Pro-Tem |       |      |        |         |
| Dan Jansen               |       |      |        |         |
| Natalie Binder           |       |      |        |         |
| Patrick Berry            |       |      |        |         |
| Jack Gilbride            |       |      |        |         |
| Bruce Macintire          |       |      |        |         |

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on \_\_\_\_\_, 2018 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on \_\_\_\_\_, 2018. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

| Council Member Name      | "Yes" | "No" | Absent | Abstain |
|--------------------------|-------|------|--------|---------|
| Laila Benitez, Mayor     |       |      |        |         |
| Dan Caton, Mayor Pro-Tem |       |      |        |         |
| Dan Jansen               |       |      |        |         |
| Natalie Binder           |       |      |        |         |
| Patrick Berry            |       |      |        |         |
| Jack Gilbride            |       |      |        |         |
| Bruce Macintire          |       |      |        |         |

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the seal of the Town this \_\_\_\_\_ day of \_\_\_\_\_, 2018

\_\_\_\_\_  
Jackie Kennefick, Town Clerk

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**General Fund Summary**

|   | Actuals 2016     | Actuals 2017      | 2018 Original     | 2018 Forecasted   | 2018 Adjustments | 2019 Proposed     | 2019 Adjustments | 2020 Long Term Projection | 2021 Long Term Projection | 2022 Long Term Projection | 2023 Long Term Projection |
|---|------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b><u>Revenues</u></b>                  |                  |                   |                   |                   |                  |                   |                  |                           |                           |                           |                           |
| Taxes                                   | 8,485,683        | 9,460,884         | 9,016,979         | 9,155,755         | 138,776          | 9,232,575         | 76,820           | 9,260,414                 | 9,391,302                 | 9,485,914                 | 9,620,931                 |
| Licenses & Permits                      | 302,975          | 566,818           | 292,708           | 340,708           | 48,000           | 337,708           | (3,000)          | 337,708                   | 337,708                   | 337,708                   | 337,708                   |
| Intergovernmental Proceeds              | 377,290          | 374,212           | 494,898           | 499,881           | 4,983            | 552,131           | 52,250           | 556,225                   | 560,524                   | 565,037                   | 569,776                   |
| Charges for Services                    | 268,083          | 489,267           | 306,432           | 252,222           | (54,210)         | 319,535           | 67,313           | 252,222                   | 252,222                   | 252,222                   | 252,222                   |
| Fines and Forfeits                      | 11,157           | 8,282             | 6,077             | 6,077             | -                | 6,077             | -                | 6,077                     | 6,077                     | 6,077                     | 6,077                     |
| Interest on Investments                 | 47,908           | 32,522            | 45,000            | 45,000            | -                | 45,000            | -                | 45,000                    | 45,000                    | 45,000                    | 45,000                    |
| Miscellaneous Revenues                  | 86,312           | 245,763           | 79,118            | 79,118            | -                | 79,118            | -                | 79,118                    | 79,118                    | 79,118                    | 79,118                    |
| Contributions                           | 45,209           | 74,551            | 68,438            | 25,938            | (42,500)         | 43,438            | 17,500           | 43,438                    | 43,438                    | 43,438                    | 43,438                    |
| <b>Total Revenues</b>                   | <b>9,624,618</b> | <b>11,252,298</b> | <b>10,309,650</b> | <b>10,404,699</b> | <b>95,049</b>    | <b>10,615,582</b> | <b>210,883</b>   | <b>10,580,202</b>         | <b>10,715,389</b>         | <b>10,814,514</b>         | <b>10,954,270</b>         |
| <b><u>Operating Expenditures</u></b>    |                  |                   |                   |                   |                  |                   |                  |                           |                           |                           |                           |
| Legislation & Council                   | 59,066           | 96,623            | 83,109            | 83,510            | 401              | 88,253            | 4,743            | 88,261                    | 88,269                    | 88,277                    | 88,286                    |
| Town Attorney                           | 538,421          | 450,145           | 527,994           | 527,994           | -                | 460,000           | (67,994)         | 478,750                   | 498,438                   | 519,109                   | 540,815                   |
| Town Manager                            | 227,719          | 250,003           | 307,902           | 274,841           | (33,061)         | 329,148           | 54,307           | 317,089                   | 317,814                   | 318,576                   | 319,377                   |
| Administrative Services                 | 346,690          | 367,609           | 376,927           | 376,188           | (739)            | 393,681           | 17,493           | 389,572                   | 397,556                   | 393,640                   | 401,828                   |
| Finance                                 | 793,106          | 811,431           | 844,120           | 845,533           | 1,413            | 854,225           | 8,692            | 860,011                   | 866,854                   | 873,028                   | 880,288                   |
| Information Technology                  | 163,641          | 193,434           | 291,615           | 365,223           | 73,608           | 391,173           | 25,950           | 391,896                   | 395,947                   | 400,131                   | 404,456                   |
| Human Resources                         | 291,849          | 296,357           | 330,074           | 335,684           | 5,610            | 341,292           | 5,608            | 344,554                   | 345,879                   | 347,271                   | 348,732                   |
| Communications and Business Development | 315,756          | 241,594           | 440,173           | 395,173           | (45,000)         | 507,388           | 112,215          | 506,772                   | 505,251                   | 507,328                   | 509,509                   |
| Municipal Court                         | 28,827           | 30,713            | 31,839            | 31,982            | 143              | 32,541            | 559              | 32,705                    | 32,877                    | 33,058                    | 33,248                    |
| Police Department                       | 781,208          | 779,607           | 985,164           | 952,125           | (33,039)         | 978,922           | 26,797           | 979,420                   | 987,773                   | 996,498                   | 1,005,613                 |
| Community Services                      | 47,130           | 50,184            | 54,433            | 53,194            | (1,239)          | 54,528            | 1,334            | 55,010                    | 55,516                    | 56,048                    | 56,606                    |
| Community Grants and Contributions      | 77,500           | 106,000           | 126,850           | 126,850           | -                | 120,350           | (6,500)          | 126,850                   | 126,850                   | 126,850                   | 126,850                   |
| Roads and Bridges                       | 1,061,715        | 1,067,792         | 1,122,357         | 1,116,373         | (5,984)          | 1,135,068         | 18,695           | 1,117,734                 | 1,144,212                 | 1,131,517                 | 1,139,165                 |
| Vehicle Maintenance                     | 461,527          | 579,205           | 453,126           | 451,907           | (1,219)          | 444,493           | (7,414)          | 448,606                   | 452,923                   | 457,453                   | 462,208                   |
| Municipal Bus                           | 186,049          | 195,188           | 189,635           | 218,003           | 28,368           | 266,180           | 48,177           | 270,569                   | 275,176                   | 280,014                   | 285,094                   |
| Employee Shuttle                        | 44,219           | 44,498            | 86,043            | 85,394            | (649)            | 88,032            | 2,638            | 90,664                    | 93,429                    | 96,331                    | 99,379                    |
| Parks & Recreation                      | 443,790          | 513,115           | 611,003           | 593,805           | (17,198)         | 562,537           | (31,268)         | 551,931                   | 545,232                   | 541,199                   | 561,944                   |
| Plaza Services                          | 1,240,457        | 1,094,830         | 1,397,252         | 1,330,539         | (66,713)         | 1,335,738         | 5,199            | 1,354,151                 | 1,373,357                 | 1,393,389                 | 1,414,288                 |
| Public Refuse Removal                   | 47,230           | 50,937            | 65,028            | 65,028            | -                | 65,083            | 55               | 65,675                    | 66,286                    | 66,916                    | 67,566                    |
| Building/Facility Maintenance           | 187,004          | 193,090           | 244,464           | 244,904           | 440              | 251,168           | 6,264            | 252,420                   | 253,734                   | 255,115                   | 256,564                   |
| Building Division                       | 364,795          | 296,639           | 548,963           | 390,225           | (158,738)        | 525,767           | 135,542          | 460,221                   | 457,080                   | 459,032                   | 461,081                   |
| Housing Division Office                 | 21,431           | 18,998            | 19,808            | 19,939            | 131              | 20,706            | 767              | 20,811                    | 20,921                    | 21,037                    | 21,158                    |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

General Fund Summary

|   | Actuals 2016 | Actuals 2017 | 2018 Original | 2018 Forecasted | 2018 Adjustments | 2019 Proposed | 2019 Adjustments | 2020 Long Term Projection | 2021 Long Term Projection | 2022 Long Term Projection | 2023 Long Term Projection |
|---|--------------|--------------|---------------|-----------------|------------------|---------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Planning and Development Services                 | 480,426      | 390,394      | 645,191       | 603,731         | (41,460)         | 475,343       | (128,389)        | 439,471                   | 431,069                   | 431,173                   | 433,537                   |
| Contingency                                       | 33,501       | -            | 97,831        | 84,781          | (13,050)         | 97,216        | 12,435           | 96,431                    | 97,324                    | 97,930                    | 99,176                    |
| Total Operating Expenditures                      | 8,243,057    | 8,118,386    | 9,880,901     | 9,572,927       | (307,974)        | 9,818,831     | 245,905          | 9,739,574                 | 9,829,767                 | 9,890,923                 | 10,016,769                |
| Capital Outlay                                    |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| Capital Outlay Expense                            | 101,004      | 940,709      | 905,000       | 530,000         | (375,000)        | 622,000       | 92,000           | 435,000                   | 60,000                    | 60,000                    | 60,000                    |
| Total Capital Outlay                              | 101,004      | 940,709      | 905,000       | 530,000         | (375,000)        | 622,000       | 92,000           | 435,000                   | 60,000                    | 60,000                    | 60,000                    |
| Other Source/Uses                                 |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| Gain/Loss On Sale Of Assets                       | 4,822        | -            | -             | -               | -                | -             | -                | -                         | -                         | -                         | -                         |
| Transfer From Overhead Allocations                | 431,654      | 482,133      | 494,370       | 531,787         | 37,417           | 591,008       | 59,221           | 622,449                   | 610,579                   | 612,408                   | 620,645                   |
| Transfer (To)/From Tourism Fund                   | 25,755       | 37,942       | 24,864        | 38,625          | 13,761           | 33,682        | (4,943)          | 34,769                    | 35,889                    | 37,043                    | 38,233                    |
| Transfer (To)/From Parking Services               | -            | -            | (65,835)      | -               | 65,835           | (58,490)      | (58,490)         | (46,667)                  | (70,693)                  | -                         | -                         |
| Transfer (To)/From Debt Service Fund              | -            | 207,439      | -             | -               | -                | -             | -                | -                         | -                         | -                         | -                         |
| Transfer (To)/From DSF - Specific Ownership Taxes | 136,536      | 149,712      | 85,587        | 32,000          | (53,587)         | 32,000        | -                | 32,000                    | 32,000                    | 32,000                    | 32,000                    |
| Transfer (To)/From Capital Projects Fund          | (355,658)    | (266,071)    | (300,000)     | (267,970)       | 32,030           | (75,000)      | 192,970          | (2,312,000)               | (300,000)                 | (300,000)                 | (300,000)                 |
| Transfer (To)/From CDF                            | (67,460)     | (120,404)    | (192,041)     | (132,798)       | 59,243           | (191,849)     | (59,051)         | (169,875)                 | (175,132)                 | (180,632)                 | (186,386)                 |
| Transfer (To)/From Broadband Fund                 | -            | -            | 10,000        | (74,922)        | (84,922)         | (1,377,588)   | (1,302,666)      | (1,403,902)               | -                         | -                         | -                         |
| Transfer (To)/From Conference Center Fund         | (196,206)    | (199,089)    | (259,352)     | (209,352)       | 50,000           | (262,033)     | (52,681)         | (214,794)                 | (217,637)                 | (220,566)                 | (223,583)                 |
| Transfer (To)/From AHDF (Sales Tax)               | (445,361)    | (474,477)    | (480,777)     | (496,148)       | (15,371)         | (505,159)     | (9,011)          | (515,262)                 | (525,567)                 | (536,078)                 | (546,800)                 |
| Transfer (To)/From AHDF (Housing Office)          | -            | 18,998       | 19,808        | 19,939          | 131              | 20,706        | 767              | 20,811                    | 20,921                    | 21,037                    | 21,158                    |
| Transfer (To)/From Vehicle Acquisition            | (353,671)    | (561,775)    | (434,725)     | (413,535)       | 21,190           | (249,231)     | 164,304          | (551,899)                 | (121,379)                 | (119,873)                 | (122,929)                 |
| Total Other Sources/Uses                          | (819,590)    | (725,592)    | (1,098,101)   | (972,374)       | 125,727          | (2,041,954)   | (1,069,579)      | (4,504,370)               | (711,019)                 | (654,661)                 | (667,663)                 |
|   |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| Surplus (Deficit)                                 | 460,967      | 1,467,610    | (1,574,352)   | (670,602)       | 903,750          | (1,867,203)   | (1,196,601)      | (4,098,742)               | 114,602                   | 208,930                   | 209,839                   |
|   |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| Beginning Fund Balance                            | 8,985,346    | 9,446,313    | 10,913,923    | 10,913,923      |                  | 10,243,322    |                  | 8,376,118                 | 4,277,376                 | 4,391,979                 | 4,600,909                 |
|   |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| Ending Fund Balance                               | 9,446,313    | 10,913,923   | 9,339,571     | 10,243,322      |                  | 8,376,118     |                  | 4,277,376                 | 4,391,979                 | 4,600,909                 | 4,810,747                 |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

General Fund Revenues

| Worksheet                        | Account Name                           | Actuals 2016 | Actuals 2017 | 2018          |            | 2018        |             | 2019      |             | 2020 Long          | 2021 Long          | 2022 Long          | 2023 Long          |
|----------------------------------|--|--------------|--------------|---------------|------------|-------------|-------------|-----------|-------------|--------------------|--------------------|--------------------|--------------------|
|                                  |  |              |              | 2018 Original | Forecasted | Adjustments | Adjustments | Proposed  | Adjustments | Term<br>Projection | Term<br>Projection | Term<br>Projection | Term<br>Projection |
| General Fund Revenues            | Tax - Property                         | 3,816,550    | 3,899,219    | 3,801,204     | 3,801,204  | -           |             | 3,813,194 | 11,990      | 3,813,194          | 3,851,326          | 3,851,326          | 3,889,839          |
| General Fund Revenues            | Tax-Property Delinquent                | (545)        | -            | -             | -          | -           |             | -         | -           | -                  | -                  | -                  | -                  |
| General Fund Revenues            | Tax - Property - Abatements            | -            | (74,271)     | 79,375        | 79,375     | -           |             | 63,098    | (16,277)    | -                  | -                  | -                  | -                  |
| General Fund Revenues            | Tax - Specific Ownership               | 155,158      | 175,437      | 155,000       | 155,000    | -           |             | 155,000   | -           | 155,000            | 155,000            | 155,000            | 155,000            |
| General Fund Revenues            | Tax - Construction Use 1.5%            | 156,587      | 391,491      | 210,000       | 210,000    | -           |             | 210,000   | -           | 210,000            | 210,000            | 210,000            | 210,000            |
| General Fund Revenues            | Tax - Construction Use 3%              | 313,220      | 783,100      | 420,000       | 420,000    | -           |             | 420,000   | -           | 420,000            | 420,000            | 420,000            | 420,000            |
| General Fund Revenues            | Tax-Cigarette                          | 9,341        | 9,671        | 9,400         | 9,400      | -           |             | 9,400     | -           | 9,400              | 9,400              | 9,400              | 9,400              |
| General Fund Revenues            | Tax - Property - Interest/Penalty      | 17,320       | (465)        | 15,000        | 15,000     | -           |             | 15,000    | -           | 15,000             | 15,000             | 15,000             | 15,000             |
| General Fund Revenues            | Sales Taxes                            | 4,050,811    | 4,262,780    | 4,327,000     | 4,457,728  | 130,728     |             | 4,546,883 | 89,155      | 4,637,820          | 4,730,577          | 4,825,188          | 4,921,692          |
| General Fund Revenues            | Sales Taxes - Interest                 | 291          | 761          | -             | -          | -           |             | -         | -           | -                  | -                  | -                  | -                  |
| General Fund Revenues            | Sales Taxes - Penalties                | 9,113        | 5,218        | -             | -          | -           |             | -         | -           | -                  | -                  | -                  | -                  |
| General Fund Revenues            | Sales Taxes - Prior Period Remittances | (42,161)     | 7,942        | -             | 8,048      | 8,048       |             | -         | (8,048)     | -                  | -                  | -                  | -                  |
| Total Taxes                      |  | 8,485,683    | 9,460,884    | 9,016,979     | 9,155,755  | 138,776     |             | 9,232,575 | 76,820      | 9,260,414          | 9,391,302          | 9,485,914          | 9,620,931          |
| General Fund Revenues            | License-Liquor                         | 2,623        | 2,993        | 3,500         | 3,500      | -           |             | 3,500     | -           | 3,500              | 3,500              | 3,500              | 3,500              |
| General Fund Revenues            | License-Pet                            | 240          | 195          | 128           | 128        | -           |             | 128       | -           | 128                | 128                | 128                | 128                |
| General Fund Revenues            | Permit-Construction                    | 160,306      | 394,581      | 187,880       | 187,880    | -           |             | 187,880   | -           | 187,880            | 187,880            | 187,880            | 187,880            |
| General Fund Revenues            | External Energy Discount               | -            | (1,251)      | -             | -          | -           |             | -         | -           | -                  | -                  | -                  | -                  |
| General Fund Revenues            | Renewable Energy Discount              | -            | (1,668)      | -             | -          | -           |             | -         | -           | -                  | -                  | -                  | -                  |
| General Fund Revenues            | HERS Energy Discount                   | -            | (1,334)      | -             | -          | -           |             | -         | -           | -                  | -                  | -                  | -                  |
| General Fund Revenues            | Permit-Electrical-Mountain Village     | 8,114        | 8,167        | 15,000        | 8,000      | (7,000)     |             | 15,000    | 7,000       | 15,000             | 15,000             | 15,000             | 15,000             |
| General Fund Revenues            | Permit-Electrical-Town of Telluride    | 59,072       | 72,590       | 25,000        | 50,000     | 25,000      |             | 50,000    | -           | 50,000             | 50,000             | 50,000             | 50,000             |
| General Fund Revenues            | Construction Parking Fees              | 27,755       | 30,095       | 30,000        | 30,000     | -           |             | 30,000    | -           | 30,000             | 30,000             | 30,000             | 30,000             |
| General Fund Revenues            | Permit-Plumbing-Mountain Village       | 5,072        | 7,908        | 10,000        | 10,000     | -           |             | 10,000    | -           | 10,000             | 10,000             | 10,000             | 10,000             |
| General Fund Revenues            | Permit-Plumbing-Town of Telluride      | 37,830       | 50,886       | 20,000        | 50,000     | 30,000      |             | 40,000    | (10,000)    | 40,000             | 40,000             | 40,000             | 40,000             |
| General Fund Revenues            | Construction Parking Late Pay Fees     | 70           | 50           | -             | -          | -           |             | -         | -           | -                  | -                  | -                  | -                  |
| General Fund Revenues            | Permit-Mechanical                      | 278          | 2,132        | 200           | 200        | -           |             | 200       | -           | 200                | 200                | 200                | 200                |
| General Fund Revenues            | Permit & Other Licenses                | 1,375        | 1,275        | -             | -          | -           |             | -         | -           | -                  | -                  | -                  | -                  |
| General Fund Revenues            | Permits-Excavation                     | 240          | 200          | 1,000         | 1,000      | -           |             | 1,000     | -           | 1,000              | 1,000              | 1,000              | 1,000              |
| Total Permits & License          |  | 302,975      | 566,818      | 292,708       | 340,708    | 48,000      |             | 337,708   | (3,000)     | 337,708            | 337,708            | 337,708            | 337,708            |
| General Fund Revenues            | Conservation Trust Funds               | 15,364       | 13,666       | 13,402        | 13,402     | -           |             | 13,402    | -           | 13,402             | 13,402             | 13,402             | 13,402             |
| General Fund Revenues            | Mineral Lease Revenue                  | 5,904        | 3,098        | 5,747         | 1,170      | (4,577)     |             | 1,170     | -           | 1,170              | 1,170              | 1,170              | 1,170              |
| General Fund Revenues            | Severance Tax Revenues                 | 11,801       | 8,165        | 4,936         | 12,724     | 7,788       |             | 12,724    | -           | 12,724             | 12,724             | 12,724             | 12,724             |
| General Fund Revenues            | County Road & Bridge Taxes             | 277,360      | 279,353      | 275,450       | 275,450    | -           |             | 275,450   | -           | 275,450            | 275,450            | 275,450            | 275,450            |
| General Fund Revenues            | Motor Vehicle Registration             | 5,643        | 5,510        | 4,900         | 4,900      | -           |             | 4,900     | -           | 4,900              | 4,900              | 4,900              | 4,900              |
| General Fund Revenues            | Highway User Tax Funds                 | 61,218       | 64,421       | 66,234        | 62,218     | (4,016)     |             | 62,415    | 197         | 62,415             | 62,415             | 62,415             | 62,415             |
| General Fund Revenues            | Smart Contribution                     | -            | -            | 124,229       | 130,017    | 5,788       |             | 182,070   | 52,053      | 186,164            | 190,463            | 194,976            | 199,715            |
| Total Intergovernmental Revenues |  | 377,290      | 374,212      | 494,898       | 499,881    | 4,983       |             | 552,131   | 52,250      | 556,225            | 560,524            | 565,037            | 569,776            |
| General Fund Revenues            | Fee-2% Collection - Material Tax       | 2,385        | 5,699        | 2,708         | 2,708      | -           |             | 2,708     | -           | 2,708              | 2,708              | 2,708              | 2,708              |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

General Fund Revenues

| Worksheet                     | Account Name                               |              |              | 2018          |            | 2018        |  | 2019     |             | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|-------------------------------|--|--------------|--------------|---------------|------------|-------------|--|----------|-------------|-----------------|-----------------|-----------------|-----------------|
|                               |  | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments |  | Proposed | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |
| General Fund Revenues         | Fee-Criminal Fines                         | 1,719        | 2,077        | 1,764         | 1,764      | -           |  | 1,764    | -           | 1,764           | 1,764           | 1,764           | 1,764           |
| General Fund Revenues         | Fee-Plan Review                            | 101,225      | 256,027      | 122,122       | 122,122    | -           |  | 122,122  | -           | 122,122         | 122,122         | 122,122         | 122,122         |
| General Fund Revenues         | Fee-Planning Dev Review                    | 77,370       | 60,625       | 44,000        | 44,000     | -           |  | 44,000   | -           | 44,000          | 44,000          | 44,000          | 44,000          |
| General Fund Revenues         | Fee- Recording                             | -            | 33           | 350           | 350        | -           |  | 350      | -           | 350             | 350             | 350             | 350             |
| General Fund Revenues         | Fee-Plan/Zone/Plat                         | -            | 1,000        | 2,000         | 2,000      | -           |  | 2,000    | -           | 2,000           | 2,000           | 2,000           | 2,000           |
| General Fund Revenues         | Fees-Miscellaneous P&Z                     | 250          | 41           | -             | -          | -           |  | -        | -           | -               | -               | -               | -               |
| General Fund Revenues         | Fee-MVHA Qualification Fee                 | 5,940        | 6,570        | 4,600         | 4,600      | -           |  | 4,600    | -           | 4,600           | 4,600           | 4,600           | 4,600           |
| General Fund Revenues         | Fee - Energy Mitigation                    | -            | -            | 54,210        | -          | (54,210)    |  | 67,313   | 67,313      | -               | -               | -               | -               |
| General Fund Revenues         | Black Hills Gas Franchise Fee              | 35,103       | 24,698       | 39,678        | 39,678     | -           |  | 39,678   | -           | 39,678          | 39,678          | 39,678          | 39,678          |
| General Fund Revenues         | Road Impact Fees                           | 43,440       | 130,819      | 35,000        | 35,000     | -           |  | 35,000   | -           | 35,000          | 35,000          | 35,000          | 35,000          |
| General Fund Revenues         | Equipment Rental                           | 651          | 1,678        | -             | -          | -           |  | -        | -           | -               | -               | -               | -               |
| Total Charges for Services    |  | 268,083      | 489,267      | 306,432       | 252,222    | (54,210)    |  | 319,535  | 67,313      | 252,222         | 252,222         | 252,222         | 252,222         |
| General Fund Revenues         | Fines-Traffic                              | 2,765        | 7,948        | 1,000         | 1,000      | -           |  | 1,000    | -           | 1,000           | 1,000           | 1,000           | 1,000           |
| General Fund Revenues         | Fines-False Alarms                         | -            | -            | 276           | 276        | -           |  | 276      | -           | 276             | 276             | 276             | 276             |
| General Fund Revenues         | Fines-Miscellaneous/PD                     | -            | 600          | 4,250         | 4,250      | -           |  | 4,250    | -           | 4,250           | 4,250           | 4,250           | 4,250           |
| General Fund Revenues         | Fines-Miscellaneous Building               | 8,392        | (266)        | 551           | 551        | -           |  | 551      | -           | 551             | 551             | 551             | 551             |
| Total Fines & Forfeits        |  | 11,157       | 8,282        | 6,077         | 6,077      | -           |  | 6,077    | -           | 6,077           | 6,077           | 6,077           | 6,077           |
| General Fund Revenues         | Interest On Investments                    | 51,399       | 52,134       | 45,000        | 45,000     | -           |  | 45,000   | -           | 45,000          | 45,000          | 45,000          | 45,000          |
| General Fund Revenues         | Gain/Loss On Investments                   | (3,491)      | (19,612)     | -             | -          | -           |  | -        | -           | -               | -               | -               | -               |
| Total Interest on Investments |  | 47,908       | 32,522       | 45,000        | 45,000     | -           |  | 45,000   | -           | 45,000          | 45,000          | 45,000          | 45,000          |
| General Fund Revenues         | Grant Revenue Police                       | -            | 2,840        | -             | -          | -           |  | -        | -           | -               | -               | -               | -               |
| General Fund Revenues         | Grant Revenue-Miscellaneous                | 14,948       | 8,152        | -             | -          | -           |  | -        | -           | -               | -               | -               | -               |
| General Fund Revenues         | HR Housing - Revenue                       | -            | -            | 3,350         | 3,350      | -           |  | 3,350    | -           | 3,350           | 3,350           | 3,350           | 3,350           |
| General Fund Revenues         | Miscellaneous Revenue - Plaza Services     | -            | 600          | -             | -          | -           |  | -        | -           | -               | -               | -               | -               |
| General Fund Revenues         | Miscellaneous Revenue - Shop               | -            | -            | 500           | 500        | -           |  | 500      | -           | 500             | 500             | 500             | 500             |
| General Fund Revenues         | Miscellaneous Revenue - Marketing          | -            | 225          | 475           | 475        | -           |  | 475      | -           | 475             | 475             | 475             | 475             |
| General Fund Revenues         | Miscellaneous Revenue - Police             | 1,934        | 1,840        | 1,000         | 1,000      | -           |  | 1,000    | -           | 1,000           | 1,000           | 1,000           | 1,000           |
| General Fund Revenues         | Miscellaneous Revenue - Municipal Bus      | -            | -            | 1,000         | 1,000      | -           |  | 1,000    | -           | 1,000           | 1,000           | 1,000           | 1,000           |
| General Fund Revenues         | Miscellaneous Revenue - Building           | 2,886        | 8,487        | 750           | 750        | -           |  | 750      | -           | 750             | 750             | 750             | 750             |
| General Fund Revenues         | Miscellaneous Revenue - Finance            | 5,552        | 1,853        | 14,500        | 14,500     | -           |  | 14,500   | -           | 14,500          | 14,500          | 14,500          | 14,500          |
| General Fund Revenues         | Miscellaneous Revenue - Finance Admin Fees | 377          | 64           | -             | -          | -           |  | -        | -           | -               | -               | -               | -               |
| General Fund Revenues         | Munirevs Credit Card Fees                  | 2,069        | 1,895        | 500           | 500        | -           |  | 500      | -           | 500             | 500             | 500             | 500             |
| General Fund Revenues         | Permitting Credit Card Fees                | 495          | 749          | 5,000         | 5,000      | -           |  | 5,000    | -           | 5,000           | 5,000           | 5,000           | 5,000           |
| General Fund Revenues         | Miscellaneous Revenue -Clerk               | 2,754        | 2,776        | 200           | 200        | -           |  | 200      | -           | 200             | 200             | 200             | 200             |
| General Fund Revenues         | Miscellaneous Revenue - General            | 7,432        | 9,819        | 1,100         | 1,100      | -           |  | 1,100    | -           | 1,100           | 1,100           | 1,100           | 1,100           |
| General Fund Revenues         | Maintenance Shop Lease                     | 12           | 13           | 12            | 12         | -           |  | 12       | -           | 12              | 12              | 12              | 12              |
| General Fund Revenues         | Van Rider Revenue                          | 29,948       | 27,879       | 29,654        | 29,654     | -           |  | 29,654   | -           | 29,654          | 29,654          | 29,654          | 29,654          |
| General Fund Revenues         | Insurance Claim Proceeds                   | -            | 149,778      | -             | -          | -           |  | -        | -           | -               | -               | -               | -               |



Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

General Fund Revenues

| Worksheet                    | Account Name                         |              |              | 2018          |            | 2018        |            | 2019        |                 | 2019            |                 | 2020 Long       | 2021 Long | 2022 Long | 2023 Long |
|------------------------------|--------------------------------------|--------------|--------------|---------------|------------|-------------|------------|-------------|-----------------|-----------------|-----------------|-----------------|-----------|-----------|-----------|
|                              |                                      | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed   | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |           |           |           |
| General Fund Revenues        | Transfer Station Lease               | 1,200        | 1,300        | 1,200         | 1,200      | -           | 1,200      | -           | 1,200           | 1,200           | 1,200           | 1,200           | 1,200     | 1,200     | 1,200     |
| General Fund Revenues        | David Reed Lease                     | (1,398)      | (1,398)      | (1,398)       | (1,398)    | -           | (1,398)    | -           | (1,398)         | (1,398)         | (1,398)         | (1,398)         | (1,398)   | (1,398)   | (1,398)   |
| General Fund Revenues        | Ice Rink Revenues                    | 582          | 1,710        | 3,000         | 3,000      | -           | 3,000      | -           | 3,000           | 3,000           | 3,000           | 3,000           | 3,000     | 3,000     | 3,000     |
| General Fund Revenues        | Vending Cart/Plaza Use Rents         | 12,261       | 23,255       | 12,500        | 12,500     | -           | 12,500     | -           | 12,500          | 12,500          | 12,500          | 12,500          | 12,500    | 12,500    | 12,500    |
| General Fund Revenues        | Vending/Plaza Application Fees       | 5,260        | 3,927        | 5,775         | 5,775      | -           | 5,775      | -           | 5,775           | 5,775           | 5,775           | 5,775           | 5,775     | 5,775     | 5,775     |
| Total Miscellaneous Revenues |                                      | 86,312       | 245,763      | 79,118        | 79,118     | -           | 79,118     | -           | 79,118          | 79,118          | 79,118          | 79,118          | 79,118    | 79,118    | 79,118    |
| General Fund Revenues        | Contributions - TMVOA Roof Rebates   | -            | -            | 50,000        | 7,500      | (42,500)    | 25,000     | 17,500      | 25,000          | 25,000          | 25,000          | 25,000          | 25,000    | 25,000    | 25,000    |
| General Fund Revenues        | Contribution-See Forever             | -            | 60,000       | -             | -          | -           | -          | -           | -               | -               | -               | -               | -         | -         | -         |
| General Fund Revenues        | Contributions-TMVOA Employee Shuttle | 10,398       | 2,858        | 13,438        | 13,438     | -           | 13,438     | -           | 13,438          | 13,438          | 13,438          | 13,438          | 13,438    | 13,438    | 13,438    |
| General Fund Revenues        | Green Gondola Receipts               | 39           | 740          | -             | -          | -           | -          | -           | -               | -               | -               | -               | -         | -         | -         |
| General Fund Revenues        | Energy Rebates                       | 14,562       | 10,952       | -             | -          | -           | -          | -           | -               | -               | -               | -               | -         | -         | -         |
| General Fund Revenues        | Environmental Services Contribution  | 20,210       | -            | 5,000         | 5,000      | -           | 5,000      | -           | 5,000           | 5,000           | 5,000           | 5,000           | 5,000     | 5,000     | 5,000     |
| Total Contributions          |                                      | 45,209       | 74,551       | 68,438        | 25,938     | (42,500)    | 43,438     | 17,500      | 43,438          | 43,438          | 43,438          | 43,438          | 43,438    | 43,438    | 43,438    |
| Total General Fund Revenues  |                                      | 9,624,618    | 11,252,298   | 10,309,650    | 10,404,699 | 95,049      | 10,615,582 | 210,883     | 10,580,202      | 10,715,389      | 10,814,514      | 10,954,270      |           |           |           |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Town Council**

| Worksheet    | Account Name                 |               |               | 2018          |               | 2018        | 2019          | 2019         | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|--------------|------------------------------|---------------|---------------|---------------|---------------|-------------|---------------|--------------|-----------------|-----------------|-----------------|-----------------|
|              |                              | Actuals 2016  | Actuals 2017  | 2018 Original | Forecasted    | Adjustments | Proposed      | Adjustments  | Term Projection | Term Projection | Term Projection | Term Projection |
| Town Council | Board Compensation (1)       | 34,364        | 43,116        | 51,084        | 51,084        | -           | 53,859        | 2,775        | 53,859          | 53,859          | 53,859          | 53,859          |
| Town Council | PERA & Payroll Taxes         | 5,250         | 6,639         | 6,406         | 7,857         | 1,451       | 8,283         | 426          | 8,283           | 8,283           | 8,283           | 8,283           |
| Town Council | Workers Compensation         | 28            | 119           | 146           | 146           | -           | 153           | 7            | 161             | 169             | 177             | 186             |
| Town Council | Other Benefits               | 6,125         | 6,265         | 6,265         | 6,265         | -           | 6,300         | 35           | 6,300           | 6,300           | 6,300           | 6,300           |
| Town Council | Consultant Services          | 1,635         | 27,000        | -             | -             | -           | -             | -            | -               | -               | -               | -               |
| Town Council | Communications               | 475           | 870           | 500           | 500           | -           | 500           | -            | 500             | 500             | 500             | 500             |
| Town Council | Travel, Education & Training | 165           | 1,823         | 7,500         | 6,000         | (1,500)     | 7,500         | 1,500        | 7,500           | 7,500           | 7,500           | 7,500           |
| Town Council | General Supplies & Materials | 552           | 1,946         | 500           | 600           | 100         | 600           | -            | 600             | 600             | 600             | 600             |
| Town Council | Business Meals-Town Council  | 9,871         | 8,300         | 9,500         | 9,850         | 350         | 9,850         | -            | 9,850           | 9,850           | 9,850           | 9,850           |
| Town Council | Special Occasion             | 600           | 546           | 1,208         | 1,208         | -           | 1,208         | -            | 1,208           | 1,208           | 1,208           | 1,208           |
| <b>Total</b> |                              | <b>59,066</b> | <b>96,623</b> | <b>83,109</b> | <b>83,510</b> | <b>401</b>  | <b>88,253</b> | <b>4,743</b> | <b>88,261</b>   | <b>88,269</b>   | <b>88,277</b>   | <b>88,286</b>   |

(1) A potion of board compensation is for utility reimbursements which are increasing.

**Legal**

| Worksheet    | Account Name                 |                |                | 2018           |                | 2018        | 2019           | 2019            | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|--------------|------------------------------|----------------|----------------|----------------|----------------|-------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|              |                              | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments | Proposed (2)   | Adjustments     | Term Projection | Term Projection | Term Projection | Term Projection |
| Legal        | Outside Counsel - General    | 30,510         | 497            | 15,000         | 15,000         | -           | 30,000         | 15,000          | 30,000          | 30,000          | 30,000          | 30,000          |
| Legal        | Outside Counsel - Litigation | -              | 51,333         | -              | -              | -           | -              | -               | -               | -               | -               | -               |
| Legal        | Legal - Extraordinary        | 145,634        | 54,022         | 100,000        | 100,000        | -           | 25,000         | (75,000)        | 25,000          | 25,000          | 25,000          | 25,000          |
| Legal        | Legal - Litigation           | 48,810         | 93,548         | 54,636         | 54,636         | -           | 30,000         | (24,636)        | 30,000          | 30,000          | 30,000          | 30,000          |
| Legal        | Legal - General (1)          | 312,188        | 250,746        | 358,358        | 358,358        | -           | 375,000        | 16,642          | 393,750         | 413,438         | 434,109         | 455,815         |
| Legal        | Out Of Pocket Expense        | 1,280          | -              | -              | -              | -           | -              | -               | -               | -               | -               | -               |
| <b>Total</b> |                              | <b>538,421</b> | <b>450,145</b> | <b>527,994</b> | <b>527,994</b> | <b>-</b>    | <b>460,000</b> | <b>(67,994)</b> | <b>478,750</b>  | <b>498,438</b>  | <b>519,109</b>  | <b>540,815</b>  |

(1) Contracted general legal with 5% escalator per year

(2) • Legal for 2019 was reduced by \$68,000 from the 2018 forecasted as a result of discussions on the outsourced contract with our legal team at J.D. Reed and Associates.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Town Manager

| Worksheet                  | Account Name                         |                |                | 2018           |                | 2018            | 2019           | 2019          | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|----------------------------|--------------------------------------|----------------|----------------|----------------|----------------|-----------------|----------------|---------------|-----------------|-----------------|-----------------|-----------------|
|                            |                                      | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments     | Proposed       | Adjustments   | Term Projection | Term Projection | Term Projection | Term Projection |
| Town Manager               | Salaries & Wages                     | 148,385        | 155,159        | 159,100        | 160,259        | 1,159           | 165,387        | 5,128         | 165,387         | 165,387         | 165,387         | 165,387         |
| Town Manager               | Group Insurance                      | 13,013         | 13,113         | 12,513         | 12,513         | -               | 12,500         | (13)          | 13,125          | 13,781          | 14,470          | 15,194          |
| Town Manager               | PERA & Payroll Taxes                 | 22,975         | 23,973         | 24,470         | 24,648         | 178             | 25,437         | 789           | 25,437          | 25,437          | 25,437          | 25,437          |
| Town Manager               | PERA 401K                            | 13,339         | 13,946         | 14,319         | 14,424         | 105             | 14,886         | 462           | 14,886          | 14,886          | 14,886          | 14,886          |
| Town Manager               | Workers Compensation                 | 1,179          | 1,917          | 1,323          | 1,323          | -               | 1,323          | -             | 1,389           | 1,459           | 1,532           | 1,608           |
| Town Manager               | Other Employee Benefits              | 810            | 875            | 895            | 895            | -               | 900            | 5             | 900             | 900             | 900             | 900             |
| Town Manager               | Grant Lobbying Fees                  | 18,000         | 18,000         | 18,000         | 18,000         | -               | 18,000         | -             | 18,000          | 18,000          | 18,000          | 18,000          |
| Town Manager               | Professional Services (1)            | -              | 11,895         | 12,000         | 12,000         | -               | 17,750         | 5,750         | 5,000           | 5,000           | 5,000           | 5,000           |
| Town Manager               | Consulting Service                   | -              | -              | 2,000          | 500            | (1,500)         | 500            | -             | 500             | 500             | 500             | 500             |
| Town Manager (itemization) | Green Team Expense (2)               | -              | -              | -              | 5,000          | 5,000           | 25,000         | 20,000        | 25,000          | 25,000          | 25,000          | 25,000          |
| Town Manager (itemization) | Green Team Expense (3)               | -              | -              | -              | 12,000         | 12,000          | 17,135         | 5,135         | 17,135          | 17,135          | 17,135          | 17,135          |
| Town Manager (itemization) | Green Team Expense (4)               | -              | -              | -              | -              | -               | 10,000         | 10,000        | 10,000          | 10,000          | 10,000          | 10,000          |
| Town Manager (itemization) | Green Team Expense (5)               | -              | -              | -              | 1,314          | 1,314           | 1,400          | 86            | 1,400           | 1,400           | 1,400           | 1,400           |
| Town Manager (itemization) | Green Team Expense (6)               | -              | -              | -              | 26             | 26              | 30             | 4             | 30              | 30              | 30              | 30              |
| Town Manager (itemization) | Green Team Expense (7)               | -              | -              | -              | 1,200          | 1,200           | 5,000          | 3,800         | 5,000           | 5,000           | 5,000           | 5,000           |
| Town Manager               | <b>Green Team Expense (Subtotal)</b> | -              | -              | <b>50,000</b>  | <b>19,540</b>  | <b>(30,460)</b> | <b>58,565</b>  | <b>39,025</b> | <b>58,565</b>   | <b>58,565</b>   | <b>58,565</b>   | <b>58,565</b>   |
| Town Manager               | Repairs & Maintenance-Equipment      | -              | -              | -              | -              | -               | 2,000          | 2,000         | 2,000           | 2,000           | 2,000           | 2,000           |
| Town Manager               | Communications                       | 1,131          | 1,045          | 1,300          | 1,300          | -               | 1,300          | -             | 1,300           | 1,300           | 1,300           | 1,300           |
| Town Manager               | Dues & Fees (8)                      | 8,557          | 8,818          | 9,382          | 7,839          | (1,543)         | 8,000          | 161           | 8,000           | 8,000           | 8,000           | 8,000           |
| Town Manager               | Travel, Education & Training         | -              | 475            | 1,500          | 500            | (1,000)         | 1,500          | 1,000         | 1,500           | 1,500           | 1,500           | 1,500           |
| Town Manager               | Postage & Freight                    | 22             | -              | -              | -              | -               | -              | -             | -               | -               | -               | -               |
| Town Manager               | General Supplies & Materials         | 152            | 349            | 500            | 500            | -               | 500            | -             | 500             | 500             | 500             | 500             |
| Town Manager               | Business Meals                       | 106            | 387            | 500            | 500            | -               | 500            | -             | 500             | 500             | 500             | 500             |
| Town Manager               | Employee Appreciation                | 50             | 50             | 100            | 100            | -               | 100            | -             | 100             | 100             | 100             | 100             |
| <b>Total</b>               |                                      | <b>227,719</b> | <b>250,003</b> | <b>307,902</b> | <b>274,841</b> | <b>(33,061)</b> | <b>329,148</b> | <b>93,332</b> | <b>317,089</b>  | <b>317,814</b>  | <b>318,576</b>  | <b>319,377</b>  |

- (1) Gondola Economic Impact Study 2017, 2018, 2019
- (2) Compost Rebate Program
- (3) Eco Action Green House Gas Emissions Report
- (4) Communications/Education
- (5) Mountain Village Cleanup

- (6) Bike to Work Participation
- (7) Green Lights Program
- (8) CC4CA Membership

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Administrative Services (Town Clerk)**

| <b>Worksheet</b> | <b>Account Name</b>             | <b>Actuals 2016</b> | <b>Actuals 2017</b> | <b>2018 Original</b> | <b>2018 Forecasted</b> | <b>2018 Adjustments</b> | <b>2019 Proposed</b> | <b>2019 Adjustments</b> | <b>2020 Long Term Projection</b> | <b>2021 Long Term Projection</b> | <b>2022 Long Term Projection</b> | <b>2023 Long Term Projection</b> |
|------------------|---------------------------------|---------------------|---------------------|----------------------|------------------------|-------------------------|----------------------|-------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| Admin Services   | Salaries & Wages                | 175,721             | 191,622             | 189,836              | 190,169                | 333                     | 196,254              | 6,085                   | 196,254                          | 196,254                          | 196,254                          | 196,254                          |
| Admin Services   | Group Insurance                 | 39,038              | 39,340              | 37,540               | 37,540                 | -                       | 37,500               | (40)                    | 39,375                           | 41,344                           | 43,411                           | 45,581                           |
| Admin Services   | Dependent Health Reimbursement  | (4,435)             | (3,818)             | (3,378)              | (3,378)                | -                       | (3,378)              | -                       | (3,378)                          | (3,378)                          | (3,378)                          | (3,378)                          |
| Admin Services   | PERA & Payroll Taxes            | 26,547              | 28,922              | 29,197               | 29,248                 | 51                      | 30,184               | 936                     | 30,184                           | 30,184                           | 30,184                           | 30,184                           |
| Admin Services   | PERA 401K                       | 4,748               | 4,920               | 7,028                | 5,705                  | (1,323)                 | 5,888                | 183                     | 5,888                            | 5,888                            | 5,888                            | 5,888                            |
| Admin Services   | Workers Compensation            | 168                 | 191                 | 289                  | 289                    | -                       | 303                  | 14                      | 319                              | 335                              | 351                              | 369                              |
| Admin Services   | Other Employee Benefits         | 2,430               | 2,685               | 2,685                | 2,685                  | -                       | 2,700                | 15                      | 2,700                            | 2,700                            | 2,700                            | 2,700                            |
| Admin Services   | Consultant Services             | -                   | -                   | 2,500                | 2,500                  | -                       | 2,500                | -                       | 2,500                            | 2,500                            | 2,500                            | 2,500                            |
| Admin Services   | Janitorial/Trash Removal        | 17,958              | 18,716              | 17,500               | 17,500                 | -                       | 20,200               | 2,700                   | 20,200                           | 20,200                           | 20,200                           | 20,200                           |
| Admin Services   | Security Monitoring - Town Hall | 372                 | 465                 | 395                  | 395                    | -                       | 395                  | -                       | 395                              | 395                              | 395                              | 395                              |
| Admin Services   | Phone Maintenance               | 285                 | 929                 | 800                  | 1,000                  | 200                     | 1,500                | 500                     | 1,500                            | 1,500                            | 1,500                            | 1,500                            |
| Admin Services   | Repairs & Maintenance-Equipment | 3,028               | -                   | 3,000                | 3,000                  | -                       | 3,000                | -                       | 3,000                            | 3,000                            | 3,000                            | 3,000                            |
| Admin Services   | Rental- Equipment               | 8,291               | 8,218               | 10,000               | 10,000                 | -                       | 10,000               | -                       | 10,000                           | 10,000                           | 10,000                           | 10,000                           |
| Admin Services   | Communications                  | 16,811              | 16,823              | 16,100               | 16,100                 | -                       | 16,100               | -                       | 16,100                           | 16,100                           | 16,100                           | 16,100                           |
| Admin Services   | Election Expenses               | 7,993               | 4,841               | -                    | -                      | -                       | 6,000                | 6,000                   | -                                | 6,000                            | -                                | 6,000                            |
| Admin Services   | Public Noticing                 | 211                 | 117                 | 750                  | 750                    | -                       | 750                  | -                       | 750                              | 750                              | 750                              | 750                              |
| Admin Services   | Recording Fees                  | -                   | -                   | 100                  | 100                    | -                       | 100                  | -                       | 100                              | 100                              | 100                              | 100                              |
| Admin Services   | Dues & Fees                     | 415                 | 472                 | 600                  | 600                    | -                       | 600                  | -                       | 600                              | 600                              | 600                              | 600                              |
| Admin Services   | Travel, Education & Training    | 4,055               | 2,719               | 4,500                | 4,500                  | -                       | 5,500                | 1,000                   | 5,500                            | 5,500                            | 5,500                            | 5,500                            |
| Admin Services   | Postage & Freight               | 1,984               | 1,802               | 1,500                | 1,500                  | -                       | 1,500                | -                       | 1,500                            | 1,500                            | 1,500                            | 1,500                            |
| Admin Services   | General Supplies & Material     | 4,005               | 3,561               | 6,500                | 6,500                  | -                       | 6,500                | -                       | 6,500                            | 6,500                            | 6,500                            | 6,500                            |
| Admin Services   | Business Meals                  | 336                 | 124                 | 750                  | 750                    | -                       | 850                  | 100                     | 850                              | 850                              | 850                              | 850                              |
| Admin Services   | Employee Appreciation           | 242                 | 331                 | 300                  | 300                    | -                       | 300                  | -                       | 300                              | 300                              | 300                              | 300                              |
| Admin Services   | Utilities - Natural Gas         | 5,032               | 6,216               | 6,615                | 6,615                  | -                       | 6,615                | -                       | 6,615                            | 6,615                            | 6,615                            | 6,615                            |
| Admin Services   | Utilities - Electricity         | 7,875               | 14,251              | 17,174               | 17,174                 | -                       | 17,174               | -                       | 17,174                           | 17,174                           | 17,174                           | 17,174                           |
| Admin Services   | Utilities - Water/Sewer         | 6,484               | 7,068               | 7,551                | 7,551                  | -                       | 7,551                | -                       | 7,551                            | 7,551                            | 7,551                            | 7,551                            |
| Admin Services   | Internet Service                | 17,095              | 17,095              | 17,095               | 17,095                 | -                       | 17,095               | -                       | 17,095                           | 17,095                           | 17,095                           | 17,095                           |
| <b>Total</b>     |                                 | <b>346,690</b>      | <b>367,609</b>      | <b>376,927</b>       | <b>376,188</b>         | <b>(739)</b>            | <b>393,681</b>       | <b>17,493</b>           | <b>389,572</b>                   | <b>397,556</b>                   | <b>393,640</b>                   | <b>401,828</b>                   |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Finance**

| Worksheet    | Account Name                    | Actuals 2016   | Actuals 2017   | 2018           |                | 2019         | 2019         | 2020 Long      | 2021 Long      | 2022 Long      | 2023 Long      |
|--------------|---------------------------------|----------------|----------------|----------------|----------------|--------------|--------------|----------------|----------------|----------------|----------------|
|              |                                 |                |                | 2018 Original  | Forecasted     |              |              |                |                |                |                |
|              |                                 |                |                |                |                | Adjustments  | Adjustments  | Term           | Term           | Term           | Term           |
|              |                                 |                |                |                |                |              |              | Projection     | Projection     | Projection     | Projection     |
| Finance      | Salaries & Wages                | 391,295        | 404,078        | 416,277        | 406,277        | (10,000)     | 16,216       | 422,493        | 422,493        | 422,493        | 422,493        |
| Finance      | Group Insurance                 | 79,420         | 78,681         | 74,585         | 74,585         | -            | 415          | 78,750         | 82,688         | 86,822         | 91,163         |
| Finance      | Dependent Health Reimbursement  | (2,821)        | (1,444)        | (3,600)        | (3,600)        | -            | -            | (3,600)        | (3,600)        | (3,600)        | (3,600)        |
| Finance      | PERA & Payroll Taxes            | 60,292         | 62,475         | 64,023         | 62,473         | (1,550)      | 2,506        | 64,979         | 64,979         | 64,979         | 64,979         |
| Finance      | PERA 401K                       | 25,567         | 27,454         | 29,281         | 26,781         | (2,500)      | 1,526        | 28,307         | 28,307         | 28,307         | 28,307         |
| Finance      | Workers Compensation            | 309            | 328            | 694            | 694            | -            | 35           | 765            | 803            | 844            | 886            |
| Finance      | Other Employee Benefits         | 4,860          | 5,250          | 5,370          | 5,370          | -            | 30           | 5,400          | 5,400          | 5,400          | 5,400          |
| Finance      | Bad Debt Expense                | -              | -              | -              | 13,463         | 13,463       | (13,463)     | -              | -              | -              | -              |
| Finance      | Professional Consulting         | 10,100         | 14,486         | 13,000         | 13,000         | -            | -            | 13,000         | 13,000         | 13,000         | 13,000         |
| Finance      | County Treasurer Collect Fee 2% | 82,075         | 82,334         | 86,278         | 86,278         | -            | 427          | 86,705         | 87,572         | 87,572         | 88,448         |
| Finance      | Auditing Fees (1)               | 25,000         | 25,435         | 28,000         | 29,600         | 1,600        | 1,400        | 33,000         | 35,000         | 37,000         | 39,000         |
| Finance      | Insurance                       | 96,986         | 99,918         | 110,000        | 110,000        | -            | -            | 110,000        | 110,000        | 110,000        | 110,000        |
| Finance      | Public Noticing                 | -              | -              | 500            | 500            | -            | -            | 500            | 500            | 500            | 500            |
| Finance      | Dues & Fees                     | 181            | 165            | 2,000          | 2,000          | -            | -            | 2,000          | 2,000          | 2,000          | 2,000          |
| Finance      | Travel, Education & Training    | 25             | 1,652          | 2,500          | 2,500          | -            | -            | 2,500          | 2,500          | 2,500          | 2,500          |
| Finance      | Postage & Freight               | 4,404          | 3,000          | 4,200          | 4,200          | -            | -            | 4,200          | 4,200          | 4,200          | 4,200          |
| Finance      | Bank Fees                       | 8,512          | 135            | 3,000          | 3,000          | -            | -            | 3,000          | 3,000          | 3,000          | 3,000          |
| Finance      | Bank Fees - Credit Card Fees    | 828            | 417            | 612            | 612            | -            | -            | 612            | 612            | 612            | 612            |
| Finance      | Munirevs Online Payment Fees    | 3,353          | 4,098          | 4,100          | 4,100          | -            | -            | 4,100          | 4,100          | 4,100          | 4,100          |
| Finance      | Permitting Payment Fees         | 57             | -              | -              | -              | -            | -            | -              | -              | -              | -              |
| Finance      | General Supplies & Material     | 2,576          | 2,765          | 2,600          | 3,000          | 400          | (400)        | 2,600          | 2,600          | 2,600          | 2,600          |
| Finance      | Employee Appreciation           | 88             | 205            | 600            | 600            | -            | -            | 600            | 600            | 600            | 600            |
| Finance      | Books & Periodicals             | -              | -              | 100            | 100            | -            | -            | 100            | 100            | 100            | 100            |
| <b>Total</b> |                                 | <b>793,106</b> | <b>811,431</b> | <b>844,120</b> | <b>845,533</b> | <b>1,413</b> | <b>8,692</b> | <b>860,011</b> | <b>866,854</b> | <b>873,028</b> | <b>880,288</b> |

(1) Budget increase is due to fee for attesting to the Town disclosure of its liability for its membership in Colorado PERA.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Information Technology

| Worksheet                | Account Name                          |              |              | 2018          |            | 2018        |  | 2019     |             | 2020 Long          | 2021 Long          | 2022 Long          | 2023 Long          |
|--------------------------|---------------------------------------|--------------|--------------|---------------|------------|-------------|--|----------|-------------|--------------------|--------------------|--------------------|--------------------|
|                          |                                       | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments |  | Proposed | Adjustments | Term<br>Projection | Term<br>Projection | Term<br>Projection | Term<br>Projection |
| General Fund - Technical | Salaries & Wages                      | -            | -            | -             | -          | -           |  | 120,000  | 120,000     | 120,000            | 120,000            | 120,000            | 120,000            |
| General Fund - Technical | Group Insurance                       | -            | -            | -             | -          | -           |  | 12,500   | 12,500      | 13,125             | 13,781             | 14,470             | 15,194             |
| General Fund - Technical | Dependent Health Reimbursement        | -            | -            | -             | -          | -           |  | -        | -           | -                  | -                  | -                  | -                  |
| General Fund - Technical | PERA & Payroll Taxes                  | -            | -            | -             | -          | -           |  | 18,456   | 18,456      | 18,456             | 18,456             | 18,456             | 18,456             |
| General Fund - Technical | PERA 401K                             | -            | -            | -             | -          | -           |  | 1,200    | 1,200       | 2,400              | 3,600              | 4,800              | 6,000              |
| General Fund - Technical | Workers Compensation                  | -            | -            | -             | -          | -           |  | 1,000    | 1,000       | 1,050              | 1,103              | 1,158              | 1,216              |
| General Fund - Technical | Other Employee Benefits               | -            | -            | -             | -          | -           |  | 900      | 900         | 900                | 900                | 900                | 900                |
| General Fund - Technical | Vehicle Repair & Maintenance          | -            | -            | -             | -          | -           |  | -        | -           | 1,000              | 1,000              | 1,000              | 1,000              |
| General Fund - Technical | Travel, Education & Training          | -            | -            | -             | -          | -           |  | 3,500    | 3,500       | 3,500              | 3,500              | 3,500              | 3,500              |
| General Fund - Technical | Software Support- Contract            | 40,837       | 47,336       | 55,000        | 70,000     | 15,000      |  | 50,000   | (20,000)    | 50,000             | 50,000             | 50,000             | 50,000             |
| General Fund - Technical | Software Support - Other              | 499          | 7,121        | 2,500         | 2,500      | -           |  | 3,000    | 500         | 3,000              | 3,000              | 3,000              | 3,000              |
| General Fund - Technical | General Hardware Replacement          | 21,527       | 10,302       | 20,000        | 48,000     | 28,000      |  | 20,000   | (28,000)    | 17,000             | 17,000             | 17,000             | 17,000             |
| General Fund - Technical | Symantic Antivirus Licenses           | 7,440        | -            | -             | -          | -           |  | -        | -           | -                  | -                  | -                  | -                  |
| General Fund - Technical | Microsoft Office Licenses             | -            | 15,848       | 17,995        | 17,995     | -           |  | 23,000   | 5,005       | 23,000             | 23,000             | 23,000             | 23,000             |
| General Fund - Technical | Microsoft Hosted E-Mail Exchange      | -            | 529          | 1,050         | 1,050      | -           |  | 1,050    | -           | 1,050              | 1,050              | 1,050              | 1,050              |
| General Fund - Technical | Incode Annual Support Maintenance     | 30,379       | 31,017       | 33,493        | 33,493     | -           |  | 35,168   | 1,675       | 36,926             | 38,772             | 40,711             | 42,746             |
| General Fund - Technical | All Data - Vehicle Maintenance        | -            | 1,500        | 1,500         | 1,500      | -           |  | 1,515    | 15          | 1,530              | 1,545              | 1,561              | 1,577              |
| General Fund - Technical | Live Streaming Software               | -            | -            | -             | -          | -           |  | 6,000    | 6,000       | 6,000              | 6,000              | 6,000              | 6,000              |
| General Fund - Technical | Adobe Upgrades/Licenses               | 1,072        | 1,079        | 3,600         | 3,600      | -           |  | 3,600    | -           | 3,600              | 3,600              | 3,600              | 3,600              |
| General Fund - Technical | Sonic Wall - Firewall                 | 342          | 6,797        | 2,700         | 2,700      | -           |  | 2,700    | -           | 2,700              | 2,700              | 2,700              | 2,700              |
| General Fund - Technical | CAD Auto Desk Support                 | 1,430        | 1,420        | 1,400         | 1,400      | -           |  | 1,428    | 28          | 1,457              | 1,486              | 1,515              | 1,546              |
| General Fund - Technical | Trimble Pathfinder Software           | -            | 1,995        | -             | -          | -           |  | -        | -           | -                  | -                  | -                  | -                  |
| General Fund - Technical | Web Site Blocker                      | 2,876        | 2,847        | 2,800         | 2,800      | -           |  | 2,800    | -           | 2,800              | 2,800              | 2,800              | 2,800              |
| General Fund - Technical | Dell Server Support                   | -            | 2,140        | 3,500         | 3,500      | -           |  | -        | (3,500)     | -                  | -                  | -                  | -                  |
| General Fund - Technical | Barracuda Spam Filter                 | 1,350        | 1,620        | 2,430         | 2,430      | -           |  | 2,430    | -           | 2,430              | 2,430              | 2,430              | 2,430              |
| General Fund - Technical | Manager Plus Software                 | 2,450        | 499          | 2,600         | 3,100      | 500         |  | 3,100    | -           | 3,100              | 3,100              | 3,100              | 3,100              |
| General Fund - Technical | Spilman Software Support - Police (1) | 10,582       | 11,005       | 11,445        | 11,445     | -           |  | 12,315   | 870         | 12,562             | 12,813             | 13,069             | 13,330             |
| General Fund - Technical | GLD - Getting Legal Done              | 1,747        | 1,884        | 2,184         | 2,184      | -           |  | 2,184    | -           | 2,184              | 2,184              | 2,184              | 2,184              |
| General Fund - Technical | Cyber Security - Fees                 | -            | -            | 35,000        | 35,000     | -           |  | -        | (35,000)    | -                  | -                  | -                  | -                  |
| General Fund - Technical | Cyber Security - Study                | -            | -            | 15,000        | 5,000      | (10,000)    |  | -        | (5,000)     | -                  | -                  | -                  | -                  |
| General Fund - Technical | AV Upgrade                            | -            | 10,000       | 32,456        | 32,456     | -           |  | -        | (32,456)    | -                  | -                  | -                  | -                  |
| General Fund - Technical | Montrose Interconnect - Police (2)    | 4,399        | 4,111        | 4,112         | 4,112      | -           |  | 4,112    | -           | 4,112              | 4,112              | 4,112              | 4,112              |
| General Fund - Technical | VPI Software Support - Police (3)     | -            | 333          | 1,270         | 1,895      | 625         |  | 1,895    | -           | 1,895              | 1,895              | 1,895              | 1,895              |
| General Fund - Technical | Meritage Support Fees                 | 7,650        | 7,650        | 7,650         | 7,650      | -           |  | 7,650    | -           | 7,650              | 7,650              | 7,650              | 7,650              |
| General Fund - Technical | Printer Maintenance                   | 1,072        | 865          | 2,500         | 2,500      | -           |  | 2,500    | -           | 2,500              | 2,500              | 2,500              | 2,500              |
| General Fund - Technical | Document Management                   | -            | -            | -             | 10,900     | 10,900      |  | 500      | (10,400)    | 500                | 500                | 500                | 500                |
| General Fund - Technical | Insight Video Net Software - Police   | -            | -            | 1,500         | -          | (1,500)     |  | -        | -           | -                  | -                  | -                  | -                  |
| General Fund - Technical | Muni Matrix License                   | 1,495        | 1,495        | 1,495         | 1,495      | -           |  | 1,495    | -           | 1,495              | 1,495              | 1,495              | 1,495              |
| General Fund - Technical | Veritas Back-Up Support Fees          | 2,396        | -            | -             | -          | -           |  | -        | -           | -                  | -                  | -                  | -                  |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Information Technology

| Worksheet                | Account Name                    |              |              | 2018          |            | 2018        |  | 2019     |             | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|--------------------------|---------------------------------|--------------|--------------|---------------|------------|-------------|--|----------|-------------|-----------------|-----------------|-----------------|-----------------|
|                          |                                 | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments |  | Proposed | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |
| General Fund - Technical | Mozy Online Back Up Support Fee | 6,083        | 6,083        | 6,260         | 6,260      | -           |  | 6,500    | 240         | 6,500           | 6,500           | 6,500           | 6,500           |
| General Fund - Technical | Opengov                         | -            | -            | -             | 29,083     | 29,083      |  | 17,000   | (12,083)    | 17,000          | 17,000          | 17,000          | 17,000          |
| General Fund - Technical | Munirevs Support Fees           | 17,725       | 17,676       | 19,175        | 19,175     | -           |  | 19,175   | -           | 19,175          | 19,175          | 19,175          | 19,175          |
| General Fund - Technical | Technical Miscellaneous         | 292          | 281          | 1,000         | 2,000      | 1,000       |  | 1,200    | (800)       | -               | -               | -               | -               |
| General Fund - Technical | Communications                  | -            | -            | -             | -          | -           |  | 1,300    | 1,300       | 1,300           | 1,300           | 1,300           | 1,300           |
| Total                    |                                 | 163,641      | 193,434      | 291,615       | 365,223    | 73,608      |  | 391,173  | 25,950      | 391,896         | 395,947         | 400,131         | 404,456         |

- (1) Record Management software (RMS) for MVPD
- (2) Support from Montrose PD shared server for RMS
- (3) Telephone recording system support for MVPD

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Human Resources

| Worksheet       | Account Name                   | Actuals 2016 | Actuals 2017 | 2018          |            | 2018        |  | 2019     |             | 2020 Long          | 2021 Long          | 2022 Long          | 2023 Long          |
|-----------------|--------------------------------|--------------|--------------|---------------|------------|-------------|--|----------|-------------|--------------------|--------------------|--------------------|--------------------|
|                 |                                |              |              | 2018 Original | Forecasted | Adjustments |  | Proposed | Adjustments | Term<br>Projection | Term<br>Projection | Term<br>Projection | Term<br>Projection |
| Human Resources | Salaries & Wages               | 129,928      | 134,658      | 143,080       | 143,346    | 266         |  | 147,933  | 4,587       | 147,933            | 147,933            | 147,933            | 147,933            |
| Human Resources | Group Insurance                | 26,025       | 26,227       | 24,603        | 25,000     | 397         |  | 25,000   | -           | 26,250             | 27,563             | 28,941             | 30,388             |
| Human Resources | Dependent Health Reimbursement | (2,170)      | (2,166)      | (2,160)       | (2,160)    | -           |  | (2,160)  | -           | (2,160)            | (2,160)            | (2,160)            | (2,160)            |
| Human Resources | PERA & Payroll Taxes           | 19,653       | 20,453       | 22,006        | 22,047     | 41          |  | 22,753   | 706         | 22,753             | 22,753             | 22,753             | 22,753             |
| Human Resources | PERA 401K                      | 9,032        | 8,645        | 9,946         | 9,175      | (771)       |  | 9,469    | 294         | 9,469              | 9,469              | 9,469              | 9,469              |
| Human Resources | Workers Compensation           | 103          | 109          | 233           | 233        | -           |  | 245      | 12          | 257                | 270                | 283                | 297                |
| Human Resources | Other Employee Benefits        | 3,720        | (1,130)      | 1,790         | 1,790      | -           |  | 1,800    | 10          | 1,800              | 1,800              | 1,800              | 1,800              |
| Human Resources | Agency Compliance              | 3,073        | 4,547        | 4,300         | 4,300      | -           |  | 4,300    | -           | 4,300              | 4,300              | 4,300              | 4,300              |
| Human Resources | Employee Assistance Program    | 2,573        | 2,604        | 3,485         | 3,485      | -           |  | 3,485    | -           | 3,485              | 3,485              | 3,485              | 3,485              |
| Human Resources | Life Insurance                 | 22,989       | 26,462       | 27,203        | 27,203     | -           |  | 27,203   | -           | 27,203             | 27,203             | 27,203             | 27,203             |
| Human Resources | Safety Programs                | 5,016        | 4,041        | 5,252         | 5,252      | -           |  | 5,252    | -           | 5,252              | 5,252              | 5,252              | 5,252              |
| Human Resources | Employee Functions             | 7,702        | 9,649        | 15,400        | 15,400     | -           |  | 15,400   | -           | 17,400             | 17,400             | 17,400             | 17,400             |
| Human Resources | HR Payroll Software            | 36,370       | 37,944       | 35,000        | 40,000     | 5,000       |  | 40,000   | -           | 40,000             | 40,000             | 40,000             | 40,000             |
| Human Resources | Consultant Services            | -            | 107          | -             | -          | -           |  | -        | -           | -                  | -                  | -                  | -                  |
| Human Resources | HR Housing - Expense           | 5,622        | 1,932        | 3,350         | 3,350      | -           |  | 3,350    | -           | 3,350              | 3,350              | 3,350              | 3,350              |
| Human Resources | Communications                 | 655          | 1,180        | 658           | 1,335      | 677         |  | 1,335    | -           | 1,335              | 1,335              | 1,335              | 1,335              |
| Human Resources | Recruiting                     | 10,550       | 10,105       | 16,000        | 16,000     | -           |  | 16,000   | -           | 16,000             | 16,000             | 16,000             | 16,000             |
| Human Resources | Dues & Fees                    | 5,200        | 5,634        | 6,300         | 6,300      | -           |  | 6,300    | -           | 6,300              | 6,300              | 6,300              | 6,300              |
| Human Resources | Travel, Education & Training   | 3,710        | 3,423        | 11,000        | 11,000     | -           |  | 11,000   | -           | 11,000             | 11,000             | 11,000             | 11,000             |
| Human Resources | Postage & Freight              | 42           | 245          | 204           | 204        | -           |  | 204      | -           | 204                | 204                | 204                | 204                |
| Human Resources | General Supplies & Materials   | 1,671        | 1,196        | 1,224         | 1,224      | -           |  | 1,224    | -           | 1,224              | 1,224              | 1,224              | 1,224              |
| Human Resources | Employee Appreciation          | 100          | 100          | 200           | 200        | -           |  | 200      | -           | 200                | 200                | 200                | 200                |
| Human Resources | Special Occasion Expense       | 257          | 391          | 1,000         | 1,000      | -           |  | 1,000    | -           | 1,000              | 1,000              | 1,000              | 1,000              |
| Human Resources | Books & Periodicals            | 27           | -            | -             | -          | -           |  | -        | -           | -                  | -                  | -                  | -                  |
| Total           |                                | 291,849      | 296,357      | 330,074       | 335,684    | 5,610       |  | 341,292  | 5,608       | 344,554            | 345,879            | 347,271            | 348,732            |



**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Communications & Business Development**

| Worksheet                             | Account Name                     |                |                | 2018           |                | 2018            | 2019           | 2019           | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|---------------------------------------|----------------------------------|----------------|----------------|----------------|----------------|-----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|
|                                       |                                  | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments     | Proposed       | Adjustments    | Term Projection | Term Projection | Term Projection | Term Projection |
| Communications & Business Development | Salaries & Wages                 | 88,009         | 78,391         | 127,205        | 127,205        | -               | 196,915        | 69,710         | 196,915         | 196,915         | 196,915         | 196,915         |
| Communications & Business Development | Group Insurance                  | 13,013         | 10,946         | 25,027         | 25,027         | -               | 37,500         | 12,473         | 39,375          | 41,344          | 43,411          | 45,581          |
| Communications & Business Development | Dependent Health Reimbursement   | (712)          | -              | (720)          | (720)          | -               | (720)          | -              | (720)           | (720)           | (720)           | (720)           |
| Communications & Business Development | PERA & Payroll Taxes             | 13,416         | 12,150         | 19,564         | 19,564         | -               | 30,286         | 10,722         | 30,286          | 30,286          | 30,286          | 30,286          |
| Communications & Business Development | PERA 401K                        | 3,515          | 1,555          | 6,989          | 6,989          | -               | 7,877          | 888            | 7,877           | 7,877           | 7,877           | 7,877           |
| Communications & Business Development | Workers Compensation             | 38             | 118            | 173            | 173            | -               | 185            | 12             | 194             | 204             | 214             | 225             |
| Communications & Business Development | Other Employee Benefits          | 1,620          | 1,750          | 1,790          | 1,790          | -               | 2,700          | 910            | 2,700           | 2,700           | 2,700           | 2,700           |
| Communications & Business Development | Consultant Services              | 2,048          | 13,775         | 16,000         | 16,000         | -               | 16,000         | -              | 16,000          | 16,000          | 16,000          | 16,000          |
| Communications & Business Development | Facility Rent (1)                | 300            | -              | -              | -              | -               | 3,600          | 3,600          | 3,600           | 3,600           | 3,600           | 3,600           |
| Communications & Business Development | Dues & Fees                      | -              | 2,700          | 2,195          | 2,195          | -               | 2,195          | -              | 2,195           | 2,195           | 2,195           | 2,195           |
| Communications & Business Development | Travel, Education & Training (2) | 3,130          | 2,094          | 3,500          | 3,500          | -               | 8,000          | 4,500          | 8,000           | 8,000           | 8,000           | 8,000           |
| Communications & Business Development | Live Video Streaming             | 15,972         | 14,310         | 18,000         | 18,000         | -               | 18,000         | -              | 18,000          | 18,000          | 18,000          | 18,000          |
| Communications & Business Development | Marketing (3)                    | 42,341         | 28,514         | 80,000         | 65,000         | (15,000)        | 65,000         | -              | 65,000          | 65,000          | 65,000          | 65,000          |
| Communications & Business Development | Marketing-Software (4)           | -              | -              | -              | 1,500          | 1,500           | 2,500          | 1,000          | 2,500           | 2,500           | 2,500           | 2,500           |
| Communications & Business Development | Marketing-Design (5)             | -              | -              | -              | 10,000         | 10,000          | 10,000         | -              | 10,000          | 10,000          | 10,000          | 10,000          |
| Communications & Business Development | Marketing-Video (7)              | -              | -              | -              | 2,500          | 2,500           | 6,500          | 4,000          | 6,500           | 3,000           | 3,000           | 3,000           |
| Communications & Business Development | Postage & Freight                | 12             | -              | 500            | 500            | -               | 500            | -              | 500             | 500             | 500             | 500             |
| Communications & Business Development | Surveys                          | 945            | -              | 2,000          | 2,000          | -               | 1,500          | (500)          | 1,500           | 1,500           | 1,500           | 1,500           |
| Communications & Business Development | Photos                           | 1,424          | 2,554          | 5,000          | 5,000          | -               | 5,000          | -              | 5,000           | 5,000           | 5,000           | 5,000           |
| Communications & Business Development | General Supplies & Materials (8) | 247            | 2,912          | 1,000          | 4,500          | 3,500           | 4,500          | -              | 2,000           | 2,000           | 2,000           | 2,000           |
| Communications & Business Development | Business Meals (9)               | 764            | 481            | 800            | 800            | -               | 1,600          | 800            | 1,600           | 1,600           | 1,600           | 1,600           |
| Communications & Business Development | Employee Appreciation (10)       | 107            | 120            | 200            | 200            | -               | 600            | 400            | 600             | 600             | 600             | 600             |
| Communications & Business Development | Books & Periodicals              | 104            | -              | 200            | 200            | -               | 200            | -              | 200             | 200             | 200             | 200             |
| Communications & Business Development | Communications - Phone (11)      | 899            | 936            | 1,200          | 1,200          | -               | 3,600          | 2,400          | 3,600           | 3,600           | 3,600           | 3,600           |
| Communications & Business Development | Website Hosting                  | 3,994          | 8,960          | 6,300          | 6,300          | -               | 6,300          | -              | 6,300           | 6,300           | 6,300           | 6,300           |
| Communications & Business Development | Website Development              | 19,580         | 8,913          | 18,000         | 18,000         | -               | 18,000         | -              | 18,000          | 18,000          | 18,000          | 18,000          |
| Communications & Business Development | E-Mail Communication             | 16,417         | 14,799         | 19,000         | 19,000         | -               | 19,000         | -              | 19,000          | 19,000          | 19,000          | 19,000          |
| Communications & Business Development | Sponsorship (12)                 | 63,896         | 12,500         | 50,000         | -              | (50,000)        | -              | -              | -               | -               | -               | -               |
| Communications & Business Development | Print Advertising-Newspaper      | 16,737         | 17,824         | 18,000         | 18,000         | -               | 18,000         | -              | 18,000          | 18,000          | 18,000          | 18,000          |
| Communications & Business Development | Promo Items/Info (13)            | 981            | -              | 650            | 650            | -               | 1,950          | 1,300          | 1,950           | 1,950           | 1,950           | 1,950           |
| Communications & Business Development | Green Gondola Marketing          | -              | 128            | -              | -              | -               | -              | -              | -               | -               | -               | -               |
| Communications & Business Development | Broadcast Programming            | 1,275          | 1,188          | 5,600          | 5,600          | -               | 5,600          | -              | 5,600           | 5,600           | 5,600           | 5,600           |
| Communications & Business Development | Online Advertising               | 3,025          | 303            | 5,000          | 5,000          | -               | 5,000          | -              | 5,000           | 5,000           | 5,000           | 5,000           |
| Communications & Business Development | Social Media (14)                | 2,660          | 3,671          | 7,000          | 9,500          | 2,500           | 9,500          | -              | 9,500           | 9,500           | 9,500           | 9,500           |
| <b>Total</b>                          |                                  | <b>315,756</b> | <b>241,594</b> | <b>440,173</b> | <b>395,173</b> | <b>(45,000)</b> | <b>507,388</b> | <b>112,215</b> | <b>506,772</b>  | <b>505,251</b>  | <b>507,328</b>  | <b>509,509</b>  |

(1) Proposed Business Development Expense for Co-working monthly usage fee at Telluride Works; This past expense was coded as "Office Rent/Shared Office Space"

(2) Travel has increased for my position, with the addition of two new employees who will have travel, education and training expenses

(3) Decrease adjustment due to new expense categories.

(4) Creating a sub-category to track software costs under my general marketing fund; funds removed from Marketing (5.1500.5241)

(5) Creating a sub-category to track design costs under my general marketing fund; funds removed from Marketing (5.1500.5241)

(7) Video content for mapping, website, promotion, brand identity, recreation, and recruiting.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Communications & Business Development

| Worksheet | Account Name  |              |              |               |                 |                  |               |                  | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|-----------|---|--------------|--------------|---------------|-----------------|------------------|---------------|------------------|-----------------|-----------------|-----------------|-----------------|
|           |   | Actuals 2016 | Actuals 2017 | 2018 Original | 2018 Forecasted | 2018 Adjustments | 2019 Proposed | 2019 Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |
| (8)       | Two new employee accrued costs for supplies and materials; New Office, Desk, Filing Cabinet, Chair, Computer, and Office Supplies   |              |              |               |                 |                  |               |                  |                 |                 |                 |                 |
| (9)       | Two new employee accrued costs for business development meetings.   |              |              |               |                 |                  |               |                  |                 |                 |                 |                 |
| (10)      | Two new employee accrued costs to match allotted \$200 per year.  |              |              |               |                 |                  |               |                  |                 |                 |                 |                 |
| (11)      | Two new employee accrued costs for cell phones  |              |              |               |                 |                  |               |                  |                 |                 |                 |                 |
| (12)      | The portion of this fund was distributed across other accounts to create interdepartmental marketing spends.  |              |              |               |                 |                  |               |                  |                 |                 |                 |                 |
| (13)      | Promotional information triple in 2018 for the following: CodeRED messaging, Fire Restrictions/Safety, Evacuation messaging, Market on the Plaza collateral, and town swag item needed for media conferences. |              |              |               |                 |                  |               |                  |                 |                 |                 |                 |
| (14)      | I am tasked with communicating interdepartmental messaging through social media on a weekly basis. Each department has no social media or marketing budget. This increase is to cover those costs.            |              |              |               |                 |                  |               |                  |                 |                 |                 |                 |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Municipal Court**

| <b>Worksheet</b> | <b>Account Name</b>            |                     |                     | <b>2018</b>          |                   | <b>2018</b>        |  | <b>2019</b>     |                    | <b>2020 Long</b>  | <b>2021 Long</b>  | <b>2022 Long</b>  | <b>2023 Long</b>  |
|------------------|--------------------------------|---------------------|---------------------|----------------------|-------------------|--------------------|--|-----------------|--------------------|-------------------|-------------------|-------------------|-------------------|
|                  |                                | <b>Actuals 2016</b> | <b>Actuals 2017</b> | <b>2018 Original</b> | <b>Forecasted</b> | <b>Adjustments</b> |  | <b>Proposed</b> | <b>Adjustments</b> | <b>Term</b>       | <b>Term</b>       | <b>Term</b>       | <b>Term</b>       |
|                  |                                |                     |                     |                      |                   |                    |  |                 |                    | <b>Projection</b> | <b>Projection</b> | <b>Projection</b> | <b>Projection</b> |
| Municipal Court  | Salaries & Wages               | 17,736              | 18,071              | 18,125               | 18,243            | 118                |  | 18,635          | 392                | 18,635            | 18,635            | 18,635            | 18,635            |
| Municipal Court  | Group Insurance                | 3,253               | 3,278               | 3,126                | 3,126             | -                  |  | 3,126           | -                  | 3,282             | 3,446             | 3,619             | 3,800             |
| Municipal Court  | Dependent Health Reimbursement | (359)               | (361)               | (348)                | (348)             | -                  |  | (348)           | -                  | (348)             | (348)             | (348)             | (348)             |
| Municipal Court  | PERA & Payroll Taxes           | 2,683               | 2,752               | 2,788                | 2,806             | 18                 |  | 2,866           | 60                 | 2,866             | 2,866             | 2,866             | 2,866             |
| Municipal Court  | PERA 401K                      | 1,008               | 1,043               | 1,030                | 1,037             | 7                  |  | 1,137           | 100                | 1,137             | 1,137             | 1,137             | 1,137             |
| Municipal Court  | Workers Compensation           | 64                  | 68                  | 145                  | 145               | -                  |  | 152             | 7                  | 160               | 168               | 176               | 185               |
| Municipal Court  | Other Employee Benefits        | 1,626               | 1,663               | 2,009                | 2,009             | -                  |  | 2,009           | -                  | 2,009             | 2,009             | 2,009             | 2,009             |
| Municipal Court  | Equipment Rental               | 1,095               | 1,085               | 1,500                | 1,500             | -                  |  | 1,500           | -                  | 1,500             | 1,500             | 1,500             | 1,500             |
| Municipal Court  | Communications                 | 383                 | 412                 | 384                  | 384               | -                  |  | 384             | -                  | 384               | 384               | 384               | 384               |
| Municipal Court  | Dues & Fees                    | 60                  | 40                  | 80                   | 80                | -                  |  | 80              | -                  | 80                | 80                | 80                | 80                |
| Municipal Court  | Travel, Education & Training   | 766                 | 1,303               | 2,100                | 2,100             | -                  |  | 2,100           | -                  | 2,100             | 2,100             | 2,100             | 2,100             |
| Municipal Court  | Postage & Freight              | 157                 | 7                   | 100                  | 100               | -                  |  | 100             | -                  | 100               | 100               | 100               | 100               |
| Municipal Court  | General Supplies & Material    | 320                 | 1,351               | 800                  | 800               | -                  |  | 800             | -                  | 800               | 800               | 800               | 800               |
| Municipal Court  | Employee Appreciation          | 33                  | -                   | -                    | -                 | -                  |  | -               | -                  | -                 | -                 | -                 | -                 |
| <b>Total</b>     |                                | <b>28,827</b>       | <b>30,713</b>       | <b>31,839</b>        | <b>31,982</b>     | <b>143</b>         |  | <b>32,541</b>   | <b>559</b>         | <b>32,705</b>     | <b>32,877</b>     | <b>33,058</b>     | <b>33,248</b>     |

**Community Services**

| <b>Worksheet</b>   | <b>Account Name</b>            |                     |                     | <b>2018</b>          |                   | <b>2018</b>        |  | <b>2019</b>     |                    | <b>2020 Long</b>  | <b>2021 Long</b>  | <b>2022 Long</b>  | <b>2023 Long</b>  |
|--------------------|--------------------------------|---------------------|---------------------|----------------------|-------------------|--------------------|--|-----------------|--------------------|-------------------|-------------------|-------------------|-------------------|
|                    |                                | <b>Actuals 2016</b> | <b>Actuals 2017</b> | <b>2018 Original</b> | <b>Forecasted</b> | <b>Adjustments</b> |  | <b>Proposed</b> | <b>Adjustments</b> | <b>Term</b>       | <b>Term</b>       | <b>Term</b>       | <b>Term</b>       |
|                    |                                |                     |                     |                      |                   |                    |  |                 |                    | <b>Projection</b> | <b>Projection</b> | <b>Projection</b> | <b>Projection</b> |
| Community Services | Salaries & Wages               | 27,358              | 29,167              | 29,313               | 29,562            | 249                |  | 30,508          | 946                | 30,508            | 30,508            | 30,508            | 30,508            |
| Community Services | Group Insurance                | 9,109               | 9,179               | 8,759                | 8,750             | (9)                |  | 8,750           | -                  | 9,188             | 9,647             | 10,129            | 10,636            |
| Community Services | Dependent Health Reimbursement | (184)               | (505)               | -                    | -                 | -                  |  | -               | -                  | -                 | -                 | -                 | -                 |
| Community Services | PERA & Payroll Taxes           | 4,251               | 4,536               | 4,508                | 4,547             | 39                 |  | 4,693           | 146                | 4,693             | 4,693             | 4,693             | 4,693             |
| Community Services | PERA 401K                      | 273                 | 296                 | 395                  | 399               | 4                  |  | 399             | -                  | 399               | 399               | 399               | 399               |
| Community Services | Workers Compensation           | 594                 | 690                 | 2,372                | 850               | (1,522)            |  | 893             | 43                 | 937               | 984               | 1,033             | 1,085             |
| Community Services | Other Employee Benefits        | 567                 | 613                 | 620                  | 620               | -                  |  | 620             | -                  | 620               | 620               | 620               | 620               |
| Community Services | Uniforms                       | 610                 | 192                 | 800                  | 800               | -                  |  | 1,000           | 200                | 1,000             | 1,000             | 1,000             | 1,000             |
| Community Services | Vehicle Repairs & Maintenance  | 300                 | 118                 | 800                  | 800               | -                  |  | 800             | -                  | 800               | 800               | 800               | 800               |
| Community Services | Communications-Cell Phone      | 799                 | 660                 | 622                  | 622               | -                  |  | 622             | -                  | 622               | 622               | 622               | 622               |
| Community Services | Travel, Education & Training   | -                   | 1,835               | 2,000                | 2,000             | -                  |  | 2,000           | -                  | 2,000             | 2,000             | 2,000             | 2,000             |
| Community Services | General Supplies               | 615                 | 1,062               | 700                  | 700               | -                  |  | 700             | -                  | 700               | 700               | 700               | 700               |
| Community Services | Animal Control                 | 540                 | 82                  | 200                  | 200               | -                  |  | 200             | -                  | 200               | 200               | 200               | 200               |
| Community Services | Employee Appreciation          | 100                 | -                   | 200                  | 200               | -                  |  | 200             | -                  | 200               | 200               | 200               | 200               |
| Community Services | Utilities - Gasoline           | 2,199               | 2,259               | 3,144                | 3,144             | -                  |  | 3,144           | -                  | 3,144             | 3,144             | 3,144             | 3,144             |
| <b>Total</b>       |                                | <b>47,130</b>       | <b>50,184</b>       | <b>54,433</b>        | <b>53,194</b>     | <b>(1,239)</b>     |  | <b>54,528</b>   | <b>1,334</b>       | <b>55,010</b>     | <b>55,516</b>     | <b>56,048</b>     | <b>56,606</b>     |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Police Department**

| Worksheet         | Account Name                        | Actuals 2016 | Actuals 2017 |                  |                    |                     |                  |                     | 2020 Long<br>Term<br>Projection | 2021 Long<br>Term<br>Projection | 2022 Long<br>Term<br>Projection | 2023 Long<br>Term<br>Projection |
|-------------------|-------------------------------------|--------------|--------------|------------------|--------------------|---------------------|------------------|---------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
|                   |                                     |              |              | 2018<br>Original | 2018<br>Forecasted | 2018<br>Adjustments | 2019<br>Proposed | 2019<br>Adjustments |                                 |                                 |                                 |                                 |
| Police Department | Salaries & Wages                    | 408,939      | 399,118      | 500,004          | 483,672            | (16,332)            | 499,413          | 15,741              | 499,413                         | 499,413                         | 499,413                         | 499,413                         |
| Police Department | Offset Labor                        | -            | -            | -                | -                  | -                   | -                | -                   | -                               | -                               | -                               | -                               |
| Police Department | Housing Allowance                   | 61,409       | 61,035       | 75,975           | 75,975             | -                   | 75,975           | -                   | 75,975                          | 75,975                          | 75,975                          | 75,975                          |
| Police Department | Group Insurance                     | 77,666       | 74,313       | 96,979           | 96,979             | -                   | 96,979           | -                   | 101,828                         | 106,919                         | 112,265                         | 117,879                         |
| Police Department | Dependent Health Reimbursement      | (5,379)      | (3,209)      | (9,272)          | (9,272)            | -                   | (9,272)          | -                   | (9,272)                         | (9,272)                         | (9,272)                         | (9,272)                         |
| Police Department | FPPA/PERA Pensions & Medicare       | 61,800       | 60,406       | 78,909           | 76,672             | (2,237)             | 76,810           | 138                 | 76,810                          | 76,810                          | 76,810                          | 76,810                          |
| Police Department | Death & Disability Insurance        | 6,972        | 7,180        | 10,944           | 10,633             | (311)               | 10,644           | 11                  | 10,644                          | 10,644                          | 10,644                          | 10,644                          |
| Police Department | PERA 401K & FPPA 457                | 18,988       | 18,746       | 23,252           | 22,593             | (659)               | 25,724           | 3,131               | 25,724                          | 25,724                          | 25,724                          | 25,724                          |
| Police Department | Workers Compensation                | 13,132       | 10,964       | 17,691           | 17,691             | -                   | 18,576           | 885                 | 19,504                          | 20,480                          | 21,504                          | 22,579                          |
| Police Department | Other Employee Benefits             | 8,049        | 5,906        | 6,936            | 6,936              | -                   | 6,936            | -                   | 6,936                           | 6,936                           | 6,936                           | 6,936                           |
| Police Department | Janitorial/Trash Removal (1)        | 4,800        | 4,800        | 6,636            | 6,636              | -                   | 7,000            | 364                 | 7,000                           | 7,000                           | 7,000                           | 7,000                           |
| Police Department | Vehicle Repair & Maintenance        | 856          | -            | -                | -                  | -                   | -                | -                   | -                               | -                               | -                               | -                               |
| Police Department | Vehicle Repair & Maintenance        | 1,459        | 2,061        | 5,000            | 5,000              | -                   | 5,000            | -                   | 5,000                           | 5,000                           | 5,000                           | 5,000                           |
| Police Department | Vehicle Repair & Maintenance        | 181          | 101          | 500              | 500                | -                   | 500              | -                   | 500                             | 500                             | 500                             | 500                             |
| Police Department | Repairs & Maintenance-Equipment (2) | 3,723        | 4,196        | 3,000            | 13,000             | 10,000              | 13,000           | -                   | 13,000                          | 13,000                          | 13,000                          | 13,000                          |
| Police Department | Vehicle Repair & Maintenance        | 102          | 174          | -                | -                  | -                   | -                | -                   | -                               | -                               | -                               | -                               |
| Police Department | Vehicle Repair & Maintenance        | (90)         | -            | -                | -                  | -                   | -                | -                   | -                               | -                               | -                               | -                               |
| Police Department | Vehicle Repair & Maintenance        | 1,246        | 1,448        | -                | -                  | -                   | -                | -                   | -                               | -                               | -                               | -                               |
| Police Department | Vehicle Repair & Maintenance        | 827          | 226          | -                | -                  | -                   | -                | -                   | -                               | -                               | -                               | -                               |
| Police Department | Vehicle Repair & Maintenance        | 102          | 2,991        | -                | -                  | -                   | -                | -                   | -                               | -                               | -                               | -                               |
| Police Department | Vehicle Repair & Maintenance        | 11           | -            | -                | -                  | -                   | -                | -                   | -                               | -                               | -                               | -                               |
| Police Department | Vehicle Repair & Maintenance        | 753          | 709          | -                | -                  | -                   | -                | -                   | -                               | -                               | -                               | -                               |
| Police Department | Rental-Equipment                    | 1,095        | 1,085        | 1,622            | 1,622              | -                   | 1,622            | -                   | 1,622                           | 1,622                           | 1,622                           | 1,622                           |
| Police Department | Facility Expenses                   | 4,152        | 4,159        | 3,000            | 3,000              | -                   | 3,000            | -                   | 3,000                           | 3,000                           | 3,000                           | 3,000                           |
| Police Department | Communications                      | 2,322        | 1,979        | 5,100            | 5,100              | -                   | 5,100            | -                   | 5,100                           | 5,100                           | 5,100                           | 5,100                           |
| Police Department | Communications-Cell Phone           | 5,894        | 6,059        | 6,000            | 6,000              | -                   | 6,000            | -                   | 6,000                           | 6,000                           | 6,000                           | 6,000                           |
| Police Department | Phone Equipment                     | 951          | -            | 100              | 100                | -                   | 100              | -                   | 100                             | 100                             | 100                             | 100                             |
| Police Department | Dispatch (3)                        | 50,443       | 61,993       | 69,272           | 69,272             | -                   | 74,000           | 4,728               | 76,220                          | 78,507                          | 80,862                          | 83,288                          |
| Police Department | Dues & Fees                         | 690          | 830          | 900              | 900                | -                   | 900              | -                   | 900                             | 900                             | 900                             | 900                             |
| Police Department | Travel, Education & Training        | 11,439       | 14,032       | 8,500            | 8,500              | -                   | 8,500            | -                   | 8,500                           | 8,500                           | 8,500                           | 8,500                           |
| Police Department | Emergency Medical Services          | 199          | 503          | 1,000            | 1,000              | -                   | 1,000            | -                   | 1,000                           | 1,000                           | 1,000                           | 1,000                           |
| Police Department | Contract Labor                      | -            | 200          | -                | -                  | -                   | -                | -                   | -                               | -                               | -                               | -                               |
| Police Department | Investigation (4)                   | 225          | 97           | -                | 4,800              | 4,800               | -                | (4,800)             | -                               | -                               | -                               | -                               |
| Police Department | Evidence Processing                 | 1,155        | 707          | 1,500            | 1,500              | -                   | 1,500            | -                   | 1,500                           | 1,500                           | 1,500                           | 1,500                           |
| Police Department | Medical Clearance                   | 1,100        | 800          | 1,250            | 1,250              | -                   | 1,250            | -                   | 1,250                           | 1,250                           | 1,250                           | 1,250                           |
| Police Department | Postage & Freight                   | 393          | 281          | 200              | 400                | 200                 | 400              | -                   | 400                             | 400                             | 400                             | 400                             |
| Police Department | Bank Fees - Credit Card Fees        | 642          | 534          | 700              | 700                | -                   | 700              | -                   | 700                             | 700                             | 700                             | 700                             |
| Police Department | General Supplies & Material         | 3,741        | 6,534        | 6,000            | 6,000              | -                   | 6,000            | -                   | 6,000                           | 6,000                           | 6,000                           | 6,000                           |
| Police Department | Uniforms (5)                        | 4,731        | 1,317        | 1,700            | 3,200              | 1,500               | 2,000            | (1,200)             | 2,000                           | 2,000                           | 2,000                           | 2,000                           |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Police Department**

| Worksheet         | Account Name                            |              |              | 2018          |            | 2018        |          | 2019        |                 | 2019            |                 | 2020 Long       | 2021 Long | 2022 Long | 2023 Long |
|-------------------|---|--------------|--------------|---------------|------------|-------------|----------|-------------|-----------------|-----------------|-----------------|-----------------|-----------|-----------|-----------|
|                   |   | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |           |           |           |
| Police Department | Uniforms-Officer Equip                  | 819          | 1,081        | 1,700         | 1,700      | -           | 2,000    | 300         | 2,000           | 2,000           | 2,000           | 2,000           | 2,000     | 2,000     | 2,000     |
| Police Department | Vehicle Equipment (6)                   | 441          | 3,026        | -             | -          | -           | 7,500    | 7,500       | -               | -               | -               | -               | -         | -         | -         |
| Police Department | Evidence Supplies                       | 294          | 252          | 350           | 350        | -           | 350      | -           | 350             | 350             | 350             | 350             | 350       | 350       | 350       |
| Police Department | Firearms-Ammo, Repair & Maintenance (7) | 2,448        | 2,835        | 2,000         | 2,000      | -           | 2,000    | -           | 2,000           | 2,000           | 2,000           | 2,000           | 2,000     | 2,000     | 2,000     |
| Police Department | Materials/Working Supplies              | -            | 33           | 225           | 225        | -           | 225      | -           | 225             | 225             | 225             | 225             | 225       | 225       | 225       |
| Police Department | Intoxilizer-Supplies                    | 1,062        | 771          | 1,200         | 1,200      | -           | 1,200    | -           | 1,200           | 1,200           | 1,200           | 1,200           | 1,200     | 1,200     | 1,200     |
| Police Department | Detoxification                          | 2,100        | 2,150        | 2,000         | 2,000      | -           | 2,000    | -           | 2,000           | 2,000           | 2,000           | 2,000           | 2,000     | 2,000     | 2,000     |
| Police Department | Contributions (8)                       | -            | -            | 30,000        | -          | (30,000)    | -        | -           | -               | -               | -               | -               | -         | -         | -         |
| Police Department | Supplies-Mounted Patrol                 | (21)         | -            | -             | -          | -           | -        | -           | -               | -               | -               | -               | -         | -         | -         |
| Police Department | Parking Expenses                        | -            | -            | 250           | 250        | -           | 250      | -           | 250             | 250             | 250             | 250             | 250       | 250       | 250       |
| Police Department | Business Meals                          | 1,058        | (499)        | 500           | 500        | -           | 500      | -           | 500             | 500             | 500             | 500             | 500       | 500       | 500       |
| Police Department | Employee Appreciation                   | 300          | 184          | 800           | 800        | -           | 800      | -           | 800             | 800             | 800             | 800             | 800       | 800       | 800       |
| Police Department | Books & Periodicals (9)                 | 6,275        | 6,271        | 7,250         | 7,250      | -           | 7,250    | -           | 7,250           | 7,250           | 7,250           | 7,250           | 7,250     | 7,250     | 7,250     |
| Police Department | Utilities - Natural Gas                 | 1,351        | 2,460        | 1,561         | 1,561      | -           | 1,561    | -           | 1,561           | 1,561           | 1,561           | 1,561           | 1,561     | 1,561     | 1,561     |
| Police Department | Utilities - Electricity                 | 4,173        | 3,133        | 4,550         | 4,550      | -           | 4,550    | -           | 4,550           | 4,550           | 4,550           | 4,550           | 4,550     | 4,550     | 4,550     |
| Police Department | Utilities - Gasoline                    | 6,190        | 5,633        | 9,380         | 9,380      | -           | 9,380    | -           | 9,380           | 9,380           | 9,380           | 9,380           | 9,380     | 9,380     | 9,380     |
| Total             |   | 781,208      | 779,607      | 985,164       | 952,125    | (33,039)    | 978,922  | 26,797      | 979,420         | 987,773         | 996,498         | 1,005,613       |           |           |           |

(1) Increase in cleaning service fees plus two carpet cleanings per year

(2) Upgrade gondola station 1,4,5 and 6 cameras to IP system

(3) MVPD % of calls (three year average) through West CO 5.5%

(4) Investigation 113 Highland Way

(5) 2018- plan to hire three officers before the end of the year to be full staffed and need to supply unifies

(6) 2019 add transport cages to existing vehicles for officer and prisoner safety 2019

(7) 2018 - POST grant \$1346

(8) County Detox Facility funding is now for a detox transport vehicle.

(9) Includes Lexipol subscription (policy & procedure manual) including updates and daily training bulletins

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Grants & Contributions

| Worksheet                | Account Name                         |               |                | 2018           |                | 2018        | 2019           | 2019           | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|--------------------------|--------------------------------------|---------------|----------------|----------------|----------------|-------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|
|                          |                                      | Actuals 2016  | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments | Proposed       | Adjustments    | Term Projection | Term Projection | Term Projection | Term Projection |
| Grants and Contributions | Telluride Foundation Fee             | -             | -              | 8,850          | 8,850          | -           | 8,850          | -              | 8,850           | 8,850           | 8,850           | 8,850           |
| Grants and Contributions | Regional Mental Health               | -             | 30,000         | -              | -              | -           | -              | -              | -               | -               | -               | -               |
| Grants and Contributions | San Miguel Education Fund            | -             | -              | -              | -              | -           | 4,000          | 4,000          | -               | -               | -               | -               |
| Grants and Contributions | Telluride Mountain Club              | -             | -              | -              | -              | -           | 10,000         | 10,000         | -               | -               | -               | -               |
| Grants and Contributions | SMC Juvenile Diversion               | 10,000        | 10,000         | 10,000         | 10,000         | -           | 10,000         | -              | -               | -               | -               | -               |
| Grants and Contributions | San Miguel Resource Center           | 16,000        | 16,000         | 20,000         | 20,000         | -           | 20,000         | -              | -               | -               | -               | -               |
| Grants and Contributions | Ah Haa School for the Arts           | -             | -              | -              | -              | -           | 5,000          | 5,000          | -               | -               | -               | -               |
| Grants and Contributions | One To One                           | -             | -              | 5,000          | 5,000          | -           | 8,000          | 3,000          | -               | -               | -               | -               |
| Grants and Contributions | Watershed Education Program          | -             | -              | 3,000          | 3,000          | -           | 3,000          | -              | -               | -               | -               | -               |
| Grants and Contributions | T-Ride Ski & Snowboard Club          | -             | -              | 5,000          | 5,000          | -           | 5,000          | -              | -               | -               | -               | -               |
| Grants and Contributions | KOTO                                 | -             | -              | 4,000          | 4,000          | -           | -              | (4,000)        | -               | -               | -               | -               |
| Grants and Contributions | True North                           | -             | -              | 7,500          | 7,500          | -           | 10,000         | 2,500          | -               | -               | -               | -               |
| Grants and Contributions | Telluride TV                         | -             | -              | 10,000         | 10,000         | -           | 10,000         | -              | -               | -               | -               | -               |
| Grants and Contributions | Center for Mental Health             | -             | -              | -              | -              | -           | 7,500          | 7,500          | -               | -               | -               | -               |
| Grants and Contributions | Tri County Health Network            | -             | -              | 30,000         | 30,000         | -           | -              | (30,000)       | -               | -               | -               | -               |
| Grants and Contributions | Miscellaneous Contributions          | -             | -              | -              | -              | -           | -              | -              | 118,000         | 118,000         | 118,000         | 118,000         |
| Grants and Contributions | SM Sustainable Resources Coordinator | 36,500        | -              | -              | -              | -           | -              | -              | -               | -               | -               | -               |
| Grants and Contributions | Telluride Adaptive Sports Program    | -             | -              | 8,500          | 8,500          | -           | 9,000          | 500            | -               | -               | -               | -               |
| Grants and Contributions | Water Quality Program                | 10,000        | 10,000         | 10,000         | 10,000         | -           | 10,000         | -              | -               | -               | -               | -               |
| Grants and Contributions | EcoAction Partners                   | -             | 40,000         | 5,000          | 5,000          | -           | -              | (5,000)        | -               | -               | -               | -               |
| Grants and Contributions | Telluride Ideas Festival             | 5,000         | -              | -              | -              | -           | -              | -              | -               | -               | -               | -               |
| <b>Total</b>             |                                      | <b>77,500</b> | <b>106,000</b> | <b>126,850</b> | <b>126,850</b> | <b>-</b>    | <b>120,350</b> | <b>(6,500)</b> | <b>126,850</b>  | <b>126,850</b>  | <b>126,850</b>  | <b>126,850</b>  |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Road & Bridge**

| Worksheet     | Account Name                   |                  |                  | 2018             |                  | 2018           | 2019             | 2019          | 2020 Long          | 2021 Long          | 2022 Long          | 2023 Long          |
|---------------|--------------------------------|------------------|------------------|------------------|------------------|----------------|------------------|---------------|--------------------|--------------------|--------------------|--------------------|
|               |                                | Actuals 2016     | Actuals 2017     | 2018 Original    | Forecasted       | Adjustments    | Proposed         | Adjustments   | Term<br>Projection | Term<br>Projection | Term<br>Projection | Term<br>Projection |
| Road & Bridge | Salaries & Wages               | 346,213          | 351,678          | 349,914          | 348,922          | (992)          | 359,896          | 10,974        | 359,896            | 359,896            | 359,896            | 359,896            |
| Road & Bridge | Offset Labor                   | (91)             | (1,360)          | -                | -                | -              | -                | -             | -                  | -                  | -                  | -                  |
| Road & Bridge | Group Insurance                | 105,171          | 106,002          | 100,077          | 97,930           | (2,147)        | 97,930           | -             | 102,827            | 107,968            | 113,366            | 119,035            |
| Road & Bridge | Dependent Health Reimbursement | (7,977)          | (6,429)          | (3,280)          | (3,280)          | -              | (3,280)          | -             | (3,280)            | (3,280)            | (3,280)            | (3,280)            |
| Road & Bridge | PERA & Payroll Taxes           | 52,642           | 53,707           | 53,817           | 53,561           | (256)          | 55,352           | 1,791         | 55,352             | 55,352             | 55,352             | 55,352             |
| Road & Bridge | PERA 401K                      | 8,879            | 10,358           | 10,723           | 10,672           | (51)           | 10,797           | 125           | 10,797             | 10,797             | 10,797             | 10,797             |
| Road & Bridge | Workers Compensation           | 11,196           | 13,890           | 14,838           | 13,500           | (1,338)        | 14,175           | 675           | 14,884             | 15,628             | 16,409             | 17,230             |
| Road & Bridge | Other Employee Benefits        | 6,075            | 6,913            | 6,709            | 6,709            | -              | 6,709            | -             | 6,709              | 6,709              | 6,709              | 6,709              |
| Road & Bridge | Uniforms                       | 1,113            | 1,116            | 1,200            | 1,200            | -              | 1,200            | -             | 1,200              | 1,200              | 1,200              | 1,200              |
| Road & Bridge | Engineering                    | 3,170            | -                | -                | -                | -              | -                | -             | -                  | -                  | -                  | -                  |
| Road & Bridge | Consultant Services (1)        | -                | -                | 20,000           | 20,000           | -              | -                | (20,000)      | -                  | -                  | -                  | -                  |
| Road & Bridge | Janitorial/Trash Removal       | 1,560            | 1,560            | 1,500            | 1,500            | -              | 1,500            | -             | 1,500              | 1,500              | 1,500              | 1,500              |
| Road & Bridge | Vehicle Repair & Maintenance   | 37,641           | 39,072           | 45,968           | 45,968           | -              | 45,968           | -             | 45,968             | 45,968             | 45,968             | 45,968             |
| Road & Bridge | Rental - Equipment             | -                | 109              | -                | -                | -              | -                | -             | -                  | -                  | -                  | -                  |
| Road & Bridge | Facility Expenses              | 1,252            | 1,119            | 731              | 731              | -              | 731              | -             | 731                | 731                | 731                | 731                |
| Road & Bridge | Communications                 | 2,322            | 2,527            | 4,829            | 4,829            | -              | 4,829            | -             | 4,829              | 4,829              | 4,829              | 4,829              |
| Road & Bridge | Public Noticing                | 408              | 465              | 400              | 400              | -              | 500              | 100           | 500                | 500                | 500                | 500                |
| Road & Bridge | Dues, Fees & Licenses          | 236              | 234              | 250              | 250              | -              | 250              | -             | 250                | 250                | 250                | 250                |
| Road & Bridge | Travel, Education, Training    | 1,412            | 1,275            | 2,260            | 2,260            | -              | 2,260            | -             | 2,260              | 2,260              | 2,260              | 2,260              |
| Road & Bridge | Contract Labor (2)             | -                | -                | 2,500            | 2,500            | -              | 5,000            | 2,500         | 2,500              | 2,500              | 2,500              | 2,500              |
| Road & Bridge | Paving Repair (3)              | 391,912          | 388,843          | 400,000          | 400,000          | -              | 400,000          | -             | 400,000            | 400,000            | 400,000            | 400,000            |
| Road & Bridge | Striping                       | 10,033           | 14,042           | 12,480           | 12,480           | -              | 12,480           | -             | 12,480             | 12,480             | 12,480             | 12,480             |
| Road & Bridge | Guardrail Repair               | 19,060           | 15,610           | 500              | 500              | -              | 22,000           | 21,500        | 500                | 20,000             | -                  | -                  |
| Road & Bridge | Bridge Repair & Maintenance    | 8,867            | 7,065            | 18,000           | 18,000           | -              | 18,000           | -             | 18,000             | 18,000             | 18,000             | 18,000             |
| Road & Bridge | Postage & Freight              | 69               | 46               | 100              | 100              | -              | 100              | -             | 100                | 100                | 100                | 100                |
| Road & Bridge | General Supplies & Materials   | 12,164           | 8,711            | 7,972            | 7,972            | -              | 7,972            | -             | 7,972              | 7,972              | 7,972              | 7,972              |
| Road & Bridge | Supplies - Office              | 1,442            | 1,394            | 1,406            | 1,406            | -              | 1,406            | -             | 1,406              | 1,406              | 1,406              | 1,406              |
| Road & Bridge | Supplies - Sand / Deicer       | 24,065           | 21,759           | 28,000           | 25,000           | (3,000)        | 25,000           | -             | 25,000             | 25,000             | 25,000             | 25,000             |
| Road & Bridge | Supplies - Signs & Safety      | 6,196            | 6,404            | 6,200            | 8,000            | 1,800          | 8,000            | -             | 8,000              | 8,000              | 8,000              | 8,000              |
| Road & Bridge | Gen Supplies - CAD             | 104              | 55               | -                | -                | -              | -                | -             | -                  | -                  | -                  | -                  |
| Road & Bridge | Business Meals                 | 341              | 559              | 200              | 200              | -              | 200              | -             | 200                | 200                | 200                | 200                |
| Road & Bridge | Employee Appreciation          | 128              | 176              | 733              | 733              | -              | 733              | -             | 733                | 733                | 733                | 733                |
| Road & Bridge | Utilities - Electricity        | 1,275            | 909              | 1,528            | 1,528            | -              | 1,574            | 46            | 1,621              | 1,670              | 1,720              | 1,771              |
| Road & Bridge | Utilities - Gasoline           | 14,838           | 19,984           | 32,802           | 32,802           | -              | 33,786           | 984           | 34,800             | 35,844             | 36,919             | 38,027             |
| <b>Total</b>  |                                | <b>1,061,715</b> | <b>1,067,792</b> | <b>1,122,357</b> | <b>1,116,373</b> | <b>(5,984)</b> | <b>1,135,068</b> | <b>18,695</b> | <b>1,117,734</b>   | <b>1,144,212</b>   | <b>1,131,517</b>   | <b>1,139,165</b>   |

(1) Emergency Evacuation Route

(2) 2019 Subbase Analysis Rocky Road

(3) Road maintenance repairs are included as outlined in the Public Works 2019 Long Term Paving Plan

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Vehicle Maintenance

| Worksheet           | Account Name                    |                |                | 2018           |                | 2018           | 2019           | 2019           | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|---------------------|---------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|-----------------|
|                     |                                 | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments    | Proposed       | Adjustments    | Term Projection | Term Projection | Term Projection | Term Projection |
| Vehicle Maintenance | Salaries & Wages                | 273,794        | 245,961        | 256,519        | 256,519        | -              | 251,200        | (5,319)        | 251,200         | 251,200         | 251,200         | 251,200         |
| Vehicle Maintenance | Offset Labor                    | (489)          | (228)          | -              | -              | -              | -              | -              | -               | -               | -               | -               |
| Vehicle Maintenance | Group Insurance                 | 53,385         | 54,654         | 49,423         | 50,000         | 577            | 50,000         | -              | 52,500          | 55,125          | 57,881          | 60,775          |
| Vehicle Maintenance | Dependent Health Reimbursement  | (5,301)        | (5,190)        | (4,839)        | (4,839)        | -              | (4,839)        | -              | (4,839)         | (4,839)         | (4,839)         | (4,839)         |
| Vehicle Maintenance | PERA & Payroll Taxes            | 41,580         | 37,213         | 39,453         | 39,453         | -              | 38,635         | (818)          | 38,635          | 38,635          | 38,635          | 38,635          |
| Vehicle Maintenance | PERA 401K                       | 22,572         | 20,097         | 21,148         | 21,148         | -              | 20,347         | (801)          | 20,347          | 20,347          | 20,347          | 20,347          |
| Vehicle Maintenance | Workers Compensation            | 6,084          | 4,457          | 6,796          | 5,000          | (1,796)        | 5,250          | 250            | 5,513           | 5,788           | 6,078           | 6,381           |
| Vehicle Maintenance | Other Employee Benefits         | 3,240          | 3,500          | 4,475          | 4,475          | -              | 4,475          | -              | 4,475           | 4,475           | 4,475           | 4,475           |
| Vehicle Maintenance | Uniforms                        | 390            | 423            | 600            | 600            | -              | 600            | -              | 600             | 600             | 600             | 600             |
| Vehicle Maintenance | Janitorial/Trash Removal        | 7,035          | 7,039          | 7,000          | 7,000          | -              | 7,000          | -              | 7,000           | 7,000           | 7,000           | 7,000           |
| Vehicle Maintenance | Vehicle Repair & Maintenance    | 1,612          | 899            | 2,250          | 2,250          | -              | 2,250          | -              | 2,250           | 2,250           | 2,250           | 2,250           |
| Vehicle Maintenance | Vehicle Repair & Maintenance    | 331            | 1,030          | -              | -              | -              | -              | -              | -               | -               | -               | -               |
| Vehicle Maintenance | Vehicle Repair & Maintenance    | 182            | 572            | -              | -              | -              | -              | -              | -               | -               | -               | -               |
| Vehicle Maintenance | Vehicle Repair & Maintenance    | 2,957          | -              | -              | -              | -              | -              | -              | -               | -               | -               | -               |
| Vehicle Maintenance | Facility Expense                | -              | 155,030        | -              | -              | -              | -              | -              | -               | -               | -               | -               |
| Vehicle Maintenance | Communications                  | 1,364          | 1,481          | 1,366          | 1,366          | -              | 1,366          | -              | 1,366           | 1,366           | 1,366           | 1,366           |
| Vehicle Maintenance | Dues, Fees, Licenses            | -              | 161            | 770            | 770            | -              | 870            | 100            | 870             | 870             | 870             | 870             |
| Vehicle Maintenance | Dues & Fees, Fuel Depot         | 106            | 672            | -              | -              | -              | -              | -              | -               | -               | -               | -               |
| Vehicle Maintenance | Travel, Education, Training     | 2,154          | 1,953          | 2,000          | 2,000          | -              | 2,000          | -              | 2,000           | 2,000           | 2,000           | 2,000           |
| Vehicle Maintenance | Postage & Freight               | 59             | 15             | 100            | 100            | -              | 100            | -              | 100             | 100             | 100             | 100             |
| Vehicle Maintenance | Trash / Waste Removal           | 4,191          | 4,437          | 5,000          | 5,000          | -              | 5,000          | -              | 5,000           | 5,000           | 5,000           | 5,000           |
| Vehicle Maintenance | General Supplies & Materials    | 23,616         | 20,398         | 28,000         | 28,000         | -              | 26,000         | (2,000)        | 26,000          | 26,000          | 26,000          | 26,000          |
| Vehicle Maintenance | Supplies - Office               | 280            | 255            | 300            | 300            | -              | 300            | -              | 300             | 300             | 300             | 300             |
| Vehicle Maintenance | Supplies - Building Maintenance | 627            | 1,754          | 1,854          | 1,854          | -              | 1,854          | -              | 1,854           | 1,854           | 1,854           | 1,854           |
| Vehicle Maintenance | Safety Supplies                 | 518            | 663            | 914            | 914            | -              | 800            | (114)          | 800             | 800             | 800             | 800             |
| Vehicle Maintenance | Supplies - Fuel Depot           | 1,327          | 3,134          | 2,500          | 2,500          | -              | 2,500          | -              | 2,500           | 2,500           | 2,500           | 2,500           |
| Vehicle Maintenance | Employee Appreciation           | 300            | 138            | 450            | 450            | -              | 450            | -              | 450             | 450             | 450             | 450             |
| Vehicle Maintenance | Utilities - Natural Gas         | 2,742          | 2,615          | 4,104          | 4,104          | -              | 4,309          | 205            | 4,525           | 4,751           | 4,988           | 5,238           |
| Vehicle Maintenance | Utilities - Electricity         | 6,903          | 6,551          | 8,020          | 8,020          | -              | 8,421          | 401            | 8,842           | 9,284           | 9,748           | 10,236          |
| Vehicle Maintenance | Utilities - Gasoline            | 2,275          | 3,413          | 3,213          | 3,213          | -              | 3,309          | 96             | 3,409           | 3,511           | 3,616           | 3,725           |
| Vehicle Maintenance | Utilities - Oil Depot           | 7,695          | 6,108          | 11,710         | 11,710         | -              | 12,296         | 586            | 12,910          | 13,556          | 14,234          | 14,945          |
| <b>Total</b>        |                                 | <b>461,527</b> | <b>579,205</b> | <b>453,126</b> | <b>451,907</b> | <b>(1,219)</b> | <b>444,493</b> | <b>(7,414)</b> | <b>448,606</b>  | <b>452,923</b>  | <b>457,453</b>  | <b>462,208</b>  |



Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Municipal Bus

| Worksheet     | Account Name                   |                |                | 2018           |                | 2018          |  | 2019           |               | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|---------------|--------------------------------|----------------|----------------|----------------|----------------|---------------|--|----------------|---------------|-----------------|-----------------|-----------------|-----------------|
|               |                                | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments   |  | Proposed       | Adjustments   | Term Projection | Term Projection | Term Projection | Term Projection |
| Municipal Bus | Salaries & Wages               | 210,659        | 217,161        | 228,859        | 231,764        | 2,905         |  | 267,834        | 36,070        | 267,834         | 267,834         | 267,834         | 267,834         |
| Municipal Bus | Offset Labor                   | (127,728)      | (177,722)      | (176,930)      | (176,930)      | -             |  | (176,930)      | -             | (176,930)       | (176,930)       | (176,930)       | (176,930)       |
| Municipal Bus | Group Insurance                | 23,637         | 48,805         | 40,526         | 60,000         | 19,474        |  | 60,000         |               | 63,000          | 66,150          | 69,458          | 72,930          |
| Municipal Bus | Dependent Health Reimbursement | (1,684)        | (2,494)        | (2,628)        | (2,628)        | -             |  | (2,628)        | -             | (2,628)         | (2,628)         | (2,628)         | (2,628)         |
| Municipal Bus | PERA & Payroll Taxes           | 30,460         | 33,747         | 35,199         | 35,645         | 446           |  | 41,193         | 5,548         | 41,193          | 41,193          | 41,193          | 41,193          |
| Municipal Bus | PERA 401K                      | 10,835         | 11,378         | 12,068         | 12,221         | 153           |  | 14,731         | 2,510         | 14,731          | 14,731          | 14,731          | 14,731          |
| Municipal Bus | Workers Compensation           | 1,513          | 1,159          | 3,647          | 3,647          | -             |  | 3,829          | 182           | 4,021           | 4,222           | 4,433           | 4,655           |
| Municipal Bus | Other Employee Benefits        | 1,887          | 2,684          | 3,580          | 3,580          | -             |  | 3,580          | -             | 3,580           | 3,580           | 3,580           | 3,580           |
| Municipal Bus | Janitorial/Trash Removal       | 84             | 1,560          | 1,050          | 1,560          | 510           |  | 1,560          | -             | 1,560           | 1,560           | 1,560           | 1,560           |
| Municipal Bus | Vehicle Repair & Maintenance   | 8,755          | 4,923          | 7,235          | 12,115         | 4,880         |  | 10,000         | (2,115)       | 10,000          | 10,000          | 10,000          | 10,000          |
| Municipal Bus | Facility Expenses              | 3,274          | 1,113          | 2,500          | 2,500          | -             |  | 2,500          | -             | 2,500           | 2,500           | 2,500           | 2,500           |
| Municipal Bus | Communications                 | 3,295          | 1,908          | 3,500          | 3,500          | -             |  | 3,500          | -             | 3,500           | 3,500           | 3,500           | 3,500           |
| Municipal Bus | Dues, Fees, Licenses           | 11             | 31             | 325            | 325            | -             |  | 325            | -             | 325             | 325             | 325             | 325             |
| Municipal Bus | Travel, Education, Training    | 374            | -              | 750            | 750            | -             |  | 750            | -             | 750             | 750             | 750             | 750             |
| Municipal Bus | General Supplies & Materials   | 451            | 537            | 2,000          | 2,000          | -             |  | 2,000          | -             | 2,000           | 2,000           | 2,000           | 2,000           |
| Municipal Bus | Supplies-Uniforms              | 175            | 56             | 2,000          | 2,000          | -             |  | 2,000          | -             | 2,000           | 2,000           | 2,000           | 2,000           |
| Municipal Bus | Operating Incidents            | -              | 4,830          | 2,000          | 2,000          | -             |  | 2,000          | -             | 2,000           | 2,000           | 2,000           | 2,000           |
| Municipal Bus | Business Meals                 | 23             | 45             | 700            | 700            | -             |  | 700            | -             | 700             | 700             | 700             | 700             |
| Municipal Bus | Employee Appreciation          | -              | -              | 450            | 450            | -             |  | 450            | -             | 450             | 450             | 450             | 450             |
| Municipal Bus | Utilities - Natural Gas        | 229            | 416            | 519            | 519            | -             |  | 600            | 81            | 600             | 600             | 600             | 600             |
| Municipal Bus | Utilities - Electricity        | 744            | 530            | 2,000          | 2,000          | -             |  | 2,000          | -             | 2,000           | 2,000           | 2,000           | 2,000           |
| Municipal Bus | Utilities - Gasoline           | 16,918         | 17,384         | 18,035         | 18,035         | -             |  | 23,937         | 5,902         | 25,134          | 26,390          | 27,710          | 29,095          |
| Municipal Bus | SMART Contribution             | -              | 25,000         | -              | -              | -             |  | -              | -             | -               | -               | -               | -               |
| Municipal Bus | Internet Services              | 2,137          | 2,137          | 2,250          | 2,250          | -             |  | 2,250          | -             | 2,250           | 2,250           | 2,250           | 2,250           |
| <b>Total</b>  |                                | <b>186,049</b> | <b>195,188</b> | <b>189,635</b> | <b>218,003</b> | <b>28,368</b> |  | <b>266,180</b> | <b>48,177</b> | <b>270,569</b>  | <b>275,176</b>  | <b>280,014</b>  | <b>285,094</b>  |

Employee Shuttle

| Worksheet        | Account Name                 |               |               | 2018          |               | 2018         |  | 2019          |              | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|------------------|------------------------------|---------------|---------------|---------------|---------------|--------------|--|---------------|--------------|-----------------|-----------------|-----------------|-----------------|
|                  |                              | Actuals 2016  | Actuals 2017  | 2018 Original | Forecasted    | Adjustments  |  | Proposed      | Adjustments  | Term Projection | Term Projection | Term Projection | Term Projection |
| Employee Shuttle | Salaries And Wages - Admin   | 5,666         | 11,010        | 12,600        | 11,882        | (718)        |  | 12,263        | 381          | 12,263          | 12,263          | 12,263          | 12,263          |
| Employee Shuttle | Group Insurance              | 1,952         | 1,967         | 2,363         | 2,363         | -            |  | 2,363         | -            | 2,481           | 2,605           | 2,735           | 2,872           |
| Employee Shuttle | PERA & Payroll Taxes         | 2,075         | 1,743         | 1,938         | 1,827         | (111)        |  | 1,886         | 59           | 1,886           | 1,886           | 1,886           | 1,886           |
| Employee Shuttle | Workers Compensation         | 46            | 119           | 154           | 154           | -            |  | 162           | 8            | 170             | 178             | 187             | 197             |
| Employee Shuttle | Other Employee Benefits      | 162           | 193           | 197           | 377           | 180          |  | 180           | (197)        | 180             | 180             | 180             | 180             |
| Employee Shuttle | Agency Compliance            | 723           | 394           | 550           | 550           | -            |  | 550           | -            | 550             | 550             | 550             | 550             |
| Employee Shuttle | Vehicle Repair & Maintenance | 13,664        | 6,619         | 20,000        | 20,000        | -            |  | 20,000        | -            | 20,000          | 20,000          | 20,000          | 20,000          |
| Employee Shuttle | General Supplies & Materials | 70            | 807           | 500           | 500           | -            |  | 500           | -            | 500             | 500             | 500             | 500             |
| Employee Shuttle | Utilities - Gasoline         | 19,862        | 21,647        | 47,741        | 47,741        | -            |  | 50,128        | 2,387        | 52,634          | 55,266          | 58,029          | 60,931          |
| <b>Total</b>     |                              | <b>44,219</b> | <b>44,498</b> | <b>86,043</b> | <b>85,394</b> | <b>(649)</b> |  | <b>88,032</b> | <b>2,638</b> | <b>90,664</b>   | <b>93,429</b>   | <b>96,331</b>   | <b>99,379</b>   |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Parks & Recreation**

| Worksheet          | Account Name                           | Actuals 2016 | Actuals 2017 | 2018          |            | 2019        |          | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|--------------------|--|--------------|--------------|---------------|------------|-------------|----------|-----------------|-----------------|-----------------|-----------------|
|                    |  |              |              | 2018 Original | Forecasted | Adjustments | Proposed | Term Projection | Term Projection | Term Projection | Term Projection |
| Parks & Recreation | Salaries & Wages                       | 222,890      | 240,515      | 260,158       | 248,000    | (12,158)    | 226,994  | (21,006)        | 226,994         | 226,994         | 226,994         |
| Parks & Recreation | Offset Labor                           | (8,829)      | (11,223)     | (8,000)       | -          | 8,000       | (4,000)  | (4,000)         | (4,000)         | (4,000)         | (4,000)         |
| Parks & Recreation | Seasonal Bonus                         | 3,471        | 3,416        | -             | -          | -           | -        | -               | -               | -               | -               |
| Parks & Recreation | Group Insurance                        | 55,954       | 56,388       | 53,793        | 53,750     | (43)        | 53,750   | -               | 56,438          | 59,259          | 62,222          |
| Parks & Recreation | Dependent Health Reimbursement         | (1,696)      | (2,137)      | (724)         | (724)      | -           | (5,200)  | (4,476)         | (5,200)         | (5,200)         | (5,200)         |
| Parks & Recreation | PERA & Payroll Taxes                   | 34,037       | 38,098       | 40,012        | 38,000     | (2,012)     | 34,912   | (3,088)         | 34,912          | 34,912          | 34,912          |
| Parks & Recreation | PERA 401K                              | 6,353        | 6,329        | 9,903         | 7,403      | (2,500)     | 2,270    | (5,133)         | 2,270           | 2,270           | 2,270           |
| Parks & Recreation | Workers Compensation                   | 6,227        | 3,976        | 8,697         | 8,697      | -           | 9,132    | 435             | 9,588           | 10,068          | 10,571          |
| Parks & Recreation | Other Employee Benefits                | 3,483        | 4,541        | 5,862         | 5,862      | -           | 5,862    | -               | 5,862           | 5,862           | 5,862           |
| Parks & Recreation | Uniforms                               | 3,293        | 1,775        | 2,000         | 2,000      | -           | 2,000    | -               | 2,000           | 2,000           | 2,000           |
| Parks & Recreation | Consultant Services                    | -            | -            | 20,000        | 20,000     | -           | -        | (20,000)        | -               | -               | -               |
| Parks & Recreation | Weed Control                           | 3,000        | -            | 3,000         | 3,000      | -           | 3,000    | -               | 3,000           | 3,000           | 3,000           |
| Parks & Recreation | Vehicle Repair & Maintenance           | -            | 54           | -             | -          | -           | -        | -               | -               | -               | -               |
| Parks & Recreation | Vehicle Repair & Maintenance           | 696          | 1,303        | 10,000        | 10,000     | -           | 15,000   | 5,000           | 10,000          | 15,000          | 15,000          |
| Parks & Recreation | Vehicle Repair & Maintenance           | 169          | -            | -             | -          | -           | -        | -               | -               | -               | -               |
| Parks & Recreation | Vehicle Repair & Maintenance           | 1,494        | 191          | -             | -          | -           | -        | -               | -               | -               | -               |
| Parks & Recreation | Vehicle Repair & Maintenance           | 1,165        | 136          | -             | -          | -           | -        | -               | -               | -               | -               |
| Parks & Recreation | Vehicle Repair & Maintenance           | 16           | -            | -             | -          | -           | -        | -               | -               | -               | -               |
| Parks & Recreation | Vehicle Repair & Maintenance           | 1,301        | 728          | -             | -          | -           | -        | -               | -               | -               | -               |
| Parks & Recreation | Equipment Rental                       | -            | 12,789       | -             | -          | -           | -        | -               | -               | -               | -               |
| Parks & Recreation | Facility Expense                       | 95           | 619          | 3,000         | 3,000      | -           | 3,000    | -               | 3,000           | 3,000           | 3,000           |
| Parks & Recreation | Communications                         | 1,892        | 1,743        | 2,000         | 2,000      | -           | 2,000    | -               | 2,000           | 2,000           | 2,000           |
| Parks & Recreation | Dues & Fees                            | 93           | 90           | 260           | 260        | -           | 260      | -               | 260             | 260             | 260             |
| Parks & Recreation | Hotel Madeline HOA Dues                | 5,022        | 4,367        | 5,200         | 5,200      | -           | 5,200    | -               | 5,200           | 5,200           | 5,200           |
| Parks & Recreation | Hotel Madeline Shared Facility Expense | 29,098       | 37,211       | 30,000        | 44,000     | 14,000      | 44,000   | -               | 44,000          | 44,000          | 44,000          |
| Parks & Recreation | Travel, Education & Conference         | 2,664        | -            | 3,500         | 3,500      | -           | 3,500    | -               | 3,500           | 3,500           | 3,500           |
| Parks & Recreation | Contract Labor                         | 1,545        | 1,560        | 5,000         | 5,000      | -           | 5,000    | -               | 5,000           | 5,000           | 5,000           |
| Parks & Recreation | Striping                               | 880          | 880          | 1,000         | 1,000      | -           | 1,000    | -               | 1,000           | 1,000           | 1,000           |
| Parks & Recreation | Postage And Freight                    | 37           | 27           | 200           | 200        | -           | 200      | -               | 200             | 200             | 200             |
| Parks & Recreation | General Supplies & Materials           | 4,996        | 2,090        | 5,000         | 5,000      | -           | 5,000    | -               | 5,000           | 5,000           | 5,000           |
| Parks & Recreation | Trail Maintenance Materials            | 7,481        | 2,022        | 15,600        | 15,600     | -           | 15,600   | -               | 15,600          | 15,600          | 15,600          |
| Parks & Recreation | Trail Materials - Dog Stations         | 798          | -            | -             | -          | -           | -        | -               | -               | -               | -               |
| Parks & Recreation | Business Meals                         | 250          | 91           | 655           | 655        | -           | 655      | -               | 655             | 655             | 655             |
| Parks & Recreation | Employee Appreciation                  | 182          | 213          | 300           | 300        | -           | 300      | -               | 300             | 300             | 300             |
| Parks & Recreation | Utilities - Natural Gas                | 2,084        | 2,453        | 2,928         | 2,928      | -           | 2,928    | -               | 2,928           | 2,928           | 2,928           |
| Parks & Recreation | Utilities - Electricity                | 1,127        | 837          | 1,654         | 1,654      | -           | 1,654    | -               | 1,654           | 1,654           | 1,654           |
| Parks & Recreation | Utilities - Gasoline                   | 4,256        | 5,693        | 9,270         | 7,500      | (1,770)     | 7,500    | -               | 7,500           | 7,500           | 7,500           |
| Parks & Recreation | Open Space - Playgrounds               | 754          | -            | 1,000         | 1,000      | -           | 1,000    | -               | 1,000           | 1,000           | 1,000           |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

*Parks & Recreation*

| Worksheet          | Account Name                  |              |              | 2018          |            | 2018        |          | 2019        |  | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|--------------------|-------------------------------|--------------|--------------|---------------|------------|-------------|----------|-------------|--|-----------------|-----------------|-----------------|-----------------|
|                    |                               | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments |  | Term Projection | Term Projection | Term Projection | Term Projection |
| Parks & Recreation | Boulder Activity              | -            | -            | 500           | 500        | -           | 500      | -           |  | 500             | 500             | 500             | 500             |
| Parks & Recreation | Frisbee Golf Activity         | 608          | 1,130        | 1,000         | 1,000      | -           | 1,000    | -           |  | 1,000           | 1,000           | 1,000           | 1,000           |
| Parks & Recreation | Platform Tennis Courts        | 2,074        | 10,266       | 2,000         | 2,000      | -           | 2,000    | -           |  | 12,000          | 2,000           | 2,000           | 14,000          |
| Parks & Recreation | Tennis Courts Expenses        | -            | -            | 6,000         | -          | (6,000)     | -        | -           |  | -               | -               | -               | -               |
| Parks & Recreation | Nordic Trails & Grooming      | 734          | 3,870        | 4,000         | 5,500      | 1,500       | 4,000    | (1,500)     |  | 4,000           | 4,000           | 4,000           | 4,000           |
| Parks & Recreation | Ice Rink Expenses Lot 50/51   | 16,582       | 14,849       | 37,485        | 17,500     | (19,985)    | 17,500   | -           |  | 17,500          | 17,500          | 17,500          | 17,500          |
| Parks & Recreation | Ice Rink - Lot 50/51 Electric | 21,716       | 23,890       | 5,000         | 26,270     | 21,270      | 26,270   | -           |  | 26,270          | 26,270          | 26,270          | 26,270          |
| Parks & Recreation | Zamboni Room - Natural Gas    | 3,109        | 12,307       | 15,000        | 15,000     | -           | 15,000   | -           |  | 15,000          | 15,000          | 15,000          | 15,000          |
| Parks & Recreation | Bike Park Expenses            | 2,691        | 3,671        | 3,750         | 3,750      | -           | 3,750    | -           |  | -               | -               | -               | -               |
| Parks & Recreation | Wayfinding                    | -            | 1,357        | 20,000        | 2,500      | (17,500)    | 25,000   | 22,500      |  | 10,000          | 5,000           | 2,500           | 2,500           |
| Parks & Recreation | Contribution USFS Ranger      | -            | 25,000       | 25,000        | 25,000     | -           | 25,000   | -           |  | 25,000          | 25,000          | 25,000          | 25,000          |
| Total              |                               | 443,790      | 513,115      | 611,003       | 593,805    | (17,198)    | 562,537  | (31,268)    |  | 551,931         | 545,232         | 541,199         | 561,944         |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**  
**Plaza & Trash Services**

| Worksheet      | Account Name                     |                  |                  | 2018             |                  | 2018            | 2019             | 2019         | 2020 Long          | 2021 Long          | 2022 Long          | 2023 Long          |
|----------------|----------------------------------|------------------|------------------|------------------|------------------|-----------------|------------------|--------------|--------------------|--------------------|--------------------|--------------------|
|                |                                  | Actuals 2016     | Actuals 2017     | 2018 Original    | Forecasted       | Adjustments     | Proposed         | Adjustments  | Term<br>Projection | Term<br>Projection | Term<br>Projection | Term<br>Projection |
| Plaza Services | Salaries & Wages                 | 448,088          | 473,614          | 496,663          | 495,879          | (784)           | 500,588          | 4,709        | 500,588            | 500,588            | 500,588            | 500,588            |
| Plaza Services | Offset Labor                     | (410)            | (210)            | (4,000)          | -                | 4,000           | -                | -            | -                  | -                  | -                  | -                  |
| Plaza Services | Group Insurance                  | 112,902          | 126,330          | 136,426          | 126,426          | (10,000)        | 126,426          | -            | 132,747            | 139,385            | 146,354            | 153,672            |
| Plaza Services | Dependent Health Reimbursement   | (5,057)          | (4,025)          | (3,426)          | (3,426)          | -               | (3,426)          | -            | (3,426)            | (3,426)            | (3,426)            | (3,426)            |
| Plaza Services | PERA & Payroll Taxes             | 68,293           | 72,300           | 76,387           | 76,387           | -               | 76,990           | 603          | 76,990             | 76,990             | 76,990             | 76,990             |
| Plaza Services | PERA 401K                        | 19,858           | 19,616           | 22,011           | 22,011           | -               | 23,462           | 1,451        | 23,462             | 23,462             | 23,462             | 23,462             |
| Plaza Services | Workers Compensation             | 13,582           | 21,079           | 20,428           | 24,428           | 4,000           | 25,649           | 1,221        | 26,932             | 28,278             | 29,692             | 31,177             |
| Plaza Services | Other Employee Benefits          | 8,549            | 9,062            | 10,740           | 10,740           | -               | 10,740           | -            | 10,740             | 10,740             | 10,740             | 10,740             |
| Plaza Services | Uniforms                         | 2,255            | 1,866            | 2,000            | 2,000            | -               | 2,200            | 200          | 2,200              | 2,200              | 2,200              | 2,200              |
| Plaza Services | Consultant Services              | -                | 5,373            | 10,000           | 10,000           | -               | 6,000            | (4,000)      | 6,000              | 6,000              | 6,000              | 6,000              |
| Plaza Services | Janitorial/Trash Removal         | 27,387           | 26,977           | 20,267           | 20,267           | -               | 24,267           | 4,000        | 24,267             | 24,267             | 24,267             | 24,267             |
| Plaza Services | Vehicle Repair & Maintenance     | 5,778            | -                | 9,262            | 9,262            | -               | 9,262            | -            | 9,262              | 9,262              | 9,262              | 9,262              |
| Plaza Services | Repairs & Maintenance-Equipment  | 1,402            | 1,979            | 3,937            | 3,937            | -               | 3,937            | -            | 3,937              | 3,937              | 3,937              | 3,937              |
| Plaza Services | R&M-Landscape, Plaza, Irrigation | 24,856           | 28,819           | 28,996           | 28,996           | -               | 28,996           | -            | 28,996             | 28,996             | 28,996             | 28,996             |
| Plaza Services | Facility Expenses                | 1,878            | 1,648            | 5,054            | 5,054            | -               | 5,054            | -            | 5,054              | 5,054              | 5,054              | 5,054              |
| Plaza Services | Communications                   | 3,698            | 3,821            | 6,793            | 6,793            | -               | 6,793            | -            | 6,793              | 6,793              | 6,793              | 6,793              |
| Plaza Services | Public Notice                    | -                | -                | 302              | 302              | -               | 302              | -            | 302                | 302                | 302                | 302                |
| Plaza Services | Dues & Fees                      | 1,365            | 1,000            | 2,700            | 2,700            | -               | 1,000            | (1,700)      | 1,000              | 1,000              | 1,000              | 1,000              |
| Plaza Services | Travel, Education & Training     | 907              | 1,032            | 2,100            | 2,100            | -               | 2,500            | 400          | 2,500              | 2,500              | 2,500              | 2,500              |
| Plaza Services | Contract Labor                   | 6,301            | 175              | 10,000           | 10,000           | -               | 10,000           | -            | 10,000             | 10,000             | 10,000             | 10,000             |
| Plaza Services | Weed Control                     | 15,440           | 12,527           | 12,500           | 12,500           | -               | 12,500           | -            | 12,500             | 12,500             | 12,500             | 12,500             |
| Plaza Services | Postage & Freight                | 63               | 9                | 210              | 210              | -               | 210              | -            | 210                | 210                | 210                | 210                |
| Plaza Services | General Supplies & Materials     | 21,189           | 24,887           | 25,036           | 25,036           | -               | 25,036           | -            | 25,036             | 25,036             | 25,036             | 25,036             |
| Plaza Services | Office Supplies                  | 717              | 663              | 831              | 831              | -               | 831              | -            | 831                | 831                | 831                | 831                |
| Plaza Services | Business Meals                   | 743              | 245              | 1,000            | 200              | (800)           | 200              | -            | 200                | 200                | 200                | 200                |
| Plaza Services | Employee Appreciation            | 889              | 1,005            | 1,063            | 1,063            | -               | 1,063            | -            | 1,063              | 1,063              | 1,063              | 1,063              |
| Plaza Services | Pots & Hanging Baskets           | 9,638            | 9,491            | 10,000           | 10,000           | -               | 10,000           | -            | 10,000             | 10,000             | 10,000             | 10,000             |
| Plaza Services | Paver-Planter Repair             | 85,414           | 52,095           | 100,000          | 100,000          | -               | 100,000          | -            | 100,000            | 100,000            | 100,000            | 100,000            |
| Plaza Services | Plaza Beautification Non Capital | 8,025            | 5,591            | 10,000           | 10,000           | -               | 10,000           | -            | 10,000             | 10,000             | 10,000             | 10,000             |
| Plaza Services | Christmas Decorations            | 36,888           | 17,592           | 30,000           | 30,000           | -               | 25,000           | (5,000)      | 25,000             | 25,000             | 25,000             | 25,000             |
| Plaza Services | Utilities - Water/Sewer          | 30,955           | 43,876           | 26,301           | 26,301           | -               | 29,301           | 3,000        | 29,887             | 30,485             | 31,094             | 31,716             |
| Plaza Services | Utilities - Natural Gas          | 239,119          | 85,567           | 243,129          | 180,000          | (63,129)        | 177,200          | (2,800)      | 184,188            | 191,451            | 198,998            | 206,843            |
| Plaza Services | Utilities - Electricity          | 42,600           | 41,490           | 69,788           | 69,788           | -               | 72,580           | 2,792        | 75,483             | 78,502             | 81,642             | 84,908             |
| Plaza Services | Utilities - Gasoline             | 7,144            | 9,334            | 10,754           | 10,754           | -               | 11,077           | 323          | 11,409             | 11,751             | 12,104             | 12,467             |
| <b>Total</b>   |                                  | <b>1,240,457</b> | <b>1,094,830</b> | <b>1,397,252</b> | <b>1,330,539</b> | <b>(66,713)</b> | <b>1,335,738</b> | <b>5,199</b> | <b>1,354,151</b>   | <b>1,373,357</b>   | <b>1,393,389</b>   | <b>1,414,288</b>   |
| Trash Services | Salaries & Wages                 | 21,962           | 19,534           | 20,752           | 20,752           | -               | 20,800           | 48           | 20,800             | 20,800             | 20,800             | 20,800             |
| Trash Services | Group Insurance                  | 3,253            | 3,278            | 6,284            | 6,284            | -               | 6,284            | -            | 6,598              | 6,928              | 7,275              | 7,638              |
| Trash Services | PERA & Payroll Taxes             | 3,258            | 2,895            | 3,192            | 3,192            | -               | 3,199            | 7            | 3,199              | 3,199              | 3,199              | 3,199              |
| Trash Services | Commercial Trash Removal         | 15,687           | 19,595           | 27,800           | 27,800           | -               | 27,800           | -            | 28,078             | 28,359             | 28,642             | 28,929             |
| Trash Services | Annual Spring Clean Up           | 2,944            | 3,466            | 5,000            | 5,000            | -               | 5,000            | -            | 5,000              | 5,000              | 5,000              | 5,000              |
| Trash Services | General Supplies & Materials     | 125              | 2,168            | 2,000            | 2,000            | -               | 2,000            | -            | 2,000              | 2,000              | 2,000              | 2,000              |
| <b>Total</b>   |                                  | <b>47,230</b>    | <b>50,937</b>    | <b>65,028</b>    | <b>65,028</b>    | <b>-</b>        | <b>65,083</b>    | <b>55</b>    | <b>65,675</b>      | <b>66,286</b>      | <b>66,916</b>      | <b>67,566</b>      |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Building & Facility Maintenance**

| <b>Worksheet</b>                | <b>Account Name</b>              |                     |                     | <b>2018</b>          |                   | <b>2018</b>        | <b>2019</b>     | <b>2019</b>        | <b>2020 Long</b>  | <b>2021 Long</b>  | <b>2022 Long</b>  | <b>2023 Long</b>  |
|---------------------------------|----------------------------------|---------------------|---------------------|----------------------|-------------------|--------------------|-----------------|--------------------|-------------------|-------------------|-------------------|-------------------|
|                                 |                                  | <b>Actuals 2016</b> | <b>Actuals 2017</b> | <b>2018 Original</b> | <b>Forecasted</b> | <b>Adjustments</b> | <b>Proposed</b> | <b>Adjustments</b> | <b>Term</b>       | <b>Term</b>       | <b>Term</b>       | <b>Term</b>       |
|                                 |                                  |                     |                     |                      |                   |                    |                 |                    | <b>Projection</b> | <b>Projection</b> | <b>Projection</b> | <b>Projection</b> |
| Building & Facility Maintenance | Salaries & Wages                 | 83,203              | 85,683              | 89,258               | 89,500            | 242                | 92,364          | 2,864              | 92,364            | 92,364            | 92,364            | 92,364            |
| Building & Facility Maintenance | Offset Labor                     | (2,823)             | -                   | -                    | -                 | -                  | -               | -                  | -                 | -                 | -                 | -                 |
| Building & Facility Maintenance | Group Insurance                  | 23,840              | 24,026              | 25,026               | 25,026            | -                  | 25,026          | -                  | 26,277            | 27,591            | 28,971            | 30,422            |
| Building & Facility Maintenance | Dependent Health Reimbursement   | (1,377)             | (1,444)             | (720)                | (720)             | -                  | (720)           | -                  | (720)             | (720)             | (720)             | (720)             |
| Building & Facility Maintenance | PERA & Payroll Taxes             | 12,688              | 13,152              | 13,728               | 13,765            | 37                 | 14,205          | 440                | 14,205            | 14,205            | 14,207            | 14,205            |
| Building & Facility Maintenance | PERA 401K                        | 3,670               | 5,407               | 3,937                | 4,500             | 563                | 5,000           | 500                | 5,000             | 5,000             | 5,000             | 5,000             |
| Building & Facility Maintenance | Workers Compensation             | 5,181               | 5,217               | 5,460                | 5,460             | -                  | 5,460           | -                  | 5,460             | 5,460             | 5,460             | 5,460             |
| Building & Facility Maintenance | Other Employee Benefits          | 1,620               | 1,750               | 1,790                | 1,790             | -                  | 1,790           | -                  | 1,790             | 1,790             | 1,790             | 1,790             |
| Building & Facility Maintenance | Uniforms                         | 412                 | 115                 | 350                  | 500               | 150                | 500             | -                  | 500               | 500               | 500               | 500               |
| Building & Facility Maintenance | R&M-Boilers / Snowmelt           | 23,464              | 18,321              | 45,000               | 45,000            | -                  | 45,000          | -                  | 45,000            | 45,000            | 45,000            | 45,000            |
| Building & Facility Maintenance | Vehicle Repair & Maintenance     | 157                 | 480                 | 500                  | 500               | -                  | 500             | -                  | 500               | 500               | 500               | 500               |
| Building & Facility Maintenance | Vehicle Repair & Maintenance     | 638                 | 394                 | -                    | -                 | -                  | -               | -                  | -                 | -                 | -                 | -                 |
| Building & Facility Maintenance | Street Light Repair & Replace    | 7,011               | 6,504               | 9,000                | 9,000             | -                  | 9,000           | -                  | 9,000             | 9,000             | 9,000             | 9,000             |
| Building & Facility Maintenance | Facility Expenses - Town Hall    | 16,366              | 21,790              | 27,040               | 27,040            | -                  | 28,000          | 960                | 28,000            | 28,000            | 28,000            | 28,000            |
| Building & Facility Maintenance | HVAC Maintenance - Town Hall     | -                   | 291                 | 3,500                | 3,500             | -                  | 3,500           | -                  | 3,500             | 3,500             | 3,500             | 3,500             |
| Building & Facility Maintenance | Elevator Maintenance - Town Hall | 2,705               | 2,675               | 4,500                | 4,500             | -                  | 4,500           | -                  | 4,500             | 4,500             | 4,500             | 4,500             |
| Building & Facility Maintenance | Facility Maintenance             | 5,932               | 4,436               | 9,500                | 8,500             | (1,000)            | 8,500           | -                  | 8,500             | 8,500             | 8,500             | 8,500             |
| Building & Facility Maintenance | Other Public Amenities           | -                   | 25                  | -                    | -                 | -                  | -               | -                  | -                 | -                 | -                 | -                 |
| Building & Facility Maintenance | Communications                   | 1,203               | 1,350               | 1,212                | 1,560             | 348                | 1,560           | -                  | 1,560             | 1,560             | 1,560             | 1,560             |
| Building & Facility Maintenance | Dues & Fees, Licenses            | -                   | 11                  | -                    | -                 | -                  | -               | -                  | -                 | -                 | -                 | -                 |
| Building & Facility Maintenance | Travel, Education & Training     | -                   | 160                 | -                    | -                 | -                  | 1,500           | 1,500              | 1,500             | 1,500             | 1,500             | 1,500             |
| Building & Facility Maintenance | Postage & Freight                | 56                  | -                   | -                    | -                 | -                  | -               | -                  | -                 | -                 | -                 | -                 |
| Building & Facility Maintenance | General Supplies And Materials   | 1,282               | 956                 | 2,000                | 2,000             | -                  | 2,000           | -                  | 2,000             | 2,000             | 2,000             | 2,000             |
| Building & Facility Maintenance | Employee Appreciation            | -                   | -                   | 200                  | 300               | 100                | 300             | -                  | 300               | 300               | 300               | 300               |
| Building & Facility Maintenance | Utilities - Gasoline             | 1,776               | 1,792               | 3,183                | 3,183             | -                  | 3,183           | -                  | 3,183             | 3,183             | 3,183             | 3,183             |
| <b>Total</b>                    |                                  | <b>187,004</b>      | <b>193,090</b>      | <b>244,464</b>       | <b>244,904</b>    | <b>440</b>         | <b>251,168</b>  | <b>6,264</b>       | <b>252,420</b>    | <b>253,734</b>    | <b>255,115</b>    | <b>256,564</b>    |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Housing Office

| Worksheet      | Account Name                   |               |               | 2018          |               | 2018        | 2019          | 2019        | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|----------------|--------------------------------|---------------|---------------|---------------|---------------|-------------|---------------|-------------|-----------------|-----------------|-----------------|-----------------|
|                |                                | Actuals 2016  | Actuals 2017  | 2018 Original | Forecasted    | Adjustments | Proposed      | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |
| Housing Office | Salaries & Wages               | 16,568        | 14,581        | 15,450        | 15,563        | 113         | 16,061        | 498         | 16,061          | 16,061          | 16,061          | 16,061          |
| Housing Office | Group Insurance                | 1,952         | 1,472         | 1,890         | 1,890         | -           | 1,890         | -           | 1,985           | 2,084           | 2,188           | 2,297           |
| Housing Office | Dependent Health Reimbursement | (73)          | (211)         | (542)         | (542)         | -           | (542)         | -           | (542)           | (542)           | (542)           | (542)           |
| Housing Office | PERA & Payroll Taxes           | 2,482         | 2,190         | 2,376         | 2,394         | 18          | 2,471         | 77          | 2,471           | 2,471           | 2,471           | 2,471           |
| Housing Office | PERA 401K                      | 326           | 274           | 300           | 300           | -           | 482           | 182         | 482             | 482             | 482             | 482             |
| Housing Office | Workers Compensation           | 177           | 291           | 200           | 200           | -           | 210           | 10          | 221             | 232             | 243             | 255             |
| Housing Office | Other Employee Benefits        | -             | 401           | 134           | 134           | -           | 134           | -           | 134             | 134             | 134             | 134             |
| <b>Total</b>   |                                | <b>21,431</b> | <b>18,998</b> | <b>19,808</b> | <b>19,939</b> | <b>131</b>  | <b>20,706</b> | <b>767</b>  | <b>20,811</b>   | <b>20,921</b>   | <b>21,037</b>   | <b>21,158</b>   |

Planning Services

|                   |                                 |                |                |                |                |                 |                |                  |                |                |                |                |
|-------------------|---------------------------------|----------------|----------------|----------------|----------------|-----------------|----------------|------------------|----------------|----------------|----------------|----------------|
| Planning & Zoning | Salaries & Wages                | 202,536        | 220,573        | 230,013        | 228,817        | (1,196)         | 236,139        | 7,322            | 216,139        | 216,139        | 216,139        | 216,139        |
| Planning & Zoning | Housing Allowance               | -              | 1,408          | -              | -              | -               | -              | -                | -              | -              | -              | -              |
| Planning & Zoning | Group Insurance                 | 32,738         | 38,671         | 42,943         | 42,943         | -               | 42,943         | -                | 45,090         | 45,090         | 45,090         | 47,345         |
| Planning & Zoning | Dependent Health Reimbursement  | (2,682)        | (1,926)        | (637)          | (669)          | (32)            | (702)          | (33)             | (737)          | (737)          | (737)          | (737)          |
| Planning & Zoning | PERA & Payroll Taxes            | 30,814         | 33,801         | 35,376         | 35,192         | (184)           | 36,318         | 1,126            | 33,240         | 33,242         | 33,242         | 33,242         |
| Planning & Zoning | PERA 401K                       | 8,115          | 8,612          | 9,216          | 9,168          | (48)            | 11,775         | 2,607            | 11,775         | 11,775         | 11,775         | 11,775         |
| Planning & Zoning | Workers Compensation            | 1,795          | 1,938          | 1,793          | 1,793          | -               | 1,883          | 90               | 1,977          | 2,076          | 2,179          | 2,288          |
| Planning & Zoning | Other Employee Benefits         | 2,835          | 3,793          | 3,133          | 3,133          | -               | 3,133          | -                | 3,133          | 3,130          | 3,131          | 3,131          |
| Planning & Zoning | Consultation Fees- Planning (1) | 84,044         | 3,093          | 1,500          | 1,500          | -               | 25,000         | 23,500           | 10,000         | 1,500          | 1,500          | 1,500          |
| Planning & Zoning | Consulting-Master Planning (2)  | 45,890         | 35,875         | 233,000        | 233,000        | -               | 30,000         | (203,000)        | 30,000         | 30,000         | 30,000         | 30,000         |
| Planning & Zoning | Forestry Management             | 51,095         | 14,623         | 50,000         | 10,000         | (40,000)        | 50,000         | 40,000           | 50,000         | 50,000         | 50,000         | 50,000         |
| Planning & Zoning | Public Noticing                 | 140            | 1,846          | 3,000          | 3,000          | -               | 3,000          | -                | 3,000          | 3,000          | 3,000          | 3,000          |
| Planning & Zoning | Facility Expenses               | 689            | 7              | -              | -              | -               | -              | -                | -              | -              | -              | -              |
| Planning & Zoning | Communications                  | 4,598          | 4,074          | 4,029          | 4,029          | -               | 4,029          | -                | 4,029          | 4,029          | 4,029          | 4,029          |
| Planning & Zoning | Contract Labor                  | -              | 500            | -              | -              | -               | -              | -                | -              | -              | -              | -              |
| Planning & Zoning | Postage & Freight               | 26             | 88             | 120            | 120            | -               | 120            | -                | 120            | 120            | 120            | 120            |
| Planning & Zoning | General Supplies & Material     | 1,988          | 3,920          | 2,500          | 2,500          | -               | 2,500          | -                | 2,500          | 2,500          | 2,500          | 2,500          |
| Planning & Zoning | Printing & Binding              | 1,238          | 3,344          | 3,500          | 3,500          | -               | 3,500          | -                | 3,500          | 3,500          | 3,500          | 3,500          |
| Planning & Zoning | Recording Fees                  | 370            | 354            | 600            | 600            | -               | 600            | -                | 600            | 600            | 600            | 600            |
| Planning & Zoning | Dues & Fees                     | 1,076          | 1,140          | 1,400          | 1,400          | -               | 1,400          | -                | 1,400          | 1,400          | 1,400          | 1,400          |
| Planning & Zoning | Travel, Education & Training    | 2,760          | 2,994          | 7,000          | 7,000          | -               | 7,000          | -                | 7,000          | 7,000          | 7,000          | 7,000          |
| Planning & Zoning | Business Meals                  | 2,836          | 3,257          | 3,000          | 3,000          | -               | 3,000          | -                | 3,000          | 3,000          | 3,000          | 3,000          |
| Planning & Zoning | Employee Appreciation           | 902            | 287            | 300            | 300            | -               | 300            | -                | 300            | 300            | 300            | 300            |
| Planning & Zoning | Other Benefits - DRB            | 6,622          | 6,722          | 7,155          | 7,155          | -               | 7,155          | -                | 7,155          | 7,155          | 7,155          | 7,155          |
| Planning & Zoning | Live Streaming                  | -              | 1,200          | 6,000          | 6,000          | -               | 6,000          | -                | 6,000          | 6,000          | 6,000          | 6,000          |
| Planning & Zoning | Books & Periodicals             | -              | 200            | 250            | 250            | -               | 250            | -                | 250            | 250            | 250            | 250            |
| <b>Total</b>      |                                 | <b>480,426</b> | <b>390,394</b> | <b>645,191</b> | <b>603,731</b> | <b>(41,460)</b> | <b>475,343</b> | <b>(128,389)</b> | <b>439,471</b> | <b>431,069</b> | <b>431,173</b> | <b>433,537</b> |

(1) Intend to hire architect/firm to amend CDC with lighting/design in the Village Center

(2) 2018 \$100,000 VC, \$70,000 TH, \$20,000 VC replat/rezone, \$43,000 village court expansion RFQ design engineering and cost estimating. 2019: \$100K VC, \$70K TH, \$50K Village Court Expansion, \$13K design CDC amend consulting lighting, design, architectural features

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Building Division

| Worksheet         | Account Name                           | Actuals 2016 | Actuals 2017 | 2018 Original | 2018       | 2018        | 2019     | 2019        | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|-------------------|--|--------------|--------------|---------------|------------|-------------|----------|-------------|-----------------|-----------------|-----------------|-----------------|
|                   |  |              |              |               | Forecasted | Adjustments | Proposed | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |
| Building Division | Salaries & Wages                       | 189,981      | 191,553      | 197,430       | 197,827    | 397         | 204,157  | 6,330       | 204,157         | 204,157         | 204,157         | 204,157         |
| Building Division | Group Insurance                        | 35,784       | 35,237       | 34,404        | 34,404     | -           | 34,404   | -           | 36,124          | 37,930          | 39,827          | 41,818          |
| Building Division | Dependent Health Reimbursement         | (993)        | (1,434)      | (2,292)       | (2,292)    | -           | (2,292)  | -           | (2,292)         | (2,292)         | (2,292)         | (2,292)         |
| Building Division | PERA & Payroll Taxes                   | 29,454       | 29,409       | 30,365        | 30,426     | 61          | 31,400   | 974         | 31,400          | 31,400          | 31,400          | 31,400          |
| Building Division | PERA 401K                              | 6,808        | 7,577        | 7,075         | 7,089      | 14          | 8,166    | 1,077       | 8,166           | 8,166           | 8,166           | 8,166           |
| Building Division | Workers Compensation                   | 2,912        | 2,032        | 955           | 955        | -           | 1,003    | 48          | 1,053           | 1,106           | 1,161           | 1,219           |
| Building Division | Other Employee Benefits                | 2,025        | 2,857        | 2,461         | 2,461      | -           | 2,461    | -           | 2,461           | 2,461           | 2,461           | 2,461           |
| Building Division | Uniforms                               | 32           | 788          | 500           | 500        | -           | 500      | -           | 500             | 500             | 500             | 500             |
| Building Division | Consultation Fees                      | -            | 9,988        | 5,000         | 5,000      | -           | 7,500    | 2,500       | 7,500           | 7,500           | 7,500           | 7,500           |
| Building Division | Vehicle Repair & Maintenance           | 224          | 1,566        | 650           | 650        | -           | 650      | -           | 650             | 650             | 650             | 650             |
| Building Division | UBC/IRC/IBC Book Supplies              | -            | -            | 2,000         | 2,000      | -           | 2,000    | -           | 2,000           | 2,000           | 2,000           | 2,000           |
| Building Division | Dues, Fees, Licenses                   | 529          | 530          | 1,000         | 1,000      | -           | 1,000    | -           | 1,000           | 1,000           | 1,000           | 1,000           |
| Building Division | Travel, Education & Training           | 4,152        | 1,147        | 3,500         | 3,500      | -           | 5,000    | 1,500       | 5,000           | 5,000           | 5,000           | 5,000           |
| Building Division | Contract Labor                         | -            | -            | 4,000         | 4,000      | -           | 4,000    | -           | 4,000           | 4,000           | 4,000           | 4,000           |
| Building Division | Bank Fees - Credit Card Fees           | 1,293        | 2,032        | 2,000         | 2,000      | -           | 2,000    | -           | 2,000           | 2,000           | 2,000           | 2,000           |
| Building Division | Supplies                               | 244          | -            | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Building Division | Business Meals                         | -            | -            | 1,000         | 1,000      | -           | 1,000    | -           | 1,000           | 1,000           | 1,000           | 1,000           |
| Building Division | Employee Appreciation                  | 110          | 278          | 300           | 300        | -           | 300      | -           | 300             | 300             | 300             | 300             |
| Building Division | Books & Periodicals                    | 40           | 993          | 200           | 200        | -           | 500      | 300         | 497             | 497             | 497             | 497             |
| Building Division | Utilities - Gasoline                   | 887          | 941          | 2,205         | 2,205      | -           | 2,205    | -           | 2,205           | 2,205           | 2,205           | 2,205           |
| Building Division | Non-Capital Equipment                  | -            | 539          | 1,000         | 1,000      | -           | 1,500    | 500         | 1,500           | 1,500           | 1,500           | 1,500           |
| Building Division | Wetlands Study                         | -            | -            | 3,000         | 3,000      | -           | 3,000    | -           | 3,000           | 3,000           | 3,000           | 3,000           |
| Building Division | Green Gondola Donation Costs           | -            | -            | 5,000         | -          | (5,000)     | -        | -           | -               | -               | -               | -               |
| Building Division | Environmental Projects                 | 652          | 675          | 3,000         | 3,000      | -           | 3,000    | -           | 3,000           | 3,000           | 3,000           | 3,000           |
| Building Division | Solar Panel Rebates                    | -            | (10,311)     | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Building Division | Solar Energy Rebates (1)               | -            | (11,165)     | 30,000        | 5,000      | (25,000)    | 5,000    | -           | 5,000           | -               | -               | -               |
| Building Division | LED Lighting Rebates (4)               | -            | (4,674)      | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Building Division | Roof Rebates (2)                       | -            | 10,894       | 100,000       | 15,000     | (85,000)    | 50,000   | 35,000      | 50,000          | 50,000          | 50,000          | 50,000          |
| Building Division | Community Environmental Incentives (3) | 90,210       | 25,187       | 60,000        | 50,000     | (10,000)    | 60,000   | 10,000      | 60,000          | 60,000          | 60,000          | 60,000          |
| Building Division | Energy Mitigation Expenditures         | -            | -            | 54,210        | -          | (54,210)    | 67,313   | 67,313      | -               | -               | -               | -               |
| Building Division | Farm to Community Initiative           | -            | -            | -             | 20,000     | 20,000      | 30,000   | 10,000      | 30,000          | 30,000          | 30,000          | 30,000          |
| Building Division | Misc & Other                           | 450          | -            | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Total             |  | 364,795      | 296,639      | 548,963       | 390,225    | (158,738)   | 525,767  | 135,542     | 460,221         | 457,080         | 459,032         | 461,081         |

(1) Will use REMP revenue to fund this in 2019

(2) TMVOA is funding 50%, reflected in revenues

(3) 50K Defensible Space, 5K heat trace 5K irrigation controls, TMVOA is funding 50% of Defensible Space

(4) Now funded by Green Team

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

General Fund Capital

| Worksheet                   | Account Name                       |                |                | 2018           |                | 2018             | 2019           | 2019          | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|-----------------------------|------------------------------------|----------------|----------------|----------------|----------------|------------------|----------------|---------------|-----------------|-----------------|-----------------|-----------------|
|                             |                                    | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments      | Proposed       | Adjustments   | Term Projection | Term Projection | Term Projection | Term Projection |
| General Fund Capital Outlay | Boilers - MR&R                     | 28,680         | -              | 60,000         | 60,000         | -                | 60,000         | -             | 60,000          | 60,000          | 60,000          | 60,000          |
| General Fund Capital Outlay | Sunset Plaza Project               | -              | 749,545        | -              | -              | -                | -              | -             | -               | -               | -               | -               |
| General Fund Capital Outlay | Zamboni Building                   | -              | 4,250          | -              | -              | -                | -              | -             | -               | -               | -               | -               |
| General Fund Capital Outlay | Plaza Services Capital             | -              | 56,918         | -              | -              | -                | -              | -             | -               | -               | -               | -               |
| General Fund Capital Outlay | Wayfinding-Marketing & Development | 22,260         | 110,079        | 100,000        | 100,000        | -                | 100,000        | -             | -               | -               | -               | -               |
| General Fund Capital Outlay | Police Equipment                   | 6,339          | 19,917         | -              | -              | -                | -              | -             | -               | -               | -               | -               |
| General Fund Capital Outlay | Municipal Offices/Town Hall (1)    | -              | -              | -              | -              | -                | 27,000         | 27,000        | -               | -               | -               | -               |
| General Fund Capital Outlay | Capital Equipment (2)              | -              | -              | 375,000        | -              | (375,000)        | -              | -             | 375,000         | -               | -               | -               |
| General Fund Capital Outlay | Firehouse Repairs/Replacements (3) | -              | -              | -              | -              | -                | 20,000         | 20,000        | -               | -               | -               | -               |
| General Fund Capital Outlay | Trail Improvements                 | -              | -              | 370,000        | 370,000        | -                | 300,000        | (70,000)      | -               | -               | -               | -               |
| General Fund Capital Outlay | MVB Trail                          | 43,725         | -              | -              | -              | -                | -              | -             | -               | -               | -               | -               |
| General Fund Capital Outlay | Village Pond Restoration           | -              | -              | -              | -              | -                | 115,000        | 115,000       | -               | -               | -               | -               |
| General Fund Capital Outlay | Parks Projects                     | -              | -              | -              | -              | -                | -              | -             | -               | -               | -               | -               |
| <b>Total</b>                |                                    | <b>101,004</b> | <b>940,709</b> | <b>905,000</b> | <b>530,000</b> | <b>(375,000)</b> | <b>622,000</b> | <b>92,000</b> | <b>435,000</b>  | <b>60,000</b>   | <b>60,000</b>   | <b>60,000</b>   |

(1) 2/3 Town Hall conference room upgrade

(2) 2019 Town Hall Backup Generator

(3) Update municipal building third floor conference room AV equipment similar to Council chambers update. Fire District will share in this cost



Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Vehicle & Equipment Acquisition Fund

| Worksheet                       | Account Name                       |                |                | 2018           |                | 2018            | 2019           | 2019             | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|---------------------------------|------------------------------------|----------------|----------------|----------------|----------------|-----------------|----------------|------------------|-----------------|-----------------|-----------------|-----------------|
|                                 |                                    | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments     | Proposed       | Adjustments      | Term Projection | Term Projection | Term Projection | Term Projection |
| Revenues                        | Grant Revenue-Transportation       | -              | 61,970         | -              | -              | -               | -              | -                | -               | -               | -               | -               |
| Revenues                        | Grant Revenue - Public Works       | 177,501        | -              | -              | -              | -               | -              | -                | -               | -               | -               | -               |
| <b>Total Revenues</b>           |                                    | <b>177,501</b> | <b>61,970</b>  | -              | -              | -               | -              | -                | -               | -               | -               | -               |
| Vehicle & Equipment Expense     | Grant Success Fees                 | 3,840          | -              | -              | -              | -               | -              | -                | -               | -               | -               | -               |
| Vehicle & Equipment Expense     | Vehicle Acquisition                | -              | -              | -              | -              | -               | -              | -                | -               | -               | -               | -               |
| Vehicle & Equipment Expense     | Road & Bridge Vehicles (1)         | 14,725         | -              | -              | -              | -               | 50,000         | 50,000           | -               | -               | -               | -               |
| Vehicle & Equipment Expense     | Parks & Recreation Vehicles        | 13,791         | -              | 15,000         | -              | (15,000)        | -              | -                | 15,000          | 15,000          | -               | -               |
| Vehicle & Equipment Expense     | Employee Shuttle Vehicles          | 49,494         | -              | 30,000         | 27,000         | (3,000)         | -              | (27,000)         | 30,000          | -               | -               | -               |
| Vehicle & Equipment Expense     | Municipal Bus Vehicles             | -              | 77,462         | -              | -              | -               | -              | -                | 90,000          | -               | -               | -               |
| Vehicle & Equipment Expense     | Plaza Services Vehicles (2)        | 29,548         | -              | 40,000         | 40,000         | -               | 25,000         | (15,000)         | -               | 15,000          | -               | -               |
| Vehicle & Equipment Expense     | Building Maintenance Vehicles      | -              | 35,578         | -              | -              | -               | -              | -                | 37,000          | -               | -               | -               |
| Vehicle & Equipment Expense     | Police Department Vehicles (3)     | 39,248         | 39,485         | 41,000         | 42,700         | 1,700           | 43,000         | 300              | 43,500          | 44,000          | 44,500          | 44,500          |
| Vehicle & Equipment Expense     | Community Services Vehicles (4)    | -              | -              | -              | -              | -               | 30,000         | 30,000           | -               | -               | -               | -               |
| Vehicle & Equipment Expense     | Vehicle Maintenance Vehicles (5)   | -              | 27,547         | -              | -              | -               | -              | -                | -               | -               | 28,000          | -               |
| Vehicle & Equipment Expense     | Building Division Vehicles         | -              | -              | -              | -              | -               | -              | -                | -               | -               | -               | -               |
| Vehicle & Equipment Expense     | Heavy Equipment Acquisition        | -              | -              | -              | -              | -               | -              | -                | -               | -               | -               | -               |
| Vehicle & Equipment Expense     | Road & Bridges Heavy Equipment (6) | 214,400        | 110,488        | 155,000        | 155,000        | -               | 25,000         | (130,000)        | 190,000         | -               | -               | -               |
| Vehicle & Equipment Expense     | Bobcat Lease Exchange              | 37,997         | 10,200         | 10,404         | 10,404         | -               | 10,716         | 312              | 11,038          | 11,369          | 11,710          | 12,061          |
| Vehicle & Equipment Expense     | Shop Equipment                     | 7,951          | 5,644          | 8,000          | 8,000          | -               | 8,000          | -                | 8,000           | 8,000           | 8,000           | 8,000           |
| Vehicle & Equipment Expense     | Parks & Recreation Equipment       | -              | 189,000        | 35,000         | 35,000         | -               | -              | (35,000)         | -               | -               | -               | -               |
| Vehicle & Equipment Expense     | Plaza Services Equipment (7)       | 37,950         | -              | -              | -              | -               | -              | -                | -               | -               | -               | 30,000          |
| <b>Total Expenditures</b>       |                                    | <b>448,944</b> | <b>495,405</b> | <b>334,404</b> | <b>318,104</b> | <b>(16,300)</b> | <b>191,716</b> | <b>(126,388)</b> | <b>424,538</b>  | <b>93,369</b>   | <b>92,210</b>   | <b>94,561</b>   |
| V&E AF Other Sources/Uses       | Gain/Loss On Sale Of Assets        | -              | 1,300          | -              | -              | -               | -              | -                | -               | -               | -               | -               |
| V&E AF Other Sources/Uses       | Transfer (To)/From General Fund    | 353,671        | 561,775        | 434,725        | 413,535        | (21,190)        | 249,231        | (164,304)        | 551,899         | 121,379         | 119,873         | 122,929         |
| <b>Total Other Sources/Uses</b> |                                    | <b>353,671</b> | <b>563,075</b> | <b>434,725</b> | <b>413,535</b> | <b>(21,190)</b> | <b>249,231</b> | <b>(164,304)</b> | <b>551,899</b>  | <b>121,379</b>  | <b>119,873</b>  | <b>122,929</b>  |
| <b>Surplus (Deficit)</b>        |                                    | <b>82,229</b>  | <b>129,640</b> | <b>100,321</b> | <b>95,431</b>  | <b>(4,890)</b>  | <b>57,515</b>  | <b>(37,916)</b>  | <b>127,361</b>  | <b>28,011</b>   | <b>27,663</b>   | <b>28,368</b>   |
| <b>Beginning Fund Balance</b>   |                                    | <b>125,287</b> | <b>207,516</b> | <b>337,156</b> | <b>337,156</b> |                 | <b>432,587</b> |                  | <b>490,102</b>  | <b>617,463</b>  | <b>645,474</b>  | <b>673,137</b>  |
| <b>Ending Fund Balance</b>      |                                    | <b>207,516</b> | <b>337,156</b> | <b>437,477</b> | <b>432,587</b> |                 | <b>490,102</b> |                  | <b>617,463</b>  | <b>645,474</b>  | <b>673,137</b>  | <b>701,505</b>  |

- (1) 2019 Replace 2000 F450 flat bed diesel  
(2) 2019 Replace 2006 GMC 1/2 ton pickup, 2021 Replace 2010 550 Artic Cat  
(3) Replace one patrol vehicle per year, old vehicles roll to other town departments  
(4) 2019 replace 2010 F-150 (125,000 miles)  
(5) 2022 Replace 2007 F150 pickup  
(6) 2019 Replace 1997 Sulliar air compressor 2020 Replace 2003 Kamotsu Backhoe with Loader  
(7) 2023 Replace 2007 Cushman

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Capital Projects Fund

| Worksheet                       | Account Name                        |              |              | 2018          |            | 2018        |          | 2019        |                    | 2020 Long          | 2021 Long          | 2022 Long          | 2023 Long |
|---------------------------------|-------------------------------------|--------------|--------------|---------------|------------|-------------|----------|-------------|--------------------|--------------------|--------------------|--------------------|-----------|
|                                 |                                     | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments | Term<br>Projection | Term<br>Projection | Term<br>Projection | Term<br>Projection |           |
| Capital Projects Fund Revs      | DOJ Grant Revenue                   | -            | -            | -             | 9,487      | 9,487       | -        | (9,487)     | -                  | -                  | -                  | -                  |           |
| Capital Projects Fund Revs      | Firehouse Buy Out                   | -            | -            | -             | -          | -           | -        | -           | 488,000            |                    |                    |                    |           |
| Capital Projects Fund Revs      | Interest-Developer Notes            | -            | -            | -             | -          | -           | -        | -           | -                  | -                  | -                  | -                  |           |
| Total Revenues                  |                                     | -            | -            | -             | 9,487      | 9,487       | -        | (9,487)     | 488,000            | -                  | -                  | -                  |           |
| Capital Projects Fund           | Meadows Improvement Plan            | 354,812      | 266,071      | 300,000       | 300,000    | -           | -        | (300,000)   | -                  | 300,000            | 300,000            | 300,000            |           |
| Capital Projects Fund           | Meadows Park                        | 846          | -            | -             | -          | -           | 25,000   | 25,000      | 300,000            | -                  | -                  | -                  |           |
| Capital Projects Fund           | Town Hall Sub Area Improvements (1) | -            | -            | -             | -          | -           | -        | -           | 2,000,000          | -                  | -                  | -                  |           |
| Capital Projects Fund           | Shop Remodel                        | -            | -            | -             | -          | -           | 50,000   | 50,000      | 500,000            | -                  | -                  | -                  |           |
| Capital Projects Fund           | Radio Technology & Equipment        | -            | -            | -             | 9,487      | 9,487       | -        | (9,487)     | -                  | -                  | -                  | -                  |           |
| Total Expense                   |                                     | 355,658      | 266,071      | 300,000       | 309,487    | 9,487       | 75,000   | (234,487)   | 2,800,000          | 300,000            | 300,000            | 300,000            |           |
| Capital Projects Fund Transfers | Transfer (To)/From General Fund     | 355,658      | 266,071      | 300,000       | 267,970    | (32,030)    | 75,000   | (192,970)   | 2,312,000          | 300,000            | 300,000            | 300,000            |           |
| Capital Projects Fund Transfers | Transfer (To)/From General Fund     | -            | -            | -             | -          | -           | -        | -           | -                  | -                  | -                  | -                  |           |
| Total Other Sources/Uses        |                                     | 355,658      | 266,071      | 300,000       | 267,970    | (32,030)    | 75,000   | (192,970)   | 2,312,000          | 300,000            | 300,000            | 300,000            |           |
| Surplus (Deficit)               |                                     | -            | -            | -             | (32,030)   | (32,030)    | -        | 32,030      | -                  | -                  | -                  | -                  |           |
| Beginning Fund Balance          |                                     | 32,030       | 32,030       | 32,030        | 32,030     |             | -        |             | -                  | -                  | -                  | -                  |           |
| Ending Fund Balance             |                                     | 32,030       | 32,030       | 32,030        | -          |             | -        |             | -                  | -                  | -                  | -                  |           |

(1) 2019 Realign Mountain Village Blvd including Round About

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Parking Services Fund

| Worksheet                             | Account Name                     |                |                | 2018           |                | 2018           |  | 2019           |               | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|---------------------------------------|----------------------------------|----------------|----------------|----------------|----------------|----------------|--|----------------|---------------|-----------------|-----------------|-----------------|-----------------|
|                                       |                                  | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments    |  | Proposed       | Adjustments   | Term Projection | Term Projection | Term Projection | Term Projection |
| Parking Fund Revenues                 | Permits - Parking                | 14,605         | 12,548         | 12,000         | 12,000         | -              |  | 12,000         | -             | 12,000          | 12,000          | 12,000          | 12,000          |
| Parking Fund Revenues                 | Parking Meter Revenues           | 6,214          | 18,518         | 12,000         | 18,000         | 6,000          |  | 18,000         | -             | 18,000          | 18,000          | 18,000          | 18,000          |
| Parking Fund Revenues                 | Gondola Parking Garage Revs      | 105,111        | 115,680        | 105,000        | 75,000         | (30,000)       |  | 75,000         | -             | 75,000          | 75,000          | 75,000          | 75,000          |
| Parking Fund Revenues                 | Cash (Over)/Short                | -              | (413)          | -              | -              | -              |  | -              | -             | -               | -               | -               | -               |
| Parking Fund Revenues                 | Special Event Parking            | 65,897         | 49,286         | 41,000         | 48,000         | 7,000          |  | 120,000        | 72,000        | 120,000         | 120,000         | 120,000         | 120,000         |
| Parking Fund Revenues                 | Heritage Parking Garage Revs     | 157,278        | 195,112        | 150,000        | 175,000        | 25,000         |  | 175,000        | -             | 175,000         | 175,000         | 175,000         | 175,000         |
| Parking Fund Revenues                 | Contributions-Shared Expense     | 9,953          | 12,230         | 13,473         | 13,473         | -              |  | 13,473         | -             | 13,473          | 13,473          | 13,473          | 13,473          |
| Parking Fund Revenues                 | Parking In Lieu Buyouts          | -              | 80,000         | -              | -              | -              |  | -              | -             | -               | -               | -               | -               |
| Parking Fund Revenues                 | Parking Fines                    | 46,110         | 10,156         | 30,000         | 30,000         | -              |  | 30,000         | -             | 30,000          | 30,000          | 30,000          | 30,000          |
| Parking Fund Revenues                 | Parking Fines Bad Debt Allowance | 2,264          | -              | (5,100)        | -              | 5,100          |  | -              | -             | -               | -               | -               | -               |
| <b>Total Parking Revenues</b>         |                                  | <b>407,432</b> | <b>493,116</b> | <b>358,373</b> | <b>371,473</b> | <b>13,100</b>  |  | <b>443,473</b> | <b>72,000</b> | <b>443,473</b>  | <b>443,473</b>  | <b>443,473</b>  | <b>443,473</b>  |
| Parking Fund Expense                  | Salaries & Wages                 | 77,410         | 83,281         | 94,978         | 94,253         | (725)          |  | 97,269         | 3,016         | 97,269          | 97,269          | 97,269          | 97,269          |
| Parking Fund Expense                  | Group Insurance                  | 20,820         | 20,982         | 20,564         | 20,564         | -              |  | 20,564         | -             | 21,592          | 22,672          | 23,805          | 24,996          |
| Parking Fund Expense                  | Dependent Health Reimbursement   | (421)          | (1,155)        | -              | -              | -              |  | -              | -             | -               | -               | -               | -               |
| Parking Fund Expense                  | PERA & Payroll Taxes             | 11,392         | 12,766         | 14,608         | 14,608         | -              |  | 14,605         | (3)           | 14,605          | 14,605          | 14,605          | 14,605          |
| Parking Fund Expense                  | PERA 401K                        | 2,076          | 1,615          | 2,523          | 1,700          | (823)          |  | 1,899          | 199           | 1,899           | 1,899           | 1,899           | 1,899           |
| Parking Fund Expense                  | Workers Compensation             | 1,108          | 2,049          | 2,929          | 2,929          | -              |  | 3,075          | 146           | 3,229           | 3,391           | 3,560           | 3,738           |
| Parking Fund Expense                  | Other Employee Benefits          | 1,255          | 1,400          | 1,790          | 1,790          | -              |  | 1,790          | -             | 1,790           | 1,790           | 1,790           | 1,790           |
| Parking Fund Expense                  | Consultant Services              | -              | 71             | -              | -              | -              |  | -              | -             | -               | -               | -               | -               |
| Parking Fund Expense                  | Communications                   | 3,025          | 3,060          | 3,600          | 3,600          | -              |  | 3,708          | 108           | 3,819           | 3,934           | 4,052           | 4,173           |
| Parking Fund Expense                  | General Supplies & Materials     | 2,680          | 542            | 1,030          | 1,030          | -              |  | 1,061          | 31            | 1,093           | 1,126           | 1,159           | 1,194           |
| Parking Fund Expense                  | Other Parking Expenses           | 4              | -              | -              | -              | -              |  | -              | -             | -               | -               | -               | -               |
| Parking Fund Expense                  | Wayfinding                       | -              | 49,622         | 20,000         | 20,000         | -              |  | 20,000         | -             | 10,000          | -               | -               | -               |
| Parking Fund Expense                  | Business Meals                   | 166            | 32             | -              | -              | -              |  | -              | -             | -               | -               | -               | -               |
| <b>General Parking Expense</b>        |                                  | <b>119,516</b> | <b>174,264</b> | <b>162,022</b> | <b>160,474</b> | <b>(1,548)</b> |  | <b>163,971</b> | <b>3,497</b>  | <b>155,296</b>  | <b>146,685</b>  | <b>148,140</b>  | <b>149,664</b>  |
| Parking Fund Expense                  | Rental Equipment                 | -              | 4,680          | -              | 5,000          | 5,000          |  | 5,000          | -             | 5,000           | 5,000           | 5,000           | 5,000           |
| Parking Fund Expense                  | Maintenance - GPG (1)            | 2,578          | 1,789          | 5,000          | 5,000          | -              |  | 55,000         | 50,000        | 5,000           | 5,000           | 5,000           | 5,000           |
| Parking Fund Expense                  | Striping                         | 1,200          | 1,200          | 1,500          | 1,500          | -              |  | 1,500          | -             | 1,500           | 1,500           | 1,500           | 1,500           |
| Parking Fund Expense                  | Credit Card Processing Fees      | 2,297          | 2,974          | 3,600          | 3,600          | -              |  | 3,600          | -             | 3,600           | 3,600           | 3,600           | 3,600           |
| Parking Fund Expense                  | General Supplies & Materials     | 2,635          | 2,559          | 7,000          | 5,000          | (2,000)        |  | 5,000          | -             | 5,000           | 5,000           | 5,000           | 5,000           |
| Parking Fund Expense                  | Utilities - Electric             | 16,094         | 15,541         | 18,318         | 18,318         | -              |  | 19,234         | 916           | 20,196          | 21,205          | 22,266          | 23,379          |
| Parking Fund Expense                  | Utilities - Gasoline             | 339            | 508            | 551            | 1,000          | 449            |  | 1,000          | -             | 1,000           | 1,000           | 1,000           | 1,000           |
| Parking Fund Expense                  | Internet Costs                   | -              | -              | -              | -              | -              |  | 750            | 750           | 750             | 750             | 750             | 750             |
| Parking Fund Expense                  | Elevator Maintenance Intercept   | 11,669         | 5,350          | 10,000         | 10,000         | -              |  | 10,000         | -             | 10,000          | 10,000          | 10,000          | 10,000          |
| Parking Fund Expense                  | Asphalt Repair                   | 1,084          | 41,789         | 8,000          | 7,500          | (500)          |  | 7,500          | -             | 7,500           | 7,500           | 7,500           | 7,500           |
| Parking Fund Expense                  | Concrete Repair                  | -              | -              | 7,000          | 7,500          | 500            |  | 7,500          | -             | 7,500           | 7,500           | 7,500           | 7,500           |
| Parking Fund Expense                  | Painting                         | 373            | -              | 2,000          | 2,000          | -              |  | 2,000          | -             | 2,000           | 2,000           | 2,000           | 2,000           |
| <b>Gondola Parking Garage Expense</b> |                                  | <b>38,268</b>  | <b>76,389</b>  | <b>62,969</b>  | <b>66,418</b>  | <b>3,449</b>   |  | <b>118,084</b> | <b>51,666</b> | <b>69,046</b>   | <b>70,055</b>   | <b>71,116</b>   | <b>72,229</b>   |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Parking Services Fund

| Worksheet                                  | Account Name                         |                 |                 | 2018           |                 | 2018            | 2019            | 2019            | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|--|--------------------------------------|-----------------|-----------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|  |                                      | Actuals 2016    | Actuals 2017    | 2018 Original  | Forecasted      | Adjustments     | Proposed        | Adjustments     | Term Projection | Term Projection | Term Projection | Term Projection |
| Parking Fund Expense                       | Surface Lots Maintenance             | 4,290           | 21,090          | 7,500          | 7,500           | -               | 7,500           | -               | 7,500           | 7,500           | 7,500           | 7,500           |
| Parking Fund Expense                       | Striping                             | 5,040           | 4,060           | 3,000          | 4,000           | 1,000           | 4,000           | -               | 4,000           | 4,000           | 4,000           | 4,000           |
| Parking Fund Expense                       | Credit Card Processing Fees          | 215             | 1,149           | 2,000          | 2,000           | -               | 2,000           | -               | 2,000           | 2,000           | 2,000           | 2,000           |
| Parking Fund Expense                       | Parking Meter Supplies               | 1,115           | 511             | -              | -               | -               | -               | -               | -               | -               | -               | -               |
| Parking Fund Expense                       | Parking Meter Expense                | 8,143           | 4,584           | 10,000         | 10,000          | -               | 10,000          | -               | 10,000          | 10,000          | 10,000          | 10,000          |
| Parking Fund Expense                       | Surface Lot Leases                   | -               | 32,400          | 5,400          | 5,400           | -               | 5,400           | -               | 5,400           | 5,400           | 5,400           | 5,400           |
| <b>(Village Core) Surface Lots Expense</b> |                                      | <b>18,802</b>   | <b>63,794</b>   | <b>27,900</b>  | <b>28,900</b>   | <b>1,000</b>    | <b>28,900</b>   | <b>-</b>        | <b>28,900</b>   | <b>28,900</b>   | <b>28,900</b>   | <b>28,900</b>   |
| Parking Fund Expense                       | Maintenance - Heritage               | 10,452          | 17,232          | 7,500          | 10,000          | 2,500           | 10,000          | -               | 10,000          | 10,000          | 10,000          | 10,000          |
| Parking Fund Expense                       | Elevator Maintenance - Heritage      | 5,804           | 9,989           | 8,000          | 8,000           | -               | 8,000           | -               | 8,000           | 8,000           | 8,000           | 8,000           |
| Parking Fund Expense                       | Striping                             | 1,300           | -               | 2,500          | 2,500           | -               | 2,500           | -               | 2,500           | 2,500           | 2,500           | 2,500           |
| Parking Fund Expense                       | GSFE - Hotel Madeline                | 46,189          | 40,335          | 54,255         | 54,255          | -               | 54,255          | -               | 54,255          | 54,255          | 54,255          | 54,255          |
| Parking Fund Expense                       | Credit Card Processing Fees          | 6,741           | 10,882          | 12,413         | 13,000          | 587             | 13,130          | 130             | 13,261          | 13,394          | 13,528          | 13,663          |
| Parking Fund Expense                       | General Supplies & Materials         | -               | 4,004           | 7,725          | 5,000           | (2,725)         | 5,150           | 150             | 5,305           | 5,464           | 5,628           | 5,796           |
| Parking Fund Expense                       | Internet Costs                       | -               | -               | 700            | 700             | -               | 700             | -               | 700             | 700             | 700             | 700             |
| Parking Fund Expense                       | Floor Sealing                        | -               | -               | -              | -               | -               | -               | -               | 25,000          | -               | -               | -               |
| Parking Fund Expense                       | Tech Support                         | 19,283          | 7,302           | 12,000         | 12,000          | -               | 12,000          | -               | 12,000          | 12,000          | 12,000          | 12,000          |
| <b>Heritage Parking Garage Expense</b>     |                                      | <b>89,770</b>   | <b>89,744</b>   | <b>105,093</b> | <b>105,455</b>  | <b>362</b>      | <b>105,735</b>  | <b>280</b>      | <b>131,021</b>  | <b>106,313</b>  | <b>106,610</b>  | <b>106,915</b>  |
| Parking Fund Expense                       | Maintenance                          | 14,454          | -               | -              | -               | -               | -               | -               | -               | -               | -               | -               |
| Parking Fund Expense                       | Striping                             | 1,000           | 1,000           | 1,000          | -               | (1,000)         | -               | -               | -               | -               | -               | -               |
| <b>Meadows Parking Lot Expense</b>         |                                      | <b>15,454</b>   | <b>1,000</b>    | <b>1,000</b>   | <b>-</b>        | <b>(1,000)</b>  | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>        |
| Parking Fund Expense                       | Bobcat Lease Exchange                | 4,800           | 4,800           | 4,800          | 4,800           | -               | 4,800           | -               | 4,800           | 4,800           | 4,800           | 4,800           |
| Parking Fund Expense                       | Capital Costs GPG (2)                | -               | -               | 30,000         | 30,000          | -               | 125,000         | 95,000          | 60,000          | 120,000         | 15,000          | 50,000          |
| <b>Parking Capital Expense</b>             |                                      | <b>4,800</b>    | <b>4,800</b>    | <b>34,800</b>  | <b>34,800</b>   | <b>-</b>        | <b>129,800</b>  | <b>95,000</b>   | <b>64,800</b>   | <b>124,800</b>  | <b>19,800</b>   | <b>54,800</b>   |
| <b>Total Parking Expenses</b>              |                                      | <b>286,610</b>  | <b>409,992</b>  | <b>393,784</b> | <b>396,047</b>  | <b>2,263</b>    | <b>546,490</b>  | <b>150,443</b>  | <b>449,063</b>  | <b>476,753</b>  | <b>374,566</b>  | <b>412,508</b>  |
| Parking Fund Revenues                      | Transfer (To)/From General Fund      | -               | -               | 65,835         | -               | (65,835)        | 58,490          | 58,490          | 46,667          | 70,693          | -               | -               |
| Parking Fund Revenues                      | Transfer To GF - Overhead Allocation | (27,038)        | (32,899)        | (30,424)       | (33,571)        | (3,147)         | (41,337)        | (7,766)         | (41,077)        | (37,413)        | (38,094)        | (38,727)        |
| <b>Other Sources/Uses Expense</b>          |                                      | <b>(27,038)</b> | <b>(32,899)</b> | <b>35,411</b>  | <b>(33,571)</b> | <b>(68,982)</b> | <b>17,153</b>   | <b>50,725</b>   | <b>5,590</b>    | <b>33,280</b>   | <b>(38,094)</b> | <b>(38,727)</b> |
| <b>Surplus (Deficit)</b>                   |                                      | <b>93,784</b>   | <b>50,225</b>   | <b>-</b>       | <b>(58,145)</b> | <b>(58,145)</b> | <b>(85,864)</b> | <b>(27,719)</b> | <b>-</b>        | <b>-</b>        | <b>30,813</b>   | <b>(7,762)</b>  |
| <b>Beginning Fund Balance</b>              |                                      | <b>-</b>        | <b>93,784</b>   | <b>144,009</b> | <b>144,009</b>  |                 | <b>85,864</b>   |                 | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>30,813</b>   |
| <b>Ending Fund Balance</b>                 |                                      | <b>93,784</b>   | <b>144,009</b>  | <b>144,009</b> | <b>85,864</b>   |                 | <b>-</b>        |                 | <b>-</b>        | <b>-</b>        | <b>30,813</b>   | <b>23,051</b>   |

(1) General cosmetic improvements

(2) 2019-\$50K HPG Structural, \$75K Lot A asphalt. / 2020-\$60K GPG main ramp overlay/ 2021-\$100K GPG top deck reseal, \$20K Meadows chip seal. / 2022-\$15K NVC chip seal. / 2023-\$50K placeholder.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Tourism

| Worksheet                | Account Name                               |              |              | 2018          |            | 2018        |           | 2019        |            | 2020 Long  | 2021 Long  | 2022 Long  | 2023 Long |
|--------------------------|--|--------------|--------------|---------------|------------|-------------|-----------|-------------|------------|------------|------------|------------|-----------|
|                          |  | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed  | Adjustments | Term       | Term       | Term       | Term       |           |
|                          |  |              |              |               |            |             |           |             | Projection | Projection | Projection | Projection |           |
| Tourism Revs             | Lodging Taxes                              | 912,743      | 965,419      | 893,416       | 958,772    | 65,356      | 966,629   | 7,857       | 995,628    | 1,025,497  | 1,056,262  | 1,087,949  |           |
| Tourism Revs             | Lodging Taxes                              | 725,343      | 755,468      | 792,274       | 806,153    | 13,879      | 857,199   | 51,046      | 882,915    | 909,402    | 936,684    | 964,785    |           |
| Tourism Revs             | Lodging Taxes - Prior Period               | 824          | 692          | -             | 5,781      | 5,781       | -         | (5,781)     | -          | -          | -          | -          |           |
| Tourism Revs             | Taxes-Restaurant                           | 411,969      | 422,623      | 408,040       | 432,283    | 24,243      | 445,251   | 12,968      | 458,609    | 472,367    | 486,538    | 501,134    |           |
| Tourism Revs             | Lodging/Restaurant Tax Penalty             | 2,717        | 2,239        | 2,000         | 8,000      | 6,000       | 8,000     | -           | 8,000      | 8,000      | 8,000      | 8,000      |           |
| Tourism Revs             | Restaurant Taxes - Prior Period Remittance | 85           | -            | -             | -          | -           | -         | -           | -          | -          | -          | -          |           |
| Tourism Revs             | Business Licenses                          | 296,585      | 320,857      | 315,307       | 315,307    | -           | 315,307   | -           | 315,307    | 315,307    | 315,307    | 315,307    |           |
| Tourism Revs             | Penalty - Business License                 | 12,918       | 12,326       | 13,000        | 19,000     | 6,000       | 13,000    | (6,000)     | 13,000     | 13,000     | 13,000     | 13,000     |           |
| Total Revenues           |  | 2,363,183    | 2,479,623    | 2,424,037     | 2,545,296  | 121,259     | 2,605,386 | 60,090      | 2,673,459  | 2,743,573  | 2,815,791  | 2,890,176  |           |
| Tourism                  | MTI Lodging Funding                        | 811,260      | 852,181      | 834,417       | 876,499    | 42,082      | 902,794   | 26,295      | 929,878    | 957,775    | 986,508    | 1,016,103  |           |
| Tourism                  | MTI Business License Funding               | 278,790      | 301,606      | 296,389       | 296,389    | -           | 296,389   | -           | 296,389    | 296,389    | 296,389    | 296,389    |           |
| Tourism                  | Airline Guaranty Lodging Taxes             | 803,066      | 843,574      | 825,988       | 867,646    | 41,658      | 893,675   | 26,029      | 920,486    | 948,100    | 976,543    | 1,005,839  |           |
| Tourism                  | Airline Guaranty Restaurant Taxes          | 403,813      | 414,170      | 399,879       | 423,637    | 23,758      | 436,346   | 12,709      | 449,437    | 462,920    | 476,808    | 491,112    |           |
| Tourism                  | MTI Funding -Additional Requests           | 13,000       | 27,915       | 40,000        | 40,000     | -           | 40,000    | -           | 40,000     | 40,000     | 40,000     | 40,000     |           |
| Tourism                  | Economic Development Contribution          | 25,000       | -            | -             | -          | -           | -         | -           | -          | -          | -          | -          |           |
| Tourism                  | Audit Fees                                 | 2,500        | 2,235        | 2,500         | 2,500      | -           | 2,500     | -           | 2,500      | 2,500      | 2,500      | 2,500      |           |
| Total Expense            |  | 2,337,429    | 2,441,681    | 2,399,173     | 2,506,671  | 107,498     | 2,571,704 | 65,033      | 2,638,690  | 2,707,684  | 2,778,748  | 2,851,943  |           |
| Tourism Transfers        | Transfer (To)/From General Fund            | (25,755)     | (37,942)     | (24,864)      | (38,625)   | (13,761)    | (33,682)  | 4,943       | (34,769)   | (35,889)   | (37,043)   | (38,233)   |           |
| Total Other Sources/Uses |  | (25,755)     | (37,942)     | (24,864)      | (38,625)   | (13,761)    | (33,682)  | 4,943       | (34,769)   | (35,889)   | (37,043)   | (38,233)   |           |

Surplus (Deficit) - - - - - - - - - - - - - -

Historical Museum

| Worksheet              | Account Name                               |              |              | 2018          |            | 2018        |          | 2019        |                    | 2020 Long          | 2021 Long          | 2022 Long          | 2023 Long |
|------------------------|--|--------------|--------------|---------------|------------|-------------|----------|-------------|--------------------|--------------------|--------------------|--------------------|-----------|
|                        |  | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments | Term<br>Projection | Term<br>Projection | Term<br>Projection | Term<br>Projection |           |
| Historical Museum Revs | Tax - Property .333 Mils Historical Museum | 96,410       | 97,952       | 96,553        | 96,553     | -           | 96,857   | 304         | 96,857             | 97,825             | 97,825             | 98,804             |           |
| Historical Museum Revs | Tax - Property - Abatements                | (273)        | (1,887)      | -             | -          | -           | -        | -           | -                  | -                  | -                  | -                  |           |
| Total Revenues         |  | 96,138       | 96,066       | 96,553        | 96,553     | -           | 96,857   | 304         | 96,857             | 97,825             | 97,825             | 98,804             |           |
| Historical Museum      | Historical Museum Mil Levy                 | 94,211       | 94,138       | 94,622        | 94,616     | (6)         | 94,915   | 300         | 94,915             | 95,865             | 95,865             | 96,823             |           |
| Historical Museum      | County Treasurer's Fees                    | 1,927        | 1,928        | 1,931         | 1,937      | 6           | 1,941    | 4           | 1,941              | 1,961              | 1,961              | 1,981              |           |
| Total Expense          |  | 96,138       | 96,066       | 96,553        | 96,553     | (0)         | 96,857   | 304         | 96,857             | 97,825             | 97,825             | 98,804             |           |

Surplus (Deficit) - - - - - - - - - - - - - -

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet

Summary

Revenues

|                        |                  |                  |                  |                  |               |                  |               |                  |                  |                  |                  |
|------------------------|------------------|------------------|------------------|------------------|---------------|------------------|---------------|------------------|------------------|------------------|------------------|
| Rents                  | 2,272,661        | 2,248,663        | 2,236,748        | 2,247,771        | 11,023        | 2,287,771        | 40,000        | 3,111,693        | 3,111,693        | 3,111,693        | 3,111,693        |
| Other Operating Income | 59,250           | 105,106          | 79,260           | 98,260           | 19,000        | 79,260           | (19,000)      | 89,260           | 89,260           | 89,260           | 89,260           |
| <b>Total Revenues</b>  | <b>2,331,911</b> | <b>2,353,769</b> | <b>2,316,008</b> | <b>2,346,031</b> | <b>30,023</b> | <b>2,367,031</b> | <b>21,000</b> | <b>3,200,953</b> | <b>3,200,953</b> | <b>3,200,953</b> | <b>3,200,953</b> |

Operating Expenditures

|                                     |                  |                  |                  |                  |                |                  |                |                  |                  |                  |                  |
|-------------------------------------|------------------|------------------|------------------|------------------|----------------|------------------|----------------|------------------|------------------|------------------|------------------|
| Office Operations                   | 138,114          | 175,688          | 191,695          | 195,725          | 4,030          | 199,919          | 4,194          | 201,415          | 202,985          | 204,634          | 206,366          |
| General & Administrative            | 115,696          | 127,667          | 121,435          | 128,935          | 7,500          | 133,935          | 5,000          | 133,935          | 133,935          | 133,935          | 133,935          |
| Utilities                           | 353,617          | 370,625          | 395,945          | 395,945          | -              | 395,945          | -              | 434,900          | 434,900          | 434,900          | 434,900          |
| Repair & Maintenance                | 367,916          | 385,612          | 396,862          | 415,240          | 18,378         | 443,293          | 28,053         | 610,838          | 519,530          | 523,402          | 527,464          |
| Non-routine Repair & Maintenance    | 123,718          | 195,032          | 108,817          | 357,523          | 248,706        | 453,323          | 95,800         | 216,521          | 238,220          | 213,220          | 213,220          |
| Contingency                         | 9,338            | -                | 12,408           | 14,934           | 2,526          | 16,264           | 1,330          | 15,976           | 15,296           | 15,101           | 15,159           |
| <b>Total Operating Expenditures</b> | <b>1,108,399</b> | <b>1,254,624</b> | <b>1,227,162</b> | <b>1,508,302</b> | <b>281,140</b> | <b>1,642,679</b> | <b>134,377</b> | <b>1,613,584</b> | <b>1,544,865</b> | <b>1,525,192</b> | <b>1,531,043</b> |

Capital Outlay

|                             |               |              |               |                |                |                  |                  |          |          |          |          |
|-----------------------------|---------------|--------------|---------------|----------------|----------------|------------------|------------------|----------|----------|----------|----------|
| Capital Outlay Expense      | 46,327        | 6,713        | 15,000        | 375,000        | 360,000        | 9,400,000        | 9,025,000        | -        | -        | -        | -        |
| <b>Total Capital Outlay</b> | <b>46,327</b> | <b>6,713</b> | <b>15,000</b> | <b>375,000</b> | <b>360,000</b> | <b>9,400,000</b> | <b>9,025,000</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> |

Debt Service

|                               |                |                |                |                |          |                  |                |                  |                  |                  |                  |
|-------------------------------|----------------|----------------|----------------|----------------|----------|------------------|----------------|------------------|------------------|------------------|------------------|
| Phase 4 Debt Service P&I      | -              | -              | -              | -              | -        | 550,000          | 550,000        | 550,000          | 550,000          | 550,000          | 550,000          |
| US 2014A&B Loan Fund Interest | (52)           | (1,264)        | (60)           | (60)           | -        | (60)             | -              | (60)             | (60)             | (60)             | (60)             |
| Interest Expense-2014A        | 432,260        | 406,401        | 394,541        | 394,541        | -        | 381,884          | (12,657)       | 369,833          | 355,374          | 341,460          | 341,460          |
| Trustee Fees                  | 1,750          | 1,750          | -              | -              | -        | -                | -              | -                | -                | -                | -                |
| Phase 4 Cost Of Issuance      | -              | -              | -              | -              | -        | 100,000          | 100,000        | -                | -                | -                | -                |
| Bonds-Principal               | 367,621        | 357,073        | 393,738        | 393,738        | -        | 406,393          | 12,655         | 418,441          | 432,904          | 446,817          | 446,817          |
| <b>Total Debt Service</b>     | <b>801,580</b> | <b>763,960</b> | <b>788,219</b> | <b>788,219</b> | <b>-</b> | <b>1,438,217</b> | <b>649,998</b> | <b>1,338,214</b> | <b>1,338,218</b> | <b>1,338,217</b> | <b>1,338,217</b> |

Other Source/Uses

|                                      |                  |                  |                  |                  |                 |                  |                  |                  |                  |                  |                  |
|--------------------------------------|------------------|------------------|------------------|------------------|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Gain/Loss On Sale Of Assets          | -                | (3,245)          | -                | -                | -               | -                | -                | -                | -                | -                | -                |
| Transfer To GF - Overhead Allocation | (102,446)        | (118,518)        | (109,282)        | (140,169)        | (30,887)        | (162,959)        | (22,790)         | (172,489)        | (164,220)        | (163,771)        | (165,759)        |
| Bond Proceeds                        | -                | -                | -                | -                | -               | 8,500,000        | 8,500,000        | -                | -                | -                | -                |
| AHDF Contribution                    | -                | -                | -                | -                | -               | 1,472,093        | 1,472,093        | -                | -                | -                | -                |
| <b>Total Other Sources/Uses</b>      | <b>(102,446)</b> | <b>(121,763)</b> | <b>(109,282)</b> | <b>(140,169)</b> | <b>(30,887)</b> | <b>9,809,134</b> | <b>9,949,303</b> | <b>(172,489)</b> | <b>(164,220)</b> | <b>(163,771)</b> | <b>(165,759)</b> |

|   |                |                |                |                  |                  |                  |                |                |                |                |                |
|---|----------------|----------------|----------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Surplus (Deficit)</b>                | <b>273,160</b> | <b>206,709</b> | <b>176,345</b> | <b>(465,659)</b> | <b>(642,004)</b> | <b>(304,731)</b> | <b>160,928</b> | <b>76,666</b>  | <b>153,649</b> | <b>173,773</b> | <b>165,934</b> |
| <b>Beginning Available Fund Balance</b> | <b>290,521</b> | <b>563,681</b> | <b>770,390</b> | <b>770,390</b>   |                  | <b>304,731</b>   | <b>-</b>       | <b>76,666</b>  | <b>230,315</b> | <b>404,088</b> |                |
| <b>Ending Available Fund Balance</b>    | <b>563,681</b> | <b>770,390</b> | <b>946,735</b> | <b>304,731</b>   |                  | <b>-</b>         | <b>76,666</b>  | <b>230,315</b> | <b>404,088</b> |                | <b>570,022</b> |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Village Court Apartments

| Worksheet                   |                          | Actuals 2016     | Actuals 2017     | 2018 Original    | 2018 Forecasted  | 2018 Adjustments | 2019 Proposed    | 2019 Adjustments | 2020 Long Term Projection | 2021 Long Term Projection | 2022 Long Term Projection | 2023 Long Term Projection |
|-----------------------------|--------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <u>Revenues</u>             |                          |                  |                  |                  |                  |                  |                  |                  |                           |                           |                           |                           |
| VCA Revenues                | Phase 4 Potential Rents  | -                | -                | -                | -                | -                | -                | -                | 783,922                   | 783,922                   | 783,922                   | 783,922                   |
| VCA Revenues                | Apartment Rents          | 2,230,397        | 2,200,208        | 2,204,540        | 2,204,540        | -                | 2,244,540        | 40,000           | 2,284,540                 | 2,284,540                 | 2,284,540                 | 2,284,540                 |
| VCA Revenues                | Commercial Space Rent    | 28,488           | 28,488           | 28,488           | 28,488           | -                | 28,488           | -                | 28,488                    | 28,488                    | 28,488                    | 28,488                    |
| VCA Revenues                | Storage Rents            | 15,692           | 15,360           | 14,743           | 14,743           | -                | 14,743           | -                | 14,743                    | 14,743                    | 14,743                    | 14,743                    |
| VCA Revenues                | Allowance For Bad Debt   | (1,917)          | 4,608            | (11,023)         | -                | 11,023           | -                | -                | -                         | -                         | -                         | -                         |
| <b>Total Rent Revenues</b>  |                          | <b>2,272,661</b> | <b>2,248,663</b> | <b>2,236,748</b> | <b>2,247,771</b> | <b>11,023</b>    | <b>2,287,771</b> | <b>40,000</b>    | <b>3,111,693</b>          | <b>3,111,693</b>          | <b>3,111,693</b>          | <b>3,111,693</b>          |
| VCA Revenues                | Late Fees                | 5,867            | 9,430            | 5,000            | 5,000            | -                | 5,000            | -                | 5,000                     | 5,000                     | 5,000                     | 5,000                     |
| VCA Revenues                | NSF Fee                  | 240              | 240              | 250              | 250              | -                | 250              | -                | 250                       | 250                       | 250                       | 250                       |
| VCA Revenues                | Lease Break Fee          | 1,000            | 8,890            | 5,000            | 5,000            | -                | 5,000            | -                | 5,000                     | 5,000                     | 5,000                     | 5,000                     |
| VCA Revenues                | Unit Transfer Fees       | -                | 3,600            | -                | -                | -                | -                | -                | -                         | -                         | -                         | -                         |
| VCA Revenues                | Apartment Furnishings    | -                | -                | 500              | -                | (500)            | -                | -                | -                         | -                         | -                         | -                         |
| VCA Revenues                | Laundry Revenue (1)      | 30,152           | 42,601           | 40,000           | 59,000           | 19,000           | 40,000           | (19,000)         | 50,000                    | 50,000                    | 50,000                    | 50,000                    |
| VCA Revenues                | Laundry Vending          | 589              | -                | -                | -                | -                | -                | -                | -                         | -                         | -                         | -                         |
| VCA Revenues                | Carpet Cleaning Revenue  | 2,250            | 3,075            | -                | -                | -                | -                | -                | -                         | -                         | -                         | -                         |
| VCA Revenues                | Cleaning Charges Revenue | 565              | 2,808            | 3,000            | 3,000            | -                | 3,000            | -                | 3,000                     | 3,000                     | 3,000                     | 3,000                     |
| VCA Revenues                | Repair Charge Revenue    | 929              | 3,184            | 3,000            | 3,000            | -                | 3,000            | -                | 3,000                     | 3,000                     | 3,000                     | 3,000                     |
| VCA Revenues                | Credit Card Fees         | 4,618            | 3,754            | 5,000            | 5,000            | -                | 5,000            | -                | 5,000                     | 5,000                     | 5,000                     | 5,000                     |
| VCA Revenues                | WF Investment Income     | 1,227            | 725              | 10               | 10               | -                | 10               | -                | 10                        | 10                        | 10                        | 10                        |
| VCA Revenues                | Credit Check Revenue     | 3,940            | 4,750            | 4,500            | 4,500            | -                | 4,500            | -                | 4,500                     | 4,500                     | 4,500                     | 4,500                     |
| VCA Revenues                | Pet Fees                 | 6,950            | 12,025           | 8,000            | 10,000           | 2,000            | 10,000           | -                | 10,000                    | 10,000                    | 10,000                    | 10,000                    |
| VCA Revenues                | Parking Enforcement      | 575              | 1,500            | -                | -                | -                | -                | -                | -                         | -                         | -                         | -                         |
| VCA Revenues                | Other Misc Revenue       | 349              | 8,524            | 5,000            | 3,500            | (1,500)          | 3,500            | -                | 3,500                     | 3,500                     | 3,500                     | 3,500                     |
| <b>Total Other Revenues</b> |                          | <b>59,250</b>    | <b>105,106</b>   | <b>79,260</b>    | <b>98,260</b>    | <b>19,000</b>    | <b>79,260</b>    | <b>(19,000)</b>  | <b>89,260</b>             | <b>89,260</b>             | <b>89,260</b>             | <b>89,260</b>             |
| <b>Total Revenues</b>       |                          | <b>2,331,911</b> | <b>2,353,769</b> | <b>2,316,008</b> | <b>2,346,031</b> | <b>30,023</b>    | <b>2,367,031</b> | <b>21,000</b>    | <b>3,200,953</b>          | <b>3,200,953</b>          | <b>3,200,953</b>          | <b>3,200,953</b>          |

(1) Drawing down (laundry) reserves in 2019 for the new laundry equipment and repair and maintenance for existing equipment.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Village Court Apartments

| Worksheet                           |                                   | Actuals 2016 | Actuals 2017 | 2018 Original | 2018 Forecasted | 2018 Adjustments | 2019 Proposed | 2019 Adjustments | 2020 Long Term Projection | 2021 Long Term Projection | 2022 Long Term Projection | 2023 Long Term Projection |
|-------------------------------------|-----------------------------------|--------------|--------------|---------------|-----------------|------------------|---------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <u>Office Operations</u>            |                                   |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| VCA                                 | Salaries & Wages - Management     | 80,188       | 99,745       | 105,320       | 108,674         | 3,354            | 112,152       | 3,478            | 112,152                   | 112,152                   | 112,152                   | 112,152                   |
| VCA                                 | PERA & Payroll Taxes              | 12,375       | 15,165       | 16,198        | 16,714          | 516              | 17,249        | 535              | 17,249                    | 17,249                    | 17,249                    | 17,249                    |
| VCA                                 | Workers' Compensation             | (5)          | 361          | 3,652         | 3,652           | -                | 3,835         | 183              | 4,026                     | 4,228                     | 4,439                     | 4,661                     |
| VCA                                 | Group Insurance                   | 17,637       | 25,566       | 26,079        | 26,079          | -                | 26,079        | -                | 27,383                    | 28,752                    | 30,190                    | 31,699                    |
| VCA                                 | PERA 401K                         | 1,045        | 527          | 5,024         | 5,184           | 160              | 2,243         | (2,941)          | 2,243                     | 2,243                     | 2,243                     | 2,243                     |
| VCA                                 | Other Employee Benefits           | 3,229        | 1,810        | 1,860         | 1,860           | -                | 1,800         | (60)             | 1,800                     | 1,800                     | 1,800                     | 1,800                     |
| VCA                                 | Housing Allowance                 | 2,333        | 7,596        | 10,140        | 10,140          | -                | 10,140        | -                | 10,140                    | 10,140                    | 10,140                    | 10,140                    |
| VCA                                 | Computer & Software Support       | 6,072        | 8,863        | 9,072         | 9,072           | -                | 9,072         | -                | 9,072                     | 9,072                     | 9,072                     | 9,072                     |
| VCA                                 | Postage/Freight                   | 51           | 10           | 150           | 150             | -                | 150           | -                | 150                       | 150                       | 150                       | 150                       |
| VCA                                 | Dues, Licenses & Fees             | 4,029        | 3,462        | 4,000         | 4,000           | -                | 4,000         | -                | 4,000                     | 4,000                     | 4,000                     | 4,000                     |
| VCA                                 | Travel & Training                 | 1,006        | 4,531        | 3,500         | 3,500           | -                | 3,500         | -                | 3,500                     | 3,500                     | 3,500                     | 3,500                     |
| VCA                                 | Telephone (1)                     | 5,760        | 2,491        | 3,000         | 3,000           | -                | 6,000         | 3,000            | 6,000                     | 6,000                     | 6,000                     | 6,000                     |
| VCA                                 | Credit / Collections Costs & Fees | 2,788        | 4,390        | 3,500         | 3,500           | -                | 3,500         | -                | 3,500                     | 3,500                     | 3,500                     | 3,500                     |
| VCA                                 | Parking Permits                   | 350          | 50           | -             | -               | -                | -             | -                | -                         | -                         | -                         | -                         |
| VCA                                 | Outside Consulting                | -            | 888          | -             | -               | -                | -             | -                | -                         | -                         | -                         | -                         |
| VCA                                 | Employee Appreciation             | 1,256        | 236          | 200           | 200             | -                | 200           | -                | 200                       | 200                       | 200                       | 200                       |
| Total Office Operations             |                                   | 138,114      | 175,688      | 191,695       | 195,725         | 4,030            | 199,919       | 4,194            | 201,415                   | 202,985                   | 204,634                   | 206,366                   |
| (1) Adding one cell phone           |                                   |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| <u>General &amp; Administrative</u> |                                   |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| VCA                                 | Legal Fees                        | 17,223       | 33,567       | 15,000        | 15,000          | -                | 15,000        | -                | 15,000                    | 15,000                    | 15,000                    | 15,000                    |
| VCA                                 | Communications                    | -            | -            | -             | -               | -                | 5,000         | 5,000            | 5,000                     | 5,000                     | 5,000                     | 5,000                     |
| VCA                                 | Events/Promotions                 | -            | 11           | 2,000         | 2,000           | -                | 2,000         | -                | 2,000                     | 2,000                     | 2,000                     | 2,000                     |
| VCA                                 | Association Dues                  | 24,192       | 24,192       | 24,192        | 24,192          | -                | 24,192        | -                | 24,192                    | 24,192                    | 24,192                    | 24,192                    |
| VCA                                 | Credit Card Charge                | 9,517        | 6,481        | 11,422        | 11,422          | -                | 11,422        | -                | 11,422                    | 11,422                    | 11,422                    | 11,422                    |
| VCA                                 | Repairs & Maintenance-Equipment   | 641          | -            | 1,825         | 1,825           | -                | 1,825         | -                | 1,825                     | 1,825                     | 1,825                     | 1,825                     |
| VCA                                 | Insurance                         | 57,256       | 55,884       | 61,610        | 61,610          | -                | 61,610        | -                | 61,610                    | 61,610                    | 61,610                    | 61,610                    |
| VCA                                 | Operating Lease - Copier          | 1,465        | 1,712        | 2,463         | 2,463           | -                | 2,463         | -                | 2,463                     | 2,463                     | 2,463                     | 2,463                     |
| VCA                                 | General Supplies                  | 4,492        | 2,834        | 1,423         | 1,423           | -                | 1,423         | -                | 1,423                     | 1,423                     | 1,423                     | 1,423                     |
| VCA                                 | Janitorial                        | 910          | 2,935        | -             | -               | -                | -             | -                | -                         | -                         | -                         | -                         |
| VCA                                 | VCA Damages To Tenant             | -            | 50           | 1,500         | 1,500           | -                | 1,500         | -                | 1,500                     | 1,500                     | 1,500                     | 1,500                     |
| VCA                                 | Bad Debt Expense                  | -            | -            | -             | 7,500           | 7,500            | 7,500         | -                | 7,500                     | 7,500                     | 7,500                     | 7,500                     |
| Total General & Administrative      |                                   | 115,696      | 127,667      | 121,435       | 128,935         | 7,500            | 133,935       | 5,000            | 133,935                   | 133,935                   | 133,935                   | 133,935                   |



Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Village Court Apartments

Worksheet

Utilities

|                 |                               |               | 2018         | 2018        | 2019     | 2019        | 2020 Long  | 2021 Long  | 2022 Long  | 2023 Long  |
|-----------------|-------------------------------|---------------|--------------|-------------|----------|-------------|------------|------------|------------|------------|
|                 |                               | 2018 Original | Forecasted   | Adjustments | Proposed | Adjustments | Term       | Term       | Term       | Term       |
|                 |                               | Actuals 2016  | Actuals 2017 |             |          |             | Projection | Projection | Projection | Projection |
| VCA             | Water/Sewer                   | 103,510       | 116,209      | 116,529     | 116,529  | -           | 116,529    | -          | 128,182    | 128,182    |
| VCA             | Waste Disposal                | 25,111        | 36,844       | 30,911      | 30,911   | -           | 30,911     | -          | 34,002     | 34,002     |
| VCA             | Cable                         | 45,512        | 45,948       | 46,877      | 46,877   | -           | 46,877     | -          | 51,565     | 51,565     |
| VCA             | Electricity                   | 179,484       | 169,048      | 195,232     | 195,232  | -           | 195,232    | -          | 214,755    | 214,755    |
| VCA             | Electricity- Maintenance Bldg | -             | -            | 3,247       | 3,247    | -           | 3,247      | -          | 3,247      | 3,247      |
| VCA             | Propane- Maintenance Facility | -             | 2,576        | 3,149       | 3,149    | -           | 3,149      | -          | 3,149      | 3,149      |
| Total Utilities |                               | 353,617       | 370,625      | 395,945     | 395,945  | -           | 395,945    | -          | 434,900    | 434,900    |

Repair & Maintenance

|                            |                                      |         |         |         |         |        |         |         |         |         |         |         |
|----------------------------|--------------------------------------|---------|---------|---------|---------|--------|---------|---------|---------|---------|---------|---------|
| VCA                        | Salaries & Wages - Maintenance       | 144,712 | 151,205 | 167,957 | 167,957 | -      | 170,622 | 2,665   | 213,553 | 213,553 | 213,553 | 213,553 |
| VCA                        | PERA & Payroll Taxes                 | 22,406  | 23,341  | 25,832  | 25,832  | -      | 26,242  | 410     | 32,844  | 32,844  | 32,844  | 32,844  |
| VCA                        | Workers' Compensation                | 7,820   | 5,433   | 8,750   | 8,750   | -      | 8,750   | -       | 9,188   | 9,647   | 10,129  | 10,636  |
| VCA                        | Group Insurance                      | 50,498  | 50,895  | 50,789  | 50,789  | -      | 50,789  | -       | 62,500  | 65,625  | 68,906  | 72,352  |
| VCA                        | PERA 401K                            | 4,021   | 5,691   | 4,322   | 6,700   | 2,378  | 10,678  | 3,978   | 10,785  | 10,893  | 11,002  | 11,112  |
| VCA                        | Employee Appreciation                | 147     | -       | 400     | 400     | -      | 400     | -       | 400     | 400     | 400     | 400     |
| VCA                        | Other Benefits                       | 6,459   | 2,759   | 3,600   | 3,600   | -      | 3,600   | -       | 3,600   | 3,600   | 3,600   | 3,600   |
| VCA                        | Housing Allowance                    | 22,266  | 21,970  | 23,021  | 23,021  | -      | 23,021  | -       | 28,777  | 28,777  | 28,777  | 28,777  |
| VCA                        | Travel, Education & Meals (1)        | 419     | 943     | 1,000   | 1,000   | -      | 4,000   | 3,000   | 4,000   | 4,000   | 4,000   | 4,000   |
| VCA                        | Vehicle Fuel                         | 1,855   | 2,205   | 3,647   | 3,647   | -      | 3,647   | -       | 3,647   | 3,647   | 3,647   | 3,647   |
| VCA                        | Maintenance - Supplies               | 38,742  | 56,509  | 41,000  | 41,000  | -      | 41,000  | -       | 41,000  | 41,000  | 41,000  | 41,000  |
| VCA                        | Uniforms                             | 999     | 995     | 1,000   | 1,000   | -      | 1,000   | -       | 1,000   | 1,000   | 1,000   | 1,000   |
| VCA                        | Paerking Supplies                    | 350     | -       | -       | -       | -      | -       | -       | -       | -       | -       | -       |
| VCA                        | Maintenance -Subcontract             | 28,251  | 8,802   | 35,000  | 35,000  | -      | 35,000  | -       | 35,000  | 35,000  | 35,000  | 35,000  |
| VCA                        | Apartment Turnover                   | 1,400   | 1,175   | -       | -       | -      | -       | -       | -       | -       | -       | -       |
| VCA                        | Carpet Cleaning                      | 900     | 5,325   | -       | -       | -      | -       | -       | -       | -       | -       | -       |
| VCA                        | Snow Removal                         | 10,618  | 18,942  | -       | -       | -      | 15,000  | 15,000  | 20,000  | 20,000  | 20,000  | 20,000  |
| VCA                        | Fire Alarm Monitoring System         | 4,370   | 5,040   | 10,400  | 10,400  | -      | 10,400  | -       | 10,400  | 10,400  | 10,400  | 10,400  |
| VCA                        | Fire System Repair/Inspections (2)   | 12,660  | 9,008   | 10,000  | 17,000  | 7,000  | 8,000   | (9,000) | 8,000   | 8,000   | 8,000   | 8,000   |
| VCA                        | Equipment & Tools                    | 145     | 3,920   | 4,000   | 4,000   | -      | 4,000   | -       | 4,000   | 4,000   | 4,000   | 4,000   |
| VCA                        | Landscaping (1)                      | -       | -       | -       | 5,000   | 5,000  | 5,000   | -       | 100,000 | 5,000   | 5,000   | 5,000   |
| VCA                        | Laundry Equip And Repair & Maint (2) | 1,580   | 3,227   | -       | 4,000   | 4,000  | 6,000   | 2,000   | 6,000   | 6,000   | 6,000   | 6,000   |
| VCA                        | Vehicle Repair & Maintenance         | 4,540   | 2,299   | 1,082   | 1,082   | -      | 1,082   | -       | 1,082   | 1,082   | 1,082   | 1,082   |
| VCA                        | Telephone                            | 2,760   | 5,928   | 5,062   | 5,062   | -      | 5,062   | -       | 5,062   | 5,062   | 5,062   | 5,062   |
| VCA                        | Commercial Rental Space              | -       | -       | -       | -       | -      | 10,000  | 10,000  | 10,000  | 10,000  | 10,000  | 10,000  |
| Total Repair & Maintenance |                                      | 367,916 | 385,612 | 396,862 | 415,240 | 18,378 | 443,293 | 28,053  | 610,838 | 519,530 | 523,402 | 527,464 |

(1) 2019 - Training in electrical class Denver \$1,100 2 days

(2) 2018 - finished repair to system; 2019 Inspection plus extra for minor repairs if found

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Village Court Apartments

| Worksheet                                     |                                      | Actuals 2016   | Actuals 2017   | 2018 Original  | 2018 Forecasted | 2018 Adjustments | 2019 Proposed  | 2019 Adjustments | 2020 Long Term Projection | 2021 Long Term Projection | 2022 Long Term Projection | 2023 Long Term Projection |
|---|--------------------------------------|----------------|----------------|----------------|-----------------|------------------|----------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <b>Major Repair &amp; Replacement</b>         |                                      |                |                |                |                 |                  |                |                  |                           |                           |                           |                           |
| VCA   | Apartment Furnishings (3)            | -              | -              | 1,200          | -               | (1,200)          | -              | -                | -                         | -                         | -                         | -                         |
| VCA   | Roof Repairs (4)                     | 9,513          | 2,188          | 3,200          | 8,200           | 5,000            | 10,000         | 1,800            | 10,000                    | 10,000                    | 10,000                    | 10,000                    |
| VCA   | Painting/Staining                    | -              | 24,220         | -              | -               | -                | -              | -                | -                         | -                         | -                         | -                         |
| VCA   | Carpet Replacement (5)               | 34,109         | 50,770         | 35,096         | 61,000          | 25,904           | 155,000        | 94,000           | 52,000                    | 43,000                    | 53,000                    | 53,000                    |
| VCA   | Cabinet Refacing/Replacement (6)     | -              | -              | 10,000         | 10,000          | -                | 10,000         | -                | 10,000                    | 10,000                    | 10,000                    | 10,000                    |
| VCA   | Window Repair (7)                    | 340            | -              | -              | 6,000           | 6,000            | 6,000          | -                | 6,000                     | 6,000                     | 6,000                     | 6,000                     |
| VCA   | Vinyl Replacement - Floor Repair (8) | -              | 21,036         | 20,683         | 90,683          | 70,000           | 229,683        | 139,000          | 24,001                    | 20,000                    | 20,000                    | 20,000                    |
| VCA   | Appliances (9)                       | 15,805         | 23,367         | 17,033         | 159,000         | 141,967          | 20,000         | (139,000)        | 20,000                    | 20,000                    | 20,000                    | 20,000                    |
| VCA   | Hot Water Heaters (10)               | 15,157         | 15,115         | 1,265          | 2,300           | 1,035            | 2,300          | -                | 2,300                     | 37,000                    | 2,000                     | 2,000                     |
| VCA   | Common Area Improvements             | -              | 48,958         | -              | -               | -                | -              | -                | -                         | -                         | -                         | -                         |
| VCA   | Paving Repairs                       | -              | -              | 15,000         | 15,000          | -                | 15,000         | -                | 15,000                    | 15,000                    | 15,000                    | 15,000                    |
| VCA   | Concrete Repairs                     | -              | -              | 2,340          | 2,340           | -                | 2,340          | -                | 2,340                     | 2,340                     | 2,340                     | 2,340                     |
| VCA   | Bobcat                               | 4,037          | 3,000          | 3,000          | 3,000           | -                | 3,000          | -                | 3,000                     | 3,000                     | 3,000                     | 3,000                     |
| VCA   | Cabinet Replacement - Studio         | 1,914          | 2,533          | -              | -               | -                | -              | -                | -                         | -                         | -                         | -                         |
| VCA   | Special Projects                     | 25,829         | -              | -              | -               | -                | -              | -                | -                         | -                         | -                         | -                         |
| VCA   | Water Damage                         | 17,014         | 3,846          | -              | -               | -                | -              | -                | -                         | -                         | -                         | -                         |
| VCA   | Phase 4 O&M Costs                    | -              | -              | -              | -               | -                | -              | -                | 71,880                    | 71,880                    | 71,880                    | 71,880                    |
| <b>Total Major Repairs &amp; Replacements</b> |                                      | <b>123,718</b> | <b>195,032</b> | <b>108,817</b> | <b>357,523</b>  | <b>248,706</b>   | <b>453,323</b> | <b>95,800</b>    | <b>216,521</b>            | <b>238,220</b>            | <b>213,220</b>            | <b>213,220</b>            |

- (1) 2018 - RFP Plan and bid; 2020 start of landscaping  
(2) Repair and/or replacement of laundry equipment; 2018 repairs plus construction of laundry room and purchase of equipment; 2019 - 2023 include to purchase 1 machine if needed  
(3) No apartments furnished  
(4) Snow removal and repairs from roofs; 2019 anticipated painting of Building 9 roof tiles; 2018 did not have to remove snow from roofs  
(5) Includes replacing carpet beyond life expectancy  
(6) 2 apartments still need new cabinets and then start to use to replace cabinet counter tops  
(7) Replace or repair windows  
(8) Included replacing vinyl beyond life expectancy  
(9) Include replacing if beyond life expectancy  
(10) Include replacing if beyond life expectancy

Capital

|                      |                             |               |              |               |                |                |                  |                  |          |          |          |          |
|----------------------|-----------------------------|---------------|--------------|---------------|----------------|----------------|------------------|------------------|----------|----------|----------|----------|
| VCA                  | Phase 4 Construction Costs  | -             | -            | -             | -              | -              | 9,400,000        | 9,400,000        | -        | -        | -        | -        |
| VCA                  | Capital Equipment           | 5,496         | -            | -             | -              | -              | -                | -                | -        | -        | -        | -        |
| VCA                  | Vehicles (11)               | -             | -            | 15,000        | 48,000         | 33,000         | -                | (48,000)         | -        | -        | -        | -        |
| VCA                  | Building 8 Laundry Facility | -             | 2,670        | -             | 93,000         | 93,000         | -                | (93,000)         | -        | -        | -        | -        |
| VCA                  | Parking Improvements (12)   | 40,831        | -            | -             | 234,000        | 234,000        | -                | (234,000)        | -        | -        | -        | -        |
| <b>Total Capital</b> |                             | <b>46,327</b> | <b>2,670</b> | <b>15,000</b> | <b>375,000</b> | <b>360,000</b> | <b>9,400,000</b> | <b>9,025,000</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> |

- (11) Replace utility vehicles  
(12) Additional Parking Lots

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Mountain Village Housing Authority

| Worksheet                                  | Account Name                           |                  |                  | 2018             |                  | 2018           |                    | 2019               |                 | 2019             |                  | 2020 Long        |                 | 2021 Long        |                  | 2022 Long        |                 | 2023 Long        |                  |
|--|--|------------------|------------------|------------------|------------------|----------------|--------------------|--------------------|-----------------|------------------|------------------|------------------|-----------------|------------------|------------------|------------------|-----------------|------------------|------------------|
|  |  | Actuals 2016     | Actuals 2017     | 2018 Original    | Forecasted       | Adjustments    | Proposed           | Adjustments        | Term Projection | Term Projection  | Term Projection  | Term Projection  | Term Projection | Term Projection  | Term Projection  | Term Projection  | Term Projection | Term Projection  |                  |
| <u>Affordable Housing Development Fund</u> |  |                  |                  |                  |                  |                |                    |                    |                 |                  |                  |                  |                 |                  |                  |                  |                 |                  |                  |
| AHDF Revenues                              | Community Garden Plot Rents            | 655              | 685              | 550              | 550              | -              | 550                | -                  | 550             | 550              | 550              | 550              | 550             | 550              | 550              | 550              | 550             | 550              | 550              |
| AHDF Revenues                              | Sale Proceeds                          | -                | -                | -                | 277,858          | 277,858        | 285,000            | 7,142              | -               | -                | -                | -                | -               | -                | -                | -                | -               | -                | -                |
| AHDF Revenues                              | Rental Proceeds                        | 12,480           | 12,480           | 12,228           | 12,228           | -              | 12,228             | -                  | 12,228          | 12,228           | 12,228           | 12,228           | 12,228          | 12,228           | 12,228           | 12,228           | 12,228          | 12,228           | 12,228           |
| <b>Total Revenues</b>                      |  | <b>13,135</b>    | <b>13,165</b>    | <b>12,778</b>    | <b>290,636</b>   | <b>277,858</b> | <b>297,778</b>     | <b>7,142</b>       | <b>12,778</b>   | <b>12,778</b>    | <b>12,778</b>    | <b>12,778</b>    | <b>12,778</b>   | <b>12,778</b>    | <b>12,778</b>    | <b>12,778</b>    | <b>12,778</b>   | <b>12,778</b>    | <b>12,778</b>    |
| Affordable Housing Development Fund        | Community Garden At VCA                | -                | -                | 750              | 750              | -              | 750                | -                  | 750             | 750              | 750              | 750              | 750             | 750              | 750              | 750              | 750             | 750              | 750              |
| Affordable Housing Development Fund        | Prospect Condo Utilities               | 1,041            | 939              | 5,000            | 5,000            | -              | 5,000              | -                  | 5,000           | 5,000            | 5,000            | 5,000            | 5,000           | 5,000            | 5,000            | 5,000            | 5,000           | 5,000            | 5,000            |
| Affordable Housing Development Fund        | HOA And Parking Dues                   | 8,963            | 8,939            | 8,987            | 8,987            | -              | 8,987              | -                  | 8,987           | 8,987            | 8,987            | 8,987            | 8,987           | 8,987            | 8,987            | 8,987            | 8,987           | 8,987            | 8,987            |
| Affordable Housing Development Fund        | Prospect Maint                         | -                | 1,816            | -                | -                | -              | -                  | -                  | -               | -                | -                | -                | -               | -                | -                | -                | -               | -                | -                |
| Affordable Housing Development Fund        | Future Housing Projects                | 8,856            | 8,856            | 11,013           | 11,013           | -              | 11,013             | -                  | 11,013          | 11,013           | 11,013           | 11,013           | 11,013          | 11,013           | 11,013           | 11,013           | 11,013          | 11,013           | 11,013           |
| Affordable Housing Development Fund        | Cassidy Ridge Purchase                 | -                | -                | -                | 279,682          | 279,682        | 285,000            | 5,318              | -               | -                | -                | -                | -               | -                | -                | -                | -               | -                | -                |
| Affordable Housing Development Fund        | RHA Operations Funding                 | 88,500           | 87,776           | 107,388          | 120,258          | 12,870         | 92,625             | (27,633)           | 92,625          | 92,625           | 92,625           | 92,625           | 92,625          | 92,625           | 92,625           | 92,625           | 92,625          | 92,625           | 92,625           |
| Affordable Housing Development Fund        | Housing Authority Consultant           | -                | 4,900            | -                | -                | -              | -                  | -                  | -               | -                | -                | -                | -               | -                | -                | -                | -               | -                | -                |
| <b>Total Expenditures</b>                  |  | <b>107,360</b>   | <b>113,226</b>   | <b>133,138</b>   | <b>425,690</b>   | <b>292,552</b> | <b>403,375</b>     | <b>(22,315)</b>    | <b>118,375</b>  | <b>118,375</b>   | <b>118,375</b>   | <b>118,375</b>   | <b>118,375</b>  | <b>118,375</b>   | <b>118,375</b>   | <b>118,375</b>   | <b>118,375</b>  | <b>118,375</b>   | <b>118,375</b>   |
| AHDF Transfers                             | Transfer (To)/From General Fund        | 445,361          | 474,477          | 480,777          | 496,148          | 15,371         | 505,159            | 9,011              | 515,262         | 525,567          | 536,078          | 546,800          | 515,262         | 525,567          | 536,078          | 546,800          | 515,262         | 525,567          | 536,078          |
| AHDF Transfers                             | Transfer (To)/From GF Housing Office   | -                | (18,998)         | (19,808)         | (19,939)         | (131)          | (20,706)           | (767)              | (20,811)        | (20,921)         | (21,037)         | (21,158)         | (20,811)        | (20,921)         | (21,037)         | (21,158)         | (20,811)        | (20,921)         | (21,037)         |
| AHDF Transfers                             | Transfer (To)/From VCA                 | -                | -                | -                | -                | -              | (1,472,093)        | (1,472,093)        | -               | -                | -                | -                | -               | -                | -                | -                | -               | -                | -                |
| AHDF Transfers                             | Transfer (To)/From Mortgage Assistance | -                | -                | (60,000)         | (30,000)         | 30,000         | (60,000)           | (30,000)           | (60,000)        | (60,000)         | (60,000)         | (60,000)         | (60,000)        | (60,000)         | (60,000)         | (60,000)         | (60,000)        | (60,000)         | (60,000)         |
| <b>Total Other Sources/Uses</b>            |  | <b>445,361</b>   | <b>455,479</b>   | <b>400,969</b>   | <b>446,209</b>   | <b>45,240</b>  | <b>(1,047,640)</b> | <b>(1,493,849)</b> | <b>434,451</b>  | <b>444,646</b>   | <b>455,042</b>   | <b>465,642</b>   | <b>434,451</b>  | <b>444,646</b>   | <b>455,042</b>   | <b>465,642</b>   | <b>434,451</b>  | <b>444,646</b>   | <b>455,042</b>   |
| <b>Surplus (Deficit)</b>                   |  | <b>351,136</b>   | <b>355,419</b>   | <b>280,609</b>   | <b>311,155</b>   | <b>30,546</b>  | <b>(1,153,237)</b> | <b>(1,464,392)</b> | <b>328,854</b>  | <b>339,049</b>   | <b>349,445</b>   | <b>360,045</b>   | <b>328,854</b>  | <b>339,049</b>   | <b>349,445</b>   | <b>360,045</b>   | <b>328,854</b>  | <b>339,049</b>   | <b>349,445</b>   |
| <b>Beginning Fund Balance</b>              |  | <b>798,398</b>   | <b>1,149,534</b> | <b>1,504,952</b> | <b>1,504,952</b> |                | <b>1,816,107</b>   |                    | <b>662,870</b>  | <b>991,724</b>   | <b>1,330,774</b> | <b>1,680,218</b> | <b>662,870</b>  | <b>991,724</b>   | <b>1,330,774</b> | <b>1,680,218</b> | <b>662,870</b>  | <b>991,724</b>   | <b>1,330,774</b> |
| <b>Ending Fund Balance</b>                 |  | <b>1,149,534</b> | <b>1,504,952</b> | <b>1,785,561</b> | <b>1,816,107</b> |                | <b>662,870</b>     |                    | <b>991,724</b>  | <b>1,330,774</b> | <b>1,680,218</b> | <b>2,040,263</b> | <b>991,724</b>  | <b>1,330,774</b> | <b>1,680,218</b> | <b>2,040,263</b> | <b>991,724</b>  | <b>1,330,774</b> | <b>1,680,218</b> |
| <u>Mortgage Assistance Pool</u>            |  |                  |                  |                  |                  |                |                    |                    |                 |                  |                  |                  |                 |                  |                  |                  |                 |                  |                  |
| Mortgage Assistance Transfers              | Interest Revenue                       | -                | 5,511            | -                | -                | -              | -                  | -                  | -               | -                | -                | -                | -               | -                | -                | -                | -               | -                | -                |
| Mortgage Assistance Pool                   | Employee Mortgage Assistance           | -                | -                | 60,000           | 30,000           | (30,000)       | 60,000             | 30,000             | 60,000          | 60,000           | 60,000           | 60,000           | 60,000          | 60,000           | 60,000           | 60,000           | 60,000          | 60,000           | 60,000           |
| Mortgage Assistance Transfers              | Transfer (To)/From AHDF                | -                | -                | 60,000           | 30,000           | (30,000)       | 60,000             | 30,000             | 60,000          | 60,000           | 60,000           | 60,000           | 60,000          | 60,000           | 60,000           | 60,000           | 60,000          | 60,000           | 60,000           |
| <b>Surplus (Deficit)</b>                   |  | <b>-</b>         | <b>5,511</b>     | <b>-</b>         | <b>-</b>         | <b>-</b>       | <b>-</b>           | <b>-</b>           | <b>-</b>        | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>        | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>        | <b>-</b>         | <b>-</b>         |
| <b>Beginning Fund Balance</b>              |  | <b>-</b>         | <b>-</b>         | <b>5,511</b>     | <b>5,511</b>     |                | <b>5,511</b>       |                    | <b>5,511</b>    | <b>5,511</b>     | <b>5,511</b>     | <b>5,511</b>     | <b>5,511</b>    | <b>5,511</b>     | <b>5,511</b>     | <b>5,511</b>     | <b>5,511</b>    | <b>5,511</b>     | <b>5,511</b>     |
| <b>Ending Fund Balance</b>                 |  | <b>-</b>         | <b>5,511</b>     | <b>5,511</b>     | <b>5,511</b>     |                | <b>5,511</b>       |                    | <b>5,511</b>    | <b>5,511</b>     | <b>5,511</b>     | <b>5,511</b>     | <b>5,511</b>    | <b>5,511</b>     | <b>5,511</b>     | <b>5,511</b>     | <b>5,511</b>    | <b>5,511</b>     | <b>5,511</b>     |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**  
**Child Development Fund**

| Worksheet                       | Account Name                       |  |                | 2018           |                | 2018            | 2019           | 2019          | 2020 Long          | 2021 Long          | 2022 Long          | 2023 Long          |
|---------------------------------|------------------------------------|--|----------------|----------------|----------------|-----------------|----------------|---------------|--------------------|--------------------|--------------------|--------------------|
|                                 |                                    | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments     | Proposed       | Adjustments   | Term<br>Projection | Term<br>Projection | Term<br>Projection | Term<br>Projection |
|                                 | <b><u>Summary</u></b>              |  |                |                |                |                 |                |               |                    |                    |                    |                    |
| Daycare Revenues                | Daycare Fees                       | 279,530  | 269,022        | 272,736        | 272,736        | -               | 272,736        | -             | 272,736            | 272,736            | 272,736            | 272,736            |
| Daycare Revenues                | Enrollment Fees                    | 2,700  | 2,560          | 1,760          | 1,760          | -               | 1,760          | -             | 1,760              | 1,760              | 1,760              | 1,760              |
| Daycare Revenues                | NSF Fees                           | 25   | -              | -              | -              | -               | -              | -             | -                  | -                  | -                  | -                  |
| Daycare Revenues                | Late Payment Fees                  | 920  | 800            | 900            | 900            | -               | 900            | -             | 900                | 900                | 900                | 900                |
| Daycare Revenues                | Daycare Grant Proceeds             | 1,202  | 10,450         | 27,500         | 7,455          | (20,045)        | 7,455          | -             | 7,455              | 7,455              | 7,455              | 7,455              |
| Daycare Revenues                | Daycare Scholarship Grant Proceeds | 31,152   | 15,200         | 7,500          | 26,550         | 19,050          | 26,550         | -             | 26,550             | 26,550             | 26,550             | 26,550             |
| Daycare Revenues                | Daycare Fund Raising Revenues      | 14,857   | 16,768         | 8,500          | 13,000         | 4,500           | 13,000         | -             | 13,000             | 13,000             | 13,000             | 13,000             |
| <b>Total Daycare Revenues</b>   |                                    | <b>330,386</b>   | <b>314,800</b> | <b>318,896</b> | <b>322,401</b> | <b>3,505</b>    | <b>322,401</b> | -             | <b>322,401</b>     | <b>322,401</b>     | <b>322,401</b>     | <b>322,401</b>     |
| Preschool Revenues              | Preschool Tuition Fees             | 175,291  | 159,738        | 175,292        | 175,292        | -               | 175,292        | -             | 175,292            | 175,292            | 175,292            | 175,292            |
| Preschool Revenues              | Preschool Enrollment Fees          | 1,100  | 1,920          | 975            | 975            | -               | 975            | -             | 975                | 975                | 975                | 975                |
| Preschool Revenues              | Preschool Late Fees                | 740  | 780            | 900            | 900            | -               | 900            | -             | 900                | 900                | 900                | 900                |
| Preschool Revenues              | Preschool Grants                   | 3,700  | 3,000          | 8,000          | 8,000          | -               | 8,000          | -             | 8,000              | 8,000              | 8,000              | 8,000              |
| Preschool Revenues              | Preschool Scholarship Grants       | 10,468   | 10,000         | 7,000          | 17,700         | 10,700          | 17,700         | -             | 17,700             | 17,700             | 17,700             | 17,700             |
| Preschool Revenues              | Preschool Fundraising Revenues     | 2,880  | 3,075          | 3,500          | 5,000          | 1,500           | 5,000          | -             | 5,000              | 5,000              | 5,000              | 5,000              |
| <b>Total Preschool Revenues</b> |                                    | <b>194,179</b>   | <b>178,513</b> | <b>195,667</b> | <b>207,867</b> | <b>12,200</b>   | <b>207,867</b> | -             | <b>207,867</b>     | <b>207,867</b>     | <b>207,867</b>     | <b>207,867</b>     |
| <b>Total Revenues</b>           |                                    | <b>524,564</b>   | <b>493,313</b> | <b>514,563</b> | <b>530,268</b> | <b>15,705</b>   | <b>530,268</b> | -             | <b>530,268</b>     | <b>530,268</b>     | <b>530,268</b>     | <b>530,268</b>     |
| Daycare Expense                 |                                    | 402,665  | 415,238        | 482,640        | 438,659        | (43,981)        | 481,531        | 42,872        | 462,540            | 466,205            | 470,034            | 474,033            |
| Preschool Expense               |                                    | 189,360  | 198,478        | 223,964        | 224,407        | 443             | 240,586        | 16,179        | 237,603            | 239,195            | 240,866            | 242,621            |
| <b>Total Expenses</b>           |                                    | <b>592,024</b>   | <b>613,716</b> | <b>706,604</b> | <b>663,066</b> | <b>(43,538)</b> | <b>722,117</b> | <b>59,051</b> | <b>700,143</b>     | <b>705,400</b>     | <b>710,900</b>     | <b>716,654</b>     |
| CDF Other Sources/Uses          | Transfer (To)/From General Fund    | 67,460   | 120,404        | 192,041        | 132,798        | (59,243)        | 191,849        | 59,051        | 169,875            | 175,132            | 180,632            | 186,386            |
| <b>Total Other Sources/Uses</b> |                                    | <b>67,460</b>  | <b>120,404</b> | <b>192,041</b> | <b>132,798</b> | <b>(59,243)</b> | <b>191,849</b> | <b>59,051</b> | <b>169,875</b>     | <b>175,132</b>     | <b>180,632</b>     | <b>186,386</b>     |
| <b>Surplus (Deficit)</b>        |                                    | -  | -              | -              | -              | -               | -              | -             | -                  | -                  | -                  | -                  |
| <b>Daycare Rate Increases</b>   |                                    | <b>Resident Toddler - Resident Infant - Non-resident Toddler - Non-resident Infant -</b> |                |                |                |                 |                |               |                    |                    |                    |                    |
| <b>Preschool Rate Increases</b> |                                    | <b>Resident Rate - Non-resident Rate</b>   |                |                |                |                 |                |               |                    |                    |                    |                    |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**  
**Child Development Fund**

| Worksheet             | Account Name                   |              |              | 2018          |            | 2018        | 2019     | 2019        | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|-----------------------|--------------------------------|--------------|--------------|---------------|------------|-------------|----------|-------------|-----------------|-----------------|-----------------|-----------------|
|                       |                                | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |
| Daycare Expense       |                                |              |              |               |            |             |          |             |                 |                 |                 |                 |
| Daycare Expense       | Salaries & Wages               | 245,839      | 251,086      | 270,830       | 270,830    | -           | 279,497  | 8,667       | 279,497         | 279,497         | 279,497         | 279,497         |
| Daycare Expense       | Group Insurance                | 40,634       | 48,520       | 61,810        | 58,750     | (3,060)     | 58,750   | -           | 61,688          | 64,772          | 68,010          | 71,411          |
| Daycare Expense       | Dependent Health Reimbursement | (2,897)      | (3,692)      | (6,567)       | (6,567)    | -           | (6,567)  | -           | (6,567)         | (6,567)         | (6,567)         | (6,567)         |
| Daycare Expense       | PERA & Payroll Taxes           | 38,322       | 38,316       | 41,654        | 41,654     | -           | 42,987   | 1,333       | 42,987          | 42,987          | 42,987          | 42,987          |
| Daycare Expense       | PERA 401K                      | 1,598        | 2,303        | 3,114         | 3,114      | -           | 3,114    | -           | 3,114           | 3,114           | 3,114           | 3,114           |
| Daycare Expense       | Workers Compensation           | 4,056        | 3,246        | 3,277         | 3,277      | -           | 3,441    | 164         | 3,613           | 3,794           | 3,983           | 4,182           |
| Daycare Expense       | Other Employee Benefits        | 4,421        | 4,944        | 8,376         | 5,417      | (2,959)     | 5,590    | 173         | 5,590           | 5,590           | 5,590           | 5,590           |
| Daycare Expense       | Employee Appreciation          | 447          | 404          | 800           | 800        | -           | 800      | -           | 800             | 800             | 800             | 800             |
| Daycare Expense       | EE Screening                   | 409          | 173          | 300           | 300        | -           | 300      | -           | 300             | 300             | 300             | 300             |
| Daycare Expense       | Bad Debt Expense               | 1,604        | 4,227        | 500           | 500        | -           | 500      | -           | 500             | 500             | 500             | 500             |
| Daycare Expense       | Janitorial/Trash Removal       | 7,800        | 7,800        | 7,800         | 7,800      | -           | 7,800    | -           | 7,800           | 7,800           | 7,800           | 7,800           |
| Daycare Expense       | Laundry - Daycare              | 988          | 674          | 1,291         | -          | (1,291)     | (1,291)  | (1,291)     | (1,291)         | (1,291)         | (1,291)         | (1,291)         |
| Daycare Expense       | Rental-Facility                | 18,768       | 18,768       | 18,984        | 18,984     | -           | 18,984   | -           | 18,984          | 18,984          | 18,984          | 18,984          |
| Daycare Expense       | Facility Expense               | 178          | 5,946        | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Daycare Expense       | Communications                 | 876          | 688          | 1,000         | 1,000      | -           | 1,000    | -           | 1,000           | 1,000           | 1,000           | 1,000           |
| Daycare Expense       | Internet Services              | 1,383        | 1,378        | 1,458         | 1,458      | -           | 1,458    | -           | 1,458           | 1,458           | 1,458           | 1,458           |
| Daycare Expense       | Marketing Expense              | -            | -            | 2,000         | -          | (2,000)     | -        | -           | -               | -               | -               | -               |
| Daycare Expense       | Dues, Fees & Licenses          | 175          | 629          | 100           | 500        | 400         | 900      | 400         | 1,300           | 1,700           | 2,100           | 2,500           |
| Daycare Expense       | Travel & Education (1)         | 1,736        | 1,656        | 1,600         | 3,000      | 1,400       | 3,000    | -           | 3,000           | 3,000           | 3,000           | 3,000           |
| Daycare Expense       | Contract Labor (2)             | 31           | -            | 20,000        | -          | (20,000)    | 20,000   | 20,000      | -               | -               | -               | -               |
| Daycare Expense       | Nurse Consultant               | 410          | 450          | 450           | 450        | -           | 450      | -           | 450             | 450             | 450             | 450             |
| Daycare Expense       | Postage & Freight              | 42           | -            | 100           | 100        | -           | 100      | -           | 100             | 100             | 100             | 100             |
| Daycare Expense       | General Supplies & Materials   | 3,159        | 2,600        | 3,200         | 3,200      | -           | 3,200    | -           | 3,200           | 3,200           | 3,200           | 3,200           |
| Daycare Expense       | Office Supplies                | 433          | 918          | 1,490         | 1,000      | (490)       | 1,000    | -           | 1,000           | 1,000           | 1,000           | 1,000           |
| Daycare Expense       | Fundraising Expenses           | 1,917        | 2,020        | 1,200         | 2,000      | 800         | 2,000    | -           | 2,000           | 2,000           | 2,000           | 2,000           |
| Daycare Expense       | Business Meals (3)             | 368          | -            | 105           | 300        | 195         | 300      | -           | 300             | 300             | 300             | 300             |
| Daycare Expense       | Employee Appreciation          | 14           | 90           | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Daycare Expense       | Food/Snacks (4)                | 205          | 203          | 400           | 300        | (100)       | 300      | -           | 300             | 300             | 300             | 300             |
| Daycare Expense       | Utilities- Electricity         | 4,368        | 4,368        | 4,368         | 4,368      | -           | 4,368    | -           | 4,368           | 4,368           | 4,368           | 4,368           |
| Daycare Expense       | Scholarship Program            | 24,701       | 16,982       | 27,500        | 15,624     | (11,876)    | 26,550   | 10,926      | 26,550          | 26,550          | 26,550          | 26,550          |
| Daycare Expense       | Toys / Learning Tools          | 680          | 468          | 500           | 500        | -           | 500      | -           | 500             | 500             | 500             | 500             |
| Daycare Expense       | Playground And Landscaping     | -            | 74           | 5,000         | -          | (5,000)     | 2,500    | 2,500       | -               | -               | -               | -               |
| Total Daycare Expense |                                | 402,665      | 415,238      | 482,640       | 438,659    | (43,981)    | 481,531  | 42,872      | 462,540         | 466,205         | 470,034         | 474,033         |

(1) Current qualifications require additional schooling for teachers

(2) 2018 - No consultation this year

(3) Staff nightly trainings are more frequent - meals provided

(4) Parent donations help with the cost

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Child Development Fund**

| Worksheet               | Account Name                     |              |              | 2018          |            | 2018        | 2019     | 2019        | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|-------------------------|----------------------------------|--------------|--------------|---------------|------------|-------------|----------|-------------|-----------------|-----------------|-----------------|-----------------|
|                         |                                  | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |
| Preschool Expense       |                                  |              |              |               |            |             |          |             |                 |                 |                 |                 |
| Preschool Expense       | Salaries & Wages                 | 111,830      | 117,850      | 123,213       | 122,333    | (880)       | 126,248  | 3,915       | 126,248         | 126,248         | 126,248         | 126,248         |
| Preschool Expense       | Group Insurance (5)              | 14,630       | 17,047       | 28,219        | 16,246     | (11,973)    | 29,000   | 12,754      | 30,450          | 31,973          | 33,571          | 35,250          |
| Preschool Expense       | Dependent Health Reimbursement   | (719)        | (3,065)      | (719)         | (719)      | -           | (719)    | -           | (719)           | (719)           | (719)           | (719)           |
| Preschool Expense       | PERA & Payroll Taxes             | 16,315       | 17,691       | 18,950        | 18,815     | (135)       | 19,417   | 602         | 19,417          | 19,417          | 19,417          | 19,417          |
| Preschool Expense       | PERA 401K                        | 4,468        | 5,032        | 7,387         | 6,116      | (1,271)     | 6,312    | 196         | 6,312           | 6,312           | 6,312           | 6,312           |
| Preschool Expense       | Workers Compensation             | 907          | 1,642        | 1,260         | 1,260      | -           | 1,323    | 63          | 1,389           | 1,459           | 1,532           | 1,608           |
| Preschool Expense       | Other Employee Benefits          | 2,412        | 2,848        | 2,944         | 3,000      | 56          | 3,000    | -           | 3,000           | 3,000           | 3,000           | 3,000           |
| Preschool Expense       | Employee Appreciation            | 127          | 37           | 300           | 300        | -           | 300      | -           | 300             | 300             | 300             | 300             |
| Preschool Expense       | EE Screening                     | 175          | 104          | 300           | 300        | -           | 300      | -           | 300             | 300             | 300             | 300             |
| Preschool Expense       | Bad Debt Expense                 | -            | -            | 600           | 600        | -           | 600      | -           | 600             | 600             | 600             | 600             |
| Preschool Expense       | Janitorial/Trash Removal         | 6,240        | 6,240        | 6,240         | 6,240      | -           | 6,240    | -           | 6,240           | 6,240           | 6,240           | 6,240           |
| Preschool Expense       | Laundry - Preschool (6)          | 587          | 563          | 707           | -          | (707)       | -        | -           | -               | -               | -               | -               |
| Preschool Expense       | Vehicle Repair & Maintenance (7) | -            | -            | 1,500         | 500        | (1,000)     | 1,500    | 1,000       | 1,500           | 1,500           | 1,500           | 1,500           |
| Preschool Expense       | Rental-Facility                  | 9,720        | 9,720        | 9,920         | 9,920      | -           | 9,920    | -           | 9,920           | 9,920           | 9,920           | 9,920           |
| Preschool Expense       | Facility Expense (8)             | -            | 18           | -             | -          | -           | 2,000    | 2,000       | -               | -               | -               | -               |
| Preschool Expense       | Communications                   | 1,078        | 1,078        | 1,078         | 1,078      | -           | 1,078    | -           | 1,078           | 1,078           | 1,078           | 1,078           |
| Preschool Expense       | Internet Services                | 1,383        | 1,378        | 1,458         | 1,458      | -           | 1,458    | -           | 1,458           | 1,458           | 1,458           | 1,458           |
| Preschool Expense       | Vehicle Repair & Maintenance     | 194          | -            | 500           | 500        | -           | 500      | -           | 500             | 500             | 500             | 500             |
| Preschool Expense       | Dues, Fees & Licenses            | 55           | 188          | 1,020         | 220        | (800)       | 220      | -           | 220             | 220             | 220             | 220             |
| Preschool Expense       | Travel & Education               | 976          | 663          | 1,400         | 2,000      | 600         | 2,000    | -           | 2,000           | 2,000           | 2,000           | 2,000           |
| Preschool Expense       | Contract Labor                   | 200          | -            | 200           | -          | (200)       | 200      | 200         | 200             | 200             | 200             | 200             |
| Preschool Expense       | Nurse Consultant                 | 712          | 450          | 480           | 480        | -           | 480      | -           | 480             | 480             | 480             | 480             |
| Preschool Expense       | Enrichment Activities            | 2,788        | 2,309        | 3,500         | 3,000      | (500)       | 3,000    | -           | 3,000           | 3,000           | 3,000           | 3,000           |
| Preschool Expense       | General Supplies & Materials     | 1,712        | 1,603        | 1,972         | 1,972      | -           | 1,972    | -           | 1,972           | 1,972           | 1,972           | 1,972           |
| Preschool Expense       | Office Supplies                  | 24           | 98           | 500           | 250        | (250)       | 250      | -           | 250             | 250             | 250             | 250             |
| Preschool Expense       | Fundraising Expenses             | 230          | 908          | -             | 1,000      | 1,000       | 1,000    | -           | 1,000           | 1,000           | 1,000           | 1,000           |
| Preschool Expense       | Employee Appreciation            | 36           | -            | -             | 200        | 200         | 200      | -           | 200             | 200             | 200             | 200             |
| Preschool Expense       | Food/Snacks (4)                  | 307          | 143          | 747           | 300        | (447)       | 300      | -           | 300             | 300             | 300             | 300             |
| Preschool Expense       | Utilities- Electricity           | 1,788        | 1,788        | 1,788         | 1,788      | -           | 1,788    | -           | 1,788           | 1,788           | 1,788           | 1,788           |
| Preschool Expense       | Scholarship Program (9)          | 10,469       | 12,019       | 8,000         | 25,000     | 17,000      | 17,700   | (7,300)     | 17,700          | 17,700          | 17,700          | 17,700          |
| Preschool Expense       | Toys / Learning Tools            | 666          | 118          | 500           | 250        | (250)       | 500      | 250         | 500             | 500             | 500             | 500             |
| Preschool Expense       | Playground Equip/Improvements    | 53           | 6            | -             | -          | -           | 2,500    | 2,500       | -               | -               | -               | -               |
| Total Preschool Expense |                                  | 189,360      | 198,478      | 223,964       | 224,407    | 443         | 240,586  | 16,179      | 237,603         | 239,195         | 240,866         | 242,621         |

(4) Parent donations help with the cost

(5) We are saving on this expense (this year) as the lead teacher does not take the insurance benefit

(6) New laundry machine in house

(7) No big issues this year. Moved back up in 2019

(8) Interior preschool needs to be repainted

(9) Received more grant funding and it was needed more in the preschool this year

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Water & Sewer Fund

| Worksheet                        | Account Name                         | Actuals 2016 | Actuals 2017 | 2018 Original | 2018 Forecasted | 2018 Adjustments | 2019 Proposed | 2019 Adjustments | 2020 Long Term Projection | 2021 Long Term Projection | 2022 Long Term Projection | 2023 Long Term Projection |
|----------------------------------|--------------------------------------|--------------|--------------|---------------|-----------------|------------------|---------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| <u>Summary</u>                   |                                      |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| Revenues                         |                                      |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| Water & Sewer Service Fees       |                                      | 2,428,268    | 2,780,053    | 2,688,952     | 2,793,952       | 105,000          | 2,908,914     | 114,962          | 2,953,512                 | 2,999,001                 | 3,045,401                 | 3,092,729                 |
| Other Revenues                   |                                      | 9,753        | 10,373       | 13,450        | 13,450          | -                | 13,450        | -                | 13,450                    | 13,450                    | 13,450                    | 13,450                    |
| Total Revenues                   |                                      | 2,438,021    | 2,790,426    | 2,702,402     | 2,807,402       | 105,000          | 2,922,364     | 114,962          | 2,966,962                 | 3,012,451                 | 3,058,851                 | 3,106,179                 |
| Operating Expenses               |                                      |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| Water Operating Costs            |                                      | 902,236      | 929,911      | 1,165,801     | 1,030,901       | (134,900)        | 1,138,963     | 108,062          | 1,063,037                 | 1,077,551                 | 1,092,565                 | 1,108,100                 |
| Sewer Operating Costs            |                                      | 479,585      | 507,191      | 547,636       | 547,638         | 2                | 550,737       | 3,099            | 551,662                   | 552,631                   | 553,646                   | 554,710                   |
| Water/Sewer Contingency          |                                      | -            | -            | 34,269        | 31,571          | (2,698)          | 33,794        | 2,223            | 32,294                    | 32,604                    | 32,924                    | 33,256                    |
| Total Operating Costs            |                                      | 1,381,821    | 1,437,102    | 1,747,706     | 1,610,110       | (137,596)        | 1,723,493     | 113,384          | 1,646,993                 | 1,662,785                 | 1,679,136                 | 1,696,066                 |
| Capital                          |                                      |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| Capital Costs                    |                                      | 392,577      | 389,153      | 1,379,250     | 923,300         | (455,950)        | 1,296,950     | 373,650          | 952,608                   | 1,584,200                 | 2,725,175                 | 4,256,088                 |
| Total Capital                    |                                      | 392,577      | 389,153      | 1,379,250     | 923,300         | (455,950)        | 1,296,950     | 373,650          | 952,608                   | 1,584,200                 | 2,725,175                 | 4,256,088                 |
| Other Source/Uses                |                                      |              |              |               |                 |                  |               |                  |                           |                           |                           |                           |
| Tap Fees                         | MV Tap Fees                          | 42,960       | 255,316      | 100,000       | 100,000         | -                | 100,000       | -                | 100,000                   | 100,000                   | 100,000                   | 100,000                   |
| Tap Fees                         | SR - Tap Fees                        | -            | 21,232       | 5,000         | 5,000           | -                | 5,000         | -                | 5,000                     | 5,000                     | 5,000                     | 5,000                     |
| Tap Fees                         | SKY - Tap Fees                       | -            | -            | 2,000         | 2,000           | -                | 2,000         | -                | 2,000                     | 2,000                     | 2,000                     | 2,000                     |
| Water/Sewer Other Sources/Uses   | Sale of Assets                       | -            | 352          | -             | -               | -                | -             | -                | -                         | -                         | -                         | -                         |
| Water/Sewer Other Sources/Uses   | Transfer To GF - Overhead Allocation | (131,311)    | (142,527)    | (152,406)     | (149,630)       | 2,776            | (170,976)     | (21,346)         | (176,060)                 | (176,755)                 | (180,301)                 | (183,625)                 |
| Total Other Sources/Uses         |                                      | (88,351)     | 134,373      | (45,406)      | (42,630)        | 2,776            | (63,976)      | (21,346)         | (69,060)                  | (69,755)                  | (73,301)                  | (76,625)                  |
| Surplus (Deficit)                |                                      | 575,272      | 1,098,544    | (469,960)     | 231,362         | 701,322          | (162,055)     | (393,417)        | 298,301                   | (304,289)                 | (1,418,761)               | (2,922,600)               |
| Beginning Available Fund Balance |                                      | 1,970,055    | 2,545,327    | 3,643,871     | 3,643,871       |                  | 3,875,233     |                  | 3,713,177                 | 4,011,478                 | 3,707,189                 | 2,288,428                 |
| Ending Available Fund Balance    |                                      | 2,545,327    | 3,643,871    | 3,173,911     | 3,875,233       |                  | 3,713,177     |                  | 4,011,478                 | 3,707,189                 | 2,288,428                 | (634,172)                 |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Water & Sewer Fund

| Worksheet                       | Account Name                   |              |              | 2018          |            | 2018        | 2019      | 2019        | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|---------------------------------|--------------------------------|--------------|--------------|---------------|------------|-------------|-----------|-------------|-----------------|-----------------|-----------------|-----------------|
|                                 |                                | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed  | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |
| <u>Revenues</u>                 |                                |              |              |               |            |             |           |             |                 |                 |                 |                 |
| MV Water                        | MV-Water Base Fees             | 824,377      | 911,686      | 930,375       | 930,375    | -           | 1,023,413 | 93,038      | 1,043,881       | 1,064,758       | 1,086,054       | 1,107,775       |
| MV Water                        | MV-Sewer Base Fees             | 824,377      | 911,686      | 930,375       | 930,375    | -           | 1,023,413 | 93,038      | 1,043,881       | 1,064,758       | 1,086,054       | 1,107,775       |
| MV Water                        | MV-Water Excess Fees           | 349,882      | 390,316      | 350,000       | 375,000    | 25,000      | 350,000   | (25,000)    | 350,000         | 350,000         | 350,000         | 350,000         |
| MV Water                        | MV-Water Irrigation Fees       | 65,772       | 92,682       | 66,524        | 66,524     | -           | 66,524    | -           | 66,524          | 66,524          | 66,524          | 66,524          |
| MV Water                        | MV-Water Construction          | 463          | 531          | 1,577         | 1,577      | -           | 1,577     | -           | 1,577           | 1,577           | 1,577           | 1,577           |
| MV Water                        | MV-Snowmaking Fees             | 198,047      | 287,759      | 220,942       | 300,942    | 80,000      | 225,000   | (75,942)    | 225,000         | 225,000         | 225,000         | 225,000         |
| Total Mountain Village Revenues |                                | 2,262,918    | 2,594,660    | 2,499,793     | 2,604,793  | 105,000     | 2,689,926 | 85,133      | 2,730,863       | 2,772,618       | 2,815,208       | 2,858,650       |
| Ski Ranches Water               | SR-Water Base Fees             | 127,963      | 142,206      | 145,049       | 145,049    | -           | 174,059   | 29,010      | 177,540         | 181,091         | 184,713         | 188,407         |
| Ski Ranches Water               | SR-Water Excess Fees           | 11,217       | 13,392       | 15,697        | 15,697     | -           | 15,697    | -           | 15,697          | 15,697          | 15,697          | 15,697          |
| Ski Ranches Water               | SR-Irrigation Fees             | -            | 289          | 175           | 175        | -           | 175       | -           | 175             | 175             | 175             | 175             |
| Ski Ranches Water               | SR-Water Construction          | 5            | 32           | 342           | 342        | -           | 342       | -           | 342             | 342             | 342             | 342             |
| Total Ski Ranches Revenues      |                                | 139,185      | 155,919      | 161,263       | 161,263    | -           | 190,273   | 29,010      | 193,754         | 197,305         | 200,927         | 204,621         |
| Skyfield Water                  | SKY-Water Base Fees            | 7,862        | 8,684        | 8,190         | 8,190      | -           | 9,009     | 819         | 9,189           | 9,373           | 9,560           | 9,752           |
| Skyfield Water                  | SKY-Water/Standby Fees         | 8,190        | 8,190        | 8,721         | 8,721      | -           | 8,721     | -           | 8,721           | 8,721           | 8,721           | 8,721           |
| Skyfield Water                  | SKY-Water Excess Fees          | 10,113       | 12,600       | 10,200        | 10,200     | -           | 10,200    | -           | 10,200          | 10,200          | 10,200          | 10,200          |
| Skyfield Water                  | SKY-Water Irrigation Fees      | -            | -            | 785           | 785        | -           | 785       | -           | 785             | 785             | 785             | 785             |
| Total Skyfield Revenues         |                                | 26,165       | 29,474       | 27,896        | 27,896     | -           | 28,715    | 819         | 28,895          | 29,079          | 29,266          | 29,458          |
| Other Revenues - Water/Sewer    | MV-Water/Sewer Inspection Fees | 1,200        | 3,600        | 4,500         | 4,500      | -           | 4,500     | -           | 4,500           | 4,500           | 4,500           | 4,500           |
| Other Revenues - Water/Sewer    | SR/SF Water Inspection Fees    | -            | 300          | -             | -          | -           | -         | -           | -               | -               | -               | -               |
| Other Revenues - Water/Sewer    | Elk Run Maintenance Fees       | 3,858        | 2,038        | 3,800         | 3,800      | -           | 3,800     | -           | 3,800           | 3,800           | 3,800           | 3,800           |
| Other Revenues - Water/Sewer    | Late Fees                      | 4,195        | 4,335        | 4,700         | 4,700      | -           | 4,700     | -           | 4,700           | 4,700           | 4,700           | 4,700           |
| Other Revenues - Water/Sewer    | Water Fines                    | 500          | 100          | 450           | 450        | -           | 450       | -           | 450             | 450             | 450             | 450             |
| Total Other Revenues            |                                | 9,753        | 10,373       | 13,450        | 13,450     | -           | 13,450    | -           | 13,450          | 13,450          | 13,450          | 13,450          |



Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Water & Sewer Fund

| Worksheet     | Account Name                   |                |                | 2018           |                | 2018        |  | 2019           |              | 2020 Long      | 2021 Long      | 2022 Long      | 2023 Long      |
|---------------|--------------------------------|----------------|----------------|----------------|----------------|-------------|--|----------------|--------------|----------------|----------------|----------------|----------------|
|               |                                | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments |  | Proposed       | Adjustments  | Term           | Term           | Term           | Term           |
|               |                                |                |                |                |                |             |  |                |              | Projection     | Projection     | Projection     | Projection     |
| Sewer Expense | Salaries & Wages               | 51,654         | 54,499         | 61,674         | 61,675         | 1           |  | 63,649         | 1,974        | 63,649         | 63,649         | 63,649         | 63,649         |
| Sewer Expense | Group Insurance                | 13,013         | 13,113         | 12,513         | 12,513         | -           |  | 12,513         | -            | 13,139         | 13,796         | 14,485         | 15,210         |
| Sewer Expense | Dependent Health Reimbursement | (724)          | (722)          | (725)          | (725)          | -           |  | (725)          | -            | (725)          | (725)          | (725)          | (725)          |
| Sewer Expense | PERA & Payroll Taxes           | 7,896          | 8,316          | 9,485          | 9,486          | 1           |  | 9,790          | 304          | 9,790          | 9,790          | 9,790          | 9,790          |
| Sewer Expense | PERA 401K                      | 3,045          | 3,212          | 3,635          | 3,635          | -           |  | 3,819          | 184          | 3,819          | 3,819          | 3,819          | 3,819          |
| Sewer Expense | Workers Compensation           | 878            | 943            | 1,094          | 1,094          | -           |  | 1,149          | 55           | 1,206          | 1,266          | 1,330          | 1,396          |
| Sewer Expense | Other Employee Benefits        | 810            | 875            | 895            | 895            | -           |  | 895            | -            | 895            | 895            | 895            | 895            |
| Sewer Expense | Employee Appreciation          | 50             | 138            | 100            | 100            | -           |  | 100            | -            | 100            | 100            | 100            | 100            |
| Sewer Expense | Vehicle Repair & Maintenance   | 16,345         | 8,938          | 10,000         | 10,000         | -           |  | 10,000         | -            | 10,000         | 10,000         | 10,000         | 10,000         |
| Sewer Expense | Vehicle Repair & Maintenance   | -              | -              | 1,082          | 1,082          | -           |  | 1,082          | -            | 1,082          | 1,082          | 1,082          | 1,082          |
| Sewer Expense | Sewer Line Checks              | 20,751         | 26,889         | 27,040         | 27,040         | -           |  | 27,040         | -            | 27,040         | 27,040         | 27,040         | 27,040         |
| Sewer Expense | Facility Expenses              | 1,140          | 931            | 1,000          | 1,000          | -           |  | 1,000          | -            | 1,000          | 1,000          | 1,000          | 1,000          |
| Sewer Expense | Communications                 | 741            | 896            | 650            | 650            | -           |  | 1,000          | 350          | 1,000          | 1,000          | 1,000          | 1,000          |
| Sewer Expense | Travel-Education & Training    | 280            | 478            | 1,500          | 1,500          | -           |  | 1,500          | -            | 1,500          | 1,500          | 1,500          | 1,500          |
| Sewer Expense | General Supplies & Materials   | 4,246          | 3,829          | 5,083          | 5,083          | -           |  | 5,083          | -            | 5,083          | 5,083          | 5,083          | 5,083          |
| Sewer Expense | Supplies-Safety                | 781            | -              | 877            | 877            | -           |  | 877            | -            | 877            | 877            | 877            | 877            |
| Sewer Expense | Supplies - Office              | 994            | 1,027          | 800            | 800            | -           |  | 800            | -            | 800            | 800            | 800            | 800            |
| Sewer Expense | Regional Sewer O&M             | 308,595        | 331,965        | 360,794        | 360,794        | -           |  | 360,794        | -            | 360,794        | 360,794        | 360,794        | 360,794        |
| Sewer Expense | Regional Sewer Overhead        | 43,772         | 47,499         | 44,000         | 44,000         | -           |  | 44,000         | -            | 44,000         | 44,000         | 44,000         | 44,000         |
| Sewer Expense | Utilities - Electricity        | 2,251          | 2,161          | 2,426          | 2,426          | -           |  | 2,547          | 121          | 2,675          | 2,808          | 2,949          | 3,096          |
| Sewer Expense | Utilities - Gasoline           | 3,067          | 2,204          | 3,713          | 3,713          | -           |  | 3,824          | 111          | 3,939          | 4,057          | 4,179          | 4,304          |
| <b>Total</b>  |                                | <b>479,585</b> | <b>507,191</b> | <b>547,636</b> | <b>547,638</b> | <b>2</b>    |  | <b>550,737</b> | <b>3,099</b> | <b>551,662</b> | <b>552,631</b> | <b>553,646</b> | <b>554,710</b> |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Water & Sewer Fund**

| Worksheet        | Account Name                   |                |                | 2018             |                | 2018             |  | 2019             |                | 2020 Long        | 2021 Long        | 2022 Long        | 2023 Long        |
|------------------|--------------------------------|----------------|----------------|------------------|----------------|------------------|--|------------------|----------------|------------------|------------------|------------------|------------------|
|                  |                                | Actuals 2016   | Actuals 2017   | 2018 Original    | Forecasted     | Adjustments      |  | Proposed         | Adjustments    | Term Projection  | Term Projection  | Term Projection  | Term Projection  |
| MV Water Expense | Salaries & Wages               | 271,845        | 263,493        | 284,438          | 281,383        | (3,055)          |  | 290,387          | 9,004          | 290,387          | 290,387          | 290,387          | 290,387          |
| MV Water Expense | Offset Labor                   | (2,106)        | (2,380)        | (5,000)          | (5,000)        | -                |  | (5,000)          | -              | (5,000)          | (5,000)          | (5,000)          | (5,000)          |
| MV Water Expense | Housing Allowance              | 8,993          | 8,967          | 8,970            | 8,970          | -                |  | 8,970            | -              | 8,970            | 8,970            | 8,970            | 8,970            |
| MV Water Expense | Group Insurance                | 58,089         | 63,985         | 60,880           | 59,707         | (1,173)          |  | 59,707           | -              | 62,692           | 65,827           | 69,118           | 72,574           |
| MV Water Expense | Dependent Health Reimbursement | (3,000)        | (3,724)        | (7,809)          | (7,809)        | -                |  | (7,809)          | -              | (7,809)          | (7,809)          | (7,809)          | (7,809)          |
| MV Water Expense | PERA & Payroll Taxes           | 41,770         | 40,845         | 43,747           | 43,699         | (48)             |  | 44,662           | 963            | 44,662           | 44,662           | 44,662           | 44,662           |
| MV Water Expense | PERA 401K                      | 14,345         | 11,930         | 16,832           | 16,832         | -                |  | 15,035           | (1,797)        | 15,035           | 15,035           | 15,035           | 15,035           |
| MV Water Expense | Workers Compensation           | 6,515          | 5,499          | 5,616            | 6,500          | 884              |  | 6,825            | 325            | 7,166            | 7,525            | 7,901            | 8,296            |
| MV Water Expense | Other Employee Benefits        | 4,455          | 4,200          | 4,923            | 4,923          | -                |  | 4,923            | -              | 4,923            | 4,923            | 4,923            | 4,923            |
| MV Water Expense | Employee Appreciation          | 188            | 138            | 533              | 533            | -                |  | 533              | -              | 533              | 533              | 533              | 533              |
| MV Water Expense | Uniforms                       | 1,176          | 636            | 1,170            | 1,170          | -                |  | 1,170            | -              | 1,170            | 1,170            | 1,170            | 1,170            |
| MV Water Expense | Legal - Water                  | 4,660          | 32,305         | 20,000           | 20,000         | -                |  | 20,000           | -              | 20,000           | 20,000           | 20,000           | 20,000           |
| MV Water Expense | Legal - Elk Run                | -              | -              | 5,000            | 5,000          | -                |  | 5,000            | -              | 5,000            | 5,000            | 5,000            | 5,000            |
| MV Water Expense | Legal - TSG Water              | -              | -              | 15,000           | 15,000         | -                |  | 15,000           | -              | 15,000           | 15,000           | 15,000           | 15,000           |
| MV Water Expense | Water Sample Analysis          | 9,098          | 4,899          | 15,000           | 15,000         | -                |  | 15,000           | -              | 15,000           | 15,000           | 15,000           | 15,000           |
| MV Water Expense | Water Augmentation Plan (1)    | 19,815         | 25,330         | 30,000           | 30,000         | -                |  | 30,000           | -              | 30,000           | 30,000           | 30,000           | 30,000           |
| MV Water Expense | Janitorial/Trash Removal       | 1,560          | 1,560          | 1,586            | 1,586          | -                |  | 1,586            | -              | 1,586            | 1,586            | 1,586            | 1,586            |
| MV Water Expense | Vehicle Repair & Maintenance   | 22,903         | 35,620         | 30,897           | 30,897         | -                |  | 31,445           | 548            | 32,003           | 32,573           | 33,155           | 33,747           |
| MV Water Expense | Software Support               | 1,280          | 1,722          | 2,500            | 2,500          | -                |  | 1,500            | (1,000)        | 1,500            | 1,500            | 1,500            | 1,500            |
| MV Water Expense | Backflow Testing               | -              | -              | -                | -              | -                |  | 2,500            | 2,500          | 2,500            | 2,500            | 2,500            | 2,500            |
| MV Water Expense | Facility Expenses              | 1,053          | 1,222          | 1,170            | 1,170          | -                |  | 1,170            | -              | 1,170            | 1,170            | 1,170            | 1,170            |
| MV Water Expense | Insurance                      | 15,506         | 12,223         | 20,000           | 20,000         | -                |  | 20,000           | -              | 20,000           | 20,000           | 20,000           | 20,000           |
| MV Water Expense | Communications                 | 4,120          | 4,593          | 4,329            | 4,329          | -                |  | 4,329            | -              | 4,329            | 4,329            | 4,329            | 4,329            |
| MV Water Expense | Internet Services              | 2,011          | 2,011          | 2,208            | 2,208          | -                |  | 2,208            | -              | 2,252            | 2,252            | 2,252            | 2,252            |
| MV Water Expense | Dues & Fees                    | 2,281          | 2,459          | 2,500            | 2,500          | -                |  | 1,500            | (1,000)        | 1,500            | 1,500            | 1,500            | 1,500            |
| MV Water Expense | Travel-Education & Training    | 510            | 147            | 5,000            | 5,000          | -                |  | 5,000            | -              | 5,000            | 5,000            | 5,000            | 5,000            |
| MV Water Expense | Invoice Processing             | 3,713          | 3,695          | 3,500            | 3,500          | -                |  | 4,000            | 500            | 4,000            | 4,000            | 4,000            | 4,000            |
| MV Water Expense | Online Payment Processing Fees | 19,278         | 17,084         | 18,000           | 18,000         | -                |  | 20,000           | 2,000          | 20,000           | 20,000           | 20,000           | 20,000           |
| MV Water Expense | Postage & Freight              | 4,631          | 4,539          | 5,772            | 5,772          | -                |  | 5,772            | -              | 5,772            | 5,772            | 5,772            | 5,772            |
| MV Water Expense | General Supplies & Materials   | 20,182         | 20,623         | 20,955           | 20,955         | -                |  | 20,955           | -              | 20,955           | 20,955           | 20,955           | 20,955           |
| MV Water Expense | Supplies - Chlorine            | 13,630         | 10,564         | 15,450           | 15,450         | -                |  | 15,450           | -              | 15,450           | 15,450           | 15,450           | 15,450           |
| MV Water Expense | Supplies - Office              | 1,682          | 1,515          | 1,714            | 1,714          | -                |  | 1,714            | -              | 1,714            | 1,714            | 1,714            | 1,714            |
| MV Water Expense | Meter Purchases                | 6,637          | 1,716          | 3,200            | 3,200          | -                |  | 3,200            | -              | 3,200            | 3,200            | 3,200            | 3,200            |
| MV Water Expense | Business Meals                 | 60             | 337            | 150              | 150            | -                |  | 150              | -              | 150              | 150              | 150              | 150              |
| MV Water Expense | Utilities - Natural Gas        | 1,624          | 1,850          | 3,270            | 3,270          | -                |  | 3,401            | 131            | 3,537            | 3,678            | 3,825            | 3,978            |
| MV Water Expense | Utilities - Electricity        | 278,310        | 278,384        | 344,409          | 300,000        | (44,409)         |  | 309,000          | 9,000          | 318,270          | 327,818          | 337,653          | 347,782          |
| MV Water Expense | Utilities - Gasoline           | 3,715          | 4,746          | 9,211            | 9,211          | -                |  | 9,395            | 184            | 9,583            | 9,775            | 9,970            | 10,170           |
| MV Water Expense | Pump Replacement               | 22,813         | 8,809          | 23,397           | 23,397         | -                |  | 23,397           | -              | 23,397           | 23,397           | 23,397           | 23,397           |
| MV Water Expense | Tank Maintenance               | -              | 3,850          | 100,000          | 10,000         | (90,000)         |  | 100,000          | 90,000         | 10,000           | 10,000           | 10,000           | 10,000           |
| MV Water Expense | Water Conservation Incentives  | 20,000         | (10,957)       | 5,000            | 5,000          | -                |  | 5,000            | -              | 5,000            | 5,000            | 5,000            | 5,000            |
| <b>Total</b>     |                                | <b>883,342</b> | <b>864,433</b> | <b>1,123,518</b> | <b>985,717</b> | <b>(137,801)</b> |  | <b>1,097,075</b> | <b>111,358</b> | <b>1,020,598</b> | <b>1,034,542</b> | <b>1,048,968</b> | <b>1,063,894</b> |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Water & Sewer Fund

| Worksheet                                    | Account Name                   |              |              | 2018          |            | 2018        |           | 2019        |                 | 2019            |                 | 2020 Long       | 2021 Long | 2022 Long | 2023 Long |
|--|--------------------------------|--------------|--------------|---------------|------------|-------------|-----------|-------------|-----------------|-----------------|-----------------|-----------------|-----------|-----------|-----------|
|  |                                | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed  | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |           |           |           |
| (1) Augmentation water lease with Trout Lake |                                |              |              |               |            |             |           |             |                 |                 |                 |                 |           |           |           |
| Ski Ranches Water Expense                    | Salaries & Wages               | 3,670        | 23,832       | 8,131         | 10,000     | 1,869       | 10,320    | 320         |                 | 10,320          | 10,320          | 10,320          |           | 10,320    |           |
| Ski Ranches Water Expense                    | Group Insurance                | 543          | 672          | 673           | 673        | -           | 673       | -           |                 | 707             | 742             | 779             |           | 818       |           |
| Ski Ranches Water Expense                    | Dependent Health Reimbursement | -            | -            | 1,251         | 1,251      |             | 1,251     | -           |                 | 1,251           | 1,251           | 1,251           |           | 1,251     |           |
| Ski Ranches Water Expense                    | PERA & Payroll Taxes           | 676          | 3,353        | 506           | 1,538      | 1,032       | 1,587     | 49          |                 | 1,587           | 1,587           | 1,587           |           | 1,587     |           |
| Ski Ranches Water Expense                    | PERA 401K                      | 228          | 601          | -             | -          | -           | -         | -           |                 | -               | -               | -               |           | -         |           |
| Ski Ranches Water Expense                    | Water Sample Analysis          | 522          | 954          | 3,309         | 3,309      | -           | 2,500     | (809)       |                 | 2,500           | 2,500           | 2,500           |           | 2,500     |           |
| Ski Ranches Water Expense                    | Vehicle Repair & Maintenance   | 5,114        | 10,976       | 10,744        | 10,744     | -           | 11,066    | 322         |                 | 11,398          | 11,740          | 12,092          |           | 12,455    |           |
| Ski Ranches Water Expense                    | Dues & Fees                    | 226          | 274          | 150           | 150        | -           | 150       | -           |                 | 150             | 150             | 150             |           | 150       |           |
| Ski Ranches Water Expense                    | General Supplies & Materials   | 1,744        | (62)         | 1,515         | 1,515      | -           | 1,560     | 45          |                 | 1,607           | 1,655           | 1,705           |           | 1,756     |           |
| Ski Ranches Water Expense                    | Chlorine                       | 1,700        | 1,700        | 2,060         | 2,060      | -           | 250       | (1,810)     |                 | 258             | 265             | 273             |           | 281       |           |
| Ski Ranches Water Expense                    | Supplies-Safety                | 80           | 234          | 200           | 200        | -           | 200       | -           |                 | 200             | 200             | 200             |           | 200       |           |
| Ski Ranches Water Expense                    | Meter Purchases                | 1,632        | -            | 2,040         | 2,040      | -           | 500       | (1,540)     |                 | 500             | 500             | 500             |           | 500       |           |
| Ski Ranches Water Expense                    | Utilities - Natural Gas        | 492          | 896          | 1,746         | 1,746      | -           | 1,746     | -           |                 | 1,746           | 1,746           | 1,746           |           | 1,746     |           |
| Ski Ranches Water Expense                    | Utilities - Electricity        | 2,057        | 1,634        | 3,150         | 3,150      | -           | 3,276     | 126         |                 | 3,407           | 3,543           | 3,685           |           | 3,832     |           |
| Ski Ranches Water Expense                    | Utilities - Gasoline           | 210          | 285          | 958           | 958        | -           | 958       | -           |                 | 958             | 958             | 958             |           | 958       |           |
| Ski Ranches Water Expense                    | Tank And Pipe Replacement      | -            | 20,129       | 5,850         | 5,850      | -           | 5,850     | -           |                 | 5,850           | 5,850           | 5,850           |           | 5,850     |           |
| Total  |                                | 18,894       | 65,478       | 42,283        | 45,184     | 2,901       | 41,888    | (3,296)     |                 | 42,439          | 43,008          | 43,597          |           | 44,205    |           |
|  |                                |              |              |               |            |             |           |             |                 |                 |                 |                 |           |           |           |
| Water/Sewer Capital Expense                  | Water Rights                   | 37,403       | 6,524        | 15,000        | 15,000     | -           | -         | (15,000)    |                 | -               | -               | -               |           | -         |           |
| Water/Sewer Capital Expense                  | Leak Detection System (1)      | -            | -            | -             | -          | -           | 30,000    | 30,000      |                 | -               | -               | -               |           | -         |           |
| Water/Sewer Capital Expense                  | Vehicles (2)                   | -            | 39,724       | 28,000        | 28,000     | -           | -         | (28,000)    |                 | -               | -               | 28,000          |           | -         |           |
| Water/Sewer Capital Expense                  | Miscellaneous FF&E (3)         | -            | -            | -             | -          | -           | -         | -           |                 | -               | 10,000          | -               |           | 2,500,000 |           |
| Water/Sewer Capital Expense                  | Arizona Water Line             | 29,150       | -            | -             | -          | -           | -         | -           |                 | -               | -               | -               |           | -         |           |
| Water/Sewer Capital Expense                  | Ski Ranches Capital            | -            | 25,191       | 250,000       | 250,000    | -           | 250,000   | -           |                 | 250,000         | 250,000         | 250,000         |           | 250,000   |           |
| Water/Sewer Capital Expense                  | Power Generators               | 147,210      | 1,500        | 150,000       | 95,000     | (55,000)    | 55,000    | (40,000)    |                 | 150,000         | -               | -               |           | -         |           |
| Water/Sewer Capital Expense                  | Lift 7 Waterline               | -            | 245,863      | -             | -          | -           | -         | -           |                 | -               | -               | -               |           | -         |           |
| Water/Sewer Capital Expense                  | Regional Sewer Capital         | 178,814      | 70,351       | 761,250       | 335,300    | (425,950)   | 796,950   | 461,650     |                 | 387,608         | 1,159,200       | 2,282,175       |           | 1,141,088 |           |
| Water/Sewer Capital Expense                  | Wells - New (4)                | -            | -            | -             | 25,000     | 25,000      | 165,000   | 140,000     |                 | 165,000         | 165,000         | 165,000         |           | 165,000   |           |
| Water/Sewer Capital Expense                  | San Miguel Pump (5)            | -            | -            | 175,000       | 175,000    | -           | -         | (175,000)   |                 | -               | -               | -               |           | 200,000   |           |
| Total  |                                | 392,577      | 389,153      | 1,379,250     | 923,300    | (455,950)   | 1,296,950 | 373,650     |                 | 952,608         | 1,584,200       | 2,725,175       |           | 4,256,088 |           |

- (1) 2019 Replace Leak Correlator Equipment  
(2) 2022 Replace 2008 Dodge Dakota  
(3) Replace Supply Lines @ Double Cabin Tank Site 2021, 2023 New meter reading system  
(4) 2018-2019 YBR Well  
(5) 2023 Replace Pump

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**  
**Broadband Fund**

| Worksheet                               | Account Name                    |                                      |                  | 2018             | 2018             | 2019             | 2019             | 2020 Long        | 2021 Long        | 2022 Long        | 2023 Long        |                  |                  |
|---|---------------------------------|--------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|   |                                 | Actuals 2016                         | Actuals 2017     | 2018 Original    | Forecasted       | Adjustments      | Proposed         | Adjustments      | Term Projection  | Term Projection  | Term Projection  | Term Projection  |                  |
| <u>Summary</u>                          |                                 |                                      |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <u>Revenues</u>                         |                                 |                                      |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|   | Cable Revenues                  | 860,098                              | 890,845          | 1,002,395        | 996,358          | (6,037)          | 1,016,752        | 20,394           | 1,026,552        | 1,036,548        | 1,046,744        | 1,057,144        |                  |
|   | Internet Revenues               | 864,644                              | 947,404          | 877,312          | 908,479          | 31,167           | 948,479          | 40,000           | 958,479          | 968,679          | 979,083          | 989,695          |                  |
|   | Phone Revenues                  | 37,495                               | 37,465           | 35,987           | 40,000           | 4,013            | 42,000           | 2,000            | 43,000           | 44,000           | 45,000           | 46,000           |                  |
|   | Miscellaneous Revenues          | 56,367                               | 70,155           | 62,764           | 63,840           | 1,076            | 68,640           | 4,800            | 68,640           | 68,640           | 68,640           | 68,640           |                  |
|   | <b>Total Revenues</b>           | <b>1,818,604</b>                     | <b>1,945,869</b> | <b>1,978,458</b> | <b>2,008,677</b> | <b>30,219</b>    | <b>2,075,871</b> | <b>67,194</b>    | <b>2,096,671</b> | <b>2,117,867</b> | <b>2,139,467</b> | <b>2,161,479</b> |                  |
| <u>Expenses</u>                         |                                 |                                      |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|   | Cost of Cable Sales             | 784,883                              | 792,333          | 904,894          | 858,837          | (46,057)         | 874,964          | 16,127           | 904,764          | 906,935          | 909,128          | 911,345          |                  |
|   | Cost of Internet Sales          | 232,132                              | 214,500          | 204,000          | 211,116          | 7,116            | 211,116          | -                | 211,116          | 211,116          | 168,000          | 168,000          |                  |
|   | Cost of Phone Sales             | 24,905                               | 24,240           | 27,000           | 25,000           | (2,000)          | 26,000           | 1,000            | 27,000           | 28,000           | 29,000           | 30,000           |                  |
|   | Operations                      | 532,128                              | 551,251          | 664,443          | 660,501          | (3,942)          | 605,998          | (54,503)         | 611,146          | 611,902          | 616,024          | 620,320          |                  |
|   | Broadband Fund Contingency      | -                                    | 55               | 3,000            | 3,000            | -                | 3,000            | -                | 3,000            | 3,000            | 3,000            | 2,500            |                  |
|   | <b>Total Expense</b>            | <b>1,574,048</b>                     | <b>1,582,379</b> | <b>1,803,337</b> | <b>1,758,454</b> | <b>(44,883)</b>  | <b>1,721,078</b> | <b>(37,376)</b>  | <b>1,757,026</b> | <b>1,760,952</b> | <b>1,725,152</b> | <b>1,732,165</b> |                  |
| <u>Capital</u>                          |                                 |                                      |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|   | Capital Outlay                  | 51,774                               | 131,574          | 87,500           | 294,000          | 206,500          | 1,561,645        | 1,267,645        | 1,555,725        | 150,895          | 38,500           | 6,500            |                  |
|   | <b>Total Capital</b>            | <b>51,774</b>                        | <b>131,574</b>   | <b>87,500</b>    | <b>294,000</b>   | <b>206,500</b>   | <b>1,561,645</b> | <b>1,267,645</b> | <b>1,555,725</b> | <b>150,895</b>   | <b>38,500</b>    | <b>6,500</b>     |                  |
| <u>Other Sources/Uses</u>               |                                 |                                      |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|   | Broadband Other Source/Uses     | Transfer (To)/From General Fund      | -                | -                | (10,000)         | 74,922           | 84,922           | 1,377,588        | 1,302,666        | 1,403,902        | -                | -                |                  |
|   | Broadband Other Source/Uses     | Transfer To GF - Overhead Allocation | (127,762)        | (145,028)        | (157,258)        | (163,416)        | (6,158)          | (170,736)        | (7,320)          | (187,823)        | (187,190)        | (185,242)        | (187,534)        |
|   | <b>Total Other Sources/Uses</b> |                                      | <b>(127,762)</b> | <b>(145,028)</b> | <b>(167,258)</b> | <b>(88,494)</b>  | <b>78,764</b>    | <b>1,206,852</b> | <b>1,295,346</b> | <b>1,216,080</b> | <b>(187,190)</b> | <b>(185,242)</b> | <b>(187,534)</b> |
| <b>Surplus (Deficit)</b>                |                                 |                                      | <b>65,019</b>    | <b>86,888</b>    | <b>(79,637)</b>  | <b>(132,271)</b> | <b>(52,634)</b>  | <b>-</b>         | <b>132,271</b>   | <b>-</b>         | <b>18,829</b>    | <b>190,573</b>   | <b>235,281</b>   |
| <b>Beginning Available Fund Balance</b> |                                 |                                      | <b>60,000</b>    | <b>125,019</b>   | <b>211,908</b>   | <b>132,271</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>18,829</b>    | <b>209,402</b>   | <b>-</b>         |
| <b>Ending Available Fund Balance</b>    |                                 |                                      | <b>125,019</b>   | <b>211,908</b>   | <b>132,271</b>   | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>18,829</b>    | <b>209,402</b>   | <b>444,682</b>   | <b>-</b>         |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**  
**Broadband Fund**

| Worksheet                    | Account Name                       |              |              | 2018          |            | 2018        |           | 2019        |                 | 2019            |                 | 2020 Long       | 2021 Long | 2022 Long | 2023 Long |
|------------------------------|------------------------------------|--------------|--------------|---------------|------------|-------------|-----------|-------------|-----------------|-----------------|-----------------|-----------------|-----------|-----------|-----------|
|                              |                                    | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed  | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |           |           |           |
| <u>Revenues</u>              |                                    |              |              |               |            |             |           |             |                 |                 |                 |                 |           |           |           |
| Cable Revenues               | Basic Residential                  | 381,816      | 426,449      | 469,606       | 469,606    | -           | 490,000   | 20,394      | 499,800         | 509,796         | 519,992         | 530,392         |           |           |           |
| Cable Revenues               | Basic Bulk                         | 167,789      | 163,126      | 219,792       | 225,000    | 5,208       | 225,000   | -           | 225,000         | 225,000         | 225,000         | 225,000         |           |           |           |
| Cable Revenues               | Premium Pay Revenue                | 50,652       | 46,960       | 51,005        | 51,005     | -           | 51,005    | -           | 51,005          | 51,005          | 51,005          | 51,005          |           |           |           |
| Cable Revenues               | Bulk Premium                       | 32,596       | 31,437       | 30,618        | 30,618     | -           | 30,618    | -           | 30,618          | 30,618          | 30,618          | 30,618          |           |           |           |
| Cable Revenues               | Digital                            | 68,303       | 63,230       | 71,245        | 60,000     | (11,245)    | 60,000    | -           | 60,000          | 60,000          | 60,000          | 60,000          |           |           |           |
| Cable Revenues               | HDTV                               | 154,538      | 155,414      | 156,049       | 156,049    | -           | 156,049   | -           | 156,049         | 156,049         | 156,049         | 156,049         |           |           |           |
| Cable Revenues               | Digital DMX Commercial             | 4,080        | 4,230        | 4,080         | 4,080      | -           | 4,080     | -           | 4,080           | 4,080           | 4,080           | 4,080           |           |           |           |
| Cable Revenues               | Pay Per View                       | 323          | -            | -             | -          | -           | -         | -           | -               | -               | -               | -               |           |           |           |
| Total Cable Revenues         |                                    | 860,098      | 890,845      | 1,002,395     | 996,358    | (6,037)     | 1,016,752 | 20,394      | 1,026,552       | 1,036,548       | 1,046,744       | 1,057,144       |           |           |           |
| Internet Revenues            | High Speed Internet                | 466,946      | 506,835      | 444,308       | 460,000    | 15,692      | 500,000   | 40,000      | 510,000         | 520,200         | 530,604         | 541,216         |           |           |           |
| Internet Revenues            | Bulk Internet                      | 151,167      | 156,192      | 179,083       | 179,083    | -           | 179,083   | -           | 179,083         | 179,083         | 179,083         | 179,083         |           |           |           |
| Internet Revenues            | Non Subscriber High Speed Internet | 202,117      | 234,660      | 204,525       | 220,000    | 15,475      | 220,000   | -           | 220,000         | 220,000         | 220,000         | 220,000         |           |           |           |
| Internet Revenues            | Internet Business Class            | 44,414       | 49,717       | 49,396        | 49,396     | -           | 49,396    | -           | 49,396          | 49,396          | 49,396          | 49,396          |           |           |           |
| Total Internet Revenues      |                                    | 864,644      | 947,404      | 877,312       | 908,479    | 31,167      | 948,479   | 40,000      | 958,479         | 968,679         | 979,083         | 989,695         |           |           |           |
| Broadband Misc Revenues      | High Speed Static Address          | 5,317        | 4,937        | -             | -          | -           | -         | -           | -               | -               | -               | -               |           |           |           |
| Broadband Misc Revenues      | Other-Advertising Revenue          | 3,631        | 5,458        | 424           | 2,500      | 2,076       | 2,500     | -           | 2,500           | 2,500           | 2,500           | 2,500           |           |           |           |
| Broadband Misc Revenues      | Other-Labor                        | 2,804        | 2,815        | 4,000         | 3,000      | (1,000)     | 3,000     | -           | 3,000           | 3,000           | 3,000           | 3,000           |           |           |           |
| Broadband Misc Revenues      | Other - Parts                      | 525          | 7,525        | 4,500         | 4,500      | -           | 4,500     | -           | 4,500           | 4,500           | 4,500           | 4,500           |           |           |           |
| Broadband Misc Revenues      | Leased Fiber Access                | -            | -            | -             | -          | -           | 4,800     | 4,800       | 4,800           | 4,800           | 4,800           | 4,800           |           |           |           |
| Broadband Misc Revenues      | Other-Connection Fees              | 17,500       | 20,051       | 20,000        | 20,000     | -           | 20,000    | -           | 20,000          | 20,000          | 20,000          | 20,000          |           |           |           |
| Broadband Misc Revenues      | Cable Equipment Rental             | 11,786       | 8,922        | 16,000        | 16,000     | -           | 16,000    | -           | 16,000          | 16,000          | 16,000          | 16,000          |           |           |           |
| Broadband Misc Revenues      | Other-Leased Access Revenue        | 5,340        | 5,340        | 5,340         | 5,340      | -           | 5,340     | -           | 5,340           | 5,340           | 5,340           | 5,340           |           |           |           |
| Broadband Misc Revenues      | Other-Late Payment Fees            | 8,050        | 13,930       | 12,500        | 12,500     | -           | 12,500    | -           | 12,500          | 12,500          | 12,500          | 12,500          |           |           |           |
| Broadband Misc Revenues      | Other-NSF Fees                     | 150          | 25           | -             | -          | -           | -         | -           | -               | -               | -               | -               |           |           |           |
| Broadband Misc Revenues      | Other-Recovery Income              | 1,035        | 985          | -             | -          | -           | -         | -           | -               | -               | -               | -               |           |           |           |
| Broadband Misc Revenues      | Channel Revenue                    | 174          | 121          | -             | -          | -           | -         | -           | -               | -               | -               | -               |           |           |           |
| Broadband Misc Revenues      | Miscellaneous Revenue              | 55           | 47           | -             | -          | -           | -         | -           | -               | -               | -               | -               |           |           |           |
| Total Miscellaneous Revenues |                                    | 56,367       | 70,155       | 62,764        | 63,840     | 1,076       | 68,640    | 4,800       | 68,640          | 68,640          | 68,640          | 68,640          |           |           |           |
| Phone Revenues               | Basic Phone Service                | 37,091       | 37,113       | 35,987        | 40,000     | 4,013       | 42,000    | 2,000       | 43,000          | 44,000          | 45,000          | 46,000          |           |           |           |
| Phone Revenues               | Changes To Service Fee             | 210          | 75           | -             | -          | -           | -         | -           | -               | -               | -               | -               |           |           |           |
| Phone Revenues               | Long Distance Charges              | 194          | 277          | -             | -          | -           | -         | -           | -               | -               | -               | -               |           |           |           |
| Total Phone Revenues         |                                    | 37,495       | 37,465       | 35,987        | 40,000     | 4,013       | 42,000    | 2,000       | 43,000          | 44,000          | 45,000          | 46,000          |           |           |           |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**  
**Broadband Fund**

| Worksheet                    | Account Name                 |              |              | 2018          |            | 2018        |          | 2019        |                 | 2019            |                 | 2020 Long       | 2021 Long | 2022 Long | 2023 Long |
|------------------------------|------------------------------|--------------|--------------|---------------|------------|-------------|----------|-------------|-----------------|-----------------|-----------------|-----------------|-----------|-----------|-----------|
|                              |                              | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |           |           |           |
| <u>Cost of Sales</u>         |                              |              |              |               |            |             |          |             |                 |                 |                 |                 |           |           |           |
| Cable Cost of Sales          | Basic Programming Fee        | 589,918      | 601,820      | 693,048       | 655,000    | (38,048)    | 668,100  | 13,100      | 694,824         | 694,824         | 694,824         | 694,824         |           |           |           |
| Cable Cost of Sales          | Copyright Royalties          | 7,140        | 6,422        | 7,345         | 7,345      | -           | 7,418    | 73          | 7,493           | 7,568           | 7,643           | 7,720           |           |           |           |
| Cable Cost of Sales          | Broadcast Retransmission     | -            | 2,857        | -             | -          | -           | -        | -           | -               | -               | -               | -               |           |           |           |
| Cable Cost of Sales          | Premium Program Fees         | 92,794       | 83,380       | 99,750        | 92,000     | (7,750)     | 93,840   | 1,840       | 95,717          | 96,674          | 97,641          | 98,617          |           |           |           |
| Cable Cost of Sales          | Digital - Basic Program Fees | 79,166       | 84,543       | 88,908        | 88,908     | -           | 89,797   | 889         | 90,695          | 91,602          | 92,518          | 93,443          |           |           |           |
| Cable Cost of Sales          | TV Guide Programming         | 6,606        | 6,786        | 6,824         | 6,824      | -           | 6,960    | 136         | 7,100           | 7,242           | 7,387           | 7,534           |           |           |           |
| Cable Cost of Sales          | HDTV                         | 3,536        | 3,605        | 6,259         | 6,000      | (259)       | 6,060    | 60          | 6,121           | 6,182           | 6,244           | 6,306           |           |           |           |
| Cable Cost of Sales          | Pay Per View Fees            | 3,823        | -            | -             | -          | -           | -        | -           | -               | -               | -               | -               |           |           |           |
| Cable Cost of Sales          | TV Everywhere Fees           | 1,902        | 2,920        | 2,760         | 2,760      | -           | 2,788    | 28          | 2,815           | 2,844           | 2,872           | 2,901           |           |           |           |
| Total Cable Cost of Sales    |                              | 784,883      | 792,333      | 904,894       | 858,837    | (46,057)    | 874,964  | 16,127      | 904,764         | 906,935         | 909,128         | 911,345         |           |           |           |
| Phone Cost of Sales          | Phone Service Costs          | 24,905       | 24,240       | 27,000        | 25,000     | (2,000)     | 26,000   | 1,000       | 27,000          | 28,000          | 29,000          | 30,000          |           |           |           |
| Phone Cost of Sales          | Connection Fees-Phone        | -            | -            | -             | -          | -           | -        | -           | -               | -               | -               | -               |           |           |           |
| Total Phone Cost of Sales    |                              | 24,905       | 24,240       | 27,000        | 25,000     | (2,000)     | 26,000   | 1,000       | 27,000          | 28,000          | 29,000          | 30,000          |           |           |           |
| Internet Cost of Sales       | Internet Costs               | 232,132      | 214,500      | 204,000       | 211,116    | 7,116       | 211,116  | -           | 211,116         | 211,116         | 168,000         | 168,000         |           |           |           |
| Total Internet Cost of Sales |                              | 232,132      | 214,500      | 204,000       | 211,116    | 7,116       | 211,116  | -           | 211,116         | 211,116         | 168,000         | 168,000         |           |           |           |

**Capital**

|                        |                     |               |                |               |                |                |  |                  |                  |                  |                |               |              |
|------------------------|---------------------|---------------|----------------|---------------|----------------|----------------|--|------------------|------------------|------------------|----------------|---------------|--------------|
| Broadband Fund Capital | Test Equipment      | -             | -              | 2,500         | 2,500          | -              |  | 6,500            | 4,000            | 6,500            | 6,500          | 6,500         | 6,500        |
| Broadband Fund Capital | Software Upgrades   | 48,649        | -              | -             | -              | -              |  | -                | -                | -                | -              | -             | -            |
| Broadband Fund Capital | Vehicles            | -             | -              | 30,000        | 32,500         | 2,500          |  | 32,500           | -                | -                | -              | 32,000        | -            |
| Broadband Fund Capital | Equipment           | 3,125         | 634            | 5,000         | 9,000          | 4,000          |  | -                | (9,000)          | -                | -              | -             | -            |
| Broadband Fund Capital | System Upgrades (1) | -             | 130,940        | 50,000        | 250,000        | 200,000        |  | 1,522,645        | 1,272,645        | 1,549,225        | 144,395        | -             | -            |
| <b>Total Capital</b>   |                     | <b>51,774</b> | <b>131,574</b> | <b>87,500</b> | <b>294,000</b> | <b>206,500</b> |  | <b>1,561,645</b> | <b>1,267,645</b> | <b>1,555,725</b> | <b>150,895</b> | <b>38,500</b> | <b>6,500</b> |

(1) 2019 engineering and start of build

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**  
**Broadband Fund**

| Worksheet              | Account Name                   |              |              | 2018          |            | 2018        | 2019     | 2019        | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|------------------------|--------------------------------|--------------|--------------|---------------|------------|-------------|----------|-------------|-----------------|-----------------|-----------------|-----------------|
|                        |                                | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |
| <u>Operating Costs</u> |                                |              |              |               |            |             |          |             |                 |                 |                 |                 |
| Operating Costs        | Salaries & Wages               | 238,713      | 252,007      | 256,810       | 257,204    | 394         | 265,435  | 8,231       | 265,435         | 265,435         | 265,435         | 265,435         |
| Operating Costs        | Housing Allowance              | 12,554       | 12,517       | 12,706        | 12,840     | 134         | 12,840   | -           | 12,840          | 12,840          | 12,840          | 12,840          |
| Operating Costs        | Group Insurance                | 52,050       | 52,454       | 49,185        | 49,964     | 779         | 50,000   | 36          | 52,500          | 55,125          | 57,881          | 60,775          |
| Operating Costs        | Dependent Health Reimbursement | (3,620)      | (3,764)      | (4,356)       | (4,356)    | -           | (4,356)  | -           | (4,356)         | (4,356)         | (4,356)         | (4,356)         |
| Operating Costs        | PERA & Payroll Taxes           | 36,576       | 38,523       | 39,497        | 39,558     | 61          | 40,824   | 1,266       | 40,824          | 40,824          | 40,824          | 40,824          |
| Operating Costs        | PERA 401K                      | 18,679       | 20,790       | 20,095        | 21,862     | 1,767       | 22,562   | 700         | 22,562          | 22,562          | 22,562          | 22,562          |
| Operating Costs        | Workers Compensation           | 3,947        | 5,539        | 4,927         | 5,500      | 573         | 5,775    | 275         | 6,064           | 6,367           | 6,685           | 7,020           |
| Operating Costs        | Other Employee Benefits        | 3,240        | 3,500        | 3,580         | 3,580      | -           | 3,580    | -           | 3,580           | 3,580           | 3,580           | 3,580           |
| Operating Costs        | Uniforms                       | 564          | 464          | 500           | 500        | -           | 500      | -           | 500             | 500             | 500             | 500             |
| Operating Costs        | Operations Consulting          | -            | -            | 60,000        | 60,000     | -           | -        | (60,000)    | -               | -               | -               | -               |
| Operating Costs        | Bad Debt Expense               | 1,523        | (589)        | 5,000         | 5,000      | -           | 5,000    | -           | 5,000           | 5,000           | 5,000           | 5,000           |
| Operating Costs        | Technical - Computer Support   | 38,279       | 50,379       | 47,000        | 47,000     | -           | 47,940   | 940         | 48,899          | 49,877          | 50,874          | 51,892          |
| Operating Costs        | Call Center Fees               | 1,416        | 1,416        | 1,573         | 1,573      | -           | 1,573    | -           | 1,573           | 1,573           | 1,573           | 1,573           |
| Operating Costs        | Janitorial/Trash Removal       | 1,560        | 1,560        | 1,586         | 1,586      | -           | 1,586    | -           | 1,586           | 1,586           | 1,586           | 1,586           |
| Operating Costs        | R/M - Head End                 | 21,542       | 20,088       | 15,000        | 15,000     | -           | 20,000   | 5,000       | 20,000          | 20,000          | 20,000          | 20,000          |
| Operating Costs        | R/M - Plant                    | 3,350        | 14,012       | 25,000        | 25,000     | -           | 25,000   | -           | 25,000          | 25,000          | 25,000          | 25,000          |
| Operating Costs        | Vehicle Repair & Maintenance   | 157          | -            | 2,500         | 1,750      | (750)       | 1,500    | (250)       | 1,500           | 1,500           | 1,500           | 1,500           |
| Operating Costs        | Vehicle Repair & Maintenance   | 102          | 116          | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Operating Costs        | Vehicle Repair & Maintenance   | 155          | 422          | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Operating Costs        | Vehicle Repair & Maintenance   | 76           | -            | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Operating Costs        | Vehicle Repair & Maintenance   | 601          | 152          | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Operating Costs        | Facility Expenses              | 1,760        | 1,199        | 2,000         | 2,000      | -           | 2,000    | -           | 2,000           | 2,000           | 2,000           | 2,000           |
| Operating Costs        | Insurance                      | 3,457        | 3,555        | 3,675         | 3,675      | -           | 3,675    | -           | 3,675           | 3,675           | 3,675           | 3,675           |
| Operating Costs        | Communications                 | 7,557        | 6,678        | 5,578         | 5,578      | -           | 5,578    | -           | 5,578           | 5,578           | 5,578           | 5,578           |
| Operating Costs        | Marketing & Advertising        | 246          | 105          | 7,500         | 5,000      | (2,500)     | 5,000    | -           | 5,000           | 5,000           | 5,000           | 5,000           |
| Operating Costs        | TCTV 12 Support                | 10,000       | 5,000        | -             | -          | -           | -        | -           | -               | -               | -               | -               |
| Operating Costs        | Dues & Fees                    | 956          | 1,585        | 500           | 800        | 300         | 2,000    | 1,200       | 3,200           | -               | -               | -               |
| Operating Costs        | Travel, Education & Training   | 3,699        | 3,023        | 6,000         | 8,000      | 2,000       | 6,000    | (2,000)     | 6,000           | 6,000           | 6,000           | 6,000           |
| Operating Costs        | Contract Labor                 | 1,375        | 635          | 5,000         | 5,000      | -           | 5,000    | -           | 5,000           | 5,000           | 5,000           | 5,000           |
| Operating Costs        | Cable Locates                  | 226          | 275          | 600           | 600        | -           | 600      | -           | 600             | 600             | 600             | 600             |
| Operating Costs        | Invoice Processing             | 3,508        | 3,095        | 3,600         | 3,600      | -           | 3,600    | -           | 3,700           | 3,750           | 3,800           | 3,850           |
| Operating Costs        | Online Payment Processing Fees | 15,208       | 15,099       | 15,500        | 15,500     | -           | 15,600   | 100         | 15,700          | 15,700          | 15,700          | 15,700          |
| Operating Costs        | Postage & Freight              | 4,317        | 4,322        | 5,200         | 5,200      | -           | 5,200    | -           | 5,200           | 5,200           | 5,200           | 5,200           |
| Operating Costs        | General Supplies & Materials   | 1,935        | 2,803        | 7,000         | 7,000      | -           | 7,000    | -           | 7,000           | 7,000           | 7,000           | 7,000           |
| Operating Costs        | Supplies - Office              | 1,841        | 1,910        | 2,550         | 2,550      | -           | 2,550    | -           | 2,550           | 2,550           | 2,550           | 2,550           |
| Operating Costs        | DVR'S                          | 13,339       | 4,918        | 25,000        | 20,000     | (5,000)     | 10,000   | (10,000)    | 10,000          | 10,000          | 10,000          | 10,000          |
| Operating Costs        | Digital Cable Terminals        | 2,583        | 1,969        | -             | -          | -           | -        | -           | -               | -               | -               | -               |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**  
**Broadband Fund**

| Worksheet                    | Account Name            |                |                | 2018           |                | 2018           |                | 2019            |  | 2020 Long          | 2021 Long          | 2022 Long          | 2023 Long          |
|------------------------------|-------------------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|--|--------------------|--------------------|--------------------|--------------------|
|                              |                         | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments    | Proposed       | Adjustments     |  | Term<br>Projection | Term<br>Projection | Term<br>Projection | Term<br>Projection |
| Operating Costs              | Cable Modems            | 5,838          | 3,078          | 5,000          | 3,000          | (2,000)        | 3,000          | -               |  | 3,000              | 3,000              | 3,000              | 3,000              |
| Operating Costs              | Wireless Routers        | -              | 280            | -              | -              | -              | -              | -               |  | -                  | -                  | -                  | -                  |
| Operating Costs              | Phone Terminals         | 1,439          | -              | 1,500          | 1,500          | -              | 1,500          | -               |  | 1,500              | 1,500              | 1,500              | 1,500              |
| Operating Costs              | Business Meals          | 612            | 1,303          | 300            | 500            | 200            | 500            | -               |  | 500                | 500                | 500                | 500                |
| Operating Costs              | Employee Appreciation   | 248            | 138            | 400            | 500            | 100            | 500            | -               |  | 500                | 500                | 500                | 500                |
| Operating Costs              | Utilities - Natural Gas | 492            | 896            | 986            | 986            | -              | 986            | -               |  | 986                | 986                | 986                | 986                |
| Operating Costs              | Utilities - Electricity | 17,941         | 17,220         | 21,608         | 21,608         | -              | 21,608         | -               |  | 21,608             | 21,608             | 21,608             | 21,608             |
| Operating Costs              | Utilities - Gasoline    | 2,088          | 2,579          | 4,343          | 4,343          | -              | 4,343          | -               |  | 4,343              | 4,343              | 4,343              | 4,343              |
| <b>Total Operating Costs</b> |                         | <b>532,128</b> | <b>551,251</b> | <b>664,443</b> | <b>660,501</b> | <b>(3,942)</b> | <b>605,998</b> | <b>(54,503)</b> |  | <b>611,146</b>     | <b>611,902</b>     | <b>616,024</b>     | <b>620,320</b>     |



Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Telluride Conference Center (TCC)

| Worksheet               | Account Name                               |              |              | 2018          |            | 2018        |          | 2019        |                 | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long |
|-------------------------|--|--------------|--------------|---------------|------------|-------------|----------|-------------|-----------------|-----------------|-----------------|-----------------|-----------|
|                         |  | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |           |
| TCC Expense             | Facility Expenses                          | -            | 58           | -             | -          | -           | -        | -           | -               | -               | -               | -               |           |
| TCC Expense             | Contract Labor (1)                         | -            | 5,000        | 50,000        | -          | (50,000)    | 50,000   | 50,000      | -               | -               | -               | -               |           |
| TCC Expense             | HOA Dues                                   | 82,422       | 88,467       | 89,352        | 89,352     | -           | 92,033   | 2,681       | 94,794          | 97,637          | 100,566         | 103,583         |           |
| TCC Expense             | Sales Collateral                           | 100,000      | 100,000      | 100,000       | 100,000    | -           | 100,000  | -           | 100,000         | 100,000         | 100,000         | 100,000         |           |
| TCC Expense             | Equipment                                  | 13,784       | 5,564        | 20,000        | 20,000     | -           | 20,000   | -           | 20,000          | 20,000          | 20,000          | 20,000          |           |
| Total Expense           |  | 196,206      | 199,089      | 259,352       | 209,352    | (50,000)    | 262,033  | 52,681      | 214,794         | 217,637         | 220,566         | 223,583         |           |
| TCC Other Sources/Uses  | Transfer (To)/From General Fund Operations | 196,206      | 193,525      | 259,352       | 209,352    | (50,000)    | 262,033  | 52,681      | 214,794         | 217,637         | 220,566         | 223,583         |           |
| TCC Other Sources/Uses  | Transfer (To)/From General Fund Cap/MR&R   | -            | 5,564        | -             | -          | -           | -        | -           | -               | -               | -               | -               |           |
| Total Other Source/Uses |  | 196,206      | 199,089      | 259,352       | 209,352    | (50,000)    | 262,033  | 52,681      | 214,794         | 217,637         | 220,566         | 223,583         |           |
| Surplus (Deficit)       |  | -            | -            | -             | -          | -           | -        | -           | -               | -               | -               | -               |           |

(1) 2019 Study/consulting for possible expansion (pushed from 2018)

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Gondola Fund

| Worksheet                       | Account Name                      |                  |                  | 2018             |                  | 2018            |  | 2019             |                  | 2020 Long        | 2021 Long        | 2022 Long        | 2023 Long        |
|---------------------------------|-----------------------------------|------------------|------------------|------------------|------------------|-----------------|--|------------------|------------------|------------------|------------------|------------------|------------------|
|                                 |                                   | Actuals 2016     | Actuals 2017     | 2018 Original    | Forecasted       | Adjustments     |  | Proposed         | Adjustments      | Term Projection  | Term Projection  | Term Projection  | Term Projection  |
|                                 | <u>Summary</u>                    |                  |                  |                  |                  |                 |  |                  |                  |                  |                  |                  |                  |
| <b>Revenues</b>                 |                                   |                  |                  |                  |                  |                 |  |                  |                  |                  |                  |                  |                  |
| Gondola Funding                 | TMVOA Operations Contribution     | 3,156,620        | 3,229,844        | 3,676,282        | 3,609,380        | (66,902)        |  | 3,841,128        | 231,747          | 3,845,272        | 3,843,658        | 3,850,305        | 3,878,699        |
| Gondola Funding                 | TMVOA Cap & Major Repairs Funding | 1,297,602        | 1,461,922        | 1,103,426        | 1,158,771        | 55,345          |  | 1,189,578        | 30,807           | 140,000          | 374,500          | 250,000          | 240,000          |
| <b>TMVOA Funding</b>            |                                   | <b>4,454,222</b> | <b>4,691,766</b> | <b>4,779,708</b> | <b>4,768,151</b> | <b>(11,557)</b> |  | <b>5,030,706</b> | <b>262,554</b>   | <b>3,985,272</b> | <b>4,218,158</b> | <b>4,100,305</b> | <b>4,118,699</b> |
| Gondola Funding                 | TSG - 1% Lift Ticket Contribution | 195,809          | 186,075          | 200,000          | 200,000          | -               |  | 200,000          | -                | 200,000          | 200,000          | 200,000          | 200,000          |
| Gondola Funding                 | Event Operations Funding          | 7,029            | 14,157           | -                | -                | -               |  | -                | -                | -                | -                | -                | -                |
| Gondola Funding                 | TOT Extended Ops Contribution     | 36,000           | 36,000           | 36,000           | 36,000           | -               |  | 36,000           | -                | 36,000           | 36,000           | 36,000           | 36,000           |
| Gondola Funding                 | Miscellaneous Revenue             | 3,658            | 591              | -                | -                | -               |  | -                | -                | -                | -                | -                | -                |
| Gondola Funding                 | CDOT Grant Funding - Ops          | 150,100          | 149,982          | 150,100          | 145,600          | (4,500)         |  | 141,240          | (4,360)          | 141,240          | 141,240          | 141,240          | 141,240          |
| Gondola Funding                 | CDOT Grant Funding - Cap/MR&R     | 808,977          | 88,000           | 784,000          | 737,063          | (46,937)        |  | 390,800          | (346,263)        | -                | -                | -                | -                |
| <b>Total Gondola Funding</b>    |                                   | <b>5,655,794</b> | <b>5,166,571</b> | <b>5,949,808</b> | <b>5,886,814</b> | <b>(62,994)</b> |  | <b>5,798,746</b> | <b>(88,069)</b>  | <b>4,362,512</b> | <b>4,595,398</b> | <b>4,477,545</b> | <b>4,495,939</b> |
|                                 |                                   |                  |                  |                  |                  |                 |  |                  |                  |                  |                  |                  |                  |
| <b>Expenditures</b>             |                                   |                  |                  |                  |                  |                 |  |                  |                  |                  |                  |                  |                  |
| Gondola Operations              |                                   | 1,646,880        | 1,655,099        | 1,902,608        | 1,775,317        | (127,291)       |  | 1,958,701        | 183,384          | 1,995,274        | 1,973,075        | 1,977,074        | 1,993,340        |
| Gondola Maintenance             |                                   | 1,117,757        | 1,140,923        | 1,257,115        | 1,296,886        | 39,771          |  | 1,348,650        | 51,764           | 1,354,263        | 1,368,356        | 1,374,953        | 1,381,696        |
| Overhead/Fixed Costs            |                                   | 404,450          | 386,335          | 463,994          | 424,556          | (39,438)        |  | 455,556          | 31,000           | 455,556          | 455,556          | 455,556          | 455,556          |
| MARRS                           |                                   | 68,273           | 73,595           | 76,246           | 74,246           | (2,000)         |  | 76,246           | 2,000            | 74,246           | 74,246           | 76,246           | 74,246           |
| Chondola                        |                                   | 272,107          | 319,109          | 206,751          | 260,044          | 53,293          |  | 212,660          | (47,384)         | 176,498          | 183,037          | 176,894          | 183,452          |
| Contingency                     |                                   | -                | -                | 110,668          | 114,931          | 4,263           |  | 121,554          | 6,623            | 121,675          | 121,628          | 121,822          | 122,649          |
| <b>Total Operating Costs</b>    |                                   | <b>3,509,468</b> | <b>3,575,060</b> | <b>4,017,382</b> | <b>3,945,980</b> | <b>(71,402)</b> |  | <b>4,173,368</b> | <b>227,387</b>   | <b>4,177,512</b> | <b>4,175,898</b> | <b>4,182,545</b> | <b>4,210,939</b> |
|                                 |                                   |                  |                  |                  |                  |                 |  |                  |                  |                  |                  |                  |                  |
| <b>Capital/MR&amp;R</b>         |                                   |                  |                  |                  |                  |                 |  |                  |                  |                  |                  |                  |                  |
| Major Repairs & Replacements    |                                   | 1,007,901        | 299,156          | 1,767,426        | 1,755,834        | (11,592)        |  | 1,452,378        | (303,456)        | 130,000          | 362,500          | 230,000          | 40,000           |
| Capital                         |                                   | 1,098,678        | 1,250,866        | 120,000          | 140,000          | 20,000          |  | 128,000          | (12,000)         | 10,000           | 12,000           | 20,000           | 200,000          |
| <b>Total Capital/MR&amp;R</b>   |                                   | <b>2,106,579</b> | <b>1,550,022</b> | <b>1,887,426</b> | <b>1,895,834</b> | <b>8,408</b>    |  | <b>1,580,378</b> | <b>(315,456)</b> | <b>140,000</b>   | <b>374,500</b>   | <b>250,000</b>   | <b>240,000</b>   |
|                                 |                                   |                  |                  |                  |                  |                 |  |                  |                  |                  |                  |                  |                  |
| <b>Total Expenditures</b>       |                                   | <b>5,616,047</b> | <b>5,125,082</b> | <b>5,904,808</b> | <b>5,841,814</b> | <b>(62,994)</b> |  | <b>5,753,746</b> | <b>(88,069)</b>  | <b>4,317,512</b> | <b>4,550,398</b> | <b>4,432,545</b> | <b>4,450,939</b> |
|                                 |                                   |                  |                  |                  |                  |                 |  |                  |                  |                  |                  |                  |                  |
| <b>Other Sources</b>            |                                   |                  |                  |                  |                  |                 |  |                  |                  |                  |                  |                  |                  |
| Sale of Assets                  |                                   | 3,350            | 1,672            | -                | -                | -               |  | -                | -                | -                | -                | -                | -                |
| Administrative Services         |                                   | (43,097)         | (43,161)         | (45,000)         | (45,000)         | -               |  | (45,000)         | -                | (45,000)         | (45,000)         | (45,000)         | (45,000)         |
| <b>Total Other Sources/Uses</b> |                                   | <b>(39,747)</b>  | <b>(41,489)</b>  | <b>(45,000)</b>  | <b>(45,000)</b>  | <b>-</b>        |  | <b>(45,000)</b>  | <b>-</b>         | <b>(45,000)</b>  | <b>(45,000)</b>  | <b>(45,000)</b>  | <b>(45,000)</b>  |
|                                 |                                   |                  |                  |                  |                  |                 |  |                  |                  |                  |                  |                  |                  |
| <b>Surplus (Deficit)</b>        |                                   | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>        |  | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         |

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections

Gondola Fund

| Worksheet       | Account Name                     |              |              | 2018          |            | 2018        |          | 2019        |                 | 2019            |                 | 2020 Long       | 2021 Long | 2022 Long | 2023 Long |
|-----------------|----------------------------------|--------------|--------------|---------------|------------|-------------|----------|-------------|-----------------|-----------------|-----------------|-----------------|-----------|-----------|-----------|
|                 |                                  | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |           |           |           |
| Gondola - MARRS | Salaries & Wages                 | 54,570       | 55,165       | 59,542        | 59,542     | -           | 59,542   | -           | 59,542          | 59,542          | 59,542          | 59,542          | 59,542    | 59,542    | 59,542    |
| Gondola - MARRS | PERA & Payroll Taxes             | 8,224        | 8,203        | 9,158         | 9,158      | -           | 9,158    | -           | 9,158           | 9,158           | 9,158           | 9,158           | 9,158     | 9,158     | 9,158     |
| Gondola - MARRS | Workers Compensation             | 3,875        | 1,387        | 2,866         | 2,866      | -           | 2,866    | -           | 2,866           | 2,866           | 2,866           | 2,866           | 2,866     | 2,866     | 2,866     |
| Gondola - MARRS | Payroll Processing               | 1,603        | 2,584        | 1,680         | 1,680      | -           | 1,680    | -           | 1,680           | 1,680           | 1,680           | 1,680           | 1,680     | 1,680     | 1,680     |
| Gondola - MARRS | General Supplies & Materials     | -            | 6,257        | 500           | 500        | -           | 500      | -           | 500             | 500             | 500             | 500             | 500       | 500       | 500       |
| Gondola - MARRS | MARRS Zip Bikes                  | -            | -            | 2,000         | -          | (2,000)     | 2,000    | 2,000       | -               | -               | 2,000           | -               | -         | 2,000     | -         |
| Gondola - MARRS | Evacuee Clothing                 | -            | -            | 500           | 500        | -           | 500      | -           | 500             | 500             | 500             | 500             | 500       | 500       | 500       |
| Total MARRS     |                                  | 68,273       | 73,595       | 76,246        | 74,246     | (2,000)     | 76,246   | 2,000       | 74,246          | 74,246          | 76,246          | 74,246          | 74,246    | 76,246    | 74,246    |
|                 |                                  |              |              |               |            |             |          |             |                 |                 |                 |                 |           |           |           |
| Gondola - FGOA  | Technical Support                | 2,685        | 4,593        | 5,500         | 5,500      | -           | 5,500    | -           | 5,500           | 5,500           | 5,500           | 5,500           | 5,500     | 5,500     | 5,500     |
| Gondola - FGOA  | Lightning Detection Service      | 17,200       | 17,200       | 18,000        | 1,500      | (16,500)    | 18,000   | 16,500      | 18,000          | 18,000          | 18,000          | 18,000          | 18,000    | 18,000    | 18,000    |
| Gondola - FGOA  | Janitorial/Trash Removal         | 27,095       | 25,290       | 26,000        | 26,000     | -           | 35,000   | 9,000       | 35,000          | 35,000          | 35,000          | 35,000          | 35,000    | 35,000    | 35,000    |
| Gondola - FGOA  | Insurance                        | 34,657       | 32,469       | 36,057        | 36,057     | -           | 36,057   | -           | 36,057          | 36,057          | 36,057          | 36,057          | 36,057    | 36,057    | 36,057    |
| Gondola - FGOA  | Communications                   | 9,232        | 8,896        | 12,000        | 15,000     | 3,000       | 12,000   | (3,000)     | 12,000          | 12,000          | 12,000          | 12,000          | 12,000    | 12,000    | 12,000    |
| Gondola - FGOA  | Dues & Fees                      | 5,495        | 7,296        | 8,500         | 8,000      | (500)       | 9,000    | 1,000       | 9,000           | 9,000           | 9,000           | 9,000           | 9,000     | 9,000     | 9,000     |
| Gondola - FGOA  | Utilities - Water/Sewer          | 5,661        | 7,207        | 6,624         | 6,624      | -           | 6,624    | -           | 6,624           | 6,624           | 6,624           | 6,624           | 6,624     | 6,624     | 6,624     |
| Gondola - FGOA  | Utilities - Natural Gas          | 22,363       | 25,479       | 39,375        | 39,375     | -           | 39,375   | -           | 39,375          | 39,375          | 39,375          | 39,375          | 39,375    | 39,375    | 39,375    |
| Gondola - FGOA  | Utilities - Electricity          | 257,111      | 242,007      | 294,000       | 270,000    | (24,000)    | 275,000  | 5,000       | 275,000         | 275,000         | 275,000         | 275,000         | 275,000   | 275,000   | 275,000   |
| Gondola - FGOA  | Utilities - Internet             | 2,137        | 2,137        | 2,500         | 2,500      | -           | 2,500    | -           | 2,500           | 2,500           | 2,500           | 2,500           | 2,500     | 2,500     | 2,500     |
| Gondola - FGOA  | Gondola Employee Shuttle Expense | 10,398       | 2,858        | 13,438        | 11,000     | (2,438)     | 13,500   | 2,500       | 13,500          | 13,500          | 13,500          | 13,500          | 13,500    | 13,500    | 13,500    |
| Gondola - FGOA  | Legal - Miscellaneous            | 10,416       | 10,903       | 2,000         | 3,000      | 1,000       | 3,000    | -           | 3,000           | 3,000           | 3,000           | 3,000           | 3,000     | 3,000     | 3,000     |
| Total FGOA      |                                  | 404,450      | 386,335      | 463,994       | 424,556    | (39,438)    | 455,556  | 31,000      | 455,556         | 455,556         | 455,556         | 455,556         | 455,556   | 455,556   | 455,556   |

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Gondola Fund**

| Worksheet             | Account Name                          |                |                | 2018           |                | 2018          |  | 2019           |                 | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|-----------------------|---------------------------------------|----------------|----------------|----------------|----------------|---------------|--|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|                       |                                       | Actuals 2016   | Actuals 2017   | 2018 Original  | Forecasted     | Adjustments   |  | Proposed       | Adjustments     | Term Projection | Term Projection | Term Projection | Term Projection |
| Chondola              | Salaries & Wages - Operations (1)     | 40,701         | 45,671         | 46,800         | 52,500         | 5,700         |  | 54,560         | 2,060           | 54,560          | 54,560          | 54,560          | 54,560          |
| Chondola              | Salaries & Wages - Maintenance        | 6,108          | 21,476         | 10,000         | 10,000         | -             |  | 15,500         | 5,500           | 10,000          | 15,500          | 10,000          | 15,500          |
| Chondola              | PERA & Payroll Taxes                  | 6,911          | 10,061         | 8,736          | 9,929          | 1,193         |  | 10,775         | 846             | 9,929           | 10,775          | 9,929           | 10,775          |
| Chondola              | Workers Compensation                  | 276            | 1,285          | 5,705          | 3,500          | (2,205)       |  | 3,675          | 175             | 3,859           | 4,052           | 4,254           | 4,467           |
| Chondola              | Telski Labor                          | 15,580         | 16,579         | 16,310         | 22,500         | 6,190         |  | 22,500         | -               | 22,500          | 22,500          | 22,500          | 22,500          |
| Chondola              | Telski-Dues, Fees, Licenses           | 743            | 465            | 1,300          | 1,300          | -             |  | 2,750          | 1,450           | 2,750           | 2,750           | 2,750           | 2,750           |
| Chondola              | Telski - Parts & Supplies             | 13,314         | 37,237         | 28,000         | 28,000         | -             |  | 28,000         | -               | 28,000          | 28,000          | 28,000          | 28,000          |
| Chondola              | Telski - Outside Labor                | 444            | 1,750          | 5,000          | 5,000          | -             |  | 5,000          | -               | 5,000           | 5,000           | 5,000           | 5,000           |
| Chondola              | Telski-Utilities                      | 33,001         | 32,295         | 39,900         | 39,900         | -             |  | 39,900         | -               | 39,900          | 39,900          | 39,900          | 39,900          |
| Chondola              | Major R&R Terminal Rebuilds           | 61,506         | -              | -              | -              | -             |  | -              | -               | -               | -               | -               | -               |
| Chondola              | Major R&R Grip Jaws (2)               | 30,774         | 20,635         | 30,000         | -              | (30,000)      |  | 30,000         | 30,000          | -               | -               | -               | -               |
| Chondola              | Major R&R - Cabin Replacement         | 4,750          | -              | -              | -              | -             |  | -              | -               | -               | -               | -               | -               |
| Chondola              | Gearbox Rebuild (3)                   | -              | -              | -              | 19,200         | 19,200        |  | -              | (19,200)        | -               | -               | -               | -               |
| Chondola              | Controls (4)                          | -              | 17,208         | -              | 33,998         | 33,998        |  | -              | (33,998)        | -               | -               | -               | -               |
| Chondola              | Cabin Refurbs                         | -              | 21,287         | 15,000         | 15,000         | -             |  | -              | (15,000)        | -               | -               | -               | -               |
| Chondola              | Equipment Storage & Material Handling | -              | -              | -              | -              | -             |  | -              | -               | -               | -               | -               | -               |
| Chondola              | Video Surveillance                    | -              | 38             | -              | -              | -             |  | -              | -               | -               | -               | -               | -               |
| Chondola              | Belt Replacement                      | 8,714          | 1,579          | -              | -              | -             |  | -              | -               | -               | -               | -               | -               |
| Chondola              | AC Drives, Motors, Processors (5)     | 45,478         | -              | -              | 19,217         | 19,217        |  | -              | (19,217)        | -               | -               | -               | -               |
| Chondola              | Seat Pads                             | 3,809          | -              | -              | -              | -             |  | -              | -               | -               | -               | -               | -               |
| Chondola              | Sound Dampening                       | -              | 91,543         | -              | -              | -             |  | -              | -               | -               | -               | -               | -               |
| <b>Total Chondola</b> |                                       | <b>272,107</b> | <b>319,109</b> | <b>206,751</b> | <b>260,044</b> | <b>53,293</b> |  | <b>212,660</b> | <b>(47,384)</b> | <b>176,498</b>  | <b>183,037</b>  | <b>176,894</b>  | <b>183,452</b>  |

(1) Includes 3% merit increase

(2) There will be no capital grip jaw purchase in 2018.

(3) This is an unbudgeted expense for 2018. It was an emergency parts purchase by TSG.

(4) This is an unbudgeted expense for 2018 and was supposed to hit in 2017.

(5) This was a project budgeted and completed in 2016. It is an unbudgeted expense in 2018.

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Gondola Fund**

| Worksheet                | Account Name                     |                  |                  | 2018             |                  | 2018             |  | 2019             |                | 2020 Long        | 2021 Long        | 2022 Long        | 2023 Long        |
|--------------------------|----------------------------------|------------------|------------------|------------------|------------------|------------------|--|------------------|----------------|------------------|------------------|------------------|------------------|
|                          |                                  | Actuals 2016     | Actuals 2017     | 2018 Original    | Forecasted       | Adjustments      |  | Proposed         | Adjustments    | Term Projection  | Term Projection  | Term Projection  | Term Projection  |
| Gondola Operations       | Salaries & Wages (1)             | 973,083          | 987,945          | 1,021,557        | 1,021,557        | -                |  | 1,122,941        | 101,384        | 1,122,941        | 1,122,941        | 1,122,941        | 1,122,941        |
| Gondola Operations       | Seasonal Bonus                   | 26,603           | 34,410           | 35,000           | 35,000           | -                |  | 35,000           | -              | 35,000           | 35,000           | 35,000           | 35,000           |
| Gondola Operations       | Gondola Ops-Admin Mgmt Support   | 127,728          | 177,722          | 176,930          | 176,930          | -                |  | 176,930          | -              | 176,930          | 176,930          | 176,930          | 176,930          |
| Gondola Operations       | Offset Labor                     | -                | (6,968)          | -                | -                | -                |  | -                | -              | -                | -                | -                | -                |
| Gondola Operations       | Group Insurance                  | 200,762          | 156,597          | 225,557          | 175,000          | (50,557)         |  | 219,000          | 44,000         | 229,950          | 241,448          | 241,453          | 253,525          |
| Gondola Operations       | Dependent Health Reimbursement   | (6,007)          | (8,557)          | (5,500)          | (5,500)          | -                |  | (5,500)          | -              | (5,500)          | (5,500)          | (5,500)          | (5,500)          |
| Gondola Operations       | PERA & Payroll Taxes             | 150,884          | 152,083          | 162,498          | 165,275          | 2,777            |  | 178,091          | 12,816         | 178,091          | 178,091          | 178,091          | 178,091          |
| Gondola Operations       | PERA 401K                        | 10,663           | 16,027           | 21,835           | 21,835           | -                |  | 23,931           | 2,096          | 23,931           | 23,931           | 23,931           | 23,931           |
| Gondola Operations       | Workers Compensation             | 40,247           | 44,401           | 93,630           | 65,000           | (28,630)         |  | 68,250           | 3,250          | 71,663           | 75,246           | 79,008           | 82,958           |
| Gondola Operations       | Other Employee Benefits          | 29,462           | 26,373           | 29,078           | 29,078           | -                |  | 29,078           | -              | 29,078           | 29,078           | 29,078           | 29,078           |
| Gondola Operations       | Agency Compliance                | 5,629            | 4,009            | 5,200            | 5,200            | -                |  | 5,200            | -              | 5,200            | 5,200            | 5,200            | 5,200            |
| Gondola Operations       | Employee Assistance Program      | 1,220            | 1,205            | 1,236            | 1,236            | -                |  | 1,236            | -              | 1,236            | 1,236            | 1,236            | 1,236            |
| Gondola Operations       | Employee Life Insurance          | 2,083            | 1,806            | 2,500            | 2,500            | -                |  | 2,500            | -              | 2,500            | 2,500            | 2,500            | 2,500            |
| Gondola Operations       | Flex Spending Admin Fees         | 257              | 96               | 268              | 268              | -                |  | 268              | -              | 268              | 268              | 268              | 268              |
| Gondola Operations       | Uniforms (2)                     | 5,938            | 3,716            | 12,500           | 1,500            | (11,000)         |  | 14,000           | 12,500         | 47,500           | 10,000           | 10,000           | 10,000           |
| Gondola Operations       | Payroll Processing               | 13,760           | 13,408           | 14,302           | 14,302           | -                |  | 14,302           | -              | 14,302           | 14,302           | 14,302           | 14,302           |
| Gondola Operations       | Vehicle Repair & Maintenance     | 22               | 650              | 2,271            | 2,000            | (271)            |  | 2,300            | 300            | 2,300            | 2,300            | 2,300            | 2,300            |
| Gondola Operations       | Vehicle Repair & Maintenance     | 539              | 326              | -                | -                | -                |  | -                | -              | -                | -                | -                | -                |
| Gondola Operations       | Recruiting                       | 10,481           | 14,743           | 11,000           | 11,000           | -                |  | 13,000           | 2,000          | 13,000           | 13,000           | 13,000           | 13,000           |
| Gondola Operations       | Travel, Education & Training     | 4,702            | 6,025            | 8,000            | 8,000            | -                |  | 8,000            | -              | 8,000            | 8,000            | 8,000            | 8,000            |
| Gondola Operations       | Supplies (3)                     | 8,970            | 11,884           | 14,000           | 25,000           | 11,000           |  | 26,500           | 1,500          | 15,000           | 15,000           | 15,000           | 15,000           |
| Gondola Operations       | Operating Incidents              | 970              | -                | 2,000            | 2,000            | -                |  | 2,000            | -              | 2,000            | 2,000            | 2,000            | 2,000            |
| Gondola Operations       | Blankets - Purchase/Cleaning (4) | 3,310            | 2,209            | 5,500            | 2,000            | (3,500)          |  | 5,500            | 3,500          | 5,500            | 5,500            | 5,500            | 5,500            |
| Gondola Operations       | Business Meals (5)               | 268              | 643              | 500              | 400              | (100)            |  | 500              | 100            | 500              | 500              | 500              | 500              |
| Gondola Operations       | Employee Appreciation (6)        | 2,346            | 3,182            | 2,500            | 3,000            | 500              |  | 3,000            | -              | 3,000            | 3,000            | 3,000            | 3,000            |
| Gondola Operations       | Utilities - Gas & Oil (7)        | 2,354            | 2,427            | 4,200            | 4,000            | (200)            |  | 4,200            | 200            | 4,410            | 4,631            | 4,862            | 5,105            |
| Gondola Operations       | Grant Success Fees               | 30,606           | 8,736            | 56,046           | 8,736            | (47,310)         |  | 8,474            | (262)          | 8,474            | 8,474            | 8,474            | 8,474            |
| <b>Total Gondola Ops</b> |                                  | <b>1,646,880</b> | <b>1,655,099</b> | <b>1,902,608</b> | <b>1,775,317</b> | <b>(127,291)</b> |  | <b>1,958,701</b> | <b>183,384</b> | <b>1,995,274</b> | <b>1,973,075</b> | <b>1,977,074</b> | <b>1,993,340</b> |

(1) 2018-Increased to reflect extended seasons. / 2019-Includes 3% merit increase

(2) 2018-Pushed summer uniform purchases to 2019. / 2019-TSG pushed winter uniform purchases to 2020.

(3) 2018-Line item increased to account for maze panel purchases. / 2019-Line item increased for projected additional maze panel and banner purchases.

(4) 2018-No blanket purchases anticipated in 2018.

(5) 2018-Line item decreased due to YTD activity.

(6) 2018-Line increased due to YTD activity and anticipated expenditures in Q4.

(7) 2018-Line item decreased due to YTD activity. / 2019 line item increased to original 2018 number with a 5% escalator thereafter.

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Gondola Fund**

| Worksheet                        | Account Name                   |                  |                  | 2018             |                  | 2018          |  | 2019             |               | 2020 Long        | 2021 Long        | 2022 Long        | 2023 Long        |
|----------------------------------|--------------------------------|------------------|------------------|------------------|------------------|---------------|--|------------------|---------------|------------------|------------------|------------------|------------------|
|                                  |                                | Actuals 2016     | Actuals 2017     | 2018 Original    | Forecasted       | Adjustments   |  | Proposed         | Adjustments   | Term Projection  | Term Projection  | Term Projection  | Term Projection  |
| Gondola Maintenance              | Salaries & Wages (1)           | 582,577          | 593,643          | 638,060          | 690,000          | 51,940        |  | 720,000          | 30,000        | 720,000          | 720,000          | 720,000          | 720,000          |
| Gondola Maintenance              | Housing Allowance              | 6,820            | 6,669            | 10,716           | 10,716           | -             |  | 10,716           | -             | 10,716           | 10,716           | 10,716           | 10,716           |
| Gondola Maintenance              | Group Insurance                | 134,414          | 136,613          | 146,160          | 144,960          | (1,200)       |  | 144,960          | -             | 152,208          | 159,818          | 167,809          | 167,814          |
| Gondola Maintenance              | Dependent Health Reimbursement | (10,954)         | (9,480)          | (9,672)          | (9,672)          | -             |  | (9,672)          | -             | (9,672)          | (9,672)          | (9,672)          | (9,672)          |
| Gondola Maintenance              | PERA & Payroll Taxes           | 88,663           | 90,634           | 98,134           | 106,122          | 7,988         |  | 110,736          | 4,614         | 110,736          | 110,736          | 110,736          | 110,736          |
| Gondola Maintenance              | PERA 401K                      | 28,073           | 24,092           | 30,746           | 30,746           | -             |  | 34,695           | 3,949         | 34,695           | 34,695           | 34,695           | 34,695           |
| Gondola Maintenance              | Workers Compensation           | 34,548           | 27,123           | 57,037           | 45,037           | (12,000)      |  | 47,289           | 2,252         | 49,653           | 52,136           | 54,743           | 57,480           |
| Gondola Maintenance              | Other Employee Benefits        | 17,334           | 17,088           | 21,480           | 21,480           | -             |  | 21,480           | -             | 21,480           | 21,480           | 21,480           | 21,480           |
| Gondola Maintenance              | Agency Compliance              | 401              | 466              | 1,000            | 1,000            | -             |  | 1,000            | -             | 1,000            | 1,000            | 1,000            | 1,000            |
| Gondola Maintenance              | Employee Assistance Program    | 231              | 312              | 320              | 320              | -             |  | 320              | -             | 320              | 320              | 320              | 320              |
| Gondola Maintenance              | Employee Life Insurance        | 2,448            | 2,367            | 2,500            | 2,500            | -             |  | 2,500            | -             | 2,500            | 2,500            | 2,500            | 2,500            |
| Gondola Maintenance              | Flex Spending Admin Fees       | 289              | 123              | 400              | 300              | (100)         |  | 300              | -             | 300              | 300              | 300              | 300              |
| Gondola Maintenance              | Uniforms                       | 1,822            | 6,880            | 4,000            | 2,500            | (1,500)       |  | 4,000            | 1,500         | 4,000            | 4,000            | 4,000            | 4,000            |
| Gondola Maintenance              | Payroll Processing             | 4,827            | 4,062            | 4,827            | 4,827            | -             |  | 4,827            | -             | 4,827            | 4,827            | 4,827            | 4,827            |
| Gondola Maintenance              | Vehicle Repair & Maintenance   | 1,974            | 2,754            | 11,000           | 11,000           | -             |  | 15,000           | 4,000         | 11,000           | 15,000           | 11,000           | 15,000           |
| Gondola Maintenance              | Vehicle Repair & Maintenance   | 1,022            | 4,203            | -                | -                | -             |  | -                | -             | -                | -                | -                | -                |
| Gondola Maintenance              | Vehicle Repair & Maintenance   | 349              | 1,017            | -                | -                | -             |  | -                | -             | -                | -                | -                | -                |
| Gondola Maintenance              | Vehicle Repair & Maintenance   | 73               | -                | -                | -                | -             |  | -                | -             | -                | -                | -                | -                |
| Gondola Maintenance              | Vehicle Repair & Maintenance   | 185              | -                | -                | -                | -             |  | -                | -             | -                | -                | -                | -                |
| Gondola Maintenance              | Vehicle Repair & Maintenance   | 868              | 98               | -                | -                | -             |  | -                | -             | -                | -                | -                | -                |
| Gondola Maintenance              | Vehicle Repair & Maintenance   | 5,539            | 11,884           | -                | -                | -             |  | -                | -             | -                | -                | -                | -                |
| Gondola Maintenance              | Trails & Road Maintenance      | 2,000            | 49               | 8,000            | 4,000            | (4,000)       |  | 8,000            | 4,000         | 8,000            | 8,000            | 8,000            | 8,000            |
| Gondola Maintenance              | Facility Expenses              | 21,284           | 23,585           | 20,000           | 20,000           | -             |  | 20,000           | -             | 20,000           | 20,000           | 20,000           | 20,000           |
| Gondola Maintenance              | Recruiting                     | 1,225            | 3,135            | 500              | 400              | (100)         |  | 500              | 100           | 500              | 500              | 500              | 500              |
| Gondola Maintenance              | Dues & Fees                    | 17,972           | 12,705           | 14,000           | 14,000           | -             |  | 14,000           | -             | 14,000           | 14,000           | 14,000           | 14,000           |
| Gondola Maintenance              | Travel, Education & Training   | 1,408            | 7,052            | 7,500            | 11,000           | 3,500         |  | 7,500            | (3,500)       | 7,500            | 7,500            | 7,500            | 7,500            |
| Gondola Maintenance              | Contract Labor                 | 25,686           | 12,817           | 25,000           | 25,000           | -             |  | 25,000           | -             | 25,000           | 25,000           | 25,000           | 25,000           |
| Gondola Maintenance              | Postage & Freight              | 563              | 471              | 550              | 700              | 150           |  | 550              | (150)         | 550              | 550              | 550              | 550              |
| Gondola Maintenance              | Supplies                       | 35,606           | 32,965           | 40,000           | 35,000           | (5,000)       |  | 40,000           | 5,000         | 40,000           | 40,000           | 40,000           | 40,000           |
| Gondola Maintenance              | Parts                          | 106,715          | 123,792          | 120,000          | 120,000          | -             |  | 120,000          | -             | 120,000          | 120,000          | 120,000          | 120,000          |
| Gondola Maintenance              | Business Meals                 | 514              | 673              | 1,000            | 1,000            | -             |  | 1,000            | -             | 1,000            | 1,000            | 1,000            | 1,000            |
| Gondola Maintenance              | Employee Appreciation          | 678              | 709              | 550              | 550              | -             |  | 550              | -             | 550              | 550              | 550              | 550              |
| Gondola Maintenance              | Utilities - Gas & Oil          | 2,605            | 2,420            | 3,307            | 3,400            | 93            |  | 3,400            | -             | 3,400            | 3,400            | 3,400            | 3,400            |
| <b>Total Gondola Maintenance</b> |                                | <b>1,117,757</b> | <b>1,140,923</b> | <b>1,257,115</b> | <b>1,296,886</b> | <b>39,771</b> |  | <b>1,348,650</b> | <b>51,764</b> | <b>1,354,263</b> | <b>1,368,356</b> | <b>1,374,953</b> | <b>1,381,696</b> |

(1) Includes 3% rate increase and overtime contingency

**Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections**

**Gondola Fund**

| Worksheet            | Account Name                  |              |              | 2018          |            | 2018        | 2019      | 2019        | 2020 Long       | 2021 Long       | 2022 Long       | 2023 Long       |
|----------------------|-------------------------------|--------------|--------------|---------------|------------|-------------|-----------|-------------|-----------------|-----------------|-----------------|-----------------|
|                      |                               | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed  | Adjustments | Term Projection | Term Projection | Term Projection | Term Projection |
| Gondola Capital/MR&R | Noise Mitigation (1)          | -            | -            | 207,426       | 359,500    | 152,074     | 35,000    | (324,500)   | -               | -               | -               | -               |
| Gondola Capital/MR&R | Bull Wheel Replacement        | 41,978       | -            | -             | -          | -           | -         | -           | 50,000          | -               | 50,000          | -               |
| Gondola Capital/MR&R | Gearbox Rebuild (2)           | 157,763      | -            | -             | -          | -           | -         | -           | -               | 100,000         | -               | -               |
| Gondola Capital/MR&R | Boiler Replacement            | 258,264      | -            | -             | -          | -           | -         | -           | -               | -               | -               | -               |
| Gondola Capital/MR&R | Painting (3)                  | 96,783       | -            | -             | -          | -           | -         | -           | -               | -               | -               | -               |
| Gondola Capital/MR&R | Haul Ropes (4)                | -            | 126,833      | 650,000       | 465,000    | (185,000)   | -         | (465,000)   | -               | -               | -               | -               |
| Gondola Capital/MR&R | Conveyor Drives & Gear Motors | -            | -            | -             | -          | -           | -         | -           | 50,000          | 50,000          | -               | -               |
| Gondola Capital/MR&R | Conveyor Rebuilds             | 110,667      | -            | -             | -          | -           | -         | -           | -               | 150,000         | 150,000         | -               |
| Gondola Capital/MR&R | Cabin Window Buffing          | -            | 9,672        | 10,000        | 10,000     | -           | 20,000    | 10,000      | 10,000          | 20,000          | 10,000          | 20,000          |
| Gondola Capital/MR&R | Fiber Optics - Control System | -            | -            | 450,000       | 450,000    | -           | 723,378   | 273,378     | -               | -               | -               | -               |
| Gondola Capital/MR&R | Cabin Refurbs                 | 342,446      | 161,285      | 330,000       | 306,000    | (24,000)    | 234,000   | (72,000)    | -               | -               | -               | -               |
| Gondola Capital/MR&R | Station Upgrades (5)          | -            | -            | -             | -          | -           | 400,000   | 400,000     | -               | -               | -               | -               |
| Gondola Capital/MR&R | Electric Motor (6)            | -            | -            | -             | -          | -           | -         | -           | -               | 22,500          | -               | -               |
| Gondola Capital/MR&R | Lighting Array Repairs        | -            | -            | 90,000        | 90,334     | 334         | 20,000    | (70,334)    | 20,000          | 20,000          | 20,000          | 20,000          |
| Gondola Capital/MR&R | Wayfinding                    | -            | 1,365        | 30,000        | 75,000     | 45,000      | 20,000    | (55,000)    | -               | -               | -               | -               |
| Total MR&R           |                               | 1,007,901    | 299,156      | 1,767,426     | 1,755,834  | (11,592)    | 1,452,378 | (303,456)   | 130,000         | 362,500         | 230,000         | 40,000          |
|                      |                               |              |              |               |            |             |           |             |                 |                 |                 |                 |
| Gondola Capital/MR&R | Gondola Cabins                | -            | 413,495      | -             | -          | -           | -         | -           | -               | -               | -               | -               |
| Gondola Capital/MR&R | Vehicles                      | -            | 25,794       | -             | -          | -           | -         | -           | -               | -               | -               | -               |
| Gondola Capital/MR&R | Equipment Replacement (7)     | 350,576      | 811,577      | -             | -          | -           | 28,000    | 28,000      | 10,000          | 12,000          | 20,000          | -               |
| Gondola Capital/MR&R | Grip Replacements (8)         | 127,140      | -            | -             | -          | -           | -         | -           | -               | -               | -               | 200,000         |
| Gondola Capital/MR&R | Bike Racks                    | -            | -            | -             | -          | -           | 100,000   | 100,000     | -               | -               | -               | -               |
| Gondola Capital/MR&R | Staircases                    | -            | -            | 35,000        | 55,000     | 20,000      | -         | (55,000)    | -               | -               | -               | -               |
| Gondola Capital/MR&R | Terminal Flooring             | -            | -            | 85,000        | 85,000     | -           | -         | (85,000)    | -               | -               | -               | -               |
| Gondola Capital/MR&R | AC Drives/Motors              | 620,963      | -            | -             | -          | -           | -         | -           | -               | -               | -               | -               |
| Total Capital        |                               | 1,098,678    | 1,250,866    | 120,000       | 140,000    | 20,000      | 128,000   | (12,000)    | 10,000          | 12,000          | 20,000          | 200,000         |

(1) TMVOA funded project.

(2) Done every five years - Last done 2016..

(3) Done every 10 years. Last done in 2016.

(4) Done every 10 years. Last done in 2018.

(5) 2019 - 200K for modification to Oak Street station entrance to accommodate bike / ped traffic more efficiently, and 50K for TA bumper rail extension at station 1,4,5, &6 to accommodate passenger / bike loading in the turn-arounds. and 150K for replacement and expansion of Oak St. public restrooms.

(6) Done every 5 years. New in 2016.

(7) RZR and snowmobile in 2019, snowmobile in 2020, snowmobile in 2021, RZR in 2022.

(8) Done every 7 years. Last cycle completed in 2015 and 2016.

Town of Mountain Village 2019 Proposed, 2018 Forecasted, and 2020-2023 Long Term Projections  
*Municipal Debt Service*

|                                  |  |              |              |               |            |             |          |             | 2020 Long  | 2021 Long  | 2022 Long  | 2023 Long  |
|----------------------------------|--|--------------|--------------|---------------|------------|-------------|----------|-------------|------------|------------|------------|------------|
|                                  |  |              |              | 2018          | 2018       | 2019        | 2019     |             | Term       | Term       | Term       | Term       |
| Worksheet                        | Account Name                                   | Actuals 2016 | Actuals 2017 | 2018 Original | Forecasted | Adjustments | Proposed | Adjustments | Projection | Projection | Projection | Projection |
| DSF Revs                         | Tax - Specific Ownership                       | 136,536      | 149,712      | 85,587        | 32,000     | (53,587)    | 32,000   | -           | 32,000     | 32,000     | 32,000     | 32,000     |
| DSF Revs                         | Tax - Property - 2007 Bonds                    | 1,849,420    | 1,704,922    | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| DSF Revs                         | Tax - Property - 2009 Bonds                    | 327,874      | 306,445      | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| DSF Revs                         | Tax - Property - 2014 Bonds                    | 263,912      | 248,849      | 552,059       | 552,059    | -           | 555,545  | 3,486       | 550,019    | 551,406    | 547,294    | 550,393    |
| DSF Revs                         | Tax - Property - 2005 Bonds                    | 730,817      | 673,199      | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| DSF Revs                         | Tax - Property - 2006A Bonds                   | 266,726      | 480,933      | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| Total Property Taxes             |  | 3,575,284    | 3,564,060    | 637,646       | 584,059    | (53,587)    | 587,545  | 3,486       | 582,019    | 583,406    | 579,294    | 582,393    |
|                                  |  |              |              |               |            |             |          |             |            |            |            |            |
| DSF Revs                         | 2014 Bond Reserve Fund                         | 347          | 1,315        | 300           | 300        | -           | 300      | -           | 300        | 300        | 300        | 300        |
| DSF Revs                         | Interest-2006B Liquidity Fund                  | 774          | 2,614        | 1,500         | 1,500      | -           | 1,500    | -           | 1,500      | 1,500      | 1,500      | 1,500      |
| DSF Revs                         | Interest Revenue - 2011 Gondola Bonds          | 193          | 373          | 200           | 200        | -           | 200      | -           | 200        | 200        | 200        | 200        |
| Total Investment Income          |  | 1,314        | 4,302        | 2,000         | 2,000      | -           | 2,000    | -           | 2,000      | 2,000      | 2,000      | 2,000      |
|                                  |  |              |              |               |            |             |          |             |            |            |            |            |
| DSF Revs                         | Contribution- TMVOA                            | 61,477       | 60,455       | 58,421        | 59,608     | 1,188       | 60,066   | 458         | 59,002     | 60,894     | 533,676    | -          |
| DSF Revs                         | Contribution-Telski                            | 146,498      | 144,060      | 143,030       | 142,042    | (988)       | 143,134  | 1,092       | 140,598    | 145,106    | 1,271,724  | -          |
| Total Contributions              |  | 207,975      | 204,515      | 201,450       | 201,650    | 200         | 203,200  | 1,550       | 199,600    | 206,000    | 1,805,400  | -          |
| Total Debt Service Fund Revenues |  | 3,784,573    | 3,772,877    | 841,096       | 787,709    | (53,387)    | 792,745  | 5,036       | 783,619    | 791,406    | 2,386,694  | 584,393    |
|                                  |  |              |              |               |            |             |          |             |            |            |            |            |
| Debt Service                     | Bond Admin Fees/Trustee Charges                | 2,175        | 1,925        | 4,250         | 4,250      | -           | 2,750    | (1,500)     | 2,750      | 2,750      | 2,750      | 2,750      |
| Debt Service                     | Audit Fees                                     | 9,500        | -            | 2,000         | 2,000      | -           | 2,000    | -           | 2,000      | 2,000      | 2,000      | 2,000      |
| Debt Service                     | Bank Fees                                      | 89           | 250          | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| Debt Service                     | County Treasurer Collection Fees               | 103,442      | 102,762      | 16,230        | 16,230     | -           | 16,980   | 750         | 16,820     | 16,860     | 16,742     | 16,831     |
| Total Administrative Fees        |  | 115,206      | 104,937      | 22,480        | 22,480     | -           | 21,730   | (750)       | 21,570     | 21,610     | 21,492     | 21,581     |
|                                  |  |              |              |               |            |             |          |             |            |            |            |            |
| Debt Service                     | 2007 Bonds - Principal                         | 1,625,000    | 1,705,000    | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| Debt Service                     | 2007 Bonds Interest                            | 174,825      | 89,513       | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| Debt Service                     | 2005 Bonds Principal                           | 645,000      | 680,000      | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| Debt Service                     | 2005 Bonds Interest                            | 66,250       | 34,000       | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| Debt Service                     | 2009 Bonds Principal                           | 295,000      | 310,000      | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| Debt Service                     | 2009 Bonds Interest                            | 24,200       | 12,400       | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| Debt Service                     | 2011 Gondola Bonds Principal                   | 115,000      | 115,000      | 115,000       | 115,000    | -           | 120,000  | 5,000       | 120,000    | 130,000    | 1,770,000  | -          |
| Debt Service                     | 2011 Gondola Bonds Interest                    | 92,975       | 89,515       | 86,650        | 86,650     | -           | 83,200   | (3,450)     | 79,600     | 76,000     | 35,400     | -          |
| Debt Service                     | 2006A Bonds Principal                          | -            | 490,000      | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| Debt Service                     | 2014 Parking Bonds Principal                   | 15,000       | 15,000       | 275,000       | 275,000    | -           | 285,000  | 10,000      | 285,000    | 295,000    | 300,000    | 315,000    |
| Debt Service                     | 2006A Bonds Interest                           | 19,600       | 10,655       | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| Debt Service                     | 2014 Parking Bonds Interest                    | 256,825      | 256,525      | 256,225       | 256,225    | -           | 250,725  | (5,500)     | 245,025    | 236,475    | 227,625    | 215,625    |
| Total Bond Principal & Interest  |  | 3,329,675    | 3,807,608    | 732,875       | 732,875    | -           | 738,925  | 6,050       | 729,625    | 737,475    | 2,333,025  | 530,625    |
| Total Expense                    |  | 3,444,881    | 3,912,545    | 755,355       | 755,355    | -           | 760,655  | 5,300       | 751,195    | 759,085    | 2,354,517  | 552,206    |
|                                  |  |              |              |               |            |             |          |             |            |            |            |            |
| DSF Revs                         | Transfer (To)/From General Fund                | -            | (207,439)    | -             | -          | -           | -        | -           | -          | -          | -          | -          |
| DSF Revs                         | Transfer (To)/From GF Specific Ownership Taxes | (136,536)    | (149,712)    | (85,587)      | (32,000)   | 53,587      | (32,000) | -           | (32,000)   | (32,000)   | (32,000)   | (32,000)   |
| Total Other Source/Uses          |  | (136,536)    | (357,151)    | (85,587)      | (32,000)   | 53,587      | (32,000) | -           | (32,000)   | (32,000)   | (32,000)   | (32,000)   |
|                                  |  |              |              |               |            |             |          |             |            |            |            |            |
| Surplus (Deficit)                |  | 203,156      | (496,819)    | 154           | 354        | 200         | 90       | (264)       | 424        | 321        | 177        | 187        |
|                                  |  |              |              |               |            |             |          |             |            |            |            |            |
| Beginning Fund Balance           |  | 743,942      | 947,098      | 450,279       | 450,279    |             | 450,633  |             | 450,723    | 451,147    | 451,468    | 451,645    |
| Ending Fund Balance              |  | 947,098      | 450,279      | 450,433       | 450,633    |             | 450,723  |             | 451,147    | 451,468    | 451,645    | 451,832    |



**A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SAN MIGUEL COUNTY, COLORADO SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2019, AND ENDING ON THE LAST DAY OF DECEMBER, 2019.**

**Resolution No. 2018- \_\_\_\_**

**RECITALS:**

- A. The Town of Mountain Village Town Council, acting as the Board of Directors of the dissolved Mountain Village Metropolitan District has appointed the Finance Director to prepare and submit a proposed budget to said governing body at the proper time.
- B. The Finance Director has submitted a proposed budget to the governing body on September 20, 2018, for its consideration.
- C. Upon due and proper notice, published in accordance with the law, said proposed budget was open for inspection by the public at a designated place following a public hearing on November 15, 2018, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget.
- D. Whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:**

|   |                 |  |  |  |  |  |  |
|---|-----------------|--|--|--|--|--|--|
| Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Mountain Village Metropolitan District for the year 2019. |                 |  |  |  |  |  |  |
| <b>DEBT SERVICE FUND</b>  |                 |  |  |  |  |  |  |
| <b>Revenues</b>   | <b>792,745</b>  |  |  |  |  |  |  |
| Current Operating Expenses  | -               |  |  |  |  |  |  |
| Capital Outlay  | -               |  |  |  |  |  |  |
| Debt Service  | 760,655         |  |  |  |  |  |  |
| <b>Total Fund Expenditures</b>  | <b>760,655</b>  |  |  |  |  |  |  |
| <b>Other Sources (Uses)</b>   | <b>(32,000)</b> |  |  |  |  |  |  |
| <b>Surplus / (Deficit)</b>  | <b>90</b>       |  |  |  |  |  |  |

**SECTION 2.** *That the budget hereby approved and adopted shall be signed by Laila Benitez, President, and Jackie Kennefick, Secretary and made a part of the public records of the Mountain Village Metropolitan District, San Miguel County, Colorado.*

ADOPTED, this 13th day of December, 2018

**TOWN OF MOUNTAIN VILLAGE,  
COLORADO, a home-rule municipality**

\_\_\_\_\_  
Laila Benitez, President

**ATTEST:**

\_\_\_\_\_  
Jackie Kennefick, Secretary

APPROVED AS TO FORM:

By:\_\_\_\_\_  
James Mahoney, Assistant Attorney

**A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2019 BUDGET YEAR.**

**Resolution No. 2018- \_\_\_\_**

**Recitals:**

- A. The Town of Mountain Village Town Council, acting as the Board of Directors has adopted the annual budget in accordance with Local Government Budget Law, on December 13, 2018.
- B. The Town of Mountain Village Town Council, acting as the Board of Directors has made provision therein for revenues in and amount equal to or greater than the total proposed expenditures as set forth in said budget.
- C. It is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purpose described below, so as not to impair the operation of the District.

**NOW, THEREFORE, BE IT RESOLVED BY THE TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:**

That the following sums are hereby appropriated from the revenue of each fund, to each fund, for purposes stated:

|                   |           |
|-------------------|-----------|
| Debt Service Fund | \$760,655 |
|-------------------|-----------|

ADOPTED this 13th day of December 2018.

**MOUNTAIN VILLAGE METROPOLITAN DISTRICT, a Colorado Special District**

\_\_\_\_\_  
Laila Benitez, President

**ATTEST:**

\_\_\_\_\_  
Jackie Kennefick, Secretary

APPROVED AS TO FORM:

By:\_\_\_\_\_  
James Mahoney, Assistant Attorney

**A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A REVISED BUDGET FOR THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2018, AND ENDING ON THE LAST DAY OF DECEMBER 2018.**

**Resolution No. 2018- \_\_\_\_\_**

**RECITALS:**

- A. The Town of Mountain Village Town Council, acting as the Board of Directors of the dissolved Mountain Village Metropolitan District has appointed the Finance Director to prepare and submit a proposed budget to said governing body at the proper time.
- B. The Finance Director has submitted a revised budget to the governing body on September 20, 2018, for its consideration.
- C. Upon due and proper notice, published in accordance with the law, said revised budget was open for inspection by the public at a designated place following a public hearing on November 15, 2018, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget.
- D. The Board of Directors adopted the revised annual budget on December 13th, 2018.
- E. Whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

**NOW, THEREFORE, BE IT RESOLVED BY THE TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:**

|   |                 |  |  |  |  |  |  |
|---|-----------------|--|--|--|--|--|--|
| Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Mountain Village Metropolitan District for the year 2018. |                 |  |  |  |  |  |  |
| <b>DEBT SERVICE FUND</b>  |                 |  |  |  |  |  |  |
| <b>Revenues</b>   | <b>787,709</b>  |  |  |  |  |  |  |
| Current Operating Expenses  | -               |  |  |  |  |  |  |
| Capital Outlay  | -               |  |  |  |  |  |  |
| Debt Service  | 755,355         |  |  |  |  |  |  |
| <b>Total Fund Expenditures</b>  | <b>755,355</b>  |  |  |  |  |  |  |
| <b>Other Sources (Uses)</b>   | <b>(32,000)</b> |  |  |  |  |  |  |
| <b>Surplus / (Deficit)</b>  | <b>354</b>      |  |  |  |  |  |  |

**SECTION 2.** That the budget hereby approved and adopted shall be signed by Laila Benitez, President, and Jackie Kennefick, Secretary and made a part of the public records of the Mountain Village Metropolitan District, San Miguel County, Colorado.

ADOPTED, this 13th day of December, 2018

**TOWN OF MOUNTAIN VILLAGE,  
COLORADO, a home-rule municipality**

\_\_\_\_\_  
Laila Benitez, President

**ATTEST:**

\_\_\_\_\_  
Jackie Kennefick, Secretary

APPROVED AS TO FORM:

By:\_\_\_\_\_  
James Mahoney, Assistant Attorney

**A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT SAN MIGUEL COUNTY, COLORADO RE-APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2018 BUDGET YEAR.**

**Resolution No. 2018- \_\_\_\_\_**

**RECITALS:**

- A. The Board of Directors adopted the annual budget in accordance with Local Government Budget Law, on December 14th, 2017.
- B. The Town of Mountain Village Town Council, acting as the Board of Directors adopted the revised annual budget on December 13<sup>th</sup>, 2018.
- C. The Town of Mountain Village Town Council, acting as the Board of Directors has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget.
- D. It is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purpose described below, so as not to impair the operation of the District.

**NOW, THEREFORE, BE IT RESOLVED BY TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE DISSOLVED MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:**

That the following sums are hereby re-appropriated from the revenue of each fund, to each fund, for purposes stated:

|                   |           |
|-------------------|-----------|
| Debt Service Fund | \$755,355 |
|-------------------|-----------|

ADOPTED this 13th day of December, 2018.

**MOUNTAIN VILLAGE METROPOLITAN DISTRICT,  
a Colorado Special District**

\_\_\_\_\_  
Laila Benitez, President

**ATTEST:**

\_\_\_\_\_  
Jackie Kennefick, Secretary

APPROVED AS TO FORM:

By: \_\_\_\_\_  
James Mahoney, Assistant Attorney

**A RESOLUTION OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO LEVYING PROPERTY TAXES FOR THE YEAR 2018, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO, FOR THE 2019 BUDGET YEAR.**

**Resolution No. 2018- \_\_\_\_**

**RECITALS:**

- A. The Town of Mountain Village Town Council, acting as the Board of Directors for the dissolved Mountain Village Metropolitan District ("The District"), has adopted the annual budget in accordance with the Local Government Budget Law.
- B. The voters of District approved various debt service mil levies that are adequate to generate property tax revenues to defray the various voter authorized annual bonded debt obligations of the District.
- C. The amount of funds necessary to meet the District's annual bonded debt obligations is \$760,655.
- D. The 2019 Debt Service Fund property tax revenue budget is \$555,545 and 1.91 mills will generate this amount of funds.
- E. The 2018 valuation for assessment for the Mountain Village Metropolitan District as certified by the County Assessor is \$290,861,460.

**NOW, THEREFORE, BE IT RESOLVED BY THE TOWN OF MOUNTAIN VILLAGE TOWN COUNCIL, ACTING AS THE BOARD OF DIRECTORS OF THE MOUNTAIN VILLAGE METROPOLITAN DISTRICT, SAN MIGUEL COUNTY, COLORADO:**

**Section 1.** That for the purpose of meeting all annual bonded debt service obligations of the District during the 2019 budget year, there is hereby levied a tax of 1.91 mills upon each dollar of the total valuation for assessment of all taxable property within the Mountain Village Metropolitan District for the year 2018.

**Section 2.** The Finance Director of the Mountain Village Metropolitan District is hereby authorized and directed to immediately certify to the County Commissioners of San Miguel County, Colorado, the mill levy for the Mountain Village Metropolitan District as herein above determined and set.

ADOPTED this 13th day of December, 2018.

**MOUNTAIN VILLAGE METROPOLITAN DISTRICT, a Colorado  
Special District**

**ATTEST:**

\_\_\_\_\_  
Laila Benitez, President

\_\_\_\_\_  
Jackie Kennefick, Secretary

APPROVED AS TO FORM:

By:\_\_\_\_\_  
James Mahoney, Assistant Attorney

# Memo

## Agenda Item #11

To: Mayor and Town Council

From: Sarah Abbott

Date: December 6, 2018

Re: Consideration of a Resolution Adopting a Policy Concerning the Destruction, Disposal and Protection of Records Containing Personal Identifying Information

---

Agenda Item #11 is a proposed resolution to adopt a policy concerning the destruction, disposal and protection of records containing personal identifying information. The policy is in response to new legislation that became effective September 1, 2018.

The new law requires government entities and certain private entities to adopt a written policy concerning the destruction or disposal of records, both paper and electronic, that contain personal identifying information. It also contains requirements regarding protecting personal identifying information, reporting breaches of personal identifying information and contracting with third parties that might handle personal identifying information.

This policy comprehensively addresses these issues based on the statutory requirements. Each department will need to develop compliance measures based on the nature of its records.

Proposed motion: I move to approve the resolution adopting the Policy Concerning the Destruction, Disposal and Protection of Records Containing Personal Identifying Information.



**RESOLUTION OF THE TOWN COUNCIL  
OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO,  
ADOPTING A POLICY CONCERNING THE DESTRUCTION, DISPOSAL AND  
PROTECTION OF RECORDS CONTAINING PERSONAL IDENTIFYING  
INFORMATION**

**RESOLUTION NO. 2018 –**

**RECITALS:**

A. During the 2018 legislative session, the state of Colorado adopted House Bill 18-1128, which was enacted as C.R.S. § 6-1-713, 713.5, 716 for certain covered entities and § 24-73-101, *et seq.* (the "**Act**") for government entities, and went into effect on September 1, 2018.

B. The Act requires all "governmental entities," which includes home rule towns, to adopt and maintain a written policy for the destruction or disposal of paper and electronic documents containing "Personal Identifying Information."

C. The Act also sets forth requirements regarding the protection of Personal Identifying Information and procedures to follow in the event of a breach.

D. In order to ensure compliance with the Act, the Town Council of the Town of Mountain Village ("**Town**") desires to adopt a policy concerning the destruction, disposal and protection of Personal Identifying Information that shall apply to all employees and elected officials of the Town.

**NOW, THEREFORE, BE IT RESOLVED THAT THE TOWN COUNCIL HEREBY  
ADOPTS THE TOWN OF MOUNTAIN VILLAGE POLICY CONCERNING THE  
DESTRUCTION, DISPOSAL AND PROTECTION OF RECORDS CONTAINING  
PERSONAL IDENTIFYING INFORMATION, AS SET FORTH BELOW:**

**Section 1. Policy**

The Town hereby adopts the attached Policy Concerning the Destruction, Disposal and Protection of Records Containing Personal Identifying Information.

**Section 2. Resolution Effect**

- A. This Resolution shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the resolutions repealed or amended as herein provided and the same shall be construed and concluded under such prior resolutions.
- B. All resolutions, of the Town, or parts thereof, inconsistent or in conflict with this Resolution, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

### **Section 3. Severability**

The provisions of this Resolution are severable and the invalidity of any section, phrase, clause or portion of this Resolution as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Resolution.

### **Section 4. Effective Date**

This Resolution shall be effective immediately upon adoption.

### **Section 5. Public Meeting**

A public meeting on this Resolution was held on the 13th day of December, 2018 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

**Approved** by the Town Council at a public meeting held on December 13, 2018.

**Town of Mountain Village, Town Council**

By: \_\_\_\_\_  
Laila Benitez, Mayor

**Attest:**

By: \_\_\_\_\_  
Jackie Kennefick, Town Clerk

Approved as to Form:

\_\_\_\_\_  
James Mahoney, Assistant Town Attorney

# **POLICY CONCERNING THE DESTRUCTION, DISPOSAL AND PROTECTION OF RECORDS CONTAINING PERSONAL IDENTIFYING INFORMATION**

## **ARTICLE I. PURPOSE**

The purpose of this Policy Concerning the Destruction, Disposal and Protection of Records Containing Personal Identifying Information (“**Policy**”) is to provide guidance to Town of Mountain Village employees, department heads and elected officials (collectively referred to herein as the “**Town Parties**”) for the proper handling of Personal Identifying Information, as required by C.R.S. § 24-73-101, *et. seq.* (the “**Act**”).

This Policy shall establish a written policy for the destruction or proper disposal of paper and electronic records containing Personal Identifying Information (defined below) and set forth requirements regarding the protection of Personal Identifying Information, and procedures should a breach regarding Personal Identifying Information occur.

This Policy shall apply to all Town Parties.

## **ARTICLE II. DEFINITIONS**

1. “**Biometric Data**” means unique biometric data generated from measurements or analysis of human body characteristics for the purpose of authenticating the individual when he or she accesses an online account.
2. “**Departments**” means all current Town departments and any department added after the adoption of this Policy.
3. “**Determination that a Security Breach Occurred**” means the point in time at which there is sufficient evidence to conclude that a security breach has taken place.
4. “**Encrypted**” means rendered unusable, unreadable, or indecipherable to an unauthorized person through a security technology or methodology generally accepted in the field of information security.
5. “**Medical Information**” means any information about a consumer’s medical or mental health treatment or diagnosis by a health care professional.
6. “**Notice**” means:
  - a. Written notice to the postal address listed in the Town records;
  - b. Telephonic notice;
  - c. Electronic notice, if a primary means of communication by the Town with a Colorado resident is by electronic means or the notice provided is consistent with the provisions regarding electronic records and signatures set forth in the federal “Electronic Signatures in Global and National Commerce Act,” 15 U.S.C. sec. 7001 *et seq.*; or

- d. Substitute notice, if the Town demonstrates that the cost of providing notice will exceed two hundred fifty thousand dollars, the affected class of persons to be notified exceeds two hundred fifty thousand Colorado residents, or the Town does not have sufficient contact information to provide notice. Substitute notice consists of all of the following:
    - i. E-mail notice if the Town has e-mail addresses for the members of the affected class of Colorado residents;
    - ii. Conspicuous posting of the notice on the Town website; and
    - iii. Notification to major statewide media.
- 7. **“Personal Identifying Information”** means a social security number; a personal identification number; a password; a pass code; an official state or government-issued driver's license or identification card number; a government passport number; Biometric data, as defined in C.R.S. § 24-73-103(1)(a); an employer, student, or military identification number; or a financial transaction device, as defined in C.R.S. § 18-5-701(3), or date and place of birth, mother's maiden name, criminal, medical records, financial records, and educational transcripts (see 2 C.F.R. § 200.82).
- 8. **“Personal Information”** means:
  - a. A Colorado resident's first name or first initial and last name in combination with any one or more of the following data elements that relate to the resident, when the data elements are not encrypted, redacted, or secured by any other method rendering the name or the element unreadable or unusable: social security number; driver's license number or identification card number; student, military, or passport identification number; medical information; health insurance identification number; or Biometric data, as defined above;
  - b. A Colorado resident's username or e-mail address, in combination with a password or security questions and answers, that would permit access to an online account; or
  - c. A Colorado resident's account number or credit or debit card number in combination with any required security code, access code, or password that would permit access to that account.
  - d. **“Personal Information”** does not include publicly available information that is lawfully made available to the general public from federal, state, or local government records or widely distributed media.
- 9. **“Security Breach”** means the unauthorized acquisition of unencrypted computerized data that compromises the security, confidentiality, or integrity of Personal Information maintained by the Town. Good faith acquisition of Personal Information by an employee or agent of the Town for the purposes of the Town is not a security breach if the Personal Information is not used for a purpose unrelated to the lawful government purpose or is not subject to further unauthorized disclosure.
- 10. **“Third-Party Service Provider”** means an entity that has been contracted to maintain, store, or process Personal Identifying Information on behalf of the Town.

The definitions set forth in the Act are hereby incorporated into this Policy to the extent not set forth above. In the event of any conflict between a definition in the Act and a definition in this Policy, the definition in the Act shall control.

### **ARTICLE III. DISPOSAL OF PERSONAL IDENTIFYING INFORMATION**

Section 1. Disposal and Destruction. Unless otherwise required by state or federal law or regulation, after a record has met the minimum retention period as defined in the Town's Records Retention Schedule, as amended from time to time, paper or electronic records within the custody or control of the Town that contain Personal Identifying Information will be destroyed by either shredding, erasing, or otherwise modifying the Personal Identifying Information to make the Personal Identifying Information unreadable or indecipherable through any means. Each Town department shall implement procedures and policies to address the specific nature of its records to ensure compliance with this Policy and the Act. The Town shall not be responsible for ensuring destruction of Personal Identifying Information by any Town Party that is required by state or federal agencies to use one or more software programs, which may include storage of data, located on servers not within the immediate control of the Town.

Section 2. Litigation Holds. A "**Litigation Hold**" refers to a period of time when Town Parties have a duty to preserve certain records that may be pertinent to anticipated, pending or ongoing litigation. Such period of time commences when the litigation involving the Town is initiated or reasonably anticipated or foreseeable. During such period, Town Parties shall preserve all records directly or indirectly related to such pending or threatened litigation and suspend deletion, destruction or disposal of such records. A Litigation Hold overrides a record that is eligible for destruction under the Town Records Retention Schedule or Article III of this Policy.

### **ARTICLE IV. PROTECTION OF PERSONAL IDENTIFYING INFORMATION**

Section 1. Protection by the Town. The Town shall protect Personal Identifying Information from unauthorized access, use, modification, disclosure, or destruction. Each department shall implement and maintain reasonable security procedures and practices that are appropriate to the nature of the Personal Identifying Information given the nature and size of the Town.

Section 2. Third Party Service Providers. The Town shall require any Third-Party Service Provider it engages to implement and maintain reasonable security procedures and practices that are appropriate to the nature of the Personal Identifying Information disclosed to the Third-Party Service Provider and reasonably designed to help protect the Personal Identifying Information from unauthorized access, use, modification, disclosure, or destruction. Each department shall ensure that in all contracts with Third Party Service Providers that either do, or could result in, the exchange of personal identifying information, contain contractual terms to ensure such Third Party Service Providers are subject to and abiding by the terms of the Act and this Policy.

It shall not be considered a disclosure of Personal Identifying Information to a Third-Party Service Provider if the Town retains primary responsibility for implementing and maintaining

reasonable security procedures and practices appropriate to the nature of the Personal Identifying Information and the Town implements and maintains technical controls reasonably designed to help protect the Personal Identifying Information from unauthorized access, modification, disclosure, or destruction; or effectively eliminate the Third-Party Service Provider's ability to access the Personal Identifying Information, notwithstanding the Third-Party Service Provider's physical possession of the Personal Identifying Information.

#### **ARTICLE V. INTERNAL NOTIFICATION AND INVESTIGATION OF SUSPECTED SECURITY BREACH OF PERSONAL INFORMATION**

If any Town Party suspects that a Security Breach may have occurred, it must immediately notify the Town Manager and conduct a good faith and prompt investigation to determine the likelihood that Personal Information has been or will be misused.

Unless the investigation determines that the misuse of information regarding a Colorado resident has not occurred and is not reasonably likely to occur, the Town shall give Notice to the affected Colorado residents, as provided in Article VI and take further action as necessary under Article VII. If the investigation determines that the misuse of information regarding a Colorado resident has not occurred and is not reasonably likely to occur, the Town shall not take further action pursuant to this Policy.

#### **ARTICLE VI. NOTICE OF BREACH IF MISUSE OF INFORMATION HAS OCCURRED OR IS REASONABLY LIKELY TO OCCUR**

If the Town determines that a Security Breach occurred, the Town shall provide Notice to affected Colorado residents as set forth in this Article VI.

Section 1. Timing of Notice. Notice shall be in the most expedient time possible and without unreasonable delay, but no later than thirty (30) days after the date of determination that a Security Breach occurred. Provision of Notice shall be consistent with the legitimate needs of law enforcement and consistent with any measures necessary to determine the scope of the Security Breach and to restore the reasonable integrity of the computerized data system.

Section 2. Content of Notice. If the Town is required to provide Notice, it shall provide the following information to all affected Colorado residents:

1. The date, estimated date, or estimated date range of the Security Breach;
2. A description of the Personal Information that was acquired or reasonably believed to have been acquired as part of the Security Breach;
3. Information that the resident can use to contact the Town to inquire about the Security Breach;
4. The toll-free numbers, addresses, and websites for consumer reporting agencies;
5. The toll-free number, address, and website for the Federal Trade Commission; and
6. A statement that the resident can obtain information from the Federal Trade Commission and credit reporting agencies about fraud alerts and security freezes.

If the investigation determines that the type of Personal Information that was misused or is reasonably likely to be misused is a Colorado resident's username or e-mail address, in combination with a password or security questions and answers, that would permit access to an online account, the Town shall, in addition to the Notice otherwise required above, in the most expedient time possible and without unreasonable delay, but not later than thirty (30) days after the date of determination that a security breach occurred, consistent with the legitimate needs of law enforcement and consistent with any measure necessary to determine the scope of the breach and to restore the reasonable integrity of the computerized data system:

1. Direct the person whose Personal Information has been breached to promptly change his or her password and security question or answer, as applicable, or to take other steps appropriate to protect the online account with the person or business and all other online accounts for which the person whose Personal Information has been breached uses the same username or e-mail address and password or security question or answer.
2. If the Security Breach pertains to the log-in credentials of an email account furnished by the Town, rather than giving notice via email, the Town may comply with this section by providing notice by other methods specified under "Notice" in Article II or by clear and conspicuous notice delivered to the resident online when the resident is connected to the online account from an internet protocol address or online location from which the Town knows the resident customarily accesses the account.

The breach of encrypted or otherwise secured Personal Information must be disclosed in accordance with this section if the confidential process, encryption key, or other means to decipher the secured information was also acquired in the Security Breach or was reasonably believed to have been acquired.

Section 3. Costs. The Town shall not charge the cost of providing such Notice to individuals.

Section 4. Third-Party Service Providers. If the Town uses a Third-Party Service Provider to maintain computerized data that includes Personal Information, the Town shall require that the Third-Party Service Provider give notice to and cooperate with the Town in the event of a Security Breach that compromises such computerized data. Compliance shall include notifying the Town of any Security Breach in the most expedient time and without unreasonable delay following discovery of a Security Breach, if misuse of Personal Information about a Colorado resident occurred or is likely to occur. Cooperation includes sharing with the Town information relevant to the Security Breach; except that such cooperation does not require the disclosure of confidential business information or trade secrets.

Section 5. Delay by Law Enforcement. Notice required by this section may be delayed if a law enforcement agency determines that such Notice will impede a criminal investigation and the law enforcement agency has directed the Town not to send the Notice required by this section.

## **ARTICLE VII. FURTHER REPORTING REQUIREMENTS**

Section 1. Notice to Colorado Attorney General. If the Security Breach is reasonably believed to have affected five hundred (500) Colorado residents or more, the Town shall provide notice of such Security Breach to the Colorado Attorney General in the most expedient time possible and without unreasonable delay, but not later than thirty (30) days after determination of that a Security Breach occurred.

Section 2. Notice to Consumer Reporting Agencies. In the event the Town is required to provide Notice, as defined in Article II, to more than one thousand (1,000) Colorado residents, the Town shall also notify, in the most expedient time possible and without unreasonable delay, all consumer reporting agencies that compile and maintain files on consumers on a nationwide basis, as defined by the federal "Fair Credit Reporting Act", 15 U.S.C. sec. 1681a (p), of the anticipated date of the notification to the residents and the approximate number of residents who are to be notified. The Town is not required to provide to the consumer reporting agency the names or other Personal Information of Security Breach Notice recipients.

## **ARTICLE VIII. WAIVER**

Any waiver of these notification rights or responsibilities is void as against public policy. The Town shall not elicit or accept any waiver of these notification rights or responsibilities.



Items 12

# Memo

To: Mayor and Council Members

From: James Mahoney,

CC: Kim Montgomery

Date: December 6, 2018

Re: Cassidy Ridge Unit C-201

---

The Town was recently informed that the owner of Cassidy Ridge Unit D-202 would be becoming for sale in the near future. As Town staff has been examining options for securing housing for its work force, the Town staff believes that purchasing a unit such as this could have great benefits for the Town, whether the Town leases the unit to an employee, sells the unit to an employee or a combination of the two, it is attractive for the Town to own and control a variety of housing unit types to meet workforce demands.

The unit itself is similar to the unit recently purchase and subsequently sold by the Town to a Town employee.

Therefore, the Town staff is requesting two things from the Town Council as follows:

1. Authorize the waiver of the lottery sales system in order to allow the Town to purchase the unit.

Due to this unit having the 2006 Employee Housing Deed Restriction on the unit, sales to third parties are to be through a lottery system. However, the Town has in the past waived the lottery

system for the Town's purchase of a unit or for other good cause shown. This authorization as the jurisdiction which oversees and enforces the deed restriction would be needed in order to allow the Town to purchase this unit. A resolution to this effect is included in your packet.

Proposed Motion: I move to approve the resolution waiving the lottery requirement for the Town's purchase of Cassidy Ridge Unit C-201.

2. Authorize the Town Manager to negotiate and purchase the unit pursuant to the deed restriction sales price.

The Town Council is required to authorize the purchase of any real property by the Town. Therefore, the Town Council would need to authorize the Town Manager to negotiate and close on the purchase of the unit by approving the attached resolution

Proposed Motion: I move to approve the resolution approving the Town's purchase of Cassidy Ridge Unit D-202.

**RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN  
VILLAGE, COLORADO, AUTHORIZING THE TOWN TO PURCHASE  
CASSIDY RIDGE UNIT C-201**

**RESOLUTION NO. 2018 - \_\_\_\_\_**

**RECITALS:**

- A.** The Town of Mountain Village (the “Town”) has a need to acquire housing of varying varieties for the use and occupancy of its employees.
- B.** The owners of Cassidy Ridge Unit D-202 (the “Unit”) desire to sell the Unit.
- C.** The Unit is a deed restricted unit subject to the Town’s 2006 Deed Restriction; therefore, the purchase price is capped pursuant to such deed restriction.
- D.** The Town Council desires to authorize the Town Manager to negotiate and purchase the Unit on behalf of the Town pursuant to the price calculated pursuant to the deed restriction and other customary and reasonable sale and purchase terms.

**NOW, THEREFORE, BE IT RESOLVED**, the Town Council hereby authorizes the Town Manager to negotiate and purchase the Unit on behalf of the Town pursuant to the price calculated pursuant to the deed restriction and other customary and reasonable sale and purchase terms.

**ADOPTED AND APPROVED** by the Town Council of the Town of Mountain Village, Colorado, at a regular meeting held on the 13<sup>th</sup> day of December 2018.

TOWN OF MOUNTAIN VILLAGE,  
COLORADO, a home rule municipality

By: \_\_\_\_\_  
Laila Benitez, Mayor

ATTEST:

By: \_\_\_\_\_  
Jackie Kennefick, Town Clerk

APPROVED AS TO FORM:

By: \_\_\_\_\_  
James Mahoney, Town Attorney



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To: Mayor and Town Council

From: Jim Loebe

For: December 13<sup>th</sup>, 2018 Town Council Meeting

Date: December 4<sup>th</sup>, 2018

Re: Consideration of a Resolution Adopting the CDOT Transit Asset Management Plan

---

As an indirect recipient of Federal Transit Administration (FTA) grant funds, the Town of Mountain Village is required to participate in a Transit Asset Management Plan (TAM). Transit agencies across the state were given the option to either develop their own plans or participate in a group TAM Plan developed and managed by the Colorado Department of Transportation (CDOT). Of the 58 transit agencies in the state receiving federal funds, 53 opted to participate in the group TAM Plan, with the five larger urban providers developing their own plans.

The group TAM Plan created by CDOT, with input from its participating agencies, documents asset management processes, projects future performance of assets given expected funding, and develops recommendations for transit asset management improvements moving forward. It also satisfies federal requirements incumbent on CDOT as the passthrough agency for all federal funding coming into the state.

TAM is a business model that uses asset condition, namely age, to guide funding prioritization in order to keep transit networks in a State of Good Repair (SGR). The TAM plan developed by CDOT is not prescriptive, but rather a data-driven forecasting tool to be used by agencies to help refine maintenance and capital investment decisions. It is also used by CDOT and FTA to anticipate future funding needs at both state and federal levels.

Town staff has provided CDOT with a mountain of Town agency data required for the TAM Plan which is included in the council packet. The final step for the Town to be in full compliance with the FTA's TAM rule is the approval of a resolution adopting the TAM Plan. The resolution is included in your packets.

Proposed Motion: I move to approve the Resolution of the Town Council of the Town of Mountain Village adopting the TAM Plan.

**RESOLUTION OF THE TOWN COUNCIL  
OF MOUNTAIN VILLAGE, TO ADOPT THE 2018 GROUP TRANSIT ASSET MANAGEMENT  
PLAN**

**RESOLUTION NO. \_\_\_\_ 2018**

**RECITALS:**

- A.** in July 2016, the FTA published the National Transit Asset Management (TAM) Final Rule (49 U.S.C. 625) defining the term “state of good repair” (SGR) and establishing requirements for transit asset management for FTA recipients and sub-recipients; and
- B.** The FTA TAM Rule requires that all agencies that receive federal financial assistance under 49 U.S.C. Chapter 53 and own, operate, or manage capital assets used in the provision of public transportation create an asset management plan by October 1, 2018; and
- C.** A TAM Plan must include, at a minimum, the following four elements:
  - 1. An inventory of the number and type of capital assets, including Rolling Stock (vehicles), Facilities, and Equipment.
  - 2. A condition assessment of those inventoried assets for which an agency carries direct capital responsibility.
  - 3. A description of the analytical processes and decision-support tools used to estimate capital investment needs over time, and to develop an investment prioritization.
  - 4. A project-based prioritization of capital investments based on reasonably anticipated funding available; and
- D.** Larger, Tier 1 agencies are required to develop agency TAM Plans, while smaller, Tier 2 agencies are required to either develop their own agency TAM Plan or participate in a sponsored Group TAM Plan; and
- E.** Departments of Transportation, including CDOT, are required to develop Group TAM Plans on behalf of Tier 2 agencies in Colorado to reduce the planning and reporting burden on those agencies; and
- F.** The TAM Rule does apply to The Town of Mountain Village as a public transportation provider and recipient of financial assistance through FTA 49 U.S.C. Chapter 53 programs and the agency has opted to participate in the CDOT-sponsored 2018 Group TAM Plan; and
- G.** As the sponsor, CDOT leads the effort to collaboratively develop the Group TAM Plan, to develop decision support and analysis tools, to set SGR performance targets for the plan participants, to develop a ranked list of prioritized asset management projects based on anticipated revenues, and to annually report to the National Transit Database the asset inventories, SGR measures, SGR targets and a plan narrative on behalf of the plan participants; and
- H.** Group TAM Plan participants are responsible to provide and maintain up-to-date asset inventory and condition assessment data, to collaborate in the development of the Group TAM Plan, to work cooperatively with CDOT toward meeting SGR targets, and for agency Accountable Executives to formally approve and implement the plan within their agencies; and

- I. Throughout 2017 and 2018 CDOT and the Town of Mountain Village collaborated along with other participating agencies to compile and analyze a comprehensive transit asset inventory, to estimate Federal, State and Local revenues available for investments in the Group TAM inventory, to set SGR Targets for the 2019 plan year, and to develop a ranked list of priority projects designed to address the backlog of needed transit asset replacements and investments; and
- J. On September 29, 2018 the 2018 Group TAM Plan was completed, satisfying the FTA TAM Rule as it applies to CDOT and to its participating agencies; and
- K. The Group TAM Plan provides the Town of Mountain Village, CDOT and its participating agencies valuable information to achieve the best possible state of good repair of transit assets by supporting the optimal investment of Federal, State and Local transit capital revenues; and

**NOW THEREFORE BE IT RESOLVED**, that the Town Council of the Town of Mountain Village does hereby adopt the 2018 Group TAM Plan; and

**BE IT FURTHER RESOLVED**, upon adoption of this resolution, Town of Mountain Village will work to enhance its asset management practices to improve system safety and reliability, reduce costs, improve customer service, and optimize resource allocation by working cooperatively with CDOT toward meeting SGR targets.

#### **Section 1. Resolution Effect**

- A. This Resolution shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the resolutions repealed or amended as herein provided and the same shall be construed and concluded under such prior resolutions.
- B. All resolutions, of the Town, or parts thereof, inconsistent or in conflict with this Resolution, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

#### **Section 2. Severability**

The provisions of this Resolution are severable and the invalidity of any section, phrase, clause or portion of this Resolution as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Resolution.

#### **Section 3. Effective Date**

This Resolution, with its stated conditions and contingencies, shall become initially effective on December 13, 2018 (the “Effective Date”) as herein referenced throughout this Resolution.

#### **Section 4. Public Meeting**

A public meeting on this Resolution was held on the 13<sup>th</sup> day of December, 2018 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

**Approved** by the Town Council at a public meeting held on December 13, 2018.

**Town of Mountain Village, Town Council**

By: \_\_\_\_\_  
Laila Benitez, Mayor

**Attest:**

By: \_\_\_\_\_  
Jackie Kennefick, Town Clerk

Approved as to Form:

\_\_\_\_\_  
James Mahoney, Assistant Town Attorney

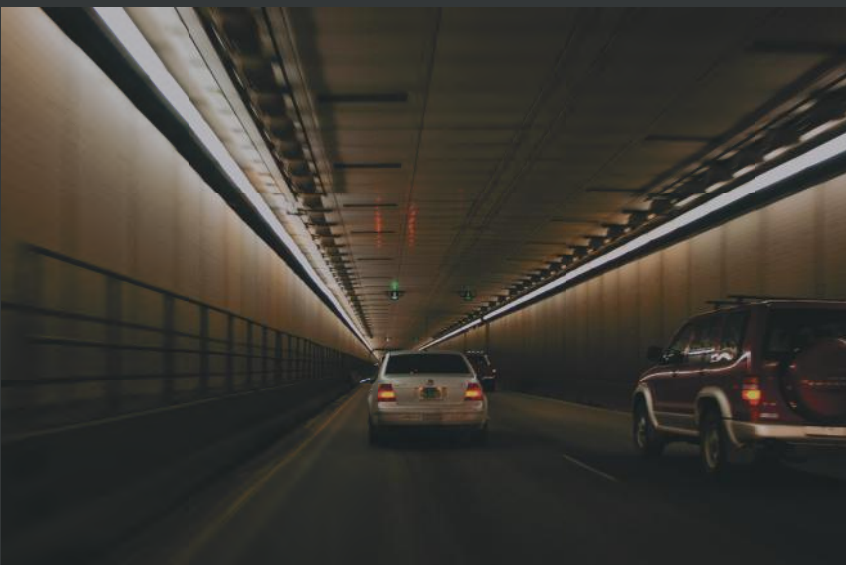


COLORADO  
Department of Transportation



# Colorado DOT Transit Asset Management Group Plan

Fall 2018





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## Chapter 1

# Introduction

The Colorado Department of Transportation has created this Transit Asset Management Plan to for its participating agencies to document asset management processes, project future performance of assets given expected funding, and develop recommendations for transit asset management improvements moving forward. This document is also designed to meet federal requirements that are tied to the funding required for Colorado's transit system.

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## Welcome and Overview

Transit asset management (TAM) is a business model that uses asset condition to guide funding prioritization in order to keep transit networks in a State of Good Repair (SGR).

Having a TAM Plan benefits an agency in a number of ways:

- Improved transparency and accountability
- Optimized capital investment and maintenance decisions
- Data-driven maintenance decisions
- Potential safety benefits

## Federal Legislative Context

FTA defines TAM policy as “a transit provider’s documented commitment to achieving and maintaining SGR for all of its capital assets. A TAM policy defines the transit provider’s TAM objectives and defines and assigns roles and responsibilities for meeting those objectives. “

The FTA’s TAM Rule, effective October 1, 2016 applies to recipients and sub recipients of Federal financial assistance under 49 U.S.C. Chapter 53 that own, operate or manage capital assets in the provision of public transportation. Public transportation in this context means regular, continuing shared-ride surface transportation services that are open to the general public, or open to segments of the general population defined by age, disability or low income.

## Executive Summary

A Transit Asset Management Plan (TAM) is a business model that uses the condition of assets to guide the optimal prioritization of investments at transit agencies in order to keep transit systems in a State of Good Repair (SGR). By implementing this TAM Plan, the benefits include:

- Improved transparency and accountability for funding investments;
- Optimized capital investment and maintenance decisions;
- Data-driven capital planning; and
- Improved system safety and reliability, and reduced maintenance costs.

This Group TAM Plan, sponsored by CDOT and developed by the Division of Transit and Rail (DTR), serves to reduce the burden of the TAM Rule on smaller, Tier II transit agencies who might otherwise struggle to support the administrative and technical capacity needed to develop individual plans.

Participants in this Group TAM Plan include 53 public transportation providers in Colorado who provide a combination of fixed-route, demand response and other specialized transportation services throughout the state. These critical services are dependent on an inventory of over \$500 million in capital assets, including:

- 1,146 Revenue and Service Vehicles,
- 64 Administrative or Maintenance Facilities,
- 190 Passenger and Parking Facilities, and
- 23 Equipment assets (valued over \$50,000 each)

An inventory and its State of Good Repair (SGR) is summarized in Chapter 3 for each individual asset class. It is estimated there is a total of \$15 million available annually of Federal, State and Local funding for improving the inventory SGR. This figure, derived from historic spending data, is used to model an optimal investment plan using the Transit Asset Planning Tool (TAPT) and to project the long-term SGR of these assets given this funding level. A description of this analysis and modeling is provided in Chapter 4.

The following table summarizes the Inventory, SGR Measures and SGR Targets for the CDOT Group TAM Plan.

| <b>Asset Category</b>   | <b>Asset Class</b>                  | <b>Inventory</b> | <b>Current % Beyond SGR</b> | <b>2019 Target</b> |
|-------------------------|-------------------------------------|------------------|-----------------------------|--------------------|
| <b>Revenue Vehicles</b> | Aerial Tramway                      | 71               | 80.3%                       | 41%*               |
|                         | Bus – Large                         | 286              | 19.9%                       | 20%                |
|                         | Bus – Medium                        | 80               | 15%                         | 14%                |
|                         | Cutaway – Large                     | 88               | 18.2%                       | 15%                |
|                         | Cutaway – Small                     | 243              | 28.8%                       | 18%                |
|                         | Van/Minivan                         | 254              | 26%                         | 2%                 |
|                         | Automobile                          | 64               | 35.9%                       | 8%                 |
| <b>Service Vehicles</b> | Trucks & Other Rubber Tire Vehicles | 37               | 13.5%                       | 11%                |
|                         | Automobiles                         | 23               | 47.8%                       | 4%                 |
| <b>Facilities</b>       | Support Facilities                  | 64               | 15.6%                       | 11%                |
|                         | Passenger Facilities                | 190              | 2.1%                        | 2%                 |
| <b>Equipment</b>        | Non-vehicle equipment               | 23               | n/a                         | n/a                |

The TAPT tool is also used in this Plan to develop a prioritization of investment projects, listed in Chapter 5, which will support CDOT and participating agencies in its future asset management investment decisions.

## Transit Asset Management Plan (TAM Plan)

### Purpose of the Group Plan

The TAM Plan is a federally required planning tool intended to inform and improve asset management practices and funding decisions by CDOT and its participating transit agencies. A key TAM objective is making data-driven investment decisions to meet federal requirements and make progress towards stated asset conditions goals. The TAM Plan will help agencies and CDOT maintain the transit system in a state of good repair with the most efficient use of financial resources.

### Colorado Transit Vision

Colorado's public transit system will enhance mobility for residents and visitors in an effective, safe, efficient and sustainable manner; will offer meaningful transportation choices to all segment of the state's population; and will provide access to and connectivity among transportation modes.

### TAM Objectives

- Attain the best asset conditions achievable given available resources, while striving towards a State of Good Repair
- Deliver an efficient and effective program to optimize the life of our transit assets
- Improve communication and transparency regarding decisions and outcomes
- Achieve and maintain compliance with Federal asset management requirements

## Summary of Participating Agencies

Colorado is currently home to approximately 58 agencies providing public transportation services across the state. Of the 55 Tier II agencies to which the FTA TAM Rule applies in Colorado, 53 opted to participate in this Group TAM Plan. Figure 1-1 provides a map of the office locations of the Tier II public transportation agencies across the state.

## Colorado's Tier II Public Transportation Providers

### Participating Group TAM Plan Agencies:

All Points Transit  
Aspen, City of  
Avon, Town of  
Baca County Seniors Van  
Bent County  
Berthoud Area Transportation Service (BATS)  
Black Hawk, City of  
Breckenridge, Town of  
Broomfield, City and County of  
Castle Rock Senior Center  
Cripple Creek, City of  
Dolores County  
Durango, City of  
Eagle County  
East Central Council of Governments (ECCOG)  
El Paso Fountain Valley Senior Citizens Program  
Envida  
Estes Park, Town of  
Glenwood Springs, City of  
Golden Age Shuttle  
Gunnison Valley Rural Transportation Authority  
Huerfano/Las Animas Area Council of Governments (SCCOG)  
La Junta, City of  
La Plata County Senior Services  
Lake County  
Lakewood, City of  
Littleton Omnibus  
Loveland, City of  
Montezuma County

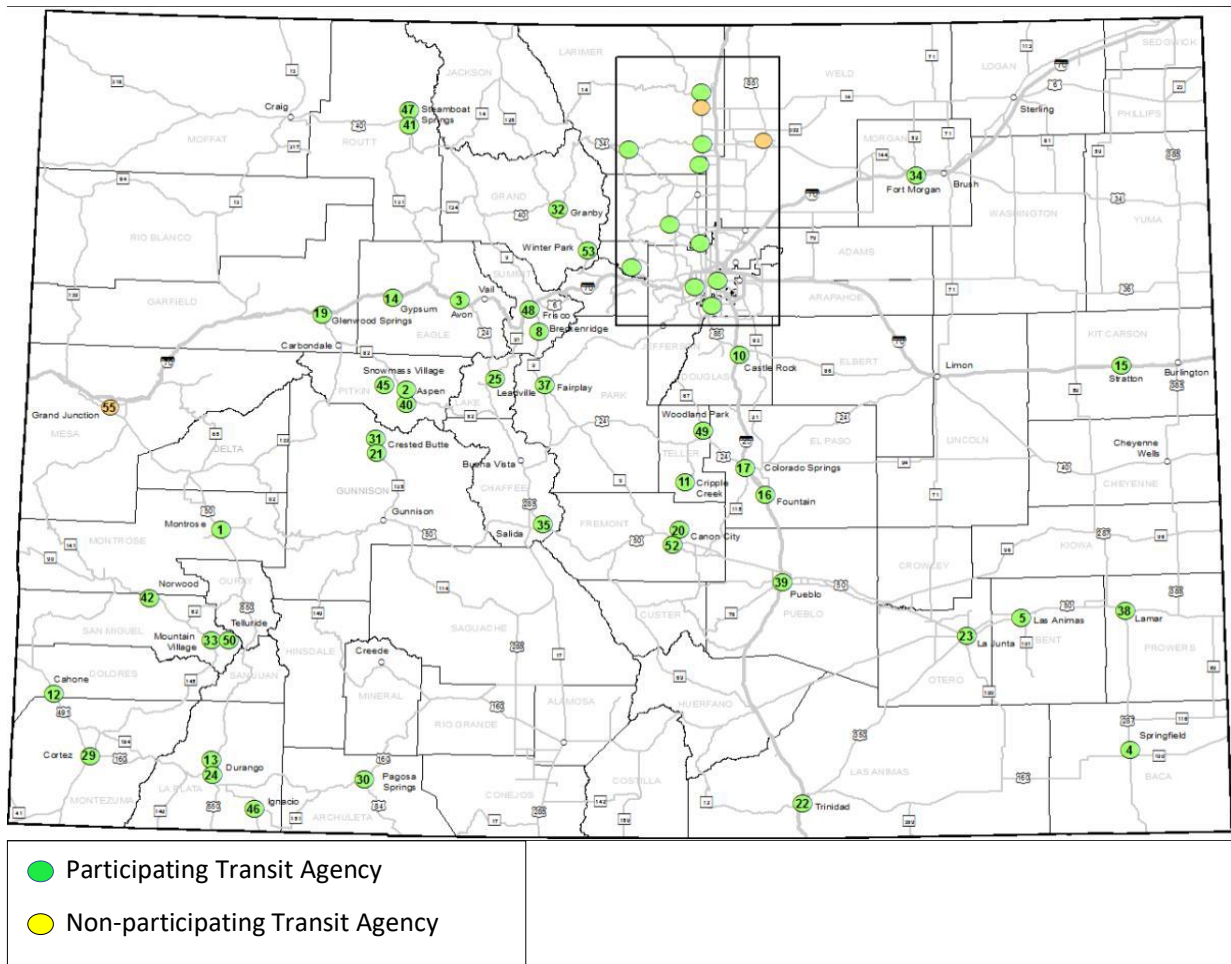
Mountain Express Transit  
Mountain Express, The  
Mountain Family Center  
Mountain Village, Town of  
Northeast Colorado Association of Local Governments (NECALG)  
Neighbor to Neighbor Volunteers  
North Front Range Transportation & Air Quality Council (NFRMPO)  
Park County Senior Coalition  
Prowers County  
Pueblo, City of  
Roaring Fork Transportation Authority (RFTA)  
Routt County  
San Miguel County  
Senior Resource Development Agency (SRDA)  
Seniors' Resource Center, Inc. (SRC)  
Snowmass Village, Town of  
Southern Colorado Community Action Agency  
Steamboat Springs, City of  
Summit Stage  
Teller Senior Coalition  
Telluride, Town of  
Via Mobility Services  
Wet Mountain Valley Community Service Corp  
Winter Park, Town of

### Non-participating public transit agencies:

Greeley Evans Transit (GET)  
Mesa County

A larger version of the map in Figure 1-1 and list of the Group TAM Plan participating agencies with corresponding map IDs are provided in Appendix A.





**Figure 1-1. Colorado Tier II agencies**

## Group Plan Building Process Overview

CDOT began the process for TAM Plan development in 2017. After updating a list of transit agencies and contacts across the state, communication was sent to each transit agency to identify the Accountable Executive who would be the primary contact for future discussions and information. A number of subsequent communications were sent to provide the agencies insight into the status and process of TAM Plan development.

CDOT employed the Transit & Rail Advisory Committee (TRAC) as a resource and partner to move the TAM Plan discussions, development and decisions forward.



## TAM Plan Framework

This TAM Plan document is organized in 5 chapters:

- Introduction – this chapter provides an overview of TAM Plan requirements and resources and an Executive Summary of the plan.
- Goals and Objectives – this chapter outlines CDOT and participating agency goals and objectives specific to maintaining SGR.
- Inventory and Conditions – this chapter summarizes the participating transit agency capital assets and condition data for rolling stock, facilities and equipment.
- Analytical Approach – this chapter describes the data collection resources and analytic tools and processes used to analyze the inventory and to prioritize asset replacements.
- Investment Prioritization – this chapter presents funding scenarios and a prioritized list of asset replacement needs.

## Other resources

### Related CDOT Plans

#### **Transportation Matters: Statewide Transportation Plan**

<https://www.codot.gov/programs/colorado-transportation-matters/statewide-transportation-plans>

#### **Statewide Transit Plan**

<https://www.codot.gov/programs/colorado-transportation-matters/documents/statewide-transit-plan>



## Chapter 2

# Goals and Objectives

Identifying goals and objectives is an important step in developing transit asset management practices and processes at an agency. These goals and objectives help focus agency operations, drive improved performance, and influence investments in transit assets. CDOT's Group TAM goals and objectives constitute a commitment to maintaining assets in a state of good repair. This commitment will yield benefits for riders by improving transit services and for transit providers by improving decision-making and reducing costs.

## Overview

As the sponsor of the Group Plan, CDOT is a committed partner with the Tier II participant agencies in creating an aligned TAM plan useful for all providers. As indicated by their participation in the Group TAM plan, the participating Tier II transit providers are committed to the same goals and objectives as CDOT. Separately from this Group TAM plan, each provider has developed specific facility and vehicle management plans which detail their policies and practices for effectively managing those assets.

CDOT's mission and vision are guiding principles that shape TAM policy and transit goals and objectives. Goals and objectives help define and guide the TAM program at CDOT and are an integral part of the TAM Plan. Goals are broad ideas that express the ideal state of the transit system in Colorado. Objectives are the measurable, achievable steps that will help make progress towards goals.

This chapter presents CDOT's mission, vision, and goals and objectives, and defines state of good repair (SGR).

## Federal Legislative Context

Tier II providers are not required to include a TAM and SGR policy in their individual or Group TAM plan. However, it is good practice to define and document asset management goals, objectives and policies.

FTA defines TAM policy as "a transit provider's documented commitment to achieving and maintaining SGR for all of its capital assets. The TAM policy defines the transit provider's TAM objectives and defines and assigns roles and responsibilities for meeting those objectives. "

SGR is defined by FTA as "the condition in which a capital asset is able to operate at a full level of performance." The FTA final rule on transit asset management further defines SGR in §625.41:

"A capital asset is in a state of good repair if it meets the following objective standards:

- The capital asset is able to perform its designed function
- The use of the asset in its current condition does not pose an identified unacceptable safety risk
- The life-cycle investment needs of the asset have been met or recovered, including all scheduled maintenance, rehabilitation, and replacements."

## Goals and Objectives

The highest level guiding principles at CDOT are its vision and mission. These principles influence transportation goals and objectives across the agency.

### Vision and Mission

Colorado strives to be the best Department of Transportation in the country for all customers, by providing freedom, connection and experience through travel.

#### CDOT Vision & Mission

**CDOT's vision** is to enhance the quality of life and the environment of the citizens of Colorado by creating an integrated transportation system that focuses on safely moving people and goods by offering convenient linkages among modal choices.

**CDOT's mission** is to provide the best multi-modal transportation system for Colorado that most effectively and safely moves people, goods and information

Consistent with the CDOT mission, the Division of Transit and Rail (DTR), established in 2009, is responsible for the planning, development, operation and integration of transit and rail into the statewide transportation system.

#### Colorado Transit Vision

Colorado's public transit system will enhance mobility for residents and visitors in an effective, safe, efficient and sustainable manner; will offer meaningful transportation choices to all segments of the state's population; and will provide access to and connectivity among transportation modes.

DTR has a number of priorities used to guide the departments' goals, objectives and performance measures. These priorities, as outlined in the Statewide Transit Plan, are used to inform this TAM Plan.

- System Preservation and Expansion
- Mobility/Accessibility
- Transit System and Partnerships Development
- Environmental Stewardship
- Economic Vitality
- Safety and Security

CDOT's vision and mission are further detailed in the Long-Range Transportation Plan "Transportation Matters: Statewide Transportation Plan 2040"

### Long-Range Transportation Plan Insights

- The safe movement of people and goods is the most important goal of the transportation system.
- Reducing congestion and increasing travel choice are of high importance
- There is a connection between the transportation system and economic vitality of a region.

CDOT identifies "maintaining the system" as a primary goal, and includes a number of items within the plan supporting the maintenance of assets, including:

- CDOT has to maintain its existing transportation assets for the long-term, including more than 23,000 lane miles of roads, over 3,400 bridges, 35 year-round mountain passes, and help support interregional transit as well as more than 55 urban and rural general public transit providers, in addition to over 100 human services agencies providing specialized transportation services.
- Maintain the percentage of rural Colorado transit fleet vehicles operating in at least fair condition.
- Require all applicable Colorado transit grantees to have Asset Management Plans in place or participate in the CDOT sponsored Group Plan.
- Replacing and rehabilitating existing and future transportation facilities on a long-term basis, including preventative maintenance.

# Summary of TAM Objectives

CDOT has adopted a set of TAM objectives for the Group Plan that are aligned with the vision and mission of the agency. These objectives are helping to inform participating transit agencies and CDOT DTR in decision making as it develops, refines, and implements TAM policies, processes, and practices. As the sponsor of the Group Plan, CDOT is focused on supporting Colorado’s holistic transit strategies and goals. CDOT intends to provide leadership, resources and guidance to transit agencies as it creates a transit asset management plan that benefits all agencies. CDOT’s effort for the plan is to encourage and engage plan participants to create a collaborative exercise to deliver a meaningful and useful plan and improve investment decisions statewide. The TAM effort also informs other non-participating agencies as they develop and implement their own TAM Plans.

TAM Objective Examples

- Achieve and maintain compliance with federal transit asset management rules
- Attain the best asset conditions achievable, given available funding and resources
- Improve communication and transparency regarding decisions and outcomes
- Improve transit safety

Performance measures, targets, and SGR modeling capabilities are being developed to help achieve TAM objectives. These tools, systems, and practices are being linked through all funding decision processes so that CDOT and all transit agencies across the state can operate more effectively and make progress towards federal requirements and state goals.

Applied to transit assets, the above goals and objectives translate into a commitment to make optimal investments, where possible, to achieve and maintain a SGR for transit assets. These assets include revenue vehicles, equipment, and facilities. Asset inventory and condition are described in Chapter 3: Inventory and Condition.





## Chapter 3

# Inventory and Condition

**Inventory and condition data for transit assets are the building blocks upon which investment decisions are made.** Inventory and condition data also provide valuable information for communicating the extent of an agency's assets and the state of those assets. Accurate inventory and condition data support meaningful asset management practices such as predicting asset conditions, projecting funding needs, and prioritizing investments.

# Overview

This chapter presents a summary of transit asset inventory and condition data for Colorado Group TAM Plan participants. This includes information related to rolling stock; equipment; and facilities for 53 participating transit providers.

## Federal Legislative Context

FTA requires that a Group TAM Plan include an inventory and condition assessment of all capital assets for which the provider has direct capital responsibility. The inventory and condition assessment must be at a level of detail sufficient to model asset condition and support investment prioritization to maintain assets in a State of Good Repair.

SGR is defined by FTA as “the condition in which a capital asset is able to operate at a full level of performance.” The FTA final rule on transit asset management further defines SGR in §625.41:

“A capital asset is in a state of good repair if it meets the following objective standards:

- The capital asset is able to perform its designed function
- The use of the asset in its current condition does not pose an identified unacceptable safety risk
- The life-cycle investment needs of the asset have been met or recovered, including all scheduled maintenance, rehabilitation, and replacements.”

As part of the TAM Plan rule, transit providers are also required to set performance targets for performance measures defined by FTA in 49 CFR §625.43. These are listed below.

| FTA SGR Performance Measures for Capital Assets   |
|---|
| <ul style="list-style-type: none"><li>• <b>Rolling Stock:</b> The performance measure for rolling stock is the percentage of revenue vehicles within a particular asset class that have either met or exceeded their useful life benchmark (ULB). ULB is the age at which an asset has reached the end of its economic useful life, specified in terms of asset age, mileage and/or other factors.</li><li>• <b>Equipment:</b> The performance measure for service and maintenance vehicles (non-revenue) is the percentage of those vehicles that have either met or exceeded their ULB.</li><li>• <b>Facilities:</b> The performance measure for facilities is the percentage of facilities within an asset class, rated below 3.0 on the FTA Transit Economic Requirements Model (TERM) scale.</li></ul> |

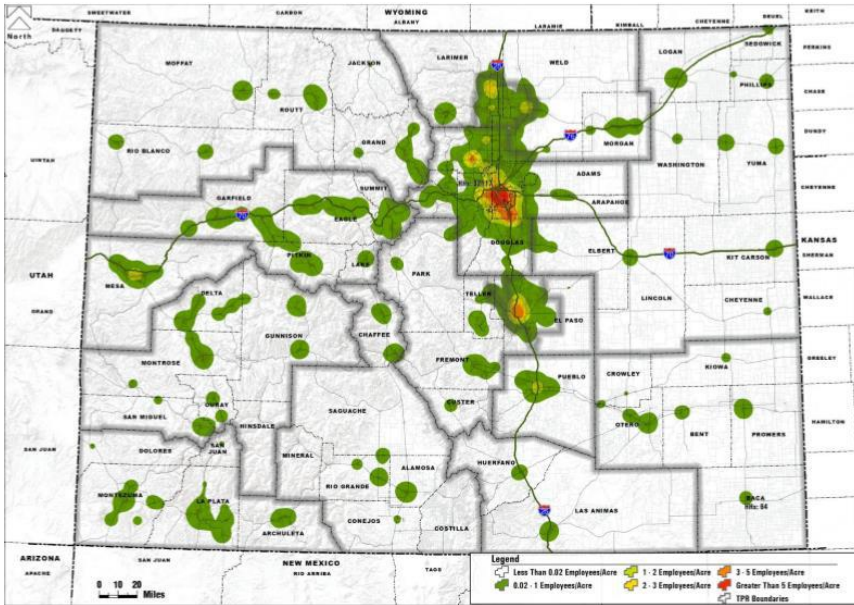
For this Group TAM Plan, CDOT as the Sponsor is responsible for setting unified performance targets for each asset class in the plan. The targets for each asset class are outlined in Chapter 5 and are reported to the National Transit Database (NTD) by the Sponsor on behalf of the Group TAM Plan participants.



## Colorado Group TAM Plan Transit System Summary

Colorado is home to approximately 5.6 million people. Serving their transportation needs is an extensive network of 58 known public transit providers (including Tier 1 and Tier 2) and an additional 80-90 human service agencies that provide specialized transit services.

With over 3 million jobs in Colorado, there is great demand for transit to connect residents to the job market. Figure 3-1 displays employment density in Colorado as a means to understand this key element of demand for transit across the state.



**Figure 3-1. Colorado Employment Density**

Of the 55 existing Tier II (smaller) public transit providers in Colorado, 53 are agencies that have chosen to participate in this Group TAM Plan. These agencies possess a total of 1,423 capital assets utilized in the delivery of transit services. The combined assets of these participants include:

- 1086 revenue vehicles
- 60 service vehicles
- 64 administrative / maintenance facilities
- 190 passenger facilities
- 23 non-vehicle equipment assets

Measuring and monitoring transit asset conditions enables transit providers to gain a holistic view of assets across the state. This information allows the plan sponsor and individual agencies to assess the performance of the transit system, analyze deficiencies and predict future needs, effectively allocate funding, and prioritize investments to maintain SGR. Asset condition is also an important public-facing measure. Users of the transit network notice and experience asset condition every day and recognize changes in asset condition. Public trust and confidence is bolstered when objective measurable results can be demonstrated through smart public investments. For depicting asset conditions, this TAM Plan uses definitions of asset condition and SGR developed by CDOT, the Transit & Rail Advisory Committee (TRAC) and the Group TAM Plan participants that are consistent with FTA's mandated performance measures.

# Revenue Vehicles

In 49 CFR §625.5, FTA defines rolling stock as a revenue vehicle used in providing public transportation, including vehicles used to transport passengers and includes buses, vans, cars, locomotives, trolley cars, ferryboats, light rails, streetcars, other rail vehicles and vehicles used for guideways and incline planes, as well as vehicles used for support services.




## Rolling Stock Condition

The purpose of the rolling stock (vehicle) condition assessment is to provide an overall snapshot of the current state of good repair of a fleet to aid in decisions concerning when it is most cost effective to replace the asset.

FTA’s mandated performance measure for rolling stock is the percentage of assets within a class that have met or exceeded their ULB. An asset is deemed to be in SGR if its age is less than the ULB specified for the corresponding asset type. Likewise, an asset is deemed to no longer be in SGR if its age equals or exceeds the corresponding ULB. The ULB value may be specified in terms of asset age, mileage and/or other factors. For purposes of this TAM Plan, CDOT is using the FTA default ULB values by asset type, all of which are specified in terms of asset age. More nuanced and comprehensive aspects of participants’ assets and asset conditions, such as mileage and maintenance history, may be considered in subsequent updates to this Plan.

There are a variety of vehicle types identified in this plan, which are defined in the 2017 NTD Glossary<sup>1</sup>, and illustrated in Table 3-1 below.

Table 3-1. Revenue Vehicle Types

| Revenue Vehicle Types   |   |
|---|---|
|   | <b>Over-the-Road (OTR) Coach:</b> A bus characterized by an elevated passenger deck located over a baggage compartment, which can be equipped with a restroom.  |
|  | <b>Transit bus:</b> A bus with front and center doors, normally with a rear-mounted engine, low-back seating, and without luggage compartments or restroom facilities for use in frequent- stop service. This vehicle is commonly used on fixed route systems and can usually hold about 42 ambulatory passengers if two wheelchair tiedowns are provided. <sup>2</sup> |
|  | <b>Cutaway:</b> A vehicle that consists of a bus body mounted on the chassis of a van or light-duty truck. The original van or light-duty truck chassis may be reinforced or extended. Cutaways typically seat 15 or more passengers and may accommodate standing passengers.   |

1 FTA. *National Transit Database Glossary*. FTA, 2017.

2 Colorado DOT. *Overview of Transit Vehicles*. CDOT. [https://www.codot.gov/programs/commuterchoices/documents/trandir\\_transit.pdf](https://www.codot.gov/programs/commuterchoices/documents/trandir_transit.pdf)



**Van/Minivan:** A factory-built vehicle designed to be something between a car and a van. These vehicles typically hold seven or more passengers, including the driver.<sup>3</sup>



**Aerial Tramway:** An electric system of aerial cables with suspended powerless passenger vehicles.

## Revenue Vehicle Condition Assessment and Performance Measures

CDOT collects inventory and condition data from transit providers in a database called COTRAMS. The Division of Transit and Rail (DTR) is also in the process of capturing more comprehensive transit asset data for a robust update to the database currently contained in COTRAMS. DTR's inventory system contains the asset data from all transit agencies with whom CDOT has a sub-recipient relationship, including the 53 providers participating in the group plan. Plan participant asset data is differentiated and tracked separately from the statewide database for the purposes of this Group TAM Plan.

Condition for revenue vehicles is determined by the age of vehicles relative to the Useful Life Benchmark (ULB) for each vehicle class. For purposes of this Group Plan, the FTA default ULB values are used to evaluate vehicle condition. These values are shown in Table 3-2.

Table 3-2. Revenue Vehicle ULB values

| Vehicle Type       | ULB      |
|--------------------|----------|
| Automobile/SUV/Van | 8 years  |
| Cutaway            | 10 years |
| Aerial Tramway     | 12 years |
| Bus                | 14 years |

<sup>3</sup> Colorado DOT. *Overview of Transit Vehicles*. CDOT. [https://www.codot.gov/programs/commuterchoices/documents/trandir\\_transit.pdf](https://www.codot.gov/programs/commuterchoices/documents/trandir_transit.pdf)

## Rolling Stock Inventory and Conditions

A total of 1,086 revenue vehicles across vehicle classes are included in the inventory and condition assessment. Of these, 72.3%, or 785 vehicles, are in a state of good repair, with 301 having asset ages beyond the ULB.

Table 3-3 summarizes the 53 participating agencies' combined revenue vehicle conditions as a percent within SGR or percent beyond SGR.

Agency specific SGR measures are provided in Appendix A.

**Table 3-3. Revenue Vehicle Condition Summary**

| Vehicle Category | Class           | Subtypes                              | ULB | Total | % in SGR | % Not in SGR |
|------------------|-----------------|---------------------------------------|-----|-------|----------|--------------|
| Revenue Vehicles | Aerial Tramway  | Aerial Tramway                        | 12  | 71    | 19.7%    | 80.3%        |
|                  | Bus – Large     | Bus 35'-42', OTR Coaches, Articulated | 14  | 286   | 80.1%    | 19.9%        |
|                  | Bus – Medium    | Bus < 35'                             | 14  | 80    | 85%      | 15%          |
|                  | Cutaway – Large | Cutaway with > 15 seats               | 10  | 88    | 81.8%    | 18.2%        |
|                  | Cutaway – Small | Cutaway with < 15 seats               | 10  | 243   | 71.2%    | 28.8%        |
|                  | Van/Minivan     | Vans, Minivans                        | 8   | 254   | 74%      | 26%          |
|                  | Automobile      | Sedan, Wagon, SUV                     | 8   | 64    | 64.1%    | 35.9%        |
|                  | TOTAL           |                                       |     | 1086  | 72.3%    | 27.7%        |

# Equipment

In 49 CFR §625.5, equipment is defined as an article of nonexpendable, tangible property having a useful life of at least one year. Equipment is used generally to support operations, construction or maintenance and repair work for public transportation. Examples of service vehicles provided in the 2017 NTD Glossary include tow trucks, supervisor vans, transit police cars, staff cars, and maintenance vehicles for maintaining passenger facilities or rolling stock. Examples of other inventoried equipment include IT/Office, Communication, Fare Collection, Maintenance or Surveillance systems.

Per the FTA Asset Management Rule, the inventory in this TAM Plan includes equipment with an original cost of \$50,000 or more plus all Service Vehicles (Rolling Stock), regardless of original cost. It includes only equipment assets owned by plan participants or for which they carry Direct Capital Responsibility.

## Equipment Condition Assessment and Performance Measures

Service vehicles make up the primary class of equipment for purposes of this TAM Plan. Please note that Equipment other than Service Vehicles are inventoried, but are not included in SGR measures or targets for this TAM Plan. The State of Good Repair approach for Service Vehicles is similar to those used with Revenue Vehicles, using FTA’s default ULB for each class, as noted in Table 3-4.

Table 3-4. Equipment (Service Vehicles) ULB values

| Equipment (Service Vehicle) Category | ULB      |
|--------------------------------------|----------|
| Automobile/SUV/Van                   | 8 years  |
| Pickup Truck/Rubber Tire Vehicles    | 14 years |

## Equipment Inventory and Condition

This Group Plan covers 86 equipment items, including 60 Service Vehicles and 23 non-rolling stock items with an initial value over \$50,000. Of the Service Vehicles identified in this plan, 73.3% are within a state of good repair. Table 3-5 provides a summary view of equipment inventory, and service vehicle condition by class.

Agency specific summaries are provided in Appendix A.

Table 3-5. Equipment Condition Summary

| Category                          | Equipment Class                        | Subtype                                       | Total     | % in SGR   | % Not in SGR |
|-----------------------------------|--|---|-----------|------------|--------------|
| <b>Equipment</b>                  | Maintenance                            |   | 5         | n/a        |              |
|                                   | Facility                               |   | 1         | n/a        |              |
|                                   | IT/Office                              |   | 13        | n/a        |              |
|                                   | Communications -<br>Signs/Signals      |   | 4         | n/a        |              |
| <b>Service<br/>Vehicles</b>       | Trucks & Other Rubber<br>Tire Vehicles | Pickup Truck,<br>Maintenance,<br>Construction | 37        | 86%        | 14%          |
|                                   | Automobiles                            | Sedan, SUV, Van                               | 23        | 52%        | 48%          |
| <b>Total Service<br/>Vehicles</b> |  |   | <b>60</b> | <b>73%</b> | <b>27%</b>   |

## Facilities

The facilities owned or operated by agencies participating in this Plan fall into one of two general categories: administrative/maintenance facilities, and passenger facilities. The approach used to assess the condition for both categories is based on guidance detailed in the *CDOT Vehicle and Facility Condition Guide*. The general approach relies on visual inspection of a facility's primary components to determine their rating using the FTA's five-point TERM scale shown below, which are then aggregated to arrive at an overall facility condition rating. This supports FTA's mandated SGR performance measure for facilities, which is the percentage of facilities within an asset class rated less than 3 on the TERM scale. Table 3-6 below describes the condition ratings.

Table 3-6. FTA TERM scale values

| Rating | Condition | Description  |
|--------|-----------|--|
| 5      | Excellent | No visible defects, near new condition                         |
| 4      | Good      | Some (slightly) defective or deteriorated component(s)         |
| 3      | Adequate  | Moderately defective or deteriorated component(s)              |
| 2      | Marginal  | Defective or deteriorated component(s) in need of replacement  |
| 1      | Poor      | Critically damaged component(s) or in need of immediate repair |

The components outlined in Table 3-7 are the minimum major facility components that are assessed to ultimately inform the agency's determination of a facility's overall condition and state of good repair. The FTA TAM Rule requires that all facilities undergo this full component-based assessment at least once every four years with at least 25% of facility assessments being completed in TAM Plan year 2 (2019) and another 25% completed in each subsequent Plan year thereafter. While CDOT and participating agencies intend to fully implement this approach within the plan's four year horizon, in cases where facilities have not yet undergone a full assessment in this first Plan year, agencies have provided one overall condition score based on the agency's unique assessment methods. Facility condition data will be continually updated based on completion of component assessments and reflected in annual Plan updates.

Table 3-7. Facility Components

| Component Number | Component               |
|------------------|-------------------------|
| 1                | Roof                    |
| 2                | Shell                   |
| 3                | Interior                |
| 4                | Conveyance              |
| 5                | Plumbing                |
| 6                | HVAC                    |
| 7                | Fire Protection         |
| 8                | Electrical              |
| 9                | Equipment               |
| 10               | Site (parking, grounds) |

## Administrative/Maintenance Facility Condition Assessment

64 Administrative/Maintenance Facilities across Colorado are assessed in this TAM Plan. This category of facilities may include administration or maintenance facilities, bus parking, storage, or fueling facilities. These facilities average at 84% within SGR. Table 3-8 provides a summary of condition data for the support facilities for Group Plan participants.

Agency specific SGR results are provided in Appendix A.



Table 3-8. Support Facility Condition—Admin/Maintenance

| Facility Type      | Asset type                                    | Total     | % in SGR   | % Not in SGR |
|--------------------|---|-----------|------------|--------------|
| Support Facilities | Admin   | 13        | 84%        | 15%          |
|                    | Admin Office/Sales Office                     | 2         | 50%        | 50%          |
|                    | Bus Maintenance Facility                      | 13        | 92%        | 8%           |
|                    | Bus Parking Facility                          | 12        | 83%        | 17%          |
|                    | Combined Admin and Maintenance Building       | 3         | 67%        | 33%          |
|                    | Maintenance Facility (Service and Inspection) | 1         | 100%       | 0%           |
|                    | Other Support Facility                        | 10        | 100%       | 0%           |
|                    | Other, Admin and Maintenance                  | 9         | 67%        | 33%          |
|                    | Storage Yard                                  | 0         | n/a        | n/a          |
|                    | Vehicle Fueling Facility                      | 1         | 100%       | 0%           |
|                    | <b>TOTAL</b>                                  | <b>64</b> | <b>84%</b> | <b>16%</b>   |

## Passenger Facility Assessment

190 Passenger and Parking Facilities across Colorado are also assessed in this TAM Plan. This category of facilities includes Bus Shelters, Bus Stations, Intermodal Terminals, Park and Ride Lots, and Other Passenger Transit Facilities. Passenger facilities measure in at an exceptional 98% within SGR. Summary data is provided in Table 3-9.

Agency specific SGR summaries are provided in Appendix A.

**Table 3-9. Passenger Facility Condition—Passenger and Parking**

| <b>Facilities Category</b>  | <b>Subtype</b>         | <b>Total</b> | <b>% in SGR</b> | <b>% Not in SGR</b> |
|-----------------------------|------------------------|--------------|-----------------|---------------------|
| <b>Stations – Terminals</b> | Bus Shelter            | 81           | 99%             | 1%                  |
|                             | Bus Station            | 33           | 97%             | 3%                  |
|                             | Intermodal Terminal    | 12           | 100%            | 0%                  |
|                             | Other Transit Facility | 57           | 96%             | 4%                  |
|                             | Park and Ride Lot      | 1            | 100%            | 0%                  |
|                             | Parking Garage         | 3            | 100%            | 0%                  |
|                             | Parking Lot            | 3            | 100%            | 0%                  |
|                             | <b>TOTAL</b>           | <b>190</b>   | <b>98%</b>      | <b>2%</b>           |



## Chapter 4

# Analytical Approach

The section of the Transit Asset management plan provides an overview of key decision-making tools and processes for improving the state of good repair of transit assets within the public transportation system in Colorado. These tools will assist participating agencies in assessing financial needs and asset prioritization now and in the future.

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## Overview

Colorado's Group TAM Plan is sponsored by CDOT. CDOT has partnered with Plan participants to gather updated asset data in an effort to inform the analytical process for project and program prioritization. This asset data allows for modeling transit investment needs for Tier II providers. This chapter describes CDOT's analytical approach to assist in prioritization of Tier II agency assets, in alignment with the FTA rule.

## Federal Legislative Context

In 49 CFR 625.25, FTA requires that a group TAM plan include a "description of analytical processes or decision-support tools that a provider uses to estimate capital investment needs over time and develop its investment prioritization."

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## Data Collection

The analytical approach for understanding investment needs utilizes two data sources. The asset data described in Chapter 3 is sourced from a relational database, COTRAMS, along with an updated inventory Excel Workbook used to inform the TAM Plan. Also, to perform the analysis and prioritization of SGR needs, CDOT is using a customized version of the Transit Asset Prioritization Tool (TAPT) developed through the Transit Cooperative Research Program (TCRP) and included with TCRP Report 172.

### COTRAMS database and TAM Plan inventory

CDOT collects inventory and condition data from transit providers in a database called COTRAMS, which is a relational database used across the organization, with primary use to support grant making. This database is used by transit agencies across the state to provide a view into their asset inventory. The data from COTRAMS is used to update NTD.

The Division of Transit and Rail (DTR) also maintains an active working Excel workbook to capture more comprehensive and updated transit asset data. Using baseline asset data sourced from COTRAMS, the 2018 TAM Plan Inventory Analysis workbook was developed in an effort to inform the TAM Plan with the most current and accurate data. DTR's inventory system contains the asset data from all transit agencies with whom CDOT has a sub recipient relationship, including the 53 providers participating in the group plan. Plan participant data is differentiated and tracked separately for the purposes of this Group TAM Plan.

## Analytic Tools

To perform the analysis and prioritization of SGR needs, CDOT is using a customized version of the Transit Asset Prioritization Tool (TAPT) developed through the Transit Cooperative Research Program (TCRP) and included with TCRP Report 172.

TAPT is a Excel-based spreadsheet tool for predicting transit asset conditions and SGR needs. The tool contains customizable models for different asset types, and generates recommendations for rehabilitation or replacement of assets. TAPT can also predict asset conditions and performance over time. This analytic tool supports prediction of the overall performance using specified funding scenarios, and will generate a prioritized list of projects to fund given a budget constraint.

Figure 4-2 is a diagram illustrating the structure of TAPT. The tool has a single start screen that supports navigation, modeling, and analysis. The tool has templates for vehicle and facility models, including flexibility to create age-based and condition-based models. The tool creates new worksheets with summary outputs and detailed outputs for each scenario.

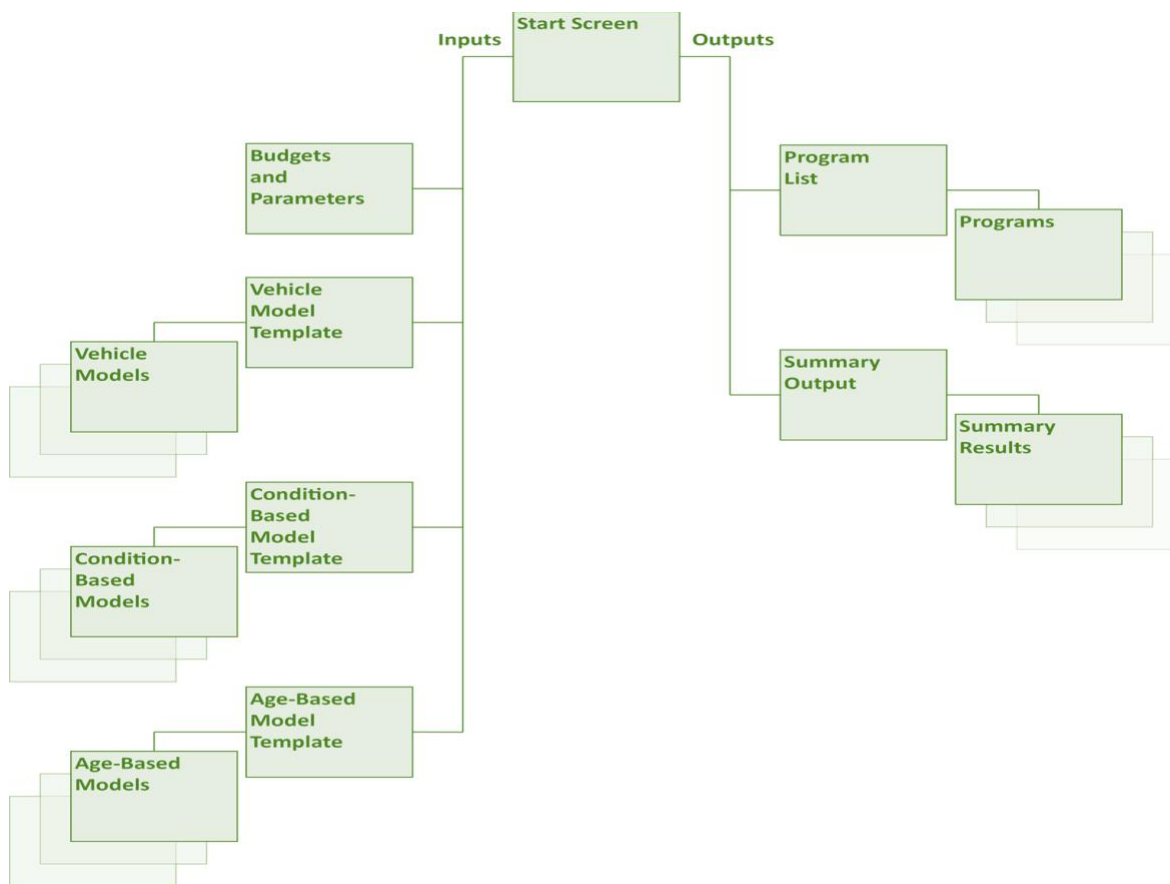


Figure 4-1. TAPT Structure



## TAPT Inputs

TAPT Inputs can be maneuvered using the start screen, shown in Figure 4-2. From this screen, a user can add vehicle and facility inventory for analysis. Here, a user can also create, edit or delete an asset model, and adjust any model parameters. This screen will also support entering or adjusting budget and funding scenarios to best understand how variable funding will impact the ability to maintain a state of good repair. Using the start screen will also provide the ability to view and export program level and/or summary results.

### Start Screen

#### ASSET INVENTORY

Opens worksheets to edit vehicle and facility data. Each asset in the vehicle and facility inventories is modeled using an existing asset group model. Create new asset groups to model other asset types not captured in these group models.

Edit Vehicle Inventory
Edit Facility Inventory

#### MODEL PARAMETERS

##### ASSET GROUP ADMINISTRATION

Opens worksheet to enter or edit information for a new asset group. You will be asked for an Asset Group ID Code and model type (vehicle, age-based, or condition-based).

Create Asset Group
Edit Asset Group
Delete Asset Group

##### BUDGETS AND PARAMETERS INPUT

Opens worksheet to input budget amounts for each year and review (and, if desired, override) default economic analysis.

Budgets & Parameters

#### PRIORITIZATION MODEL

##### PRIORITIZATION MODEL ADMINISTRATION

Runs the prioritization model using current budgets, parameters, and asset groups. You will be asked to specify a Run ID Code.

Run Prioritization Model
Delete Previous Run

##### PRIORITIZATION MODEL RESULTS

Displays a summary table showing prioritization model results by year for a selected run. You will be asked to select a Run ID Code.

Display Summary Table

##### ASSET REPLACEMENT PROGRAM

Displays a listing of the asset replacement program from a prioritization model run. You will be asked to select the Run ID Code.

Display Program List

#### FILE EXPORT

Click the button at right to export data as a set of three CSV files for use in the web-based version of TAPT. Note you should run the prioritization model at least once before

Export Data

#### SUMMARY STATISTICS

##### ASSET GROUPS

|             |    |
|-------------|----|
| Vehicle     | 12 |
| Non-Vehicle | 10 |
| Total       | 22 |

##### INITIAL CONDITIONS

|  |         |
|--|---------|
| Replacement Value (\$ 000)             | 215,568 |
| Initial Needs (\$ 000)                 | 49,665  |
| Avg. Age (years)                       | 8.8     |
| Mean Distance Between Failures (miles) | 5,751   |
| Avg. Condition                         | 3.3     |
| CO2 Emissions (tons)                   | 67,893  |

##### CHARTS

###### ONE AND TWO RUN CHARTS

Displays a chart showing prioritization model results by year for one model run or two. You will be asked to select a Run ID Code(s) and the output variable to be charted.

Display Chart - One Run
Display Chart - Two Runs

##### REPLACEMENT VALUE CHART

Non-Vehicle 0% Vehicle 100%

##### INITIAL NEEDS CHART

Non-Vehicle 0% Vehicle 100%

Figure 4-2. TAPT Start Screen

## TAPT Outputs

TAPT generates summary results, as well as program level prioritization. Summary level results will provide an overview of funding levels needed, by year, to address the asset replacement or rehabilitation needs. Figure 4-3 illustrates an example of summary level output from TAPT using an unconstrained budget. It provides a view of costs by various factors, including energy costs, passenger delay and general budget expenditures.

| Summary: Prioritization Run Unconstrained |               |           |             |                |                                 |                          |                     |                           |                                |                              |                              |
|---|---------------|-----------|-------------|----------------|---------------------------------|--------------------------|---------------------|---------------------------|--------------------------------|------------------------------|------------------------------|
| Year                                      | ① Needs       |           | ② Asset NPV | ③ Budget (\$)  | ④ Expenditures from Budget (\$) | ⑤ Remaining Backlog (\$) | ⑥ Energy Costs (\$) | ⑦ Other Agency Costs (\$) | ⑧ Cost of Passenger Delay (\$) | ⑨ Other Passenger Costs (\$) | ⑩ Cost of CO2 Emissions (\$) |
|   | ① Amount (\$) | ① Percent |             |                |                                 |                          |                     |                           |                                |                              |                              |
| 2019                                      | 49,665,015    | 23.0%     | 10,204,676  | 999,999,999    | 49,665,015                      | -                        | 13,627,992          | 35,283,229                | 11,817,917                     | -                            | 1,629,438                    |
| 2020                                      | 14,144,943    | 6.6%      | (372,157)   | 1,950,334,983  | 14,144,943                      | -                        | 12,937,768          | 24,799,852                | 9,799,450                      | -                            | 1,226,390                    |
| 2021                                      | 18,140,255    | 8.4%      | (553,959)   | 2,936,190,039  | 18,140,255                      | -                        | 12,997,727          | 25,394,328                | 9,863,575                      | -                            | 1,231,957                    |
| 2022                                      | 11,342,138    | 5.3%      | (180,610)   | 3,918,049,783  | 11,342,138                      | -                        | 13,027,616          | 25,701,120                | 9,789,151                      | -                            | 1,232,934                    |
| 2023                                      | 8,413,175     | 3.9%      | (181,888)   | 4,906,707,644  | 8,413,175                       | -                        | 13,132,670          | 26,197,547                | 10,026,309                     | -                            | 1,226,426                    |
| 2024                                      | 17,188,700    | 8.0%      | (323,067)   | 5,898,294,468  | 17,188,700                      | -                        | 13,261,746          | 26,911,669                | 10,332,783                     | -                            | 1,288,771                    |
| 2025                                      | 10,032,091    | 4.7%      | (26,751)    | 6,881,105,767  | 10,032,091                      | -                        | 13,262,092          | 26,825,402                | 10,318,029                     | -                            | 1,269,125                    |
| 2026                                      | 16,502,071    | 7.7%      | (376,153)   | 7,871,073,675  | 16,502,071                      | -                        | 13,331,743          | 27,141,890                | 10,581,555                     | -                            | 1,307,449                    |
| 2027                                      | 26,280,014    | 12.2%     | (459,439)   | 8,854,571,603  | 26,280,014                      | -                        | 13,299,691          | 27,239,994                | 10,525,099                     | -                            | 1,340,365                    |
| 2028                                      | 6,868,179     | 3.2%      | (91,089)    | 9,828,291,588  | 6,868,179                       | -                        | 13,198,147          | 26,287,295                | 10,248,086                     | -                            | 1,229,351                    |
| 2029                                      | 16,468,375    | 7.6%      | (173,132)   | 10,821,423,408 | 16,468,375                      | -                        | 13,332,059          | 27,125,271                | 10,615,625                     | -                            | 1,389,806                    |
| 2030                                      | 17,846,985    | 8.3%      | (354,182)   | 11,804,955,032 | 17,846,985                      | -                        | 13,202,050          | 26,913,974                | 10,468,038                     | -                            | 1,270,264                    |
| 2031                                      | 19,368,336    | 9.0%      | (424,757)   | 12,787,108,046 | 19,368,336                      | -                        | 13,213,726          | 26,811,191                | 10,482,894                     | -                            | 1,342,344                    |
| 2032                                      | 6,508,329     | 3.0%      | (6,251)     | 13,767,739,709 | 6,508,329                       | -                        | 13,233,195          | 26,498,461                | 10,498,489                     | -                            | 1,227,676                    |
| 2033                                      | 38,639,929    | 17.9%     | (1,073,913) | 14,761,231,379 | 38,639,929                      | -                        | 13,398,320          | 27,325,757                | 10,951,890                     | -                            | 1,363,782                    |
| 2034                                      | 15,016,541    | 7.0%      | (385,664)   | 15,722,591,449 | 15,016,541                      | -                        | 13,151,638          | 25,830,926                | 10,181,718                     | -                            | 1,262,175                    |
| 2035                                      | 23,503,437    | 10.9%     | (384,311)   | 16,707,574,907 | 23,503,437                      | -                        | 13,174,721          | 26,347,161                | 10,191,957                     | -                            | 1,329,988                    |
| 2036                                      | 12,975,295    | 6.0%      | (244,995)   | 17,684,071,469 | 12,975,295                      | -                        | 13,109,335          | 25,730,722                | 9,974,807                      | -                            | 1,280,505                    |
| 2037                                      | 9,217,411     | 4.3%      | (189,693)   | 18,671,096,173 | 9,217,411                       | -                        | 13,120,001          | 26,126,063                | 10,024,490                     | -                            | 1,240,655                    |
| 2038                                      | 16,883,498    | 7.8%      | (317,729)   | 19,661,878,761 | 16,883,498                      | -                        | 13,218,215          | 26,789,398                | 10,270,153                     | -                            | 1,275,299                    |

Figure 4-3. TAPT Summary Output

The outputs generated using TAPT include a view of specifying the point at which the asset should be rehabilitated or replaced. The prioritization model uses the asset-specific results to predict future conditions and recommend work given a budget. Figure 4-4 shows an example of asset-specific results.

| Program List: Prioritization Run Unconstrained |                                   |                   |               |                   |              |         |
|--|-----------------------------------|-------------------|---------------|-------------------|--------------|---------|
| Program Year                                   | Asset ID Code                     | Description       | No. of Assets | Replacement Costs | Project Rank | PI      |
| 2019   | All Points Transit 5-MPV Wagon    | Van/Minivan       | 1             | 39,352            | 35           | 0.9092  |
| 2019   | All Points Transit 6-Fiesta       | Automobile (Serv) | 1             | 34,250            | 242          | 0.0370  |
| 2019   | All Points Transit 7-Entervan     | Van/Minivan       | 1             | 39,352            | 139          | 0.1653  |
| 2019   | All Points Transit 8-Uplander     | Van/Minivan       | 1             | 39,352            | 46           | 0.5694  |
| 2019   | Castle Rock Senior Center Inc 1-  | Van/Minivan       | 1             | 39,352            | 69           | 0.3317  |
| 2019   | City and County of Broomfield 2-T | Automobile (Rev)  | 1             | 33,145            | 8            | 11.2460 |
| 2019   | City of Loveland 1-Uplander       | Van/Minivan       | 1             | 39,352            | 46           | 0.5694  |
| 2019   | City of Loveland 2-Uplander       | Van/Minivan       | 1             | 39,352            | 46           | 0.5694  |
| 2019   | Dolores County 2-Grand Caravan    | Van/Minivan       | 1             | 39,352            | 69           | 0.3317  |
| 2019   | Dolores County 3-Windstar         | Van/Minivan       | 1             | 39,352            | 15           | 3.0833  |
| 2019   | Dolores County 6-Grand Caravan    | Van/Minivan       | 1             | 39,352            | 139          | 0.1653  |
| 2019   | ECCOG 1-Safari                    | Van/Minivan       | 1             | 39,352            | 7            | 13.6107 |
| 2019   | ECCOG 4-Caravan                   | Van/Minivan       | 1             | 39,352            | 221          | 0.0486  |
| 2019   | El Paso Fountain Valley S.C.P 2-  | Van/Minivan       | 1             | 39,352            | 69           | 0.3317  |
| 2019   | El Paso Fountain Valley S.C.P 3-  | Van/Minivan       | 1             | 39,352            | 69           | 0.3317  |
| 2019   | El Paso Fountain Valley S.C.P 4-  | Van/Minivan       | 1             | 39,352            | 11           | 4.5047  |
| 2019   | Huerfano/Las Animas Area Coun     | Van/Minivan       | 1             | 39,352            | 35           | 0.9092  |

Figure 4-4. TAPT Program Output 1

# Using the TAPT tool

Below is a summary of the data elements needed for vehicle and facility modeling, and can provide a baseline for understanding the data inputs. TCRP Report 172 has a detailed description of TAPT, guidance on how to use the spreadsheet tool, and two tutorials using example data.

## Vehicle

The user can edit the following fields for each fleet, either using imported data or overriding it as appropriate:

- **Fleet ID.** This is formed by concatenating the agency name and a sequence number, both of which can be edited.
- **Vehicle description.** This is formed from SGR Trans Database data by concatenating the model year, manufacturer and model.
- **Vehicle Useful Life (miles).** The ULB for the fleet in miles, if defined (by default this is not used).
- **Vehicle Useful Life (years).** The ULB for the fleet in year. This is defined by CTDOT by vehicle type.
- **Vehicle type.** This field specifies which specific vehicle model to use of the types defined in CTDOT's asset hierarchy.
- **Model year.** This is formed from SGR Trans Database data and used to calculate vehicle age.
- **Total current miles/hours.** This is an optional field and is not populated by default. If populated it is used to calculate an effective age for the fleet.
- **Number of vehicles.** This is the number of vehicles in a fleet and is formed from SGR Trans Database data.
- **Condition.** The condition of the fleet, measured using the 1-5 TERM scale. This is an optional field and is not populated by default. If populated it is used to calculate an effective age for the fleet.
- **Vehicle age.** This is calculated based on model year or date vehicle is placed into service. Vehicle condition is provided to assist in evaluating effective age.
- **Project code.** This is an optional field that can be used to identify a known project.
- **Pipeline year.** This is an optional field that can be used to identify a specific year when the vehicle will be replaced.
- **Indicator of whether or not to include the vehicle in the modeling.** Vehicles may be excluded if data are incomplete, or if the vehicle is modeled through a separately-defined asset group model.

## Facility

The facility inventory is similar in concept to the vehicle inventory. For each facility defined, the screen allows specification of the following items:

- **Facility ID.** This is formed by concatenating the agency name, facility description and a sequence number, all of which can be edited.
- **Condition.** This is specified for ten facility systems – substructure, shell, interior, conveyance, plumbing, HVAC, fire protection, electrical, equipment, and site.
- **Construction year.** This field is used to calculate facility age.
- **Quantity.** This must be specified separately by system, and is typically either the roof area, floor area, or site area.
- **Project code.** This is an optional field that can be used to identify a known project.
- **Pipeline year.** This is an optional field that can be used to identify a specific year when the facility will be replaced/rehabilitated.
- **Indicator of whether or not to include the facility in the modeling.** Facilities may be excluded if data are incomplete, or if the vehicle is modeled through a separately-defined asset group model.

Note that each facility is modeled as a set of ten assets in TAPT, with one asset defined for each of the ten facility systems listed above.



## Modeling

The TAPT modeling approach incorporates the three different asset-level models, as well as a prioritization model that integrates the asset-level models and simulates the allocation of resources to address SGR needs over time and across asset types. Below is a brief description of each of these:

- **Vehicle Model:** the revenue vehicle model takes as input data items reported by urban transit agencies to the NTD specified for a given fleet of vehicles, such as vehicle mileage, revenue passenger miles, maintenance costs, energy consumption and mechanical failures. The model then predicts agency, user and external costs, and mean distance between failures (MDBF) as a function of vehicle mileage. Further, it calculates the mileage at which a given vehicle should be replaced to minimize lifecycle costs, and the increased lifecycle costs that will result each year a needed replacement is deferred. The model includes default assumptions for growth in maintenance costs, rehabilitation costs and failures that are calibrated based on model inputs. Alternatively, one may override the default assumptions.
- **Condition-Based Model:** this model, which is technically a Markovian Decision Model, may be used to model any asset. It predicts the lifecycle agency, user and external costs associated with an asset, as well as the optimal point to perform rehabilitation or replacement, and the increase in lifecycle costs of deferring action. An asset is modeled as existing in one of a number of different condition states (in this case, using the five-point condition scale from TERM), and a set of transition probabilities describes the likelihood of transition from a given state to another given either the asset deteriorates or some action is taken. The model determines the optimal policy, or set of actions to take as a function of condition, to minimize agency, user and external costs. Further, the model explicitly calculates the cost of deferring a recommended action in terms of the increased lifecycle cost resulting from action deferral. Model defaults are provided for each asset type defined in TERM using TERM data.
- **Age-Based Model:** like the condition-based model, this is a generic model that can be used to model any asset. However, the condition-based model is recommended over this model where condition data are available. In the age-based model, asset rehabilitation or replacement is motivated by the gradually increasing cost of asset maintenance, as well as increasing likelihood of asset failure. This likelihood is modeled using a Weibull distribution. Using the model requires data on asset age, and the model outputs are essentially the same as those produced using the condition-based model.
- **Prioritization Model:** in TAPT asset rehabilitation/replacement is prioritized with an objective of minimizing lifecycle agency, user and external costs subject to a budget constraint. To accomplish this objective, the model establishes candidate rehabilitation/replacement actions, and calculates the costs and impacts of these using the asset-level models. The model then prioritizes potential investments in decreasing order of Prioritization Index (PI), where the PI is defined as the change in lifecycle cost resulting from delaying an action one year relative performing it in the specified year divided by the action cost. In concept the PI is a benefit cost ratio. However, one may tailor the prioritization function to change the weight of different types of benefits and/or specify an additional benefit realized from replacing an asset over and above that modeled by the asset-level models.

## Modeling Assumptions for Colorado Transit Assets

**Revenue Vehicles.** TAPT age-based models were developed for the different types revenue vehicles defined in Chapter 3. TAPT defaults were used, calibrating these to CDOT’s established ULB values. Vehicle replacement costs were established based on the 2018 Vehicle Inventory referenced earlier in this chapter.

**Facilities.** For CDOT facilities, the TAPT condition-based model was used to define models for each of the major facility components defined in Chapter 3. TAPT defaults (which are in turn derived from those in TERM) were used to predict deterioration rates for each facility component.

**Service Vehicles.** Age-based models were developed for the service vehicle types defined in Chapter 3. TAPT defaults were used, calibrating these to CDOT’s established ULB values. Vehicle replacement costs were established based on the 2018 Vehicle Inventory referenced earlier in this chapter.

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## Applying Analytics

The use of analytic tools, TAPT, is an important element of the development of the Group TAM Plan, though its results are but one of a number of steps in the decision-making process for capital planning. The process for applying the analysis of SGR needs and using this to develop the capital plan should include the following:

- Populate TAPT with available data on the asset inventory, its condition, costs, budget and other data.
- Enter “pipelined” projects that are in progress or planned in the near term. This forces TAPT to rehabilitate or replace these assets in the specified year.
- Perform TAPT run using applicable budget constraints.
- Review results; adjust if necessary
- Perform another TAPT run, if necessary
- Use results from TAPT to help inform decision-making and generate a capital plan.
  - Please note - the final prioritization may differ significantly from that recommended by TAPT for a variety of reasons. These include:
    - Bundling of related needs differently than that modeled by the system.
    - Differences in costs.
    - Need for geographical equity. TAPT does not consider the need to balance investments between different areas or regions, but this is an important factor in “real world” decisions.
    - Limitations in uses of funding. TAPT models a budget as a single fund that can be used without limitation for any project.
    - CDOT or agency staff may identify additional factors and perspectives in prioritizing needs beyond those captured in any model.

Ideally, the outcomes of the analytic process and application will be:

- ✓ A capital plan that reflects available funding and incorporates TAPT priorities as is reasonable.
- ✓ A prioritized list of SGR needs that helps inform decisions concerning where additional and/or future investment should be directed.
- ✓ A list of prioritized needs that is a product of Plan participants judgment, TAPT analysis, and institutional experience.



## Chapter 5

# SGR Targets and Investment Prioritization

Understanding investment needs and prioritizing asset replacement is a key element of developing a useful and actionable transit asset management plan. This section provides an overview of funding requirements to meet SGR and outlines specific asset prioritization needs.

# Overview

As the sponsor of Colorado’s Group Plan, CDOT has evaluated the asset replacement needs using funding streams from both the federal and state sources. As outlined in Chapter 4, CDOT has used TAPT as the analytic tool to provide a baseline to predict investments needed to achieve and maintain assets in a state of good repair.

## Federal Legislative Context

In 49 CFR 625.25, FTA requires than a group TAM plan include a “provider’s project-based prioritization of investments.” The investment prioritization must “take into consideration its estimation of funding levels from all available sources that it reasonably expects will be available in each fiscal year during the group TAM plan horizon period.”

# Transit Funding in Colorado

Funding for Colorado’s transit capital investments draws from federal, state and local sources. For the investment analysis in this TAM Plan, estimates of future Federal, State and Local funding were derived from recent CDOT and participating agencies’ spending history. Tables 5-1 and 5-2 show the historical average of annual capital spending over a three year period. Based on these figures, an annual \$15 million budget for combined State, Federal and Local asset management was used to model a theoretical asset investment plan and resulting SGR Targets for this Group TAM Plan. A second, fiscally unconstrained model is also used to develop the TAM Plan’s Project Prioritization.

Table 5-1: 3-Year Average Vehicle Funding

| Vehicle Funding |              |
|-----------------|--------------|
| State           | \$4,067,134  |
| Federal         | \$4,363,837  |
| Local           | \$6,267,561  |
| Combined        | \$14,698,542 |

Table 5-2: 3-Year Average Facility Funding

| Facilities Funding |           |
|--------------------|-----------|
| State              | \$332,000 |
| Federal            | \$33,233  |
| Combined           | \$365,233 |

## Estimated Investment Needs

In order to fund all assets projected to need replacement in the next 4 years, with no backlog, the TAPT analysis indicates a budget requirement just over \$118 million combined, as shown in Table 5-3. In this timeline, 99% of assets requiring replacement are in the vehicle category.

**Table 5-3. Unconstrained Needs Estimate**

| Year | Amount       |
|------|--------------|
| 2019 | \$62,680,586 |
| 2020 | \$14,144,943 |
| 2021 | \$29,972,197 |
| 2022 | \$11,342,138 |

The TAPT analysis was also used to model an investment scenario based on the combined estimated \$15 million annual capital budget. Given these annual funding levels and resulting theoretical investment prioritization, the participating agencies could expect to see a range of approximately \$62 million - \$74 million in combined SGR needs year-to-year through the four-year plan horizon. The estimated \$15 million capital budget, if invested according to the modeled replacement prioritization, would result in a backlog of \$48 million - \$64 million for asset replacements year over year, as shown in Table 5-4 below.

**Table 5-4. \$15 million Scenario Budget with Backlog**

| Year | Amount       | Backlog      |
|------|--------------|--------------|
| 2019 | \$62,680,586 | \$48,214,266 |
| 2020 | \$62,359,209 | \$46,849,643 |
| 2021 | \$76,821,840 | \$62,419,392 |
| 2022 | \$73,761,530 | \$62,991,648 |

Table 5-5 summarizes the TAPT recommended prioritized replacements over the first four years in the TAM Plan horizon, based on the \$15 million budget scenario and broken down by asset class. Note: While the investment analysis projects facility investments by individual subcomponents, facility figures in the table represent the number of facilities returned to an overall SGR rather than the number of subcomponent investments in the scenario.

In the model scenarios, the aerial tramways were treated with the FTA default ULB of 12 years. All the vehicles in this class are owned and operated by the Town of Mountain Village. The agency manages these vehicles using a significantly longer expected life policy and replacement plan of 20-30 years. The model recommends replacement of all 50 aerial tramway vehicles beyond the 12-yr SGR within the first year of this Plan, which sets an unrealistic expectation, considering the agency's vehicle expected life. To compensate, the replacement count in the Table 5-5 scenario below has been adjusted from 50 to 28 based on a 20-yr replacement age, rather than the 12-yr default.

Table 5-5. \$15 Million Annual Investment Scenario, Number of Investments by Asset Class

| Asset Category   | Class                  | 2019 | 2020 | 2021 | 2022 |
|------------------|------------------------|------|------|------|------|
| Revenue Vehicles | Aerial Tramway*        | 28   | 7    | 0    | 0    |
|                  | Bus – Large            | 0    | 5    | 12   | 0    |
|                  | Bus – Medium           | 1    | 5    | 0    | 7    |
|                  | Cutaway – Large        | 3    | 8    | 3    | 0    |
|                  | Cutaway – Small        | 26   | 21   | 29   | 0    |
|                  | Van/Minivan            | 61   | 8    | 16   | 13   |
|                  | Automobile             | 18   | 6    | 4    | 3    |
|                  | TOTAL Revenue Vehicles | 137  | 60   | 64   | 23   |
| Service Vehicles | Trucks & Other         | 1    | 0    | 2    | 0    |
|                  | Automobile             | 10   | 2    | 0    | 0    |
|                  | TOTAL Service Vehicles | 11   | 2    | 2    | 0    |
| Facilities†      | Support Facilities     | 3    | 3    | 1    | 0    |
|                  | Passenger Facilities   | 1    | 5    | 1    | 1    |
|                  | TOTAL Facilities       | 4    | 8    | 2    | 2    |
| TOTAL            |                        | 152  | 70   | 68   | 25   |

\*Based on agency's expected vehicle life

†Reflects number of facilities returned to SGR, rather than the number of subcomponent investments

## State of Good Repair (SGR) Targets

Assuming the \$15 million prioritized investment plan were theoretically implemented in 2019, the SGR measures for each of the asset classes identified in this plan would be improved accordingly. These resulting measures, depicted in Table 5-6, form the 2019 SGR Targets for this Group TAM Plan. SGR Targets are a measure of the percent of assets in each class that are beyond a state of good repair following the program year's replacements. Therefore, a lower SGR Target represents a better asset class condition and a higher SGR Target represents a less favorable asset class condition. Note: The aerial tramway target is based on the adjusted number of 2019 replacements in Table 5-5.

Table 5-6. 2019 Group TAM Plan SGR Targets

| Asset Category          | Class                               | Current % Beyond SGR | 2019 Target |
|-------------------------|-------------------------------------|----------------------|-------------|
| <b>Revenue Vehicles</b> | Aerial Tramway*                     | 80.3%                | 41%         |
|                         | Bus – Large                         | 19.9%                | 20%         |
|                         | Bus – Medium                        | 15%                  | 14%         |
|                         | Cutaway – Large                     | 18.2%                | 15%         |
|                         | Cutaway – Small                     | 28.8%                | 18%         |
|                         | Van/Minivan                         | 26%                  | 2%          |
|                         | Automobile                          | 35.9%                | 8%          |
|                         | <i>TOTAL Revenue Vehicles</i>       | <i>27.7%</i>         | <i>15%</i>  |
| <b>Service Vehicles</b> | Trucks & Other Rubber Tire Vehicles | 13.5%                | 11%         |
|                         | Automobiles                         | 47.8%                | 4%          |
|                         | <i>TOTAL Service Vehicles</i>       | <i>26.7%</i>         | <i>8%</i>   |
| <b>Facilities</b>       | Support Facilities                  | 15.6%                | 11%         |
|                         | Passenger Facilities                | 2.1%                 | 2%          |
|                         | <i>TOTAL Facilities</i>             | <i>5.5%</i>          | <i>4%</i>   |

\*Based on agency's expected vehicle life

## Utilizing the Group TAM Plan

It is important at this point to briefly note some of the limitations of this TAM Plan and to consider how it can best be used by CDOT and by plan participants to improve the condition of transit assets.

Of particular significance is the fact that the SGR measures, model investment scenarios and resulting SGR Targets are based on uniform parameters for all the assets in the plan. Using a single ULB for all the vehicle assets in a certain class within a Group TAM Plan allows all the vehicles across multiple agencies to be compared like-for-like against one another. Doing so, however, also asserts that every vehicle in a certain asset class is actually beyond SGR and prime for replacement at the same age regardless of those vehicle's unique characteristics and operating environments. Similarly, the resulting model investment scenarios are based on asset age alongside estimated maintenance costs, passenger delay costs, replacement costs and emissions costs derived from aggregated industry data rather than the actual costs related to each agency's operating environments and each asset's characteristics. More sophisticated TAM Plans and analyses are possible, but are more feasible when they are developed and limited to a single agency versus a Group TAM Plan where availability of consistent and reliable data from numerous agencies is more difficult to obtain.



Another inherent limitation in this Group TAM Plan is that actual investment decisions are not centralized. Every participating agency manages its own capital budget and makes its own asset replacement plans based on its specific environment, policies and local priorities. Those decisions consider many unique factors not included in this Plan. Further, the estimated Local funding estimate used in the Plan's investment scenarios assumes funding in prior years is representative of actual funds available and that it will continue to be available in future years. It also assumes that all local funds are available to replace any asset throughout the collective Group TAM Plan inventory.

With these limitations in mind, this Group TAM Plan is best utilized as a tool to better inform investment decisions rather than as a firm, prescriptive plan of investments. CDOT may use the prioritization of projects and the multi-year balance of those investments among the various asset classes to inform its decisions on how it balances the use of its consolidated capital funds among different capital needs. CDOT will also consider where individual assets fall beyond a state of good repair relative to other like assets within the statewide inventory when it evaluates competitive applications for Federal or State funding. Plan Participants would be expected to optimize the use of their capital funding by also considering the relative age of vehicles and condition of facilities among all the agency's assets when developing capital plans. Agencies that do not already consider increasing maintenance costs or cost of passenger delays in their capital planning might look to the model prioritized projects list to inform their replacement decisions.

The Group TAM Plan will undergo periodic, if not annual updates. Refinements to the asset inventory data will continually improve the effectiveness of the Plan as a reliable tool. In subsequent updates, other Plan improvements will be considered, such the inclusion of asset maintenance data in investment prioritizations, improved and standardized vehicle and facility condition assessments and the identification of each participating agency's capital budgets. In addition, the ULB for aerial tramways will be adjusted to the agency's unique expected life, so that more realistic SGR measures, targets and prioritization models are reflected in the Plan.

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## Project Prioritization

This section presents the prioritized list of investments for assets within this Plan, using the *fiscally unconstrained scenario* of asset replacement to generate the results.

The project prioritization is presented in Table 5-7 below, sorted in order of project year and project rank for the next 4 years. The table includes 5 columns:

- **Year.** The program year of the investment. (Year Enters SGR Backlog for Unconstrained Model)
- **Asset ID Code.** Identifies the specific asset(s) in the investment. For vehicle assets, the ID is comprised of the owner/operator, the agency's vehicle ID, and the vehicle model. For facilities, the ID is comprised of the agency name and the facility name.
- **Description.** The asset type, as defined in the asset classes presented in Chapter 3. For facilities, this also includes the subcomponent (e.g. substructure, shell, interior etc.).
- **Cost.** The projected cost of the investment or replacement.
- **Rank.** The priority of the investment within the program year, descending from a Rank value of one (1). Rank is assigned according to the Prioritization Index (PI) value of the investment. Projects with the same Rank value carried equal PI values.



Table 5-7. Investment Priorities by Asset, Unconstrained Funding Scenario

| Program Year | Asset ID Code   | Description       | Costs    | Rank |
|--------------|---|-------------------|----------|------|
| 2019         | RFTA V14-WINDSTAR   | Van/Minivan       | \$39,352 | 1    |
| 2019         | NECALG 34-Van   | Van/Minivan       | \$39,352 | 2    |
| 2019         | NECALG 35-Van   | Van/Minivan       | \$39,352 | 2    |
| 2019         | NECALG 36-Van   | Van/Minivan       | \$39,352 | 2    |
| 2019         | NECALG 37-Club Wagon  | Van/Minivan       | \$39,352 | 2    |
| 2019         | NECALG 36-Van   | Van/Minivan       | \$39,352 | 2    |
| 2019         | ECCOG DDI-Safari  | Van/Minivan       | \$39,352 | 7    |
| 2019         | City and County of Broomfield 1660-Taurus                             | Automobile (Rev)  | \$33,145 | 8    |
| 2019         | Mountain Village, Town of ES-12-Suburban                              | Automobile (Rev)  | \$33,145 | 9    |
| 2019         | RFTA C6-Explorer  | Automobile (Rev)  | \$33,145 | 10   |
| 2019         | El Paso Fountain Valley S.C.P 325-Econovan                            | Van/Minivan       | \$39,352 | 11   |
| 2019         | Mountain Village, Town of PT-06-Van/Handicap                          | Van/Minivan       | \$39,352 | 11   |
| 2019         | Montezuma County 32-3-Expedition XLT                                  | Automobile (Rev)  | \$33,145 | 13   |
| 2019         | Wet Mountain Valley Community Services, Inc<br>Wet Mtn-F250 Econoline | Automobile (Rev)  | \$33,145 | 13   |
| 2019         | Dolores County 1-Windstar   | Van/Minivan       | \$39,352 | 15   |
| 2019         | Mountain Village, Town of ES-02-Yukon XL                              | Van/Minivan       | \$39,352 | 15   |
| 2019         | NECALG 56-Caravan   | Van/Minivan       | \$39,352 | 15   |
| 2019         | Mountain Village, Town of ES-08-Highlander Ltd<br>Hybrid              | Automobile (Rev)  | \$33,145 | 18   |
| 2019         | Mountain Village, Town of ES-18-Highlander<br>Hybrid                  | Automobile (Rev)  | \$33,145 | 18   |
| 2019         | Montezuma County 32-4-Monterey  | Van/Minivan       | \$39,352 | 20   |
| 2019         | NECALG 20-Grand Caravan Sport   | Van/Minivan       | \$39,352 | 20   |
| 2019         | RFTA G5-MONTANA   | Van/Minivan       | \$39,352 | 20   |
| 2019         | RFTA X2-Explorer  | Automobile (Rev)  | \$33,145 | 23   |
| 2019         | RFTA X3-Explorer  | Automobile (Rev)  | \$33,145 | 23   |
| 2019         | Senior Resource Development Agency 823-Focus<br>Passenger Car         | Automobile (Rev)  | \$33,145 | 23   |
| 2019         | Senior Resource Development Agency 824-Focus<br>Passenger Car         | Automobile (Rev)  | \$33,145 | 23   |
| 2019         | NECALG 60-Grand Caravan   | Van/Minivan       | \$39,352 | 27   |
| 2019         | NECALG 61-Grand Caravan   | Van/Minivan       | \$39,352 | 27   |
| 2019         | RFTA G7-Van   | Van/Minivan       | \$39,352 | 27   |
| 2019         | Town of Telluride 126-Passenger Van                                   | Van/Minivan       | \$39,352 | 27   |
| 2019         | Town of Breckenridge 7427-PRIUS                                       | Automobile (Serv) | \$34,250 | 31   |
| 2019         | Mountain Village, Town of ES-20-Yukon XL                              | Automobile (Rev)  | \$33,145 | 32   |
| 2019         | Mountain Village, Town of PT-11-Escape Hybrid                         | Automobile (Serv) | \$34,250 | 33   |
| 2019         | RFTA C7-Explorer  | Automobile (Serv) | \$34,250 | 33   |
| 2019         | All Points Transit 21-MPV Wagon DX                                    | Van/Minivan       | \$39,352 | 35   |
| 2019         | Huerfano/Las Animas Area Council of<br>Governments 17-Caravan         | Van/Minivan       | \$39,352 | 35   |
| 2019         | Huerfano/Las Animas Area Council of<br>Governments 16-Caravan         | Van/Minivan       | \$39,352 | 35   |

| Program Year | Asset ID Code  | Description         | Costs       | Rank |
|--------------|--|---------------------|-------------|------|
| 2019         | NECALG 69-Caravan  | Van/Minivan         | \$39,352    | 35   |
| 2019         | NECALG 71-Caravan  | Van/Minivan         | \$39,352    | 35   |
| 2019         | NECALG 72-Grand Caravan                                      | Van/Minivan         | \$39,352    | 35   |
| 2019         | NECALG 73-Grand Caravan                                      | Van/Minivan         | \$39,352    | 35   |
| 2019         | NECALG 73-Grand Caravan                                      | Van/Minivan         | \$39,352    | 35   |
| 2019         | Park County 88-Trailblazer                                   | Automobile (Rev)    | \$33,145    | 43   |
| 2019         | Via Mobility Services VPT-100-Prius                          | Automobile (Rev)    | \$33,145    | 43   |
| 2019         | Park County 36-MV200   | Cutaway - Sm        | \$88,726    | 45   |
| 2019         | All Points Transit 22-Uplander                               | Van/Minivan         | \$39,352    | 46   |
| 2019         | City of Loveland 8026-Uplander                               | Van/Minivan         | \$39,352    | 46   |
| 2019         | City of Loveland 8026-Uplander                               | Van/Minivan         | \$39,352    | 46   |
| 2019         | Montezuma County 32-5-Uplander - ADA Braun                   | Van/Minivan         | \$39,352    | 46   |
| 2019         | Mountain Village, Town of ES-15-C-10 Chevy Van               | Van/Minivan         | \$39,352    | 46   |
| 2019         | NECALG 74-Uplander   | Van/Minivan         | \$39,352    | 46   |
| 2019         | NECALG 76-Uplander   | Van/Minivan         | \$39,352    | 46   |
| 2019         | NECALG 77-Uplander   | Van/Minivan         | \$39,352    | 46   |
| 2019         | NECALG 78-Uplander   | Van/Minivan         | \$39,352    | 46   |
| 2019         | NECALG 79-Uplander   | Van/Minivan         | \$39,352    | 46   |
| 2019         | NECALG 77-Uplander   | Van/Minivan         | \$39,352    | 46   |
| 2019         | RFTA L3-FUSION   | Van/Minivan         | \$39,352    | 46   |
| 2019         | RFTA L1-STATION WAGON  | Cutaway - Sm        | \$88,726    | 58   |
| 2019         | Town of Avon #332-Tahoe                                      | Automobile (Serv)   | \$34,250    | 59   |
| 2019         | Town of Avon #800-Escape Hybrid                              | Automobile (Serv)   | \$34,250    | 59   |
| 2019         | Teller Senior Coalition Outback-Outback                      | Automobile (Rev)    | \$33,145    | 61   |
| 2019         | Via Mobility Services VPT-101-Prius                          | Automobile (Rev)    | \$33,145    | 61   |
| 2019         | Via Mobility Services VPT-102 -Prius                         | Automobile (Rev)    | \$33,145    | 61   |
| 2019         | Pueblo Admin / Maintenance                                   | Facility-Equipment  | \$1,319,370 | 64   |
| 2019         | RFTA T4-SAND TRUCK   | Trucks & Other      | \$41,660    | 65   |
| 2019         | RFTA AMF Old   | Facility-Conveyance | \$721,786   | 66   |
| 2019         | Mountain Village, Town of GO-02-Suburban                     | Automobile (Serv)   | \$34,250    | 67   |
| 2019         | RFTA C10-COMMANDER   | Automobile (Serv)   | \$34,250    | 67   |
| 2019         | RFTA C11-COMMANDER   | Automobile (Serv)   | \$34,250    | 67   |
| 2019         | RFTA L2-PRIUS  | Automobile (Serv)   | \$34,250    | 67   |
| 2019         | Castle Rock Senior Center Inc V-7-Town and Country           | Van/Minivan         | \$39,352    | 71   |
| 2019         | Dolores County 2-Grand Caravan                               | Van/Minivan         | \$39,352    | 71   |
| 2019         | El Paso Fountain Valley S.C.P 329-Grand Caravan              | Van/Minivan         | \$39,352    | 71   |
| 2019         | El Paso Fountain Valley S.C.P 324-Grand Caravan              | Van/Minivan         | \$39,352    | 71   |
| 2019         | Huerfano/Las Animas Area Council of Governments 802-Uplander | Van/Minivan         | \$39,352    | 71   |
| 2019         | Huerfano/Las Animas Area Council of Governments 803-Uplander | Van/Minivan         | \$39,352    | 71   |

| Program Year | Asset ID Code                                       | Description    | Costs    | Rank |
|--------------|---|----------------|----------|------|
| 2019         | Mountain Village, Town of ES-16-SD 12 PASSENGER VAN | Van/Minivan    | \$39,352 | 71   |
| 2019         | Mountain Village, Town of ES-17-SD 12 PASSENGER VAN | Van/Minivan    | \$39,352 | 71   |
| 2019         | NECALG 83-Uplander                                  | Van/Minivan    | \$39,352 | 71   |
| 2019         | RFTA L4-GRAND CARAVAN                               | Van/Minivan    | \$39,352 | 71   |
| 2019         | SUCAP SC-374-Grand Caravan                          | Van/Minivan    | \$39,352 | 71   |
| 2019         | Teller Senior Coalition Savana Van-Savana           | Van/Minivan    | \$39,352 | 71   |
| 2019         | Mountain Village, Town of 42-10904-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 23-10901-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 15-10906-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 49-10907-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 41-10897-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 11-10898-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 43-10908-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 18-10902-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 50-10905-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 21-10909-OMEGA-S          | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 10-10910-OMEGA-S          | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 13-10913-OMEGA-S          | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 1-10896-OMEGA-S           | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 17-10903-OMEGA-S          | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 3-10889-OMEGA-S           | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 7-10890-OMEGA-S           | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 25-10891-OMEGA-S          | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 6-10895-OMEGA-S           | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 5-10893-OMEGA-S           | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 22-10899-OMEGA-S          | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 55-10892-OM-S             | Aerial Tramway | \$45,000 | 83   |
| 2019         | Mountain Village, Town of 56-10911-OM-S             | Aerial Tramway | \$45,000 | 83   |
| 2019         | RFTA G1-Panel VAN                                   | Cutaway - Sm   | \$88,726 | 105  |
| 2019         | Mountain Village, Town of 31-21932-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 106  |
| 2019         | Mountain Village, Town of 54-21936-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 106  |
| 2019         | Mountain Village, Town of 45-21935-CWA OMEGA-S      | Aerial Tramway | \$45,000 | 106  |
| 2019         | Mountain Village, Town of 29-21934-OMEGA-S          | Aerial Tramway | \$45,000 | 106  |

| Program Year | Asset ID Code   | Description         | Costs     | Rank |
|--------------|---|---------------------|-----------|------|
| 2019         | Mountain Village, Town of 30-21933-OMEGA-S            | Aerial Tramway      | \$45,000  | 106  |
| 2019         | Mountain Village, Town of 27-21937-OMEGA-S            | Aerial Tramway      | \$45,000  | 106  |
| 2019         | El Paso Fountain Valley S.C.P Kitty Pastor Building 1 | Facility-Equipment  | \$88,400  | 112  |
| 2019         | Town of Snowmass Village Daly Lane Depot              | Facility-Equipment  | \$501,582 | 113  |
| 2019         | El Paso Fountain Valley S.C.P 320-GCII                | Cutaway - Sm        | \$88,726  | 114  |
| 2019         | El Paso Fountain Valley S.C.P 319-GCII                | Cutaway - Sm        | \$88,726  | 114  |
| 2019         | Senior Resource Development Agency 813-Ram Van        | Cutaway - Sm        | \$88,726  | 114  |
| 2019         | El Paso Fountain Valley S.C.P Kitty Pastor Building 1 | Facility-Conveyance | \$44,200  | 117  |
| 2019         | Senior Resource Development Agency 828-Focus          | Automobile (Rev)    | \$33,145  | 118  |
| 2019         | Pueblo 63001-Fusion                                   | Automobile (Serv)   | \$34,250  | 119  |
| 2019         | City of Loveland 8018-CL100                           | Cutaway - Lg        | \$88,726  | 120  |
| 2019         | NECALG 49-GCII  | Cutaway - Sm        | \$88,726  | 120  |
| 2019         | NECALG 50-GCII  | Cutaway - Sm        | \$88,726  | 120  |
| 2019         | Mountain Village, Town of 53-23300-CWA OMEGA-S        | Aerial Tramway      | \$45,000  | 123  |
| 2019         | Mountain Village, Town of 34-23299-CWA OMEGA-S        | Aerial Tramway      | \$45,000  | 123  |
| 2019         | Mountain Village, Town of 38-23301-CWA OMEGA-S        | Aerial Tramway      | \$45,000  | 123  |
| 2019         | Mountain Village, Town of 37-23302-OMEGA-S            | Aerial Tramway      | \$45,000  | 123  |
| 2019         | Mountain Village, Town of 47-23297-OMEGA-S            | Aerial Tramway      | \$45,000  | 123  |
| 2019         | Mountain Village, Town of 35-23298-OMEGA-S            | Aerial Tramway      | \$45,000  | 123  |
| 2019         | Town of Winter Park Bus Barn                          | Facility-Interior   | \$143,650 | 129  |
| 2019         | El Paso Fountain Valley S.C.P Kitty Pastor Building 1 | Facility-Fire       | \$22,100  | 130  |
| 2019         | Senior's Resource Center SRC Evergreen                | Facility-Fire       | \$5,525   | 130  |
| 2019         | City of Aspen S-10-Aerotech 200                       | Cutaway - Sm        | \$88,726  | 132  |
| 2019         | El Paso Fountain Valley S.C.P 315-Pacer II            | Cutaway - Sm        | \$88,726  | 132  |
| 2019         | Golden Age Council 3-Cutaway                          | Cutaway - Sm        | \$88,726  | 132  |
| 2019         | Montezuma County 32-2-GOSHEN                          | Cutaway - Sm        | \$88,726  | 132  |
| 2019         | RFTA S10-EL DORADO                                    | Cutaway - Sm        | \$88,726  | 132  |
| 2019         | Mountain Village, Town of 9-25905-3-CWA OMEGA-III     | Aerial Tramway      | \$45,000  | 137  |
| 2019         | Mountain Village, Town of 8-25903-3-CWA OMEGA-III     | Aerial Tramway      | \$45,000  | 137  |
| 2019         | Mountain Village, Town of 3-25898-3-CWA OMEGA-III     | Aerial Tramway      | \$45,000  | 137  |
| 2019         | Mountain Village, Town of 1-25900-3-CWA OMEGA-III     | Aerial Tramway      | \$45,000  | 137  |
| 2019         | Mountain Village, Town of 6-25904-3-CWA OMEGA-III     | Aerial Tramway      | \$45,000  | 137  |
| 2019         | Mountain Village, Town of 4-25899-3-CWA OMEGA-III     | Aerial Tramway      | \$45,000  | 137  |
| 2019         | Mountain Village, Town of 5-25901-3-OMEGA-III         | Aerial Tramway      | \$45,000  | 137  |

| Program Year | Asset ID Code  | Description    | Costs     | Rank |
|--------------|--|----------------|-----------|------|
| 2019         | Mountain Village, Town of 2-25906-3-OMEGA-III  | Aerial Tramway | \$45,000  | 137  |
| 2019         | Mountain Village, Town of 7-25902-3-OMEGA-III  | Aerial Tramway | \$45,000  | 137  |
| 2019         | All Points Transit 28-Entervan   | Van/Minivan    | \$39,352  | 146  |
| 2019         | Dolores County 3-Grand Caravan   | Van/Minivan    | \$39,352  | 146  |
| 2019         | Mountain Family Center 5-Grand Caravan   | Van/Minivan    | \$39,352  | 146  |
| 2019         | Mountain Family Center 8-Grand Caravan   | Van/Minivan    | \$39,352  | 146  |
| 2019         | NECALG 95-Grand Caravan  | Van/Minivan    | \$39,352  | 146  |
| 2019         | NECALG 95-Grand Caravan  | Van/Minivan    | \$39,352  | 146  |
| 2019         | North Front Range Transportation & Air Quality Planning Council 20523-Sienna           | Van/Minivan    | \$39,352  | 146  |
| 2019         | North Front Range Transportation & Air Quality Planning Council 20525-Town and Country | Van/Minivan    | \$39,352  | 146  |
| 2019         | Senior Resource Development Agency 827-Caravan   | Van/Minivan    | \$39,352  | 146  |
| 2019         | SUCAP SC-2-PV Entervan   | Van/Minivan    | \$39,352  | 146  |
| 2019         | RFTA CMF   | Facility-Site  | \$160,115 | 156  |
| 2019         | Town of Winter Park Bus Barn   | Facility-Site  | \$71,825  | 156  |
| 2019         | Archuleta County 249-Senator   | Cutaway - Lg   | \$88,726  | 158  |
| 2019         | Huerfano/Las Animas Area Council of Governments 8-Pacer II                             | Cutaway - Sm   | \$88,726  | 158  |
| 2019         | Huerfano/Las Animas Area Council of Governments 6-Supreme                              | Cutaway - Sm   | \$88,726  | 158  |
| 2019         | La Junta City Of 1408-Allstar  | Cutaway - Lg   | \$88,726  | 158  |
| 2019         | NECALG 22-Supreme Candidate  | Cutaway - Sm   | \$88,726  | 158  |
| 2019         | Prowers County 25-3091-Candidate   | Cutaway - Sm   | \$88,726  | 158  |
| 2019         | RFTA G3-Bus  | Cutaway - Sm   | \$88,726  | 158  |
| 2019         | Senior Resource Development Agency 821-Pacer II  | Cutaway - Sm   | \$88,726  | 158  |
| 2019         | Mountain Village, Town of 16-27273-OMEGA-III XL  | Aerial Tramway | \$45,000  | 166  |
| 2019         | Mountain Village, Town of 28-27272-OMEGA-III XL  | Aerial Tramway | \$45,000  | 166  |
| 2019         | Mountain Village, Town of 12-27270-OMEGA-III XL  | Aerial Tramway | \$45,000  | 166  |
| 2019         | Mountain Village, Town of 4-27269-OMEGA-III XL   | Aerial Tramway | \$45,000  | 166  |
| 2019         | Mountain Village, Town of 24-27268-OMEGA-III XL  | Aerial Tramway | \$45,000  | 166  |
| 2019         | Mountain Village, Town of 20-27267-OMEGA-III XL  | Aerial Tramway | \$45,000  | 166  |
| 2019         | Mountain Village, Town of 8-27271-OMEGA-III XL   | Aerial Tramway | \$45,000  | 166  |
| 2019         | Dolores County Bus-Senator   | Cutaway - Sm   | \$88,726  | 173  |
| 2019         | Huerfano/Las Animas Area Council of Governments 9-Supreme                              | Cutaway - Sm   | \$88,726  | 173  |
| 2019         | NECALG 25-Supreme Candidate  | Cutaway - Sm   | \$88,726  | 173  |
| 2019         | RFTA S12 -STARCRAFT  | Cutaway - Sm   | \$88,726  | 173  |
| 2019         | RFTA G4-Bus  | Cutaway - Sm   | \$88,726  | 173  |

| Program Year | Asset ID Code   | Description           | Costs     | Rank |
|--------------|---|-----------------------|-----------|------|
| 2019         | Routt County Government 800-Supreme                   | Cutaway - Sm          | \$88,726  | 173  |
| 2019         | Steamboat Springs 41-Startrans                        | Cutaway - Sm          | \$88,726  | 173  |
| 2019         | Steamboat Springs 56-Phantom                          | Bus - Md              | \$465,039 | 180  |
| 2019         | RFTA CMF  | Facility-Plumbing     | \$320,229 | 181  |
| 2019         | RFTA Parker House 2                                   | Facility-Plumbing     | \$309,400 | 181  |
| 2019         | RFTA Parker House 4                                   | Facility-Plumbing     | \$309,400 | 181  |
| 2019         | RFTA AMF Office Trailer                               | Facility-HVAC         | \$16,575  | 181  |
| 2019         | RFTA CMF  | Facility-HVAC         | \$320,229 | 181  |
| 2019         | RFTA Parker House 4                                   | Facility-HVAC         | \$309,400 | 181  |
| 2019         | Pueblo Transit Center                                 | Facility-HVAC         | \$102,500 | 181  |
| 2019         | RFTA Parker House 1                                   | Facility-Electrical   | \$309,400 | 181  |
| 2019         | RFTA Parker House 2                                   | Facility-Electrical   | \$309,400 | 181  |
| 2019         | RFTA Parker House 4                                   | Facility-Electrical   | \$309,400 | 181  |
| 2019         | Pueblo Transit Center                                 | Facility-Electrical   | \$102,500 | 181  |
| 2019         | El Paso Fountain Valley S.C.P Kitty Pastor Building 1 | Facility-Plumbing     | \$44,200  | 192  |
| 2019         | Pueblo Admin / Maintenance                            | Facility-Plumbing     | \$659,685 | 192  |
| 2019         | All Points Transit All Points Transit Office 1        | Facility-HVAC         | \$53,040  | 192  |
| 2019         | El Paso Fountain Valley S.C.P Kitty Pastor Building 1 | Facility-HVAC         | \$44,200  | 192  |
| 2019         | Steamboat Springs Transit Operations Center           | Facility-HVAC         | \$547,947 | 192  |
| 2019         | Pueblo Admin / Maintenance                            | Facility-HVAC         | \$659,685 | 192  |
| 2019         | El Paso Fountain Valley S.C.P Kitty Pastor Building 1 | Facility-Electrical   | \$44,200  | 192  |
| 2019         | Pueblo Admin / Maintenance                            | Facility-Electrical   | \$659,685 | 192  |
| 2019         | Town of Snowmass Village Daly Lane Depot              | Facility-Electrical   | \$250,791 | 192  |
| 2019         | El Paso Fountain Valley S.C.P Kitty Pastor Building 1 | Facility-Substructure | \$44,200  | 201  |
| 2019         | RFTA AMF Office Trailer                               | Facility-Substructure | \$16,575  | 201  |
| 2019         | RFTA Parker House 1                                   | Facility-Substructure | \$309,400 | 201  |
| 2019         | RFTA Parker House 4                                   | Facility-Substructure | \$309,400 | 201  |
| 2019         | El Paso Fountain Valley S.C.P Kitty Pastor Building 1 | Facility-Shell        | \$44,200  | 201  |
| 2019         | RFTA CMF  | Facility-Shell        | \$320,229 | 201  |
| 2019         | RFTA Parker House 1                                   | Facility-Shell        | \$309,400 | 201  |
| 2019         | RFTA Parker House 2                                   | Facility-Shell        | \$309,400 | 201  |
| 2019         | RFTA Parker House 4                                   | Facility-Shell        | \$309,400 | 201  |
| 2019         | Routt County Government Steamboat Shop                | Facility-Shell        | \$44,200  | 201  |
| 2019         | Town of Winter Park Bus Barn                          | Facility-Shell        | \$143,650 | 201  |
| 2019         | Town of Snowmass Village RFTA Depot at Village Mall   | Facility-Shell        | \$183,872 | 201  |
| 2019         | El Paso Fountain Valley S.C.P Kitty Pastor Building 1 | Facility-Interior     | \$44,200  | 201  |



| Program Year | Asset ID Code  | Description       | Costs     | Rank |
|--------------|--|-------------------|-----------|------|
| 2019         | RFTA AMF Office Trailer                                | Facility-Interior | \$16,575  | 201  |
| 2019         | RFTA CMF   | Facility-Interior | \$320,229 | 201  |
| 2019         | RFTA Parker House 1                                    | Facility-Interior | \$309,400 | 201  |
| 2019         | RFTA Parker House 4                                    | Facility-Interior | \$309,400 | 201  |
| 2019         | Town of Snowmass Village Brush Crk/Owl Crk DH Bus Stop | Facility-Shell    | \$36,841  | 218  |
| 2019         | Senior's Resource Center 5562-Prius                    | Automobile (Rev)  | \$33,145  | 219  |
| 2019         | Senior's Resource Center 5561-Prius                    | Automobile (Rev)  | \$33,145  | 219  |
| 2019         | City of Aspen S-13-Aerotech                            | Cutaway - Sm      | \$88,726  | 221  |
| 2019         | City of Aspen S-14-Aerotech                            | Cutaway - Sm      | \$88,726  | 221  |
| 2019         | Prowers County 25-3092-Candidate                       | Cutaway - Sm      | \$88,726  | 221  |
| 2019         | Pueblo 63305-G27                                       | Cutaway - Lg      | \$88,726  | 221  |
| 2019         | RFTA S13-EL DORADO                                     | Cutaway - Sm      | \$88,726  | 221  |
| 2019         | RFTA S14-EL DORADO                                     | Cutaway - Sm      | \$88,726  | 221  |
| 2019         | Mountain Village, Town of 40-31029-CWA OMEGA-III XL    | Aerial Tramway    | \$45,000  | 227  |
| 2019         | Mountain Village, Town of 44-31030-OMEGA-III XL        | Aerial Tramway    | \$45,000  | 227  |
| 2019         | Mountain Village, Town of 48-31031-OMEGA-III XL        | Aerial Tramway    | \$45,000  | 227  |
| 2019         | Mountain Village, Town of 36-31032-OMEGA-III XL        | Aerial Tramway    | \$45,000  | 227  |
| 2019         | Mountain Village, Town of 32-31033-OMEGA-III XL        | Aerial Tramway    | \$45,000  | 227  |
| 2019         | Mountain Village, Town of 11-31028-3-OMEGA-III         | Aerial Tramway    | \$45,000  | 227  |
| 2019         | Mountain Village, Town of 10-31027-3-OMEGA-III         | Aerial Tramway    | \$45,000  | 227  |
| 2019         | RFTA 376-AN440 TRANSLINER                              | Bus - Lg          | \$482,445 | 234  |
| 2019         | RFTA 377-AN440 TRANSLINER                              | Bus - Lg          | \$482,445 | 234  |
| 2019         | RFTA 378-AN440 TRANSLINER                              | Bus - Lg          | \$482,445 | 234  |
| 2019         | RFTA 382-AN440 TRANSLINER                              | Bus - Lg          | \$482,445 | 234  |
| 2019         | RFTA 386-AN440 TRANSLINER                              | Bus - Lg          | \$482,445 | 234  |
| 2019         | Mountain Express 40-AS FE                              | Bus - Md          | \$465,039 | 239  |
| 2019         | El Paso Fountain Valley S.C.P Kitty Pastor Building 1  | Facility-Site     | \$22,100  | 240  |
| 2019         | RFTA Bunker Offices                                    | Facility-Site     | \$22,100  | 240  |
| 2019         | RFTA Parker House 1                                    | Facility-Site     | \$154,700 | 240  |
| 2019         | RFTA Parker House 2                                    | Facility-Site     | \$154,700 | 240  |
| 2019         | RFTA Parker House 3                                    | Facility-Site     | \$154,700 | 240  |
| 2019         | RFTA Parker House 4                                    | Facility-Site     | \$154,700 | 240  |
| 2019         | Town of Snowmass Village RFTA Depot at Village Mall    | Facility-Site     | \$91,936  | 240  |
| 2019         | Town of Snowmass Village Daly Lane Depot               | Facility-Site     | \$125,395 | 240  |
| 2019         | Town of Snowmass Village Brush Crk/Owl Crk DH Bus Stop | Facility-Site     | \$18,420  | 240  |

| Program Year | Asset ID Code   | Description    | Costs     | Rank |
|--------------|---|----------------|-----------|------|
| 2019         | Town of Snowmass Village Brush Crk./Owl Crk UH Pullout                              | Facility-Site  | \$13,072  | 249  |
| 2019         | Town of Snowmass Village Brush Creek/Faraway Pull Out                               | Facility-Site  | \$20,763  | 249  |
| 2019         | Town of Snowmass Village Brush Crk/Faraway DH Bus Stop                              | Facility-Site  | \$25,316  | 249  |
| 2019         | City of Loveland 8024-Allstar   | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | City of Loveland 8022-Allstar   | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | City of Loveland 8022-E35Y  | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Eagle County 453-Aeroelite  | Cutaway - Lg   | \$88,726  | 252  |
| 2019         | Eagle County 454-Aeroelite  | Cutaway - Lg   | \$88,726  | 252  |
| 2019         | El Paso Fountain Valley S.C.P 326-Starcraft   | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Golden Age Council 2-Econoline  | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Huerfano/Las Animas Area Council of Governments 7-Allstar                           | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Mountain Village, Town of PT-14-GCII  | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | NECALG 64-Senator   | Cutaway - Lg   | \$88,726  | 252  |
| 2019         | NECALG 65-Senator   | Cutaway - Lg   | \$88,726  | 252  |
| 2019         | NECALG 66-Senator   | Cutaway - Lg   | \$88,726  | 252  |
| 2019         | NECALG 67-Senator   | Cutaway - Lg   | \$88,726  | 252  |
| 2019         | Pueblo 63207-Econoline  | Cutaway - Lg   | \$88,726  | 252  |
| 2019         | RFTA G8-Bus   | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Senior Resource Development Agency 825-Allstar                                      | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Via Mobility Services VPT-47-Allstar  | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Via Mobility Services VPT-48-Allstar  | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Via Mobility Services VPT-49-Senator  | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Via Mobility Services VPT-50-Senator  | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Via Mobility Services VPT-51-Senator  | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Via Mobility Services VPT-52-Senator  | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Via Mobility Services VPT-53-Allstar  | Cutaway - Sm   | \$88,726  | 252  |
| 2019         | Mountain Express 41-AS FE   | Bus - Md       | \$465,039 | 275  |
| 2019         | Pueblo 63240-Opus   | Bus - Md       | \$465,039 | 275  |
| 2019         | Town of Breckenridge 9207-Opus LFB-29   | Bus - Md       | \$465,039 | 275  |
| 2019         | Town of Breckenridge 9209-Opus LFB-29   | Bus - Md       | \$465,039 | 275  |
| 2019         | ECCOG DDI-Caravan   | Van/Minivan    | \$39,352  | 279  |
| 2019         | Montezuma County 32-6-Amerivan  | Van/Minivan    | \$39,352  | 279  |
| 2019         | NECALG 98-Grand Caravan   | Van/Minivan    | \$39,352  | 279  |
| 2019         | NECALG 99-Grand Caravan   | Van/Minivan    | \$39,352  | 279  |
| 2019         | NECALG 100-Grand Caravan  | Van/Minivan    | \$39,352  | 279  |
| 2019         | North Front Range Transportation & Air Quality Planning Council 20534-Grand Caravan | Van/Minivan    | \$39,352  | 279  |
| 2019         | Senior Resource Development Agency 805-Town & Country                               | Van/Minivan    | \$39,352  | 279  |
| 2019         | SUCAP RR 10-250   | Van/Minivan    | \$39,352  | 279  |
| 2019         | RFTA G2-F250  | Trucks & Other | \$41,660  | 287  |



| Program<br>Year | Asset ID Code  | Description       | Costs     | Rank |
|-----------------|--|-------------------|-----------|------|
| 2019            | City of Aspen 260-AN 435L Bus                                    | Bus - Lg          | \$482,445 | 288  |
| 2019            | City of Aspen 262-AN 435L Bus                                    | Bus - Lg          | \$482,445 | 288  |
| 2019            | City of Aspen 264-AN 435L Bus                                    | Bus - Lg          | \$482,445 | 288  |
| 2019            | City of Aspen 261-AN 435L Bus                                    | Bus - Lg          | \$482,445 | 288  |
| 2019            | City of Aspen 263-AN 435L Bus                                    | Bus - Lg          | \$482,445 | 288  |
| 2019            | City of Aspen 265-AN 435L Bus                                    | Bus - Lg          | \$482,445 | 288  |
| 2019            | Mountain Express 39-A3 RE  | Bus - Lg          | \$482,445 | 288  |
| 2019            | Pueblo 63112-Phantom   | Bus - Lg          | \$482,445 | 288  |
| 2019            | RFTA 261-AN 435L BUS   | Bus - Lg          | \$482,445 | 288  |
| 2019            | RFTA 262-AN 435L BUS   | Bus - Lg          | \$482,445 | 288  |
| 2019            | RFTA 263-AN 435L BUS   | Bus - Lg          | \$482,445 | 288  |
| 2019            | Steamboat Springs 61-Phantom                                     | Bus - Lg          | \$482,445 | 288  |
| 2019            | All Points Transit S1-Fiesta                                     | Automobile (Serv) | \$34,250  | 300  |
| 2019            | Huerfano/Las Animas Area Council of Governments 805-Jeep Liberty | Automobile (Serv) | \$34,250  | 300  |
| 2019            | Mountain Express 42-Transit-Liner                                | Bus - Lg          | \$482,445 | 302  |
| 2019            | Mountain Express 43-Transit-Liner                                | Bus - Lg          | \$482,445 | 302  |
| 2019            | RFTA 327-Windstar  | Bus - Lg          | \$482,445 | 302  |
| 2019            | RFTA 328-Universal   | Bus - Lg          | \$482,445 | 302  |
| 2019            | Steamboat Springs 65-Phantom                                     | Bus - Lg          | \$482,445 | 302  |
| 2019            | Steamboat Springs 64-Phantom                                     | Bus - Lg          | \$482,445 | 302  |
| 2019            | Steamboat Springs 66-Phantom                                     | Bus - Lg          | \$482,445 | 302  |
| 2019            | Steamboat Springs 63-Phantom                                     | Bus - Lg          | \$482,445 | 302  |
| 2019            | Steamboat Springs 62-Phantom                                     | Bus - Lg          | \$482,445 | 302  |
| 2019            | Summit Stage 546-AN-440  | Bus - Lg          | \$482,445 | 302  |
| 2019            | Summit Stage 543-AN-440  | Bus - Lg          | \$482,445 | 302  |
| 2019            | Summit Stage 545-AN-440  | Bus - Lg          | \$482,445 | 302  |
| 2019            | Summit Stage 547-AN-440  | Bus - Lg          | \$482,445 | 302  |
| 2019            | Summit Stage 548-AN-440  | Bus - Lg          | \$482,445 | 302  |
| 2019            | Summit Stage 551-AN-440  | Bus - Lg          | \$482,445 | 302  |
| 2019            | All Points Transit 100-Turtle Top                                | Cutaway - Sm      | \$88,726  | 317  |
| 2019            | City of Lakewood 300-Body on chassis                             | Cutaway - Lg      | \$88,726  | 317  |
| 2019            | City of Lakewood 306-Body on chassis                             | Cutaway - Lg      | \$88,726  | 317  |
| 2019            | Park County 85-Senator   | Cutaway - Sm      | \$88,726  | 317  |
| 2019            | Park County 86-Senator   | Cutaway - Sm      | \$88,726  | 317  |
| 2019            | RFTA G9-Bus  | Cutaway - Sm      | \$88,726  | 317  |
| 2019            | RFTA T6-SILVERADO  | Trucks & Other    | \$41,660  | 323  |
| 2019            | Summit Stage 555-Phantom   | Bus - Md          | \$465,039 | 324  |
| 2019            | Summit Stage 556-Phantom   | Bus - Md          | \$465,039 | 324  |
| 2019            | Summit Stage 557-Phantom   | Bus - Md          | \$465,039 | 324  |
| 2019            | Summit Stage 558-Phantom   | Bus - Md          | \$465,039 | 324  |
| 2019            | Summit Stage 560-Phantom   | Bus - Md          | \$465,039 | 324  |
| 2019            | Via Mobility Services HOP-15-Transit                             | Bus - Md          | \$465,039 | 324  |
| 2019            | Via Mobility Services HOP-17-Transit                             | Bus - Md          | \$465,039 | 324  |

| Program Year | Asset ID Code   | Description    | Costs     | Rank |
|--------------|---|----------------|-----------|------|
| 2019         | Town of Avon #850-Phantom                                   | Bus - Lg       | \$482,445 | 331  |
| 2019         | Pueblo 63260-Phantom  | Bus - Lg       | \$482,445 | 332  |
| 2019         | RFTA 425-D4500  | Bus - Lg       | \$482,445 | 332  |
| 2019         | RFTA 426-D4500  | Bus - Lg       | \$482,445 | 332  |
| 2019         | RFTA 427-D4500  | Bus - Lg       | \$482,445 | 332  |
| 2019         | RFTA 428-D4500  | Bus - Lg       | \$482,445 | 332  |
| 2019         | RFTA T7-F550  | Bus - Lg       | \$482,445 | 332  |
| 2019         | Steamboat Springs 1002-D4500 Commuter Coach                 | Bus - Lg       | \$482,445 | 332  |
| 2019         | Mountain Express 57-Ram 2500                                | Trucks & Other | \$41,660  | 339  |
| 2019         | RFTA F8-RANGER  | Trucks & Other | \$41,660  | 339  |
| 2019         | RFTA F9-RANGER  | Trucks & Other | \$41,660  | 339  |
| 2019         | City of Aspen 271-D401 INVERO HYBRID                        | Bus - Lg       | \$482,445 | 342  |
| 2019         | Eagle County 866-Phantom                                    | Bus - Lg       | \$482,445 | 342  |
| 2019         | Eagle County 865-Phantom                                    | Bus - Lg       | \$482,445 | 342  |
| 2019         | Mountain Express 44-Transit-Liner                           | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 271-D401 INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 601-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 602-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 603-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 604-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 605-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 606-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 607-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 608-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 609-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 610-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 611-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 612-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | RFTA 613-D40I INVERO HYBRID                                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | Steamboat Springs 1003-D4500 Commuter Coach                 | Bus - Lg       | \$482,445 | 342  |
| 2019         | Town of Avon #853-Opus                                      | Bus - Lg       | \$482,445 | 342  |
| 2019         | All Points Transit 26-Allstar                               | Cutaway - Sm   | \$88,726  | 362  |
| 2019         | City and County of Broomfield 1630-Allstar                  | Cutaway - Sm   | \$88,726  | 362  |
| 2019         | City of Aspen S-15-Allstar                                  | Cutaway - Sm   | \$88,726  | 362  |
| 2019         | City of Aspen S-16-Allstar                                  | Cutaway - Sm   | \$88,726  | 362  |
| 2019         | City of Aspen S-17-Allstar                                  | Cutaway - Sm   | \$88,726  | 362  |
| 2019         | City of Aspen S-18-Allstar                                  | Cutaway - Sm   | \$88,726  | 362  |
| 2019         | El Paso Fountain Valley S.C.P 321-Pacer II                  | Cutaway - Sm   | \$88,726  | 362  |
| 2019         | Huerfano/Las Animas Area Council of Governments 804-Allstar | Cutaway - Sm   | \$88,726  | 362  |
| 2019         | Huerfano/Las Animas Area Council of Governments 901-Allstar | Cutaway - Sm   | \$88,726  | 362  |
| 2019         | NECALG 87-Allstar   | Cutaway - Sm   | \$88,726  | 362  |
| 2019         | NECALG 88-Allstar   | Cutaway - Sm   | \$88,726  | 362  |

| Program Year | Asset ID Code   | Description      | Costs     | Rank |
|--------------|---|------------------|-----------|------|
| 2019         | Neighbor to Neighbor Volunteers Mtn. Goat-Odyssey                                   | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | RFTA S15-STARCRAFT  | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | RFTA S16-STARCRAFT  | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | RFTA S17-STARCRAFT  | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | RFTA S18-STARCRAFT  | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | RFTA G11-Allstar  | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | RFTA G12-PACER  | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | Senior Resource Development Agency 826-Allstar                                      | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | Senior's Resource Center 93-Pacer   | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | Senior's Resource Center 91-Allstar   | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | Town of Berthoud BATS # 10-Van Terra  | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | Town of Telluride 129-President RE  | Cutaway - Lg     | \$88,726  | 362  |
| 2019         | Via Mobility Services VPT-55-Pacer II   | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | Via Mobility Services VPT-56-Pacer II   | Cutaway - Sm     | \$88,726  | 362  |
| 2019         | Via Mobility Services VPT-57-Pacer II   | Cutaway - Sm     | \$88,726  | 362  |
| 2020         | Golden Age Council 6-Grand Caravan  | Automobile (Rev) | \$33,145  | 1    |
| 2020         | Summit Stage 309-MV-1   | Automobile (Rev) | \$33,145  | 1    |
| 2020         | Via Mobility Services VPT-103-Prius V   | Automobile (Rev) | \$33,145  | 1    |
| 2020         | Via Mobility Services VPT-104-Prius V   | Automobile (Rev) | \$33,145  | 1    |
| 2020         | All Points Transit 32-Entervan  | Van/Minivan      | \$39,352  | 5    |
| 2020         | All Points Transit 31-E1500 Van   | Van/Minivan      | \$39,352  | 5    |
| 2020         | Castle Rock Senior Center Inc MV-1-MV-1   | Van/Minivan      | \$39,352  | 5    |
| 2020         | Dolores County 4-Grand Caravan  | Van/Minivan      | \$39,352  | 5    |
| 2020         | North Front Range Transportation & Air Quality Planning Council 20542-Grand Caravan | Van/Minivan      | \$39,352  | 5    |
| 2020         | North Front Range Transportation & Air Quality Planning Council 20544-Grand Caravan | Van/Minivan      | \$39,352  | 5    |
| 2020         | North Front Range Transportation & Air Quality Planning Council 20545-Grand Caravan | Van/Minivan      | \$39,352  | 5    |
| 2020         | North Front Range Transportation & Air Quality Planning Council 20547-Grand Caravan | Van/Minivan      | \$39,352  | 5    |
| 2020         | North Front Range Transportation & Air Quality Planning Council 20548-Grand Caravan | Van/Minivan      | \$39,352  | 5    |
| 2020         | North Front Range Transportation & Air Quality Planning Council 20551-Grand Caravan | Van/Minivan      | \$39,352  | 5    |
| 2020         | North Front Range Transportation & Air Quality Planning Council 20553-Sienna        | Van/Minivan      | \$39,352  | 5    |
| 2020         | Via Mobility Services VPT-60-MV-1   | Van/Minivan      | \$39,352  | 5    |
| 2020         | Via Mobility Services VPT-61-MV-1   | Van/Minivan      | \$39,352  | 5    |
| 2020         | Via Mobility Services VPT-62-MV-1   | Van/Minivan      | \$39,352  | 5    |
| 2020         | Via Mobility Services VPT-63-MV-1   | Van/Minivan      | \$39,352  | 5    |
| 2020         | Via Mobility Services VPT-64-MV-1   | Van/Minivan      | \$39,352  | 5    |
| 2020         | Mountain Express 58-Dakota  | Trucks & Other   | \$41,660  | 21   |
| 2020         | Via Mobility Services HOP-18-Transit  | Bus - Md         | \$465,039 | 22   |
| 2020         | Via Mobility Services HOP-19-Transit  | Bus - Md         | \$465,039 | 22   |

| Program Year | Asset ID Code  | Description      | Costs     | Rank |
|--------------|--|------------------|-----------|------|
| 2020         | Via Mobility Services HOP-20-Transit                         | Bus - Md         | \$465,039 | 22   |
| 2020         | City of Aspen 272-D401 INVERO HYBRID                         | Bus - Lg         | \$482,445 | 25   |
| 2020         | City of Aspen 273-D401 INVERO HYBRID                         | Bus - Lg         | \$482,445 | 25   |
| 2020         | City of Aspen 274-D401 INVERO HYBRID                         | Bus - Lg         | \$482,445 | 25   |
| 2020         | City of Black Hawk Ten-ULTRA LF                              | Bus - Lg         | \$482,445 | 25   |
| 2020         | City of Glenwood Springs 398-AN 440 Transliner               | Bus - Lg         | \$482,445 | 25   |
| 2020         | Eagle County 868-Phantom                                     | Bus - Lg         | \$482,445 | 25   |
| 2020         | Eagle County 867-Phantom                                     | Bus - Lg         | \$482,445 | 25   |
| 2020         | Pueblo 63106-R80   | Bus - Lg         | \$482,445 | 25   |
| 2020         | Pueblo 63206-R80   | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 272-D401 INVERO HYBRID                                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 273-D401 INVERO HYBRID                                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 274-D401 INVERO HYBRID                                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 429-D4500   | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 430-D4500   | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 614-D40I INVERO HYBRID                                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 615-D40I INVERO HYBRID                                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 616-D40I INVERO HYBRID                                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 617-D40I INVERO HYBRID                                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 618-D40I INVERO HYBRID                                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 619-D40I INVERO HYBRID                                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | RFTA 620-D40I INVERO HYBRID                                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | Steamboat Springs 1004-D4500 Commuter Coach                  | Bus - Lg         | \$482,445 | 25   |
| 2020         | Mountain Village, Town of 57-37951-OMEGA-III                 | Aerial Tramway   | \$45,000  | 47   |
| 2020         | Mountain Village, Town of 52-37952-OM-III                    | Aerial Tramway   | \$45,000  | 47   |
| 2020         | All Points Transit 30-Allstar                                | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | All Points Transit T-3-Allstar                               | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | All Points Transit 29-Allstar                                | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | Bent County Of GATS-Allstar                                  | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | Eagle County 455-Spirit of Mobility                          | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | Golden Age Council 4-Econoline                               | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | Golden Age Council 5-Allstar                                 | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | Huerfano/Las Animas Area Council of Governments 1001-Allstar | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | La Junta City Of 1406-EL DORADO                              | Cutaway - Lg     | \$88,726  | 49   |
| 2020         | NECALG 91-Allstar  | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | NECALG 92-Starcraft Allstar                                  | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | NECALG 93-Starcraft Allstar                                  | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | NECALG 94-Starcraft Allstar                                  | Cutaway - Sm     | \$88,726  | 49   |
| 2020         | Senior's Resource Center 5559-Allstar                        | Cutaway - Sm     | \$88,726  | 49   |
| 2021         | RFTA C12-Explorer  | Automobile (Rev) | \$33,145  | 1    |
| 2021         | RFTA X1-Explorer   | Automobile (Rev) | \$33,145  | 1    |
| 2021         | Senior Resource Development Agency 803-Focus                 | Automobile (Rev) | \$33,145  | 1    |
| 2021         | Teller Senior Coalition Escape-Escape                        | Automobile (Rev) | \$33,145  | 1    |

| Program Year | Asset ID Code   | Description         | Costs       | Rank |
|--------------|---|---------------------|-------------|------|
| 2021         | City of Durango City Services 1   | Facility-Equipment  | \$326,196   | 5    |
| 2021         | Eagle County Vail Transportation Center 1   | Facility-Equipment  | \$124,777   | 6    |
| 2021         | Lake County Summit Stage Operations Center 1  | Facility-Equipment  | \$1,140,360 | 6    |
| 2021         | Littleton Omnibus LITTLETON SERVICE CENTER 1  | Facility-Equipment  | \$88,400    | 6    |
| 2021         | RFTA AMF Old  | Facility-Equipment  | \$1,443,572 | 6    |
| 2021         | RFTA AMF Trash Building   | Facility-Equipment  | \$106,080   | 6    |
| 2021         | Summit Stage Summit Stage Operations Center   | Facility-Equipment  | \$1,140,360 | 6    |
| 2021         | Town of Winter Park Bus Barn  | Facility-Equipment  | \$287,300   | 6    |
| 2021         | Pueblo Transit Center   | Facility-Equipment  | \$205,000   | 6    |
| 2021         | Summit Stage Frisco Transfer Center   | Facility-Equipment  | \$66,300    | 6    |
| 2021         | City of Lakewood Clements Community Center 1  | Facility-Equipment  | \$31,382    | 15   |
| 2021         | RFTA GMF Building   | Facility-Equipment  | \$3,469,081 | 15   |
| 2021         | Town of Snowmass Village Parcel C Bus Storage Facility                              | Facility-Equipment  | \$786,185   | 15   |
| 2021         | Summit Stage Silverthorne Station   | Facility-Equipment  | \$912,288   | 15   |
| 2021         | Bent County Of BCT#3-Van 15P  | Van/Minivan         | \$39,352    | 19   |
| 2021         | El Paso Fountain Valley S.C.P 328-MV1   | Van/Minivan         | \$39,352    | 19   |
| 2021         | Neighbor to Neighbor Volunteers Mini Van-Grand Caravan                              | Van/Minivan         | \$39,352    | 19   |
| 2021         | North Front Range Transportation & Air Quality Planning Council 20367-Grand Caravan | Van/Minivan         | \$39,352    | 19   |
| 2021         | North Front Range Transportation & Air Quality Planning Council 20368-Grand Caravan | Van/Minivan         | \$39,352    | 19   |
| 2021         | North Front Range Transportation & Air Quality Planning Council 20369-Grand Caravan | Van/Minivan         | \$39,352    | 19   |
| 2021         | North Front Range Transportation & Air Quality Planning Council 20370-Grand Caravan | Van/Minivan         | \$39,352    | 19   |
| 2021         | North Front Range Transportation & Air Quality Planning Council 20371-Grand Caravan | Van/Minivan         | \$39,352    | 19   |
| 2021         | RFTA L5-FUSION  | Van/Minivan         | \$39,352    | 19   |
| 2021         | Via Mobility Services VPT-65-MV-1   | Van/Minivan         | \$39,352    | 19   |
| 2021         | Via Mobility Services VPT-66-MV-1   | Van/Minivan         | \$39,352    | 19   |
| 2021         | Via Mobility Services VPT-67-MV-1   | Van/Minivan         | \$39,352    | 19   |
| 2021         | Via Mobility Services VPT-68-MV-1   | Van/Minivan         | \$39,352    | 19   |
| 2021         | City of Durango City Services 1   | Facility-Conveyance | \$163,098   | 32   |
| 2021         | Eagle County Vail Transportation Center 1   | Facility-Conveyance | \$62,388    | 32   |
| 2021         | Steamboat Springs Transit Operations Center   | Facility-Conveyance | \$547,947   | 32   |
| 2021         | Town of Snowmass Village Parcel C Bus Storage Facility                              | Facility-Conveyance | \$393,093   | 32   |



| Program Year | Asset ID Code  | Description         | Costs     | Rank |
|--------------|--|---------------------|-----------|------|
| 2021         | Summit Stage Frisco Transfer Center                  | Facility-Conveyance | \$33,150  | 32   |
| 2021         | Steamboat Springs Stockbridge Transit Center         | Facility-Conveyance | \$33,150  | 32   |
| 2021         | City of Lakewood Clements Community Center 1         | Facility-Conveyance | \$15,691  | 38   |
| 2021         | Summit Stage Silverthorne Station                    | Facility-Conveyance | \$456,144 | 38   |
| 2021         | RFTA F10-RANGER                                      | Trucks & Other      | \$41,660  | 40   |
| 2021         | City of Lakewood 325-C2                              | Bus - Md            | \$465,039 | 41   |
| 2021         | City of Lakewood 386-C2                              | Bus - Md            | \$465,039 | 41   |
| 2021         | City of Lakewood 337-C2                              | Bus - Md            | \$465,039 | 41   |
| 2021         | City of Glenwood Springs 399-AN 440 Transliner       | Bus - Lg            | \$482,445 | 44   |
| 2021         | Eagle County 872-BRT Low Floor                       | Bus - Lg            | \$482,445 | 44   |
| 2021         | Eagle County 873-BRT Low Floor                       | Bus - Lg            | \$482,445 | 44   |
| 2021         | Eagle County 874-BRT Low Floor                       | Bus - Lg            | \$482,445 | 44   |
| 2021         | Eagle County 875-BRT Low Floor                       | Bus - Lg            | \$482,445 | 44   |
| 2021         | Eagle County 871-BRT Low Floor                       | Bus - Lg            | \$482,445 | 44   |
| 2021         | Gunnison Valley Transportation Authority 83-XCEL 102 | Bus - Lg            | \$482,445 | 44   |
| 2021         | Gunnison Valley Transportation Authority 81-XCEL 102 | Bus - Lg            | \$482,445 | 44   |
| 2021         | Pueblo 63107-Opus                                    | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 431-D4500                                       | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 531-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 532-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 533-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 534-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 541-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 542-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 543-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 544-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 545-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 546-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 547-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 548-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 549-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 550-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 551-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 552-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 553-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 554-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 555-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | RFTA 556-DE40LFR                                     | Bus - Lg            | \$482,445 | 44   |
| 2021         | Town of Avon #854-Phantom                            | Bus - Lg            | \$482,445 | 44   |

| Program Year | Asset ID Code   | Description      | Costs     | Rank |
|--------------|---|------------------|-----------|------|
| 2021         | Town of Avon #855-Electric Hybrid   | Bus - Lg         | \$482,445 | 44   |
| 2021         | City of Loveland 8019-E450  | Cutaway - Lg     | \$88,726  | 76   |
| 2021         | City of Loveland 8021-E450  | Cutaway - Lg     | \$88,726  | 76   |
| 2021         | Senior Resource Development Agency 814-Allstar                                      | Cutaway - Sm     | \$88,726  | 76   |
| 2021         | Town of Snowmass Village 440-Micro Bird G5  | Cutaway - Lg     | \$88,726  | 76   |
| 2021         | Town of Snowmass Village 441-Micro Bird G5  | Cutaway - Lg     | \$88,726  | 76   |
| 2021         | Town of Telluride 133-Aeroelite   | Cutaway - Lg     | \$88,726  | 76   |
| 2021         | Via Mobility Services CLI-954-Defender  | Cutaway - Lg     | \$88,726  | 76   |
| 2022         | Castle Rock Senior Center Inc C-6-Sonata  | Automobile (Rev) | \$33,145  | 1    |
| 2022         | Montezuma County 32-7-Durango   | Automobile (Rev) | \$33,145  | 1    |
| 2022         | RFTA C14-Explorer   | Automobile (Rev) | \$33,145  | 1    |
| 2022         | Montezuma County 32-8-Town & Country  | Van/Minivan      | \$39,352  | 4    |
| 2022         | Mountain Village, Town of ES-21-Express   | Van/Minivan      | \$39,352  | 4    |
| 2022         | Mountain Village, Town of ES-25-Express   | Van/Minivan      | \$39,352  | 4    |
| 2022         | Mountain Village, Town of ES-24-Express   | Van/Minivan      | \$39,352  | 4    |
| 2022         | Mountain Village, Town of ES-22-Express   | Van/Minivan      | \$39,352  | 4    |
| 2022         | Mountain Village, Town of ES-23-Express   | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20554-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20555-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20556-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20557-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20558-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20559-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20560-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20561-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20562-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20563-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20564-Sienna        | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20565-Grand Caravan | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20566-Grand Caravan | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20567-Grand Caravan | Van/Minivan      | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20569-Grand Caravan | Van/Minivan      | \$39,352  | 4    |

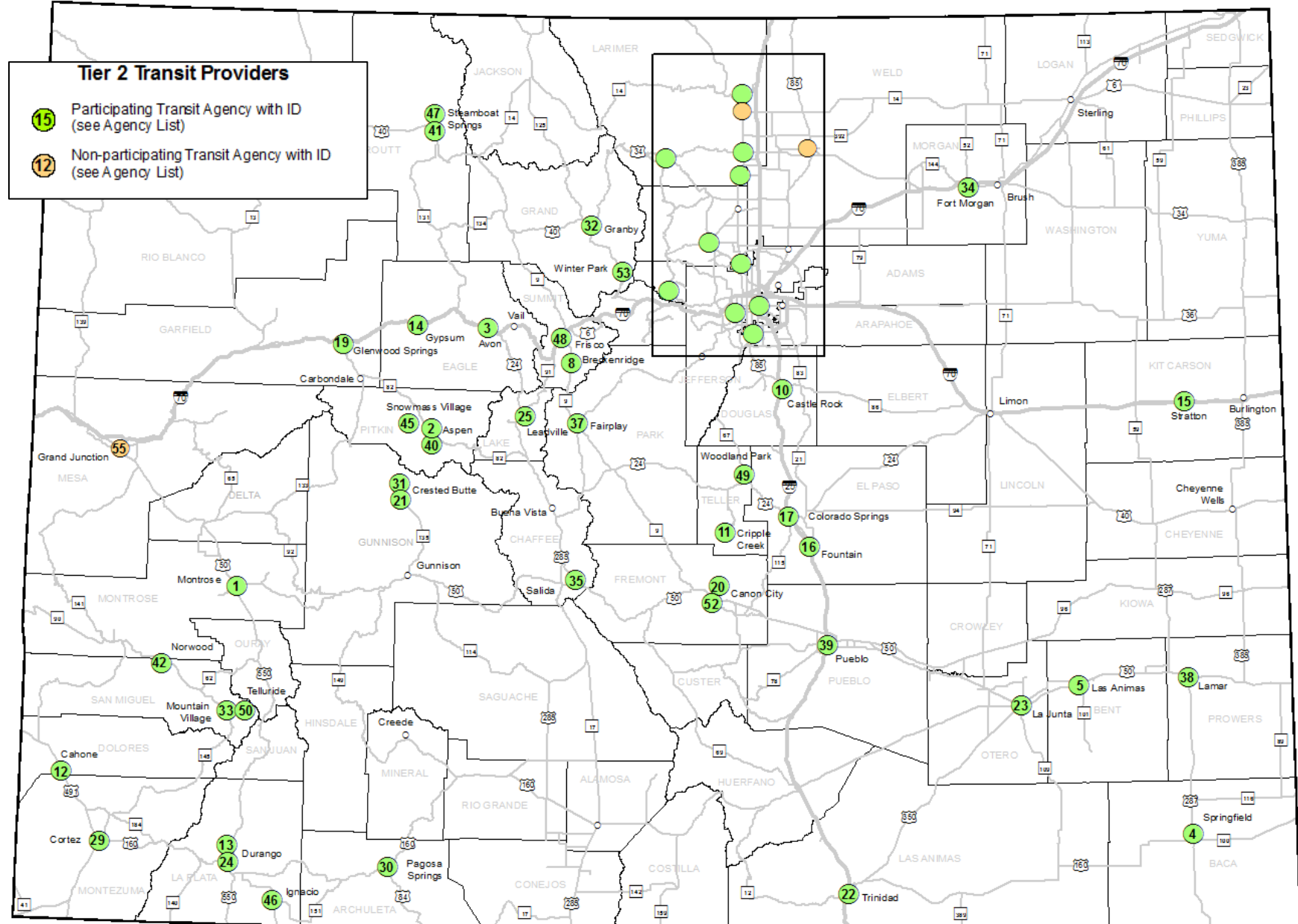
| Program Year | Asset ID Code   | Description | Costs    | Rank |
|--------------|---|-------------|----------|------|
| 2022         | North Front Range Transportation & Air Quality Planning Council 20570-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20572-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20573-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20574-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20575-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20576-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20577-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20578-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20579-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20580-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20581-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20582-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20583-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20584-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20585-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20586-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20587-Grand Caravan | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20588-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20589-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20590-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20591-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20592-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20593-Sienna        | Van/Minivan | \$39,352 | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20594-Sienna        | Van/Minivan | \$39,352 | 4    |



| Program Year | Asset ID Code  | Description    | Costs     | Rank |
|--------------|--|----------------|-----------|------|
| 2022         | North Front Range Transportation & Air Quality Planning Council 20595-Sienna | Van/Minivan    | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20596-Sienna | Van/Minivan    | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20597-Sienna | Van/Minivan    | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20598-Sienna | Van/Minivan    | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20599-Sienna | Van/Minivan    | \$39,352  | 4    |
| 2022         | North Front Range Transportation & Air Quality Planning Council 20600-Sienna | Van/Minivan    | \$39,352  | 4    |
| 2022         | Summit Stage 513-Caravan   | Van/Minivan    | \$39,352  | 4    |
| 2022         | RFTA F12-RANGER  | Trucks & Other | \$41,660  | 56   |
| 2022         | RFTA T8-F250   | Trucks & Other | \$41,660  | 56   |
| 2022         | RFTA T9-F250   | Trucks & Other | \$41,660  | 56   |
| 2022         | Steamboat Springs 71-Diesel/Electric Low Floor                               | Bus - Md       | \$465,039 | 59   |
| 2022         | Eagle County 879-BRT Low Floor   | Bus - Lg       | \$482,445 | 60   |
| 2022         | Eagle County 876-BRT Low Floor   | Bus - Lg       | \$482,445 | 60   |
| 2022         | Eagle County 877-BRT Low Floor   | Bus - Lg       | \$482,445 | 60   |
| 2022         | Eagle County 878-BRT Low Floor   | Bus - Lg       | \$482,445 | 60   |
| 2022         | Gunnison Valley Transportation Authority 84-XCEL 102                         | Bus - Lg       | \$482,445 | 60   |
| 2022         | RFTA 277-D40LFR  | Bus - Lg       | \$482,445 | 60   |
| 2022         | RFTA 278-D40LFR  | Bus - Lg       | \$482,445 | 60   |
| 2022         | RFTA 279-D40LFR  | Bus - Lg       | \$482,445 | 60   |
| 2022         | RFTA 535-DE40LFR   | Bus - Lg       | \$482,445 | 60   |
| 2022         | RFTA 536-DE40LFR   | Bus - Lg       | \$482,445 | 60   |
| 2022         | Summit Stage 561-G27D102N4   | Bus - Lg       | \$482,445 | 60   |
| 2022         | Summit Stage 562-G27D102N4   | Bus - Lg       | \$482,445 | 60   |
| 2022         | Summit Stage 563-G27D102N4   | Bus - Lg       | \$482,445 | 60   |
| 2022         | Town of Avon #856-Phantom  | Bus - Lg       | \$482,445 | 60   |
| 2022         | Town of Breckenridge 9215-G30B102N4  | Bus - Lg       | \$482,445 | 60   |
| 2022         | Town of Breckenridge 9214-G30B102N4  | Bus - Lg       | \$482,445 | 60   |
| 2022         | Envida 522-Allstar   | Cutaway - Sm   | \$88,726  | 76   |
| 2022         | Envida 488-Allstar   | Cutaway - Sm   | \$88,726  | 76   |
| 2022         | Envida 386-Allstar   | Cutaway - Sm   | \$88,726  | 76   |
| 2022         | Neighbor to Neighbor Volunteers Polar Bear-Pacer II                          | Cutaway - Sm   | \$88,726  | 76   |
| 2022         | Neighbor to Neighbor Volunteers Eagle-MDL All star                           | Cutaway - Sm   | \$88,726  | 76   |
| 2022         | Senior Resource Development Agency 830-All Star                              | Cutaway - Sm   | \$88,726  | 76   |
| 2022         | Summit Stage 512-Cutaway   | Cutaway - Lg   | \$88,726  | 76   |
| 2022         | Town of Snowmass Village 442-Micro Bird G5                                   | Cutaway - Lg   | \$88,726  | 76   |
| 2022         | Via Mobility Services CLI-956-Defender                                       | Cutaway - Lg   | \$88,726  | 76   |

| Program<br>Year | Asset ID Code                          | Description  | Costs    | Rank |
|-----------------|--|--------------|----------|------|
| 2022            | Via Mobility Services CLI-957-Defender | Cutaway - Lg | \$88,726 | 0    |

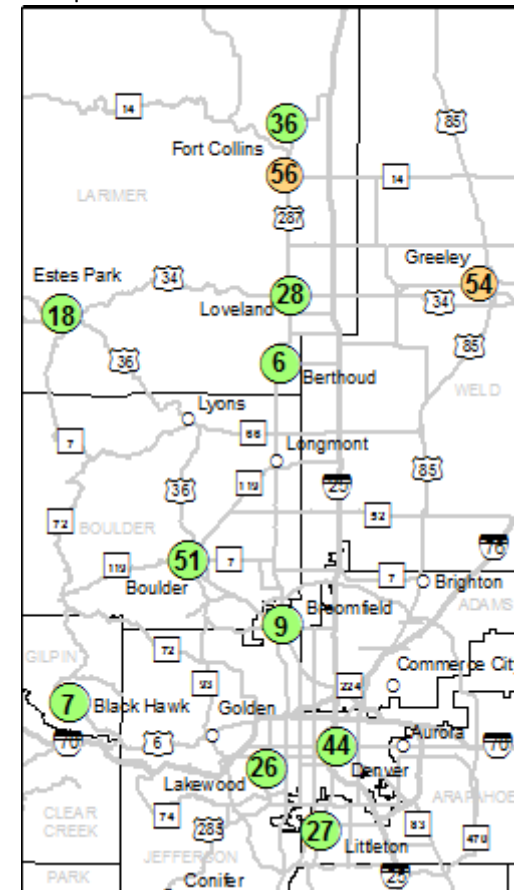
## Appendix A. Participating Agencies (office locations)



### Participating Group TAM Plan Agencies:

- 1 All Points Transit
- 2 Aspen, City of
- 3 Avon, Town of
- 4 Baca County Seniors Van
- 5 Bent County
- 6 Berthoud Area Transportation Service (BATS)
- 7 Black Hawk, City of
- 8 Breckenridge, Town of
- 9 Broomfield, City and County of
- 10 Castle Rock Senior Center
- 11 Cripple Creek, City of
- 12 Dolores County
- 13 Durango, City of
- 14 Eagle County
- 15 East Central Council of Governments
- 16 El Paso Fountain Valley Senior Citizens Program
- 17 Envida
- 18 Estes Park, Town of
- 19 Glenwood Springs, City of
- 20 Golden Shuttle
- 21 Gunnison Valley Rural Transportation Authority
- 22 Huerfano/Las Animas Area Council of Governments (SCCOG)
- 23 La Junta, City of
- 24 La Plata County Senior Services
- 25 Lake County
- 26 Lakewood, City of
- 27 Littleton Omnibus
- 28 Loveland, City of
- 29 Montezuma County
- 30 Mountain Express Transit
- 31 Mountain Express, The
- 32 Mountain Family Center
- 33 Mountain Village, Town of

Map Inset



34      NECALG  
35      Neighbor to Neighbor Volunteers  
36      North Front Range Transportation & Air Quality Council (NFRMPO)  
37      Park County Senior Coalition  
38      Prowers County  
39      Pueblo, City of  
40      Roaring Fork Transportation Authority (RFTA)  
41      Routt County  
42      San Miguel County  
43      Senior Resource Development Agency  
44      Seniors' Resource Center, Inc. (SRC)  
45      Snowmass Village, Town of  
46      Southern Ute Community Action Programs  
47      Steamboat Springs, City of  
48      Summit Stage  
49      Teller Senior Coalition  
50      Telluride, Town of  
51      Via Mobility Services  
52      Wet Mountain Valley Community Service Corp  
53      Winter Park, Town of

**Non-participating Tier II public transit providers:**

54      Greeley Evans Transit (GET)  
55      Mesa County

## Appendix B

Tables B-1 through B-53 are the Group TAM Plan participating agencies' inventory and condition summaries for vehicles, equipment and facilities for which the agency carries Direct Capital Responsibility.

Table B-1 All Points Transit

| Agency             | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|--------------------|-------------------------------|-----------|-------------|--------------|
| All Points Transit | Cutaway – Lg                  | 4         | 100%        | 0%           |
|                    | Cutaway – Sm                  | 17        | 82%         | 18%          |
|                    | Van/Minivan                   | 10        | 60%         | 40%          |
|                    | <b>Total Revenue Vehicles</b> | <b>31</b> | <b>77%</b>  | <b>23%</b>   |
|                    | Service Automobile            | 2         | 100%        | 0%           |
|                    | <b>Total Service Vehicles</b> | <b>2</b>  | <b>100%</b> | <b>0%</b>    |
|                    | Administration Building       | 2         | 100%        | 0%           |
|                    | Bus Station                   | 1         | 100%        | 0%           |
|                    | <b>Total Facilities</b>       | <b>2</b>  | <b>100%</b> | <b>0%</b>    |

Table B-2 Archuleta County

| Agency           | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|------------------|-------------------------------|-----------|------------|--------------|
| Archuleta County | Cutaway – Lg                  | 1         | 0%         | 100%         |
|                  | Cutaway – Sm                  | 1         | 100%       | 0%           |
|                  | Van/Minivan                   | 2         | 100%       | 0%           |
|                  | <b>Total Revenue Vehicles</b> | <b>4</b>  | <b>75%</b> | <b>25%</b>   |

Table B-3 Aspen, City of

| Agency        | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|---------------|-------------------------------|-----------|-------------|--------------|
| City of Aspen | Bus - Lg                      | 14        | 57%         | 43%          |
|               | Cutaway – Sm                  | 10        | 70%         | 30%          |
|               | <b>Total Revenue Vehicles</b> | <b>24</b> | <b>63%</b>  | <b>38%</b>   |
|               | Bus Station                   | 1         | 100%        | 0%           |
|               | <b>Total Facilities</b>       | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-4 Avon, City of

| Agency        | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|---------------|-------------------------------|-----------|-------------|--------------|
| Avon, Town of | Bus – Lg                      | 5         | 80%         | 20%          |
|               | Bus – Med                     | 3         | 100%        | 0%           |
|               | Cutaway - Lg                  | 2         | 100%        | 0%           |
|               | <b>Total Revenue Vehicles</b> | <b>10</b> | <b>90%</b>  | <b>10%</b>   |
|               | Service Automobile            | 3         | 33%         | 67%          |
|               | <b>Total Service Vehicles</b> | <b>3</b>  | <b>33%</b>  | <b>67%</b>   |
|               | Bus Parking Facility          | 1         | 100%        | 0%           |
|               | Bus Station                   | 23        | 100%        | 0%           |
|               | Intermodal Terminal           | 1         | 100%        | 0%           |
|               | <b>Total Facilities</b>       | <b>25</b> | <b>100%</b> | <b>0%</b>    |

Table B-5 Baca County

| Agency      | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|-------------|-------------------------------|-----------|-------------|--------------|
| Baca County | Cutaway – Sm                  | 1         | 100%        | 0%           |
|             | <b>Total Revenue Vehicles</b> | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-6 Bent County

| Agency      | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|-------------|-------------------------------|-----------|------------|--------------|
| Bent County | Bus - Lg                      | 1         | 0%         | 100%         |
|             | Cutaway – Lg                  | 1         | 100%       | 0%           |
|             | Cutaway – Sm                  | 2         | 100%       | 0%           |
|             | Van/Minivan                   | 1         | 100%       | 0%           |
|             | <b>Total Revenue Vehicles</b> | <b>5</b>  | <b>80%</b> | <b>20%</b>   |

Table B-7 Berthoud, Town of

| Agency            | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|-------------------|-------------------------------|-----------|------------|--------------|
| Berthoud, Town of | Cutaway - Sm                  | 2         | 100%       | 0%           |
|                   | Van/Minivan                   | 1         | 0%         | 100%         |
|                   | <b>Total Revenue Vehicles</b> | <b>3</b>  | <b>90%</b> | <b>10%</b>   |

Table B-8 Blackhawk, City of

| Agency            | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|-------------------|-------------------------------|-----------|-------------|--------------|
| City of Blackhawk | Bus - Lg                      | 1         | 100%        | 0%           |
|                   | Bus - Med                     | 3         | 100%        | 0%           |
|                   | Cutaway – Lg                  | 2         | 100%        | 0%           |
|                   | <b>Total Revenue Vehicles</b> | <b>6</b>  | <b>100%</b> | <b>0%</b>    |
|                   | Bus Maintenance Facility      | 1         | 100%        | 0%           |
|                   | <b>Total Facilities</b>       | <b>1</b>  | <b>100%</b> | <b>0%</b>    |
|                   | Maintenance Equipment         | 2         |             |              |
|                   | <b>Total Equipment</b>        | <b>2</b>  |             |              |

Table B-9 Breckenridge, City of

| Agency                | Asset Class                     | Inventory | % in SGR    | % Not in SGR |
|-----------------------|---------------------------------|-----------|-------------|--------------|
| Breckenridge, Town of | Bus – Lg                        | 3         | 100%        | 0%           |
|                       | Bus – Med                       | 11        | 82%         | 18%          |
|                       | Cutaway - Lg                    | 2         | 100%        | 0%           |
|                       | <b>Total Revenue Vehicles</b>   | <b>16</b> | <b>88%</b>  | <b>12%</b>   |
|                       | Service Automobile              | 2         | 50%         | 50%          |
|                       | Trucks & Other Service Vehicles | 1         | 100%        | 0%           |
|                       | <b>Total Service Vehicles</b>   | <b>3</b>  | <b>67%</b>  | <b>33%</b>   |
|                       | Bus Maintenance Facility        | 1         | 100%        | 0%           |
|                       | Bus Parking Facility            | 1         | 100%        | 0%           |
|                       | Bus Shelter                     | 20        | 100%        | 0%           |
|                       | Bus Station                     | 1         | 100%        | 0%           |
|                       | <b>Total Facilities</b>         | <b>23</b> | <b>100%</b> | <b>0%</b>    |

Table B-10 Broomfield, City and County

| Agency                        | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|-------------------------------|-------------------------------|-----------|------------|--------------|
| City and County of Broomfield | Automobile                    | 1         | 0%         | 100%         |
|                               | Bus - Lg                      | 3         | 100%       | 0%           |
|                               | Cutaway – Lg                  | 1         | 100%       | 0%           |
|                               | Cutaway – Sm                  | 2         | 100%       | 0%           |
|                               | Van/Minivan                   | 1         | 100%       | 0%           |
|                               | <b>Total Revenue Vehicles</b> | <b>8</b>  | <b>88%</b> | <b>12%</b>   |

Table B-11 Castle Rock Senior Center

| Agency                    | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|---------------------------|-------------------------------|-----------|------------|--------------|
| Castle Rock Senior Center | Automobile                    | 4         | 100%       | 0%           |
|                           | Bus - Med                     | 2         | 100%       | 0%           |
|                           | Cutaway – Sm                  | 1         | 100%       | 0%           |
|                           | Van/Minivan                   | 3         | 67%%       | 33%          |
|                           | <b>Total Revenue Vehicles</b> | <b>10</b> | <b>90%</b> | <b>10%</b>   |

Table B-12 Cripple Creek, City of

| Agency                 | Asset Class                     | Inventory | % in SGR    | % Not in SGR |
|------------------------|---------------------------------|-----------|-------------|--------------|
| Cripple Creek, City of | Bus - Med                       | 1         | 100%        | 0%           |
|                        | Cutaway – Lg                    | 2         | 100%        | 0%           |
|                        | Cutaway – Sm                    | 3         | 100%        | 0%           |
|                        | <b>Total Revenue Vehicles</b>   | <b>6</b>  | <b>100%</b> | <b>0%</b>    |
|                        | Trucks & Other Service Vehicles | 1         | 100%        | 0%           |
|                        | <b>Total Service Vehicles</b>   | <b>1</b>  | <b>100%</b> | <b>0%</b>    |
|                        | Other Support Facility          | 1         | 100%        | 0%           |
|                        | Bus Shelter                     | 2         | 100%        | 0%           |
|                        | <b>Total Facilities</b>         | <b>3</b>  | <b>100%</b> | <b>0%</b>    |
|                        | Maintenance Equipment           | 2         |             |              |
|                        | <b>Total Equipment</b>          | <b>2</b>  |             |              |

Table B-13 Dolores County

| Agency         | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|----------------|-------------------------------|-----------|------------|--------------|
| Dolores County | Automobile                    | 1         | 0%         | 100%         |
|                | Cutaway – Sm                  | 3         | 67%        | 33%          |
|                | Van/Minivan                   | 5         | 40%        | 60%          |
|                | <b>Total Revenue Vehicles</b> | <b>9</b>  | <b>44%</b> | <b>56%</b>   |



Table B-14 Durango, City of

| Agency              | Asset Class                     | Inventory | % in SGR    | % Not in SGR |
|---------------------|---------------------------------|-----------|-------------|--------------|
| Durango,<br>City of | Bus - Med                       | 3         | 100%        | 0%           |
|                     | Cutaway – Lg                    | 7         | 100%        | 0%           |
|                     | Cutaway – Sm                    | 2         | 100%        | 0%           |
|                     | <b>Total Revenue Vehicles</b>   | <b>12</b> | <b>100%</b> | <b>0%</b>    |
|                     | Service Automobile              | 1         | 100%        | 0%           |
|                     | Trucks & Other Service Vehicles | 2         | 100%        | 0%           |
|                     | <b>Total Service Vehicles</b>   | <b>3</b>  | <b>100%</b> | <b>0%</b>    |
|                     | Administration Building         | 1         | 100%        | 0%           |
|                     | Bus Maintenance Facility        | 1         | 100%        | 0%           |
|                     | Bus Shelter                     | 1         | 100%        | 0%           |
|                     | Intermodal Terminal             | 1         | 100%        | 0%           |
|                     | Other Transit Facility          | 1         | 100%        | 0%           |
|                     | <b>Total Facilities</b>         | <b>5</b>  | <b>100%</b> | <b>0%</b>    |

Table B-15 Eagle County

| Agency          | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|-----------------|-------------------------------|-----------|------------|--------------|
| Eagle<br>County | Bus – Lg                      | 30        | 100%       | 0%           |
|                 | Cutaway – Lg                  | 5         | 60%        | 40%          |
|                 | Cutaway - Sm                  | 3         | 100%       | 0%           |
|                 | <b>Total Revenue Vehicles</b> | <b>38</b> | <b>95%</b> | <b>5%</b>    |
|                 | Administration Building       | 3         | 100%       | 0%           |
|                 | Bus Parking Facility          | 3         | 100%       | 0%           |
|                 | Bus Shelter                   | 37        | 97%        | 3%           |
|                 | Other Transit Facility        | 47        | 100%       | 0%           |
|                 | Parking Garage                | 1         | 100%       | 0%           |
|                 | <b>Total Facilities</b>       | <b>91</b> | <b>99%</b> | <b>1%</b>    |

Table B-16 ECCOG

| Agency | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|--------|-------------------------------|-----------|------------|--------------|
| ECCOG  | Cutaway – Sm                  | 13        | 46%        | 54%          |
|        | Van/Minivan                   | 4         | 50%        | 50%          |
|        | <b>Total Revenue Vehicles</b> | <b>17</b> | <b>47%</b> | <b>53%</b>   |

Table B-17 El Paso Fountain Valley S.C.P

| Agency                                  | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|---|-------------------------------|-----------|------------|--------------|
| El Paso<br>Fountain<br>Valley<br>S.C.P. | Cutaway – Sm                  | 7         | 43%        | 57%          |
|   | Van/Minivan                   | 5         | 40%        | 60%          |
|   | <b>Total Revenue Vehicles</b> | <b>12</b> | <b>42%</b> | <b>58%</b>   |
|   | Administration Building       | 2         | 50%        | 50%          |
|   | <b>Total Facilities</b>       | <b>2</b>  | <b>50%</b> | <b>50%</b>   |

Table B-18 Envida

| Agency | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|--------|-------------------------------|-----------|-------------|--------------|
| Envida | Cutaway - Sm                  | 7         | 100%        | 0%           |
|        | Van/Minivan                   | 5         | 100%        | 0%           |
|        | <b>Total Revenue Vehicles</b> | <b>12</b> | <b>100%</b> | <b>0%</b>    |

Table B-19 Estes Park, Town of

| Agency                 | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|------------------------|-------------------------------|-----------|-------------|--------------|
| Estes Park,<br>Town of | Bus – Med                     | 1         | 0%          | 100%         |
|                        | Cutaway - Lg                  | 2         | 100%        | 0%           |
|                        | Cutaway - Sm                  | 2         | 100%        | 0%           |
|                        | <b>Total Revenue Vehicles</b> | <b>5</b>  | <b>80%</b>  | <b>20%</b>   |
|                        | Bus Station                   | 1         | 100%        | 0%           |
|                        | <b>Total Facilities</b>       | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-20 Glenwood Springs, City of

| Agency                          | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|---------------------------------|-------------------------------|-----------|-------------|--------------|
| Glenwood<br>Springs,<br>City of | Bus - Lg                      | 3         | 100%        | 0%           |
|                                 | <b>Total Revenue Vehicles</b> | <b>3</b>  | <b>100%</b> | <b>0%</b>    |
|                                 | Communication – Signs/Signals | 1         |             |              |
|                                 | <b>Total Equipment</b>        | <b>1</b>  |             |              |

Table B-21 Golden Age Council

| Agency                | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|-----------------------|-------------------------------|-----------|------------|--------------|
| Golden Age<br>Council | Automobile                    | 4         | 75%        | 25%          |
|                       | Cutaway - Sm                  | 4         | 25%        | 75%          |
|                       | <b>Total Revenue Vehicles</b> | <b>8</b>  | <b>50%</b> | <b>50%</b>   |

Table B-22 Gunnison Valley Transportation Authority

| Agency                                   | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|--|-------------------------------|-----------|-------------|--------------|
| Gunnison<br>Valley<br>Trans<br>Authority | Bus - Lg                      | 6         | 100%        | 0%           |
|  | <b>Total Revenue Vehicles</b> | <b>6</b>  | <b>100%</b> | <b>0%</b>    |
|  | Bus Shelter                   | 3         | 100%        | 0%           |
|  | <b>Total Facilities</b>       | <b>3</b>  | <b>100%</b> | <b>0%</b>    |

Table B-23 Huerfano/Las Animas Council of Governments (SCCOG)

| Agency                                 | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|--|-------------------------------|-----------|------------|--------------|
| Huerfano<br>/Las<br>Animas<br>Area COG | Cutaway – Sm                  | 4         | 50%        | 50%          |
|  | Van/Minivan                   | 4         | 50%        | 50%          |
|  | <b>Total Revenue Vehicles</b> | <b>8</b>  | <b>50%</b> | <b>50%</b>   |
|  | Service Automobile            | 1         | 0%         | 100%         |
|  | <b>Total Service Vehicles</b> | <b>1</b>  | <b>0%</b>  | <b>100%</b>  |

Table B-24 La Junta

| Agency   | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|----------|-------------------------------|-----------|------------|--------------|
| La Junta | Cutaway – Lg                  | 2         | 50%        | 50%          |
|          | Cutaway – Sm                  | 2         | 50%        | 50%          |
|          | <b>Total Revenue Vehicles</b> | <b>4</b>  | <b>50%</b> | <b>50%</b>   |

Table B-25 La Plata County

| Agency             | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|--------------------|-------------------------------|-----------|-------------|--------------|
| La Plata<br>County | Cutaway – Sm                  | 2         | 100%        | 0%           |
|                    | Van/Minivan                   | 2         | 100%        | 0%           |
|                    | <b>Total Revenue Vehicles</b> | <b>4</b>  | <b>100%</b> | <b>0%</b>    |
|                    | Bus Maintenance Facility      | 1         | 100%        | 0%           |
|                    | <b>Total Facilities</b>       | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-26 Lake County

| Agency      | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|-------------|-------------------------------|-----------|-------------|--------------|
| Lake County | Bus - Lg                      | 8         | 100%        | 0%           |
|             | <b>Total Revenue Vehicles</b> | <b>8</b>  | <b>100%</b> | <b>0%</b>    |
|             | Bus Maintenance Facility      | 1         | 100%        | 0%           |
|             | Bus Parking Facility          | 1         | 0%          | 100%         |
|             | <b>Total Facilities</b>       | <b>2</b>  | <b>50%</b>  | <b>50%</b>   |

Table B-27 Lakewood, City of

| Agency            | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|-------------------|-------------------------------|-----------|-------------|--------------|
| Lakewood, City of | Bus - Med                     | 3         | 100%        | 0%           |
|                   | Cutaway – Lg                  | 2         | 100%        | 0%           |
|                   | Cutaway – Sm                  | 2         | 100%        | 0%           |
|                   | Van/Minivan                   | 3         | 100%        | 0%           |
|                   | <b>Total Revenue Vehicles</b> | <b>10</b> | <b>100%</b> | <b>0%</b>    |
|                   | Other Support Facility        | 2         | 100%        | 0%           |
|                   | <b>Total Facilities</b>       | <b>2</b>  | <b>100%</b> | <b>0%</b>    |

Table B-28 Littleton Omnibus

| Agency            | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|-------------------|-------------------------------|-----------|-------------|--------------|
| Littleton Omnibus | Cutaway - Sm                  | 2         | 100%        | 0%           |
|                   | <b>Total Revenue Vehicles</b> | <b>2</b>  | <b>100%</b> | <b>0%</b>    |
|                   | Bus Maintenance Facility      | 1         | 100%        | 0%           |
|                   | <b>Total Facilities</b>       | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-29 Loveland, City of

| Agency            | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|-------------------|-------------------------------|-----------|------------|--------------|
| Loveland, City of | Bus – Lg                      | 6         | 100%       | 0%           |
|                   | Cutaway – Lg                  | 6         | 67%        | 33%          |
|                   | Cutaway – Sm                  | 3         | 0%         | 100%         |
|                   | Van/Minivan                   | 2         | 0%         | 100%         |
|                   | <b>Total Revenue Vehicles</b> | <b>17</b> | <b>59%</b> | <b>41%</b>   |

Table B-30 Montezuma County

| Agency           | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|------------------|-------------------------------|-----------|------------|--------------|
| Montezuma County | Automobile                    | 2         | 0%         | 100%         |
|                  | Cutaway – Sm                  | 3         | 67%        | 33%          |
|                  | Van/Minivan                   | 4         | 50%        | 50%          |
|                  | <b>Total Revenue Vehicles</b> | <b>9</b>  | <b>44%</b> | <b>56%</b>   |
|                  | Administration Building       | 2         | 50%        | 50%          |
|                  | Bus Maintenance Facility      | 1         | 100%       | 0%           |
|                  | Other Support Facility        | 1         | 100%       | 0%           |
|                  | <b>Total Facilities</b>       | <b>4</b>  | <b>75%</b> | <b>25%</b>   |
|                  |                               |           |            |              |

Table B-31 Mountain Express, The

| Agency                | Asset Class                     | Inventory | % in SGR    | % Not in SGR |
|-----------------------|---------------------------------|-----------|-------------|--------------|
| Mountain Express, The | Bus –Lg                         | 12        | 75%         | 25%          |
|                       | Bus – Med                       | 6         | 67%         | 33%          |
|                       | Cutaway – Sm                    | 2         | 50%         | 50%          |
|                       | <b>Total Revenue Vehicles</b>   | <b>20</b> | <b>70%</b>  | <b>30%</b>   |
|                       | Trucks & Other Service Vehicles | 4         | 100%        | 0%           |
|                       | <b>Total Service Vehicles</b>   | <b>4</b>  | <b>100%</b> | <b>0%</b>    |
|                       | Administration Building         | 1         | 100%        | 0%           |
|                       | <b>Total Facilities</b>         | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-32 Mountain Family Center

| Agency                 | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|------------------------|-------------------------------|-----------|------------|--------------|
| Mountain Family Center | Automobile                    | 2         | 50%        | 50%          |
|                        | Van/Minivan                   | 4         | 50%        | 50%          |
|                        | <b>Total Revenue Vehicles</b> | <b>6</b>  | <b>50%</b> | <b>50%</b>   |

Table B-33 Mountain Village, Town of

| Agency                    | Asset Class                     | Inventory | % in SGR    | % Not in SGR |
|---------------------------|---------------------------------|-----------|-------------|--------------|
| Mountain Village, Town of | Aerial Tramway                  | 71        | 20%         | 80%          |
|                           | Automobile                      | 4         | 0%          | 100%         |
|                           | Cutaway – Sm                    | 4         | 75%         | 25%          |
|                           | Van/Minivan                     | 14        | 50%         | 50%          |
|                           | <b>Total Revenue Vehicles</b>   | <b>93</b> | <b>26%</b>  | <b>74%</b>   |
|                           | Service Automobile              | 2         | 0%          | 100%         |
|                           | Trucks & Other Service Vehicles | 2         | 100%        | 0%           |
|                           | <b>Total Service Vehicles</b>   | <b>4</b>  | <b>50%</b>  | <b>50%</b>   |
|                           | Bus Maintenance Facility        | 1         | 100%        | 0%           |
|                           | Bus Shelter                     | 6         | 100%        | 0%           |
|                           | Intermodal Terminal             | 6         | 100%        | 0%           |
|                           | Parking Garage                  | 2         | 100%        | 0%           |
|                           | Parking Lot                     | 3         | 100%        | 0%           |
|                           | <b>Total Facilities</b>         | <b>17</b> | <b>100%</b> | <b>0%</b>    |

Table B-34 Northeast Colorado Agency of Local Governments (NECALG)

| Agency | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|--------|-------------------------------|-----------|-------------|--------------|
| NECALG | Bus – Lg                      | 1         | 0%          | 100%         |
|        | Cutaway –Lg                   | 7         | 0%          | 100%         |
|        | Cutaway – Sm                  | 20        | 65%         | 35%          |
|        | Van/Minivan                   | 44        | 48%         | 52%          |
|        | <b>Total Revenue Vehicles</b> | <b>72</b> | <b>47%</b>  | <b>53%</b>   |
|        | Other Support Facility        | 2         | 100%        | 0%           |
|        | <b>Total Facilities</b>       | <b>2</b>  | <b>100%</b> | <b>0%</b>    |

Table B-35 Neighbor to Neighbor

| Agency                          | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|---------------------------------|-------------------------------|-----------|-------------|--------------|
| Neighbor to Neighbor Volunteers | Cutaway – Sm                  | 7         | 100%        | 0%           |
|                                 | Van/Minivan                   | 2         | 100%        | 0%           |
|                                 | <b>Total Revenue Vehicles</b> | <b>9</b>  | <b>100%</b> | <b>0%</b>    |
|                                 | Bus Station                   | 1         | 100%        | 0%           |
|                                 | <b>Total Facilities</b>       | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-36 North Front Range Transportation &amp; Air Quality Planning Council

| Agency   | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|----------|-------------------------------|-----------|------------|--------------|
| NFRTAQPC | Van/Minivan                   | 79        | 99%        | 1%           |
|          | <b>Total Revenue Vehicles</b> | <b>79</b> | <b>99%</b> | <b>1%</b>    |

Table B-37 Park County

| Agency      | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|-------------|-------------------------------|-----------|------------|--------------|
| Park County | Automobile                    | 2         | 50%        | 50%          |
|             | Cutaway - Sm                  | 3         | 0%         | 100%         |
|             | <b>Total Revenue Vehicles</b> | <b>5</b>  | <b>20%</b> | <b>80%</b>   |

Table B-38 Prowers County

| Agency         | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|----------------|-------------------------------|-----------|-------------|--------------|
| Prowers County | Automobile                    | 1         | 100%        | 0%           |
|                | Cutaway - Sm                  | 6         | 67%         | 33%          |
|                | <b>Total Revenue Vehicles</b> | <b>7</b>  | <b>71%</b>  | <b>29%</b>   |
|                | Bus Maintenance Facility      | 1         | 100%        | 0%           |
|                | <b>Total Facilities</b>       | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-39 Pueblo, City of

| Agency          | Asset Class                     | Inventory | % in SGR   | % Not in SGR |
|-----------------|---------------------------------|-----------|------------|--------------|
| Pueblo, City of | Bus – Lg                        | 15        | 87%        | 13%          |
|                 | Bus – Med                       | 1         | 0%         | 100%         |
|                 | Cutaway - Lg                    | 13        | 85%        | 15%          |
|                 | <b>Total Revenue Vehicles</b>   | <b>29</b> | <b>83%</b> | <b>17%</b>   |
|                 | Service Automobile              | 3         | 67%        | 33%          |
|                 | Trucks & Other Service Vehicles | 1         | 100%       | 0%           |
|                 | <b>Total Service Vehicles</b>   | <b>4</b>  | <b>75%</b> | <b>25%</b>   |
|                 | Bus Station                     | 1         | 100%       | 0%           |
|                 | Other Transit Facility          | 1         | 0%         | 100%         |
|                 | <b>Total Facilities</b>         | <b>2</b>  | <b>50%</b> | <b>50%</b>   |
|                 | Communication – Signs/Signals   | 2         |            |              |
|                 | IT/Office Equipment             | 1         |            |              |
|                 | <b>Total Equipment</b>          | <b>3</b>  |            |              |

Table B-40 Roaring Fork Transportation Authority (RFTA)

| Agency | Asset Class                             | Inventory  | % in SGR   | % Not in SGR |
|--------|---|------------|------------|--------------|
| RFTA   | Automobile                              | 7          | 57%        | 43%          |
|        | Bus – Lg                                | 113        | 87%        | 13%          |
|        | Cutaway – Lg                            | 2          | 100%       | 0%           |
|        | Cutaway - Sm                            | 25         | 60%        | 40%          |
|        | Van/Minivan                             | 8          | 38%        | 63%          |
|        | <b>Total Revenue Vehicles</b>           | <b>155</b> | <b>79%</b> | <b>21%</b>   |
|        | Service Automobile                      | 5          | 20%        | 80%          |
|        | Trucks & Other Service Vehicles         | 22         | 86%        | 14%          |
|        | <b>Total Service Vehicles</b>           | <b>27</b>  | <b>74%</b> | <b>26%</b>   |
|        | Administration Office/Sales Office      | 2          | 50%        | 50%          |
|        | Bus Parking Facility                    | 1          | 100%       | 0%           |
|        | Combined Administrative and Maintenance | 3          | 67%        | 33%          |
|        | Maintenance Facility                    | 1          | 100%       | 0%           |
|        | Other Admin and Maintenance             | 9          | 67%        | 33%          |
|        | Asset Fueling Facility                  | 1          | 100%       | 0%           |
|        | <b>Total Facilities</b>                 | <b>17</b>  | <b>71%</b> | <b>29%</b>   |

Table B-41 Routt County Government

| Agency       | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|--------------|-------------------------------|-----------|-------------|--------------|
| Routt County | Cutaway – Lg                  | 1         | 100%        | 0%           |
|              | Cutaway – Sm                  | 2         | 50%         | 50%          |
|              | <b>Total Revenue Vehicles</b> | <b>3</b>  | <b>67%</b>  | <b>33%</b>   |
|              | Bus Maintenance Facility      | 1         | 100%        | 0%           |
|              | Bus Parking Facility          | 2         | 100%        | 0%           |
|              | <b>Total Facilities</b>       | <b>3</b>  | <b>100%</b> | <b>0%</b>    |

Table B-42 San Miguel County

| Agency            | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|-------------------|-------------------------------|-----------|-------------|--------------|
| San Miguel County | Van/Minivan                   | 2         | 100%        | 0%           |
|                   | <b>Total Revenue Vehicles</b> | <b>2</b>  | <b>100%</b> | <b>0%</b>    |
|                   | Other Support Facility        | 1         | 100%        | 0%           |
|                   | <b>Total Facilities</b>       | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-43 Senior Resource Development Agency (SRDA)

| Agency | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|--------|-------------------------------|-----------|------------|--------------|
| SRDA   | Automobile                    | 4         | 25%        | 75%          |
|        | Cutaway - Sm                  | 17        | 76%        | 24%          |
|        | Van/Minivan                   | 3         | 67%        | 33%          |
|        | <b>Total Revenue Vehicles</b> | <b>24</b> | <b>67%</b> | <b>33%</b>   |
|        | IT/Office Equipment           | 1         |            |              |
|        | <b>Total Equipment</b>        | <b>1</b>  |            |              |

Table B-44 Senior's Resource Center

| Agency                         | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|--------------------------------|-------------------------------|-----------|-------------|--------------|
| Senior's<br>Resource<br>Center | Automobile                    | 13        | 100%        | 0%           |
|                                | Cutaway – Sm                  | 21        | 100%        | 0%           |
|                                | Van/Minivan                   | 12        | 100%        | 0%           |
|                                | <b>Total Revenue Vehicles</b> | <b>46</b> | <b>100%</b> | <b>0%</b>    |
|                                | Administration Building       | 2         | 100%        | 0%           |
|                                | <b>Total Facilities</b>       | <b>2</b>  | <b>100%</b> | <b>0%</b>    |

Table B-45 Snowmass Village, Town of

| Agency                          | Asset Class                     | Inventory | % in SGR    | % Not in SGR |
|---------------------------------|---------------------------------|-----------|-------------|--------------|
| Snowmass<br>Village,<br>Town of | Bus – Med                       | 19        | 100%        | 0%           |
|                                 | Cutaway - Lg                    | 10        | 100%        | 0%           |
|                                 | <b>Total Revenue Vehicles</b>   | <b>29</b> | <b>100%</b> | <b>0%</b>    |
|                                 | Service Automobile              | 1         | 100%        | 0%           |
|                                 | Trucks & Other Service Vehicles | 1         | 100%        | 0%           |
|                                 | <b>Total Service Vehicles</b>   | <b>2</b>  | <b>100%</b> | <b>0%</b>    |
|                                 | Bus Maintenance Facility        | 1         | 100%        | 0%           |
|                                 | Bus Parking Facility            | 1         | 100%        | 0%           |
|                                 | Other Support Facility          | 1         | 100%        | 0%           |
|                                 | Bus Shelter                     | 12        | 100%        | 0%           |
|                                 | Bus Station                     | 2         | 50%         | 50%          |
|                                 | Intermodal Terminal             | 1         | 100%        | 0%           |
|                                 | Other Transit Facility          | 8         | 88%         | 12%          |
|                                 | Park and Ride Lot               | 1         | 100%        | 0%           |
|                                 | <b>Total Facilities</b>         | <b>27</b> | <b>93%</b>  | <b>7%</b>    |
|                                 | Facility Equipment              | 1         |             |              |
|                                 | <b>Total Equipment</b>          | <b>1</b>  |             |              |

Table B-46 Steamboat Springs, City of

| Agency                           | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|----------------------------------|-------------------------------|-----------|-------------|--------------|
| Steamboat<br>Springs,<br>City of | Bus – Lg                      | 16        | 88%         | 12%          |
|                                  | Bus – Med                     | 4         | 75%         | 25%          |
|                                  | Cutaway - Sm                  | 1         | 0%          | 100%         |
|                                  | <b>Total Revenue Vehicles</b> | <b>21</b> | <b>81%</b>  | <b>19%</b>   |
|                                  | Other Support Facility        | 1         | 100%        | 0%           |
|                                  | Intermodal Terminal           | 2         | 100%        | 0%           |
|                                  | <b>Total Facilities</b>       | <b>3</b>  | <b>100%</b> | <b>0%</b>    |

Table B-47 Southern Colorado Community Action Agency (SoCoCAA)

| Agency  | Asset Class                     | Inventory | % in SGR    | % Not in SGR |
|---------|---------------------------------|-----------|-------------|--------------|
| SoCoCAA | Bus – Lg                        | 1         | 0%          | 100%         |
|         | Cutaway – Sm                    | 5         | 80%         | 20%          |
|         | Van/Minivan                     | 4         | 50%         | 50%          |
|         | <b>Total Revenue Vehicles</b>   | <b>10</b> | <b>60%</b>  | <b>40%</b>   |
|         | Trucks & Other Service Vehicles | 1         | 100%        | 0%           |
|         | <b>Total Service Vehicles</b>   | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-48 Summit Stage

| Agency       | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|--------------|-------------------------------|-----------|-------------|--------------|
| Summit Stage | Automobile                    | 2         | 100%        | 0%           |
|              | Bus – Lg                      | 25        | 76%         | 24%          |
|              | Bus – Med                     | 5         | 100%        | 0%           |
|              | Cutaway - Lg                  | 1         | 100%        | 0%           |
|              | Van/Minivan                   | 1         | 100%        | 0%           |
|              | <b>Total Revenue Vehicles</b> | <b>34</b> | <b>82%</b>  | <b>18%</b>   |
|              | Service Automobile            | 3         | 100%        | 0%           |
|              | <b>Total Service Vehicles</b> | <b>3</b>  | <b>100%</b> | <b>0%</b>    |
|              | Bus Maintenance Facility      | 1         | 100%        | 0%           |
|              | Bus Parking Facility          | 2         | 50%         | 50%          |
|              | Bus Station                   | 2         | 100%        | 0%           |
|              | Intermodal Terminal           | 1         | 100%        | 0%           |
|              | <b>Total Facilities</b>       | <b>6</b>  | <b>83%</b>  | <b>17%</b>   |
|              | IT/Office Equipment           | 2         |             |              |
|              | <b>Total Equipment</b>        | <b>2</b>  |             |              |

Table B-49 Teller Senior Coalition

| Agency                  | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|-------------------------|-------------------------------|-----------|------------|--------------|
| Teller Senior Coalition | Automobile                    | 4         | 50%        | 50%          |
|                         | Cutaway – Sm                  | 1         | 100%       | 0%           |
|                         | Van/Minivan                   | 2         | 50%        | 50%          |
|                         | <b>Total Revenue Vehicles</b> | <b>7</b>  | <b>57%</b> | <b>43%</b>   |

Table B-50 Telluride, Town of

| Agency             | Asset Class                   | Inventory | % in SGR    | % Not in SGR |
|--------------------|-------------------------------|-----------|-------------|--------------|
| Telluride, Town of | Bus – Lg                      | 2         | 100%        | 0%           |
|                    | Bus – Med                     | 1         | 100%        | 0%           |
|                    | Cutaway - Lg                  | 5         | 100%        | 0%           |
|                    | Cutaway - Sm                  | 1         | 100%        | 0%           |
|                    | Van/Minivan                   | 2         | 50%         | 50%          |
|                    | <b>Total Revenue Vehicles</b> | <b>11</b> | <b>91%</b>  | <b>9%</b>    |
|                    | Other Support Facility        | 1         | 100%        | 0%           |
|                    | <b>Total Facilities</b>       | <b>1</b>  | <b>100%</b> | <b>0%</b>    |

Table B-51 Via Mobility Services

| Agency                | Asset Class                     | Inventory | % in SGR    | % Not in SGR |
|-----------------------|---------------------------------|-----------|-------------|--------------|
| Via Mobility Services | Automobile                      | 9         | 67%         | 33%          |
|                       | Bus – Med                       | 12        | 100%        | 0%           |
|                       | Cutaway - Lg                    | 8         | 88%         | 13%          |
|                       | Cutaway - Sm                    | 25        | 68%         | 32%          |
|                       | Van/Minivan                     | 21        | 95%         | 5%           |
|                       | <b>Total Revenue Vehicles</b>   | <b>75</b> | <b>83%</b>  | <b>17%</b>   |
|                       | Trucks & Other Service Vehicles | 2         | 0%          | 100%         |
|                       | <b>Total Service Vehicles</b>   | <b>2</b>  | <b>0%</b>   | <b>100%</b>  |
|                       | Administration Building         | 1         | 100%        | 0%           |
|                       | <b>Total Facilities</b>         | <b>1</b>  | <b>100%</b> | <b>0%</b>    |
|                       | Communication – Signs/Signals   | 1         |             |              |
|                       | IT/Office Equipment             | 9         |             |              |
|                       | Maintenance Equipment           | 2         |             |              |
|                       | <b>Total Equipment</b>          | <b>12</b> |             |              |



Table B-52 Wet Mountain Valley Community Services

| Agency              | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|---------------------|-------------------------------|-----------|------------|--------------|
| Wet Mountain Valley | Automobile                    | 4         | 75%        | 25%          |
|                     | <b>Total Revenue Vehicles</b> | <b>4</b>  | <b>75%</b> | <b>25%</b>   |

Table B-53 Winter Park, Town of

| Agency               | Asset Class                   | Inventory | % in SGR   | % Not in SGR |
|----------------------|-------------------------------|-----------|------------|--------------|
| Winter Park, Town of | Bus – Lg                      | 21        | 10%        | 90%          |
|                      | Bus – Med                     | 5         | 0%         | 100%         |
|                      | Cutaway - Lg                  | 2         | 100%       | 0%           |
|                      | Cutaway - Sm                  | 1         | 0%         | 100%         |
|                      | <b>Total Revenue Vehicles</b> | <b>29</b> | <b>14%</b> | <b>86%</b>   |
|                      | Bus Maintenance Facility      | 1         | 0%         | 100%         |
|                      | <b>Total Facilities</b>       | <b>1</b>  | <b>0%</b>  | <b>100%</b>  |



**AGENDA ITEM 14**  
**PLANNING & DEVELOPMENT SERVICE**  
**PLANNING DIVISION**  
455 Mountain Village Blvd.  
Mountain Village, CO 81435  
(970) 728-1392

**TO:** Mountain Village Town Council

**FROM:** John Miller, Senior Planner

**FOR:** Town Council Meeting, December 13, 2018

**DATE:** December 6, 2018

**RE:** Town Council Review and Possible Approval, A Conditional Use Permit to Allow Seasonal Equestrian uses on Lots OS-1-R-1, Lot 128, OS-1C, OS-R7 and OS-36

**APPLICATION OVERVIEW: Equestrian Use – Winter / Spring Sleigh Rides**

**PROJECT GEOGRAPHY (See Figure 1)**

**Legal Description:** OS-1-R-1, Lot 128, OS-1C, OS-R7 and OS-36

**Address:** 136 Country Club Dr. / No address assigned to Active Open Space

**Applicant/Agent:** Jeff Proteau, Telluride Ski & Golf (TSG)

**Owner:** Telluride Ski & Golf

**Zoning:** Lot 128 – Village Center  
OS 1R1 – Full Use, Ski Resort Active Open Space  
OS 1C – Full Use, Ski Resort Active Open Space  
OSP 36 – Full Use, Ski Resort Active Open Space  
OS-R7 – Full Use, Ski Resort Active Open Space

**Existing Uses:** Open Space and Mixed-Use Commercial/Residential (Village Center)

**Proposed Use:** Seasonal Equestrian Activity – Sleigh Rides and Temporary Corral

**Lot Size:** Approximately 118 Acres in Total

**Adjacent Land Uses:** *Note: Due to the size and extent of total acreage encompassing the Conditional Use Permit request, the adjacent land use portion of this report has been generalized. Adjacent uses include Single-Family and Multi-Family Residential, Village Center Commercial, as well as passive open space and active open space ski resort uses.*

**ATTACHMENTS**

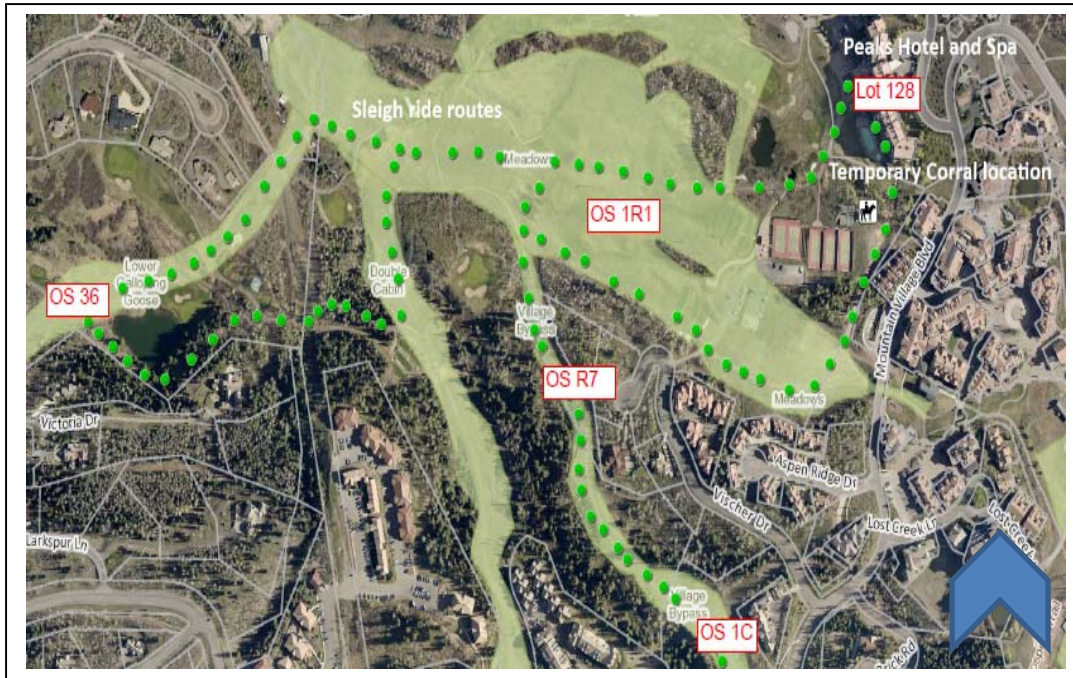
**Exhibit A:** Application and Narrative

**Exhibit B:** Map of proposed sleigh ride and corral locations

**Exhibit C:** Public comment and/or referral comments

**Exhibit D:** Resolution

**Specific Variation Requests:** 17.4.14(E): Standards for Certain Conditional Use Permits Conditional Use Permits; Equestrian Conditional Use Permit, (ii) and (iv)



*Figure 1: Vicinity Map; Green polygons indicate ski runs, green dots indicate proposed routes for the CUP.*

#### **Case Summary and Background:**

Jeff Proteau of Telluride Ski and Golf (TSG) is requesting Design Review Board review and recommendation to Town Council, for an equestrian conditional use permit (CUP) to be operated seasonally from December to April on a year to year basis until a time that operations cease. As part of the CUP submittal, the applicant has identified proposed routes to be utilized during the operation of the activity as indicated on Figure 1. The proposal includes limited corral fencing associated with the operation of the conditional use. In addition, the applicant has also provided a narrative documenting the proposed hours of operations and details regarding the number of sleighs and horses on site. The applicant is proposing four 45-minute tours daily, with sleigh rides offered at 4:30, 5:30, 6:30, and 7:30PM.

The zoning designations for the sites are almost entirely Class 3 Active Open Space, except for Lot 128 which is zoned Village Center (VC) and currently is the site of The Peaks. The Class 3 Active Open Space (AOS) zone district allows for both equestrian facilities and recreational trails as conditional and permitted uses. the CDC defines equestrian trails as a type of recreational trail – allowed in all zoning districts. In addition, recreational trails are also provided as a ski resort use within the definition section. While these types of uses are permitted in all zones, the CDC specifically lists stabling of horses and riding of horses as a prohibited use without a CUP. All stabling / overnight storage of the animals must occur on Class 3 AOS. Recreational Trails, including equestrian trails are allowed within the VC Zone after CUP approval.

It should be noted that while TSG is requesting the CUP approval, the actual day to day operations of the equestrian activity will be handled through a third-party entity - Telluride Wranglers (TW). TW is a full service equestrian outfitter offering several services for trail riders and hunters in the southern Colorado region. Due to the previous experience of the

operator, staff believes there to be sufficient experience with husbandry and winter care of horses specific to our high mountain environment to proceed with the application as proposed. TSG and TW have indicated that the horses will be kept daily by TW within the temporary corral fencing area indicated on Figure 1 above. Prior to each evening sleigh ride, the horses will be prepared at the corral area and will then be ridden to Lot 128 (The Peaks) to pick up customers for an approximate 45-minute ride throughout TSG Active Open Space areas. It should be noted that the area proposed for the actual sleigh rides are Active Open Space lots typically reserved for daytime ski use during winter months. As part of daily husbandry best practices, the applicant and/or operator are required to ensure that all manure is removed daily from the corral area to mitigate any potential offsite impacts to the greatest extent possible.

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**Applicable CDC Requirement Analysis and Findings:** The applicable requirements cited may not be exhaustive or all inclusive. The applicant is required to follow all requirements even if an applicable section of the CDC is not cited. ***Please note that staff findings will be indicated by italicized text.***

#### **17.4.14(D): Conditional Use Permits; Criteria for Decision**

##### **D. Criteria for Decision**

- a. The proposed conditional use is in general conformity with the policies of the principles, policies and actions set forth in the Comprehensive Plan;  
*The proposal is consistent with the Comprehensive Plan, Mountain Village Subarea Principal Policies and Actions for Parcel J by conforming with a.) "Allow for a wide range of indoor and outdoor recreational uses to serve the Telluride Region".*

- b. The proposed conditional use is in harmony and compatible with surrounding land uses and the neighborhood and will not create a substantial adverse impact on adjacent properties or on services and infrastructure;  
*A conditional use permit for equestrian uses is allowed pursuant to the CDC consistent with Town Council review and approval of the provided criteria for decision and standards for equestrian conditional use permits. The proposed equestrian use will be seasonal and therefore any associated animals or corral structures will be temporary in nature. Due to the time of year and proposed hours of operation, there will not be any substantial impact to existing skier uses occurring on the subject lots. There are no required infrastructure needs for the site or proposed use.*

*You have received public comments from adjacent residential properties voicing both opposition and support, with the letters of opposition largely related to concerns of potential odor and noise. Staff has recommended limitations on artificial noise such as radios, Bluetooth speakers or similar devices, and audible 2-way radios.*

- c. The design, development and operation of the proposed conditional use shall not constitute a substantial physical hazard to the neighborhood, public facilities, infrastructure or open space;  
*The project is in an area that has traditionally been utilized heavily for Active Open Space ski operations. Currently, there are several beginner ski runs that surround the proposed area of operation in addition to several tennis courts.*

*The largest physical hazard presented is the presence of horses and potential unexpected interactions with humans. To mitigate this, the area proposed for the corral is sheltered from the surrounding recreational and residential areas through existing landscaping and topography. The corral will be secure and signage in place restricting access, and due to snow cover any potential impacts to open space areas will be minimal.*

- d. The design, development and operation of the proposed conditional use shall not have significant adverse effect to the surrounding property owners and uses;  
*The applicant has documented the location and proposed operation of the conditional use and there are no known potential adverse effects to surrounding property owners or uses. The applicant has not indicated the need to provide lighting, but it should be noted any lighting proposed in the future will require additional Design Review. In addition, there have been concerns related to noise that may be generated at the site. Staff is requesting that there be a restriction limiting any artificial noise on site as detailed above.*
- e. The design, development and operation of the proposed conditional use shall not have a significant adverse effect on open space or the purposes of the facilities owned by the Town;  
*The application does propose use of open space for the operation of the sleigh rides, but the season and duration of the use will limit any impacts to open space and/or Town owned facilities. The proposed hours of operation are not in conflict with the existing open space use and will therefore have minimal adverse effect on the skier experience.*
- f. The design, development and operation of the proposed conditional use shall minimize adverse environmental and visual impacts to the extent possible considering the nature of the proposed conditional use;  
*The applicant has provided images of the fencing material for the corral area of the operation as part of the narrative submitted. The intent of the location of the corral is to allow for maximum landscape screening - utilizing existing trees to buffer surrounding uses. The metal fencing material is typical to livestock uses and is colored a natural brown to attempt to blend in to the surroundings as much as possible. The corral is sized 50' x 50' and will not require any additional heating sources other than a heating element to maintain a non-frozen water source for the animals. The applicant has not indicated the need for any permanent lighting.*
- g. The design, development and operation of the proposed conditional use shall provide adequate infrastructure;  
*No additional infrastructure is requested for the equestrian use.*
- h. The proposed conditional use does not potentially damage or contaminate any public, private, residential or agricultural water supply source; and  
*No water source will be impacted by the equestrian use. Site maintenance is of high priority to staff and the owner/owner of improvements are required by the CDC to maintain the site in a clean, safe, and orderly condition. Violation of this provision may result in the revocation of the CUP permit for failure to abide by the conditions of the CUP approval.*



- i. The proposed conditional use permit meets all applicable Town regulations and standards.

**E. 17.4.14(E): Standards for Certain Conditional Use Permits Conditional Use Permits; Equestrian Conditional Use Permits**

- a. The boarding of horses shall require the issuance of an equestrian conditional use permit. In addition to other applicable requirements of the CDC, equestrian conditional use permits for the boarding of horses shall comply with the following standards:
  - i. Lots proposed for an equestrian conditional use shall have a minimum size of four (4) acres;  
*The proposal includes a cumulative acreage of approximately 118 acres.*
  - ii. One side of the lot must adjoin either active open space that has an approved, developed equestrian trail or United States Forest Service (USFS) land;  
*Except for Lot 128, the entirety of the approx. 118 acres are Active Open Space. Because there are currently no approved developed equestrian trails within the subject lots, the applicant is required to receive a specific variation to this standard. Staff believes that due to the unique seasonal nature of the operation, there will be no detrimental impacts to the landscape or adjacent uses, nor interfere with USFS lands or TSG Ski operations.*
  - iii. The owner of the lot must obtain permission in writing from the open space owner or the USFS to access approved, developed trails on public or private property;  
*The applicant is the owner of the open space in question.*
  - iv. The owner of the lot must also be the owner of any horse(s) proposed to be boarded on the lot unless the review authority allows for commercial boarding of horses; and  
*The proposed site of the Corral – OS 1-R-1 is approximately 91 acres in size. The total proposal encompasses approximately 118 acres. TSG is not the owner of the horses proposed to be boarded on the lot but is proposing to enter into a license agreement with Telluride Wranglers for the operation of the sleigh rides occurring on their properties. The entire proposal is located within Class 3 AOS except for the pickup / drop off location at Lot 128 (The Peaks). Due to the temporary nature of the request and subject lots in question, staff recommends allowing for variation from this requirement as per 17.4.14(E)(b)(v).*
  - v. The Town approves the equestrian use of the trail system in light of the overall trail system envisioned in the Comprehensive Plan.  
*The sleighs will be pulled on groomed ski surfaces above the surfaces of any trails that may be below. It should be noted that the operation may interact with Nordic users including skiers and pedestrians. The Town of Mountain Village and TSG maintain an agreement for Nordic groomed trails within areas of the town and the DRB should weigh in on any possible conflicts between users. Staff has requested more information from the*

*applicant on any possible issues and will provide any documentation if applicable.*

- b. An equestrian conditional use shall include the following conditions:
- i. The riding or walking of horses is allowed only on approved, developed equestrian trails on active open space or on USFS land, with the open space owner's written permission.  
*The proposal includes designated trails that will be maintained to ensure smooth and safe operation of daily sleigh rides. All areas utilized are either owned or managed by TSG.*
  - ii. The boarding of horses on any lot shall neither threaten the health, safety and welfare of any individual, any horse or any wildlife within the town nor adversely affect the environment.  
*The applicant has indicated that the breed of horse as proposed for the operation of the sleigh ride are well accustomed to cold mountain temperatures and do not require additional structures or considerations other than requirements documented within this memo.*
  - iii. The owner shall be responsible for the prompt and proper disposal of excrement in such a manner that minimizes and mitigates odor, unsightliness and infiltration or other damage to the environment.  
*The applicant has noted that excrement would be cleaned and removed daily. Due to concerns of odors, site maintenance is of high priority to staff and the owner/owner of improvements are required by the CDC to maintain the site in a clean, safe, and orderly condition. Violation of this provision may result in the revocation of the CUP permit for failure to abide by the conditions of the CUP approval. The applicant has indicated that hay for the horses is to be delivered by snow mobile – staff is recommending that any snow mobile usage to and from the site be limited to before ski or after ski area operations to decrease conflicts with skiers and pedestrians.*
  - iv. No structure, including a fence, related to the boarding, riding or maintenance of horses or the development of any horse path, equestrian trail or training area can occur within fifty (50) feet of a lot line that adjoins active open space or USFS land or within one hundred (100) feet of any other lot line. All development shall meet the requirements of the Design Regulations.  
*All proposed corral structures are located at least 50 feet from Active Open Space and 100 feet from other lot lines adjacent to the area in question.*
  - v. Notwithstanding Article 5, the DRB may vary certain requirements and rules and regulations under this section for the commercial operation of sleigh rides, trail rides or carriage rides.

**Design Review Board Recommendation:** At the December 6, 2018 regular Design Review Board (DRB) meeting, the DRB voted unanimously to recommend approval to the Town Council with the following additional recommended conditions:

1. Modification of Condition 1 to allow for TOMV Legal Review prior to operation commencement.
2. Addition of Condition 13 stating that the operations are solely allowed at the alternate corral location as presented in the December 6, 2018 DRB Meeting.
3. Addition of Condition 14 stating that the applicant shall annually revegetate the site to a natural pre-disturbed condition, as needed.

**Staff Recommendation:** The application has been determined to meet the minimum standards outlined within the CDC for a Class 4 Equestrian Conditional Use Permit. If the Town Council deems this application to be appropriate for approval, Staff request said approval condition the items listed below in the suggested motion and the findings contained above within the Staff Memo.

### **PROPOSED MOTION - MINOR SUBDIVISION**

I move to approve a Conditional Use Permit to allow for seasonal equestrian uses on Lots OS-1-R-1, Lot 128, OS-1C, OS-R7 and OS-36 with the findings contained within the Staff Report of record dated December 6, 2018 and with the following conditions:

1. The applicant shall enter into a License Agreement with Telluride Wranglers before beginning operation of the business which requires Telluride Wranglers to abide by the conditions of this Resolution and all other Town laws, rules and regulations. The applicant shall provide this License Agreement to the Town Attorney prior to commencing operations in order to allow for review to ensure this condition is met.
2. The applicant and operator shall abide by the laws of the state of Colorado and the Town of Mountain Village in the operation of business and shall have a valid Mountain Village business license before operating the business.
3. The riding or walking of horses is allowed only on approved, developed equestrian trails on active open space or on USFS land, with the open space owner's written permission.
4. The boarding of horses on any lot shall neither threaten the health, safety and welfare of any individual, any horse or any wildlife within the town nor adversely affect the environment.
5. The owner shall be responsible for the prompt and proper disposal of excrement in such a manner that minimizes and mitigates odor, unsightliness and infiltration or other damage to the environment.
6. No structure, including a fence, related to the boarding, riding or maintenance of horses or the development of any horse path, equestrian trail or training area can occur within fifty (50) feet of a lot line that adjoins active open space or USFS land or within one hundred (100) feet of any other lot line. All development shall meet the requirements of the Design Regulations.
7. The applicant shall ensure that any snowmobiles associated with delivery of hay mitigate conflicts with skiers by limiting deliveries to before or after the opening and closing of the ski area daily.
8. The applicant shall secure the corral, horses, or other operational elements that may attract the public.



9. The business shall be allowed to operate generally from December to April seven (7) days a week. The applicant is limited to one 50' x 50' corral, two (2) sleighs and four (4) horses. The property owner and/or operator shall limit sleigh rides to times between 4:25PM and 8:30PM.
10. The applicant shall restrict all artificial noise at the site of the corral (e.g. radios, Bluetooth speakers or similar devices, and audible two-way radios).
11. The Conditional Use Permit shall be valid for a period of five (5) years with an annual review by the Planning Division Staff, with the applicant responding to any valid issues as they arise during the operation or annual review. Should, in the Planning Division Staff's sole discretion, significant issues arise concerning the Conditional Use Permit and the activities permitted thereunder arise, the annual review may be elevated to the Town Council. By no later than October 1st of each calendar year, the applicant shall in writing inform Planning Division Staff of any minor operational changes which shall be processed by Planning Staff as a Class 1 or 2 permit with the possibility to elevate to Class 4.
12. Staff has the authority to suspend operations if it is determined that the applicant or operator has failed to meet the conditions of approval.
13. Applicant shall solely utilize the alternate corral location as presented at the December 6, 2018 Design Review Board Meeting.
14. The applicant shall, as needed, annually revegetate the site of the corral and any associated equestrian use areas to a natural pre-disturbed state.

This motion is based on evidence and testimony provided at a public hearing held on December 13, 2018 with notice of such hearing as required by the Community Development Code.

/jm



## CONDITIONAL USE PERMIT APPLICATION

PLANNING & DEVELOPMENT SERVICES  
455 Mountain Village Blvd. Suite A  
Mountain Village, CO 81435  
970-728-1392  
970-728-4342 Fax  
cd@mtnvillage.org

### TOWN OF MOUNTAIN VILLAGE FEE REQUIREMENTS ACKNOWLEDGEMENT

The Town of Mountain Village requires specific fees to be paid with a development application including legal and attorney fees associated with processing land development applications, inquiries and review. Please read and acknowledge the below fee requirement which are found at Community Development Code Section 17.4.4. General Provisions Applicable to All Development Application Classes, Section L. Fees.

#### L. Fees

**1. Fee Schedule.** The Town Council shall, from time to time, adopt a fee resolution setting forth all development application fees and associated permit fees. Fees for submittals not listed in the fee schedule resolution shall be determined by the Director of Community Development on a case-by-case basis determined by the similarity between the submittal and the development applications listed on the fee schedule together with the estimated number of hours of staff time the review of the submittal will require. No development application shall be processed, nor any development or building permits shall be issued until all outstanding fees or moneys owed by the applicant, lot owner, developer or related entity, as defined by the Municipal Code, to the Town, in any amount for any purpose, including but not limited to any fees, delinquent taxes, required Town licenses, permit fees, court fines, costs, judgments, surcharges, assessments, parking fines or attorney's fees are paid to the Town.

**2. Town Attorney Fees.** The applicant shall be responsible for all legal fees incurred by the Town in the processing and review of any development application or other submittal, including but not limited to any Town Attorney fees and expenses incurred by the Town in the legal review of a development application together with the legal review of any associated legal documents or issues. Legal expenses so incurred shall be paid for by the applicant prior to the issuance of any permits.


**3. Property or Development Inquiries.** The Town requires that Town Attorney legal fees and expenses be paid for all development or property inquiries where a legal review is deemed necessary by the Town. The developer or person making the inquiry, whichever the case may be, shall be informed of this obligation and execute a written agreement to pay such legal expenses prior to the Town Attorney conducting any legal review. A deposit may be required by the Director of Community Development prior to the commencement of the legal review.

**4. Other Fees.** The applicant shall be responsible for all other fees associated with the review of a development application or other submittal conducted by any outside professional consultant, engineer, agency or organization and which are deemed necessary by the Town for a proper review.

**5. Recordation Fees.** The Community Development Department will record all final plats, development agreements and other legal instruments. The applicant shall be responsible for the fees associated with the recording of all legal instruments.

I have read and acknowledge the fee requirements associated with my application.

  
(signature required)

  
(date)



## CONDITIONAL USE PERMIT APPLICATION

PLANNING & DEVELOPMENT SERVICES  
455 Mountain Village Blvd. Suite A  
Mountain Village, CO 81435  
970-728-1392  
970-728-4342 Fax  
cd@mtnvillage.org

### CONIDITIONAL USE PERMIT APPLICATION

#### APPLICANT INFORMATION

|   |                           |   |  |
|---|---------------------------|---|--|
| <b>Name:</b><br>Jeff Proteau, TSG Ski & Golf. Noah Gregory, Telluride Wranglers |                           | <b>E-mail Address:</b><br>jeff@telski.com |  |
| <b>Mailing Address:</b><br>565 Mountain Village Blvd.                           |                           | <b>Phone:</b><br>970-728-7444             |  |
| <b>City:</b><br>Mountain Village  | <b>State:</b><br>Colorado | <b>Zip Code:</b><br>81435                 |  |
| <b>Mountain Village Business License Number:</b><br>00201                       |                           |   |  |

#### PROPERTY INFORMATION

|   |  |  |
|---|--|--|
| <b>Physical Address:</b><br>Mountain Village                      |  | <b>Acreage:</b><br>119.024                         |
| <b>Zone District:</b><br>N/A                                      | <b>Zoning Designations:</b><br>Active Open Space | <b>Density Assigned to the Lot or Site:</b><br>N/A |
| <b>Legal Description:</b><br>Lot 128, OS1C, OS 1R1, OSP 36, OS R7 |  |  |
| <b>Existing Land Uses:</b><br>Ski Area / Active Open Space        |  |  |
| <b>Proposed Land Uses:</b><br>Horse Sleigh Ride and corral        |  |  |

#### OWNER INFORMATION

|  |                           |   |  |
|--|---------------------------|---|--|
| <b>Property Owner:</b><br>TSG Ski and Golf LLC       |                           | <b>E-mail Address:</b><br>jeff@telski.com |  |
| <b>Mailing Address:</b><br>565 Mountain Village Blvd |                           | <b>Phone:</b><br>970-728-7444             |  |
| <b>City:</b><br>Mountain Village                     | <b>State:</b><br>Colorado | <b>Zip Code:</b><br>81435                 |  |

#### DESCRIPTION OF REQUEST

See attached narrative. HOA approval will be considered for the sleigh ride that crosses lot 128 at there November 30th HOA meeting.



## CONDITIONAL USE PERMIT APPLICATION

PLANNING & DEVELOPMENT SERVICES  
455 Mountain Village Blvd. Suite A  
Mountain Village, CO 81435  
970-728-1392  
970-728-4342 Fax  
cd@mtnvillage.org

**OWNER/APPLICANT  
ACKNOWLEDGEMENT  
OF RESPONSIBILITIES**

I, Jeff Proteau (Owner's Representative), the owner of Lot OS1C, OS 1R1, OSP 36, OS R7 (the "Property") hereby certify that the statements made by myself and my agents on this application are true and correct. I acknowledge that any misrepresentation of any information on the application submittal may be grounds for denial of the development application or the imposition of penalties and/or fines pursuant to the Community Development Code. We have familiarized ourselves with the rules, regulations and procedures with respect to preparing and filing the development application. We agree to allow access to the proposed development site at all times by members of Town staff, DRB and Town Council. We agree that if this request is approved, it is issued on the representations made in the development application submittal, and any approval or subsequently issued building permit(s) or other type of permit(s) may be revoked without notice if there is a breach of representations or conditions of approval. By signing this acknowledgement, I understand and agree that I am responsible for the completion of all required on-site and off-site improvements as shown and approved on the final plan(s) (including but not limited to: landscaping, paving, lighting, etc.). We further understand that I (we) are responsible for paying Town legal fees and other fees as set forth in the Community Development Code.

Signature of Owner's Representative

11/7/2018

Date

Signature of Applicant/Agent

4/7/18  
Date

### OFFICE USE ONLY

Fee Paid:

By:

Planner:



## CONDITIONAL USE PERMIT APPLICATION

PLANNING & DEVELOPMENT SERVICES  
455 Mountain Village Blvd. Suite A  
Mountain Village, CO 81435  
970-728-1392  
970-728-4342 Fax  
cd@mtnvillage.org

### OWNER AGENT AUTHORIZATION FORM

I have reviewed the application and hereby authorize *(insert agent name)* Jeff Proteau of  
*(insert agent's business name)* Telluride Ski & Golf LLC to be and to act as my  
designated representative and represent the development application through all aspects of the development  
review process with the Town of Mountain Village.

A handwritten signature in blue ink, appearing to read "Bill Jensen", written over a horizontal line.

(Signature)

11/7/2018

(Date)

Bill Jensen

(Printed name)

## Sleigh Ride Proposal Narrative

Telluride Ski & Golf LLC (TSG) is proposing to offer sleigh rides during the winter season. TSG will work with Telluride Wrangler's who will provide the horses, sleighs, drivers and attendants. The sleigh rides will originate at the Peaks Trail at the building entry/exit at the west side of the building, where skiers access the Meadows ski trail. TSG currently manages the Peaks Hotel and will coordinate guests and the sleigh ride operations to ensure there is no conflict with ski area or hotel operations. Sleigh rides will begin once the mountain is closed for ski operations. The sleigh rides will be offered at 4:30, 5:30, 6:30, and 7:30.

The sleigh ride duration will be 45 minutes, allowing 15 minute breaks in between rides for rest and watering the horses. During the ride there will be several short breaks to rest horses and allow opportunities to take pictures. The horses will have manure bags to catch excrement so that the snow will not be contaminated with droppings.

The sleigh rides start at the Peaks trail and then travel down the Meadows ski trail. Depending on snow conditions the sleighs will either take route A or route B. Route A will go up Double Cabin ski trail to the nordic trail at hole 17 tees, then travel down the sewer line cut to the Lower Galloping Goose. The sleigh will continue to Lower Galloping Goose, then down the ski trail back to the Meadows, and up to the Peaks trail. If there is not enough snow for this route the sleigh will go on route B, which will go from the Peaks to the Meadows, then up Village Bypass ski trail to below the bridge at Mountain Village Boulevard where it will turn back down Village Bypass. When it meets Meadows it will go back up to the Peaks trail and then to the Peaks. Combining both of the routes, the open space parcels for the routes include OS1R1, OS R7, OS 36, and OS 1C. (See attached sleigh ride route map)

Two sleighs will be available that can hold 6 or 8 people and up to two sleighs can run during each time slot depending on demand. Each sleigh is pulled by 2 horses. The horses are Belgians and are fully capable of pulling the sleighs. Sleigh rides will be offered 7 days a week from mid-December to the closing day of the ski area.



**8 Person Sleigh**





**Sleighs with team**

There will be sleigh ride options that will include an Après Ski rides and dinner rides that will combine the rides with appetizers and drinks or dinner at the hotel.

The 4 horses will be kept in a horse corral on active open space parcel OS 1R1 north and east of the paddle tennis courts (see attached corral site plan). The corral will be standard metal corral panels and will be arranged in a configuration approximately 50' x 50'. Inside the corral there will be a water trough. The corral is temporary and will be removed at the end of the season. It will be cleaned daily and the manure will be hauled out daily. All care, feeding and watering will be done by Telluride Wranglers. Due to the location of the corral no shelter will be necessary. The horses will grow a thick winter coat and will have trees to provide shelter.



**Corral gate**





Corral panels with gate



Corral Site Plan



### Meeting Key Requirements:

- a. The boarding of horses shall require the issuance of an equestrian conditional use permit. In addition to other applicable requirements of the CDC, equestrian conditional use permits for the boarding of horses shall comply with the following standards:
  - i. Lots proposed for an equestrian conditional use shall have a minimum size of four (4) acres; **The active open space tracts utilized total approximately 118 acres.**
  - ii. One side of the lot must adjoin either active open space that has an approved developed equestrian trail or United State Forest Service (USFS) land; **All land utilized for the sleigh rides either are in active open space or are adjacent to it.**
  - iii. The owner of the lot must obtain permission in writing from the open space owner or the USFS to access approved, developed trails on public or private property; **Open Space utilized for the sleigh rides is owned by the applicant. USFS lands are not included.**
  - iv. The owner of the lot must also be the owner of any horse(s) proposed to be boarded on the lot unless the review authority allows for commercial boarding of horses; **Applicant is working directly with the owners of the horses and will have a License Agreement that ensures compliance with and conditions that may be required by the review authority.**
  - v. The Town approves the equestrian use of the trail system in light of the overall trail system envisioned in the Comprehensive Plan.
- b. An equestrian conditional use permit shall include the following conditions:
  - i. The riding or walking of horses is allowed only on approved, developed equestrian trails on active open space or on USFS land, with the open space owner's written permission. Sleigh rides will occur on the snow and not during the summer when trails are used. **TSG owns the open space where sleigh rides occur.**
  - ii. The boarding of horses on any lot shall neither threaten the health, safety and welfare of any individual, any horse or any wildlife within the town nor adversely affect the environment. **Best practices will be utilized on a daily basis at the corral site to ensure compliance with any health, safety and welfare concerns.**
  - iii. The owner shall be responsible for the prompt and proper disposal of excrement in such a manner that minimizes and mitigates odor, unsightliness and infiltration or other damage to the environment. **TSG and Telluride Wranglers will comply with this condition. Excrement will be removed on a daily basis.**
  - iv. No structure including a fence, related to the boarding, riding or maintenance of horses or the development of any horse path, equestrian trail or training area can occur within fifty (50) feet of a lot line that adjoins active open space or USFS land or within one hundred (100) feet of any other lot line. All development shall meet the requirements of the Design Regulations. **Corral location complies with this condition.**
  - v. Notwithstanding Article 5, the DRB may vary certain requirements and rules and regulations under this section for the commercial operation of sleigh rides, trail rides or carriage rides.



Map Generated  
10/31/18 4:44 PM

Notes



## John A. Miller

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**From:** Proteau, Jeff <JProteau@tellurideskiresort.com>  
**Sent:** Friday, November 30, 2018 11:42 AM  
**To:** John A. Miller  
**Cc:** jrfenn3@outlook.com; David Clark  
**Subject:** RE: Equestrian Variance / Courchval HOA Letter  
**Attachments:** Proposed alternate corral location.pdf

John,

I have reviewed the proposed corral site and options proposed by David.

In selecting the site I needed to consider the availability of water and electricity and that was one of the reasons for selecting the site proposed in our application. After receiving the correspondence from the Courcheval HOA I looked closely at potential alternate sites that could meet our needs and eliminate concerns. I do believe the original proposed site could be managed to control the concerns outlined in the letter. Safety, noise and odors are concerns of ours as well and we have made it clear to the sleigh ride operator that we would require that they manage these issues to our satisfaction.

As an alternate to the original proposed site I'd like you to consider a proposed alternate corral location (See attached map). This site meets our needs with water and electricity is located on our land (OS 1R1). I met with the Peaks HOA this morning and received the approval for the sleigh rides, including either the original corral location or the proposed alternate location. We will manage either site to mitigate issues with noise, odors and safety.

Thanks for your consideration of the proposed alternate corral location. I will present this option to the DRB for their consideration on December 6<sup>th</sup>.

Regards,  
Jeff Proteau

Jeff Proteau  
Vice President Mountain Operations and Planning  
Telluride Ski & Golf  
(970) 728-7444  
[jeff@telski.com](mailto:jeff@telski.com)

---

**From:** John A. Miller [mailto:JohnMiller@mtnvillage.org]  
**Sent:** Friday, November 16, 2018 11:02 AM  
**To:** David Clark <dclarktexas@gmail.com>; Proteau, Jeff <JProteau@tellurideskiresort.com>  
**Cc:** jrfenn3@outlook.com  
**Subject:** RE: Equestrian Variance / Courchval HOA Letter

Thank you David,  
I appreciate your concerns and will forward to the applicant as well as the DRB prior to the December hearing.

Regards,  
J

John A Miller III, CFM  
Senior Planner  
Planning & Development Services  
Town of Mountain Village  
455 Mountain Village Blvd, Suite A  
Mountain Village, CO 81435  
O :: 970.369.8203  
C :: 970.417.1789



**From:** David Clark <[dclarktexas@gmail.com](mailto:dclarktexas@gmail.com)>  
**Sent:** Friday, November 16, 2018 10:54 AM  
**To:** John A. Miller <[JohnMiller@mtnvillage.org](mailto:JohnMiller@mtnvillage.org)>; [jeff@telski.com](mailto:jeff@telski.com)  
**Cc:** [jrfenn3@outlook.com](mailto:jrfenn3@outlook.com)  
**Subject:** Equestrian Variance / Courcheval HOA Letter

John/Jeff,

Thank you for sending the information related to Telski's requested variance relating to the horse corral proposed to be located behind the Courcheval condominium complex. While we appreciate Telski's role in intent in trying to make Mountain Village the best possible winter destination for visitors, we are concerned about the proposed location of the corral and respectfully request that an alternative location be chosen instead. Please see the attached letter from the Courcheval Condominium Association that outlines our concerns. I look forward to hearing from you on this matter.

Regards,

David Clark  
President  
Courcheval Condominium Association, Inc  
214-552-0323

## John A. Miller

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**From:** Andrea Toce <andie@lusfiber.net>  
**Sent:** Thursday, November 08, 2018 6:15 PM  
**To:** John A. Miller  
**Subject:** Equestrian Permit

Dear Mr. Miller,

We are very excited by the proposal to have sleigh rides available in Telluride.

We have been regular visitors to Telluride for over 25 years and grew to love it so much that we bought a place of our own there several years ago. Our two boys grew up hiking, fishing, biking and skiing those beautiful mountains and valleys. Now we are privileged to have two beautiful daughter-in-laws and two grand children that share our love of Telluride.

I cannot wait to add Sleigh Rides to our list of favorite things to do while in Telluride. Sign us up. If it will be open this ski season I would love to book a ride for my family. We will be there the last week of February. I would appreciate it if someone would contact me when this is approved so that I may book a sleigh ride.

Our vote is "Yes!", to sleigh rides.

Sincerely,

Andie Toce

12 Trails Edge #1

Mountain Village

337-344-5677

andie@lusfiber.net

## John A. Miller

---

**From:** Christine Smith <outlook\_8D7BD5C94DC27DE2@outlook.com>  
**Sent:** Friday, November 09, 2018 12:08 PM  
**To:** John A. Miller  
**Subject:** Equestrian Conditional Use Permit

Dear Sir:

I received written notice in the mail and am responding in favor of approving the permit application. My condo is at Pine Meadows Unit 138 along the proposed route and I look forward to seeing the sleighs pass by my windows. Hope they have sleigh bells on the horses!!!

BTW ... Just and FYI ... I couldn't access the information on the website that was listed on your letter. Also, for future reference, please note that my correct mailing address is 32 Lottie Lane, not 33 Lottie Lane as listed on the envelope.

Wishing you and your staff a Very White Winter!!!

Best regards,

Christine Smith

c/o Mountain Lodging, LLC

32 Lottie Lane

New Oxford, PA 17350

Sent from [Mail](#) for Windows 10

**Courcheval  
Condominiums  
Owners Association, Inc.**

November 16, 2018

*Re: TSG Proposed Horse Corral*

*Delivered via email [johnmiller@mtnvillage.org](mailto:johnmiller@mtnvillage.org) and [jeff@telski.com](mailto:jeff@telski.com)*

Dear Mr. Miller

The Courcheval Condominiums Owners Association Inc ("Association") is in receipt of the Notice of Pending Development Application dated November 2, 2018. The Association is not in support of granting the requested variance made by TSG Ski & Golf ("TSG") related to a horse corral to support a commercial sleigh ride operation. We believe the existence of the horse corral directly behind the Association's complex would constitute a nuisance that would substantially interfere with the ability of the Association to use and enjoy its property. We are concerned with the safety, noise and odor issues that the presence of horses will bring, and that the corral will be an eyesore given the very close proximity of the proposed corral to Association property.

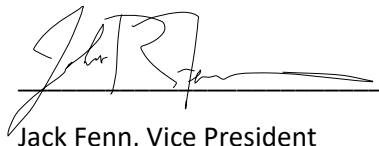
Other suitable locations surely exist that would have less impact on the Association. We have included a few suggestions attached to this letter and respectfully ask that TSG relocate its horse corral to one of these sites, or that the Design Review Board and/or the Mountain Village Town Council deny the request for the variance.

We would appreciate your prompt feedback on this matter and would be happy to schedule a time to meet (via phone or in person) to discuss alternatives that could be acceptable to all parties involved.

Regards,

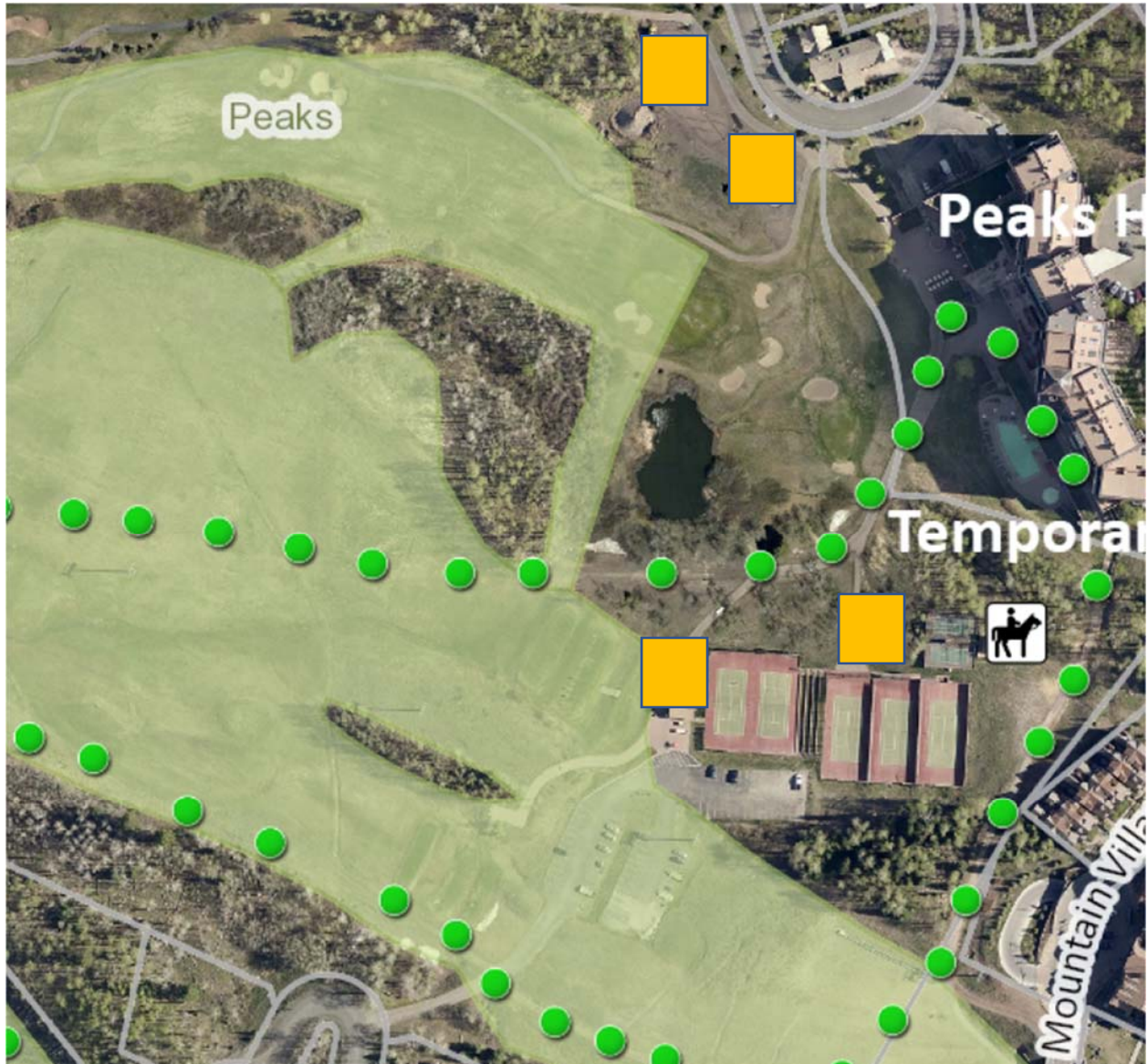


David Clark, President



Jack Fenn, Vice President

Suggested Alternate Locations for Proposed Horse Corral





## John A. Miller

---

**From:** Jim Loebe  
**Sent:** Thursday, November 08, 2018 3:49 PM  
**To:** John A. Miller  
**Cc:** Finn KJome; Steven LeHane; Chris Broady; jim.telfire@montrose.net; jeremy@smpa.com; brien.gardner@blackhillscorp.com; kirby.bryant@centurylink.com; Michelle Haynes  
**Subject:** Re: Referral for Winter Sleigh Rides - Peaks / AOS

Thanks John,

I've been talking with Jeff at TSG about this. The proposed location for the stable by the paddle tennis courts will not cause any problems with the venue. Neither will the proposed route for the sleigh ride. We've offered to chase their tracks with our cat if needed.

Short story, sounds fun and we're supportive.

Thank you!

Jim Loebe  
Transit Director  
Town of Mountain Village  
[jloebe@mtnvillage.org](mailto:jloebe@mtnvillage.org)  
W 970 369 8300  
C 970 729 3434

On Nov 8, 2018, at 3:25 PM, John A. Miller <[JohnMiller@mtnvillage.org](mailto:JohnMiller@mtnvillage.org)> wrote:

All,  
Please find the referral form for a proposed seasonal winter sleigh ride operated on TSG Active Open Space adjacent to the Peaks, with pickup located at the rear western side of the Peaks. The rides last approx. 45 minutes, and the horses will be kept directly adjacent to the tennis courts. I have included some of the materials provided by the applicant to orient yourself to the location a bit better.

Thanks,

J

John A Miller III, CFM  
Senior Planner  
Planning & Development Services  
Town of Mountain Village  
455 Mountain Village Blvd, Suite A  
Mountain Village, CO 81435  
O :: 970.369.8203  
C :: 970.417.1789



<Class 4 referral form Sleigh rides.docx>

<Corral Location and sleigh ride routes.pdf>

<OS1C OS1R1 OSP36 OSR7 Lot 128 Sleigh Ride Proposal Narrative.pdf>

## John A. Miller

---

**From:** Proteau, Jeff <JProteau@tellurideskiresort.com>  
**Sent:** Friday, November 09, 2018 12:49 PM  
**To:** John A. Miller  
**Subject:** FW: Equestrian CUP Application

Fyi

Jeff Proteau  
Vice President Mountain Operations and Planning  
Telluride Ski & Golf  
(970) 728-7444  
[jeff@telski.com](mailto:jeff@telski.com)

---

**From:** Michael Mangana [mailto:michaelmangana@citlink.net]  
**Sent:** Friday, November 09, 2018 12:36 PM  
**To:** Proteau, Jeff <JProteau@tellurideskiresort.com>  
**Cc:** Mike Owen <mikeowen@pacbell.net>; Rick Owen <RickOwenHunter@yahoo.com>  
**Subject:** Equestrian CUP Application

Hi Jeff,

We received the notice regarding the proposed Equestrian sleigh rides and Owen Construction Co., Inc. has no concerns relative to it negatively affecting our lot 534 on Russell Drive.

Best Regards,

Michael Mangana  
Secretary / Treasurer  
Owen Construction Co., Inc.



## Alternate Corral location



### Legend

- Parcel Boundaries
- County Boundaries

Map Generated  
11/29/18 11:57 AM

### Notes

0.0 0 0.02 0.0 Miles

This map is a user generated static output from an Internet mapping site and is for reference only. Data layers that appear on this map may or may not be accurate, current, or otherwise reliable.

THIS MAP IS NOT TO BE USED FOR NAVIGATION

11,241



www.sanmiguelcountyco.gov



## John A. Miller

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**From:** Thomas Kerr <tomdkerr1@gmail.com>  
**Sent:** Friday, November 09, 2018 11:01 AM  
**To:** John A. Miller  
**Cc:** Carmela Sanna; Wayne Lewis; Chris Reichert  
**Subject:** Horse Corral

Mr. Miller,  
The horse corral for the sleigh ride proposal by Telluride Wranglers will be directly behind Village Creek.

Two concerns:  
Odors, obviously.

Noise: we are very concerned that the folks hanging out/working at the corrals will be playing loud music. This would be an extreme nuisance to those of us living there.

Please add to the operating agreement with Telluride Wranglers that NO MUSIC will be played at this location.

Please also add to the agreement that any odors which may arise be dealt with swiftly and effectively.

Please get back to us about this matter,

Thomas Kerr  
President, Village Creek Condo Association

**RESOLUTION OF THE TOWN COUNCIL  
OF THE TOWN OF MOUNTAIN VILLAGE, MOUNTAIN VILLAGE, COLORADO  
APPROVING A CONDITIONAL USE PERMIT FOR EQUESTRIAN USES ON LOTS 128, OS-1-  
R-1, OS-1C, OS-R7, AND OS-36**

**RESOLUTION NO. 2018 -1213-\_\_\_\_\_**

- A. Telluride Ski and Golf, LLC (Owner) is the owner of record of real property described as Lots 128, OS-1-R-1, OS-1C, OS-R7, and OS-36;
- B. The Owner is pursuing the approval of a Conditional Use Permit to allow for the operation of Winter Sleigh rides as well as boarding of horses on Lots 128, OS-1-R-1, OS-1C, OS-R7, and OS-36, and the owner has submitted such application requesting approval of the Conditional Use Permit (Application);
- C. The Design Review Board (DRB) considered this application, along with evidence and testimony, at a public meeting held on December 6, 2018. Upon concluding their review, the DRB voted in favor of the Conditional Use Permit and recommended approval to the Town Council with conditions to be considered by the Town Council;
- D. The Town Council considered and approved this application subject to certain conditions as set forth in this resolution, along with evidence and testimony, at a public meeting held on December 13, 2018;
- E. The Town Council approved the Conditional Use Permit for equestrian uses for Lots 128, OS-1-R-1, OS-1C, OS-R7, and OS-36, along with evidence and testimony, at a public meeting December 13, 2018;
- F. The public hearings referred to above were preceded by publication of public notice of such hearings held on such dates and/or dates from which such hearings were continued by mailing of public notice to property owners within four hundred feet (400') of the Properties and posting the property, as required by the CDC;
- G. The Owners have addressed, or agreed to address and/or abide by, all conditions of approval of the Application imposed by Town Council based upon a recommendation for approval by the DRB; and,
- H. The Town Council finds the application meets the Conditional Use Permit requirements contained in CDC Section 17.4.14 as follows:
  - 1. The proposed conditional use is in general conformity with the goals, policies and provisions of the Comprehensive Plan;
  - 2. The proposed conditional use is in harmony and compatible with surrounding land uses and the neighborhood and will not create a substantial adverse impact on adjacent properties or on services and infrastructure;
  - 3. The design, development and operation of the proposed conditional use shall not constitute a substantial physical hazard to the neighborhood, public facilities, infrastructure or open space;

4. The design, development and operation of the proposed conditional use shall not have a significant adverse effect to the surrounding property owners and uses;
5. The design, development and operation of the proposed conditional use shall not have a significant adverse effect on open space or the purposes of the facilities owned by the Town;
6. The design, development and operation of the proposed conditional use shall minimize adverse environmental and visual impacts to the extent possible considering the nature of the proposed conditional use;
7. The design, development and operation of the proposed conditional use shall provide adequate infrastructure;
8. The proposed conditional use does not potentially damage or contaminate any public, private, residential or agricultural water supply source; and,
9. The proposed conditional use permit meets all applicable Town regulations and standards.

**NOW, THEREFORE, BE IT RESOLVED THAT THE TOWN COUNCIL HEREBY APPROVES THE CONDITIONAL USE PERMIT AND AUTHORIZES THE MAYOR TO SIGN THE RESOLUTION SUBJECT TO THE FOLLOWING CONDITIONS:**

1. The applicant shall enter into a License Agreement with Telluride Wranglers before beginning operation of the business which requires Telluride Wranglers to abide by the conditions of this Resolution and all other Town laws, rules and regulations. The applicant shall, shall provide this License Agreement to the Town Attorney prior to commencing operations in order to allow for review to ensure this condition is met.
2. The applicant and operator shall abide by the laws of the state of Colorado and the Town of Mountain Village in the operation of business and shall have a valid Mountain Village business license before operating the business.
3. The riding or walking of horses is allowed only on approved, developed equestrian trails on active open space or on USFS land, with the open space owner's written permission.
4. The boarding of horses on any lot shall neither threaten the health, safety and welfare of any individual, any horse or any wildlife within the town nor adversely affect the environment.
5. The owner shall be responsible for the prompt and proper disposal of excrement in such a manner that minimizes and mitigates odor, unsightliness and infiltration or other damage to the environment.
6. No structure, including a fence, related to the boarding, riding or maintenance of horses or the development of any horse path, equestrian trail or training area can occur within fifty (50) feet of a lot line that adjoins active open space or USFS land or within one hundred (100) feet of any other lot line. All development shall meet the requirements of the Design Regulations.

7. The applicant shall ensure that any snowmobiles associated with delivery of hay mitigate conflicts with skiers by limiting deliveries to before or after the opening and closing of the ski area daily.
8. The applicant shall secure the corral, horses, or other operational elements that may attract the public.
9. The business shall be allowed to operate generally from December to April seven (7) days a week. The applicant is limited to one 50' x 50' corral, two (2) sleighs and four (4) horses. The property owner and/or operator shall limit sleigh rides to times between 4:25PM and 8:30PM.
10. The applicant shall restrict all artificial noise at the site of the corral (e.g. radios, Bluetooth speakers or similar devices, and audible two-way radios).
11. The Conditional Use Permit shall be valid for a period of five (5) years with an annual review by the Planning Division Staff, with the applicant responding to any valid issues as they arise during the operation or annual review. Should, in the Planning Division Staff's sole discretion, significant issues arise concerning the Conditional Use Permit and the activities permitted thereunder arise, the annual review may be elevated to the Town Council. By no later than October 1<sup>st</sup> of each calendar year, the applicant shall in writing inform Planning Division Staff of any minor operational changes which shall be processed by Planning Staff as a Class 1 or 2 permit with the possibility to elevate to Class 4.
12. Staff has the authority to suspend operations if it is determined that the applicant or operator has failed to meet the conditions of approval.
13. Applicant shall solely utilize the alternate corral location as presented at the December 6, 2018 Design Review Board Meeting.
14. The applicant shall, as needed, annually revegetate the site of the corral and any associated equestrian use areas to a natural pre-disturbed state.

**Be It Further Resolved** that Lots as Lots 128, OS-1-R-1, OS-1C, OS-R7, and OS-36 may be developed and submitted in accordance with Resolution No. 2018-1213-XX.

### **Section 1. Resolution Effect**

- A. This Resolution shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the resolutions repealed or amended as herein provided and the same shall be construed and concluded under such prior resolutions.
- B. All resolutions, of the Town, or parts thereof, inconsistent or in conflict with this Resolution, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

### **Section 2. Severability**

The provisions of this Resolution are severable and the invalidity of any section, phrase, clause or portion of this Resolution as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Resolution.



### **Section 3. Effective Date**

This Resolution shall become effective on December 13, 2018 (the “Effective Date”) as herein referenced throughout this Resolution.

### **Section 4. Public Meeting**

A public meeting on this Resolution was held on the 13th day of December 2018 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

**Approved** by the Town Council at a public meeting held on December 13, 2018.

**Town of Mountain Village, Town Council**

By: \_\_\_\_\_  
Laila Benitez, Mayor

**Attest:**

By: \_\_\_\_\_  
Jackie Kennefick, Town Clerk

Approved as to Form:

\_\_\_\_\_  
James Mahoney, Assistant Town Attorney



**AGENDA ITEM 15**  
**PLANNING & DEVELOPMENT SERVICE**  
**PLANNING DIVISION**  
455 Mountain Village Blvd.  
Mountain Village, CO 81435  
(970) 728-1392

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TO: Town Council

FROM: John Miller, Senior Planner

FOR: December 13, 2018 Town Council Meeting

DATE: December 6, 2018

RE: Housekeeping CDC Amendments

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## PART I. Introduction and Background

This staff memo and accompanying ordinance is an effort to improve the Municipal Code in areas identified in the 2018 planning work program as “housekeeping amendments”. These are generally technical amendments identified by staff as needed to improve the zoning / development code administration. The proposals included in this staff report would amend *Title 17: Community Development Code (CDC)*, to increase consistency, clarify requirements, and ease certain restrictions. Each change proposed is not significant enough to be its own long range planning action and therefore have been grouped to allow efficient use of the Design Review Board and Town Council’s time.

This report addresses the following topics and includes detailed discussion of each in Part II:

1. Amend Density Limitations to correct a non-subdivideable duplex error at Table 3-2.
2. Better clarify height requirements for Single-Family Common Interest Community Zones.
3. Public notice requirements for Class 5 applications.
4. Reducing bond requirements from 150% to 125% to better align with analogous community standards.
5. Clarifying a contextual error for driveway width requirements.
6. Reducing insurance requirements for open burning from five million dollars to two million dollars.

## PART II. Text Amendment Discussion

The following discussion considers each of the proposals in detail and identifies the relevant sections of the CDC.

The following formatting styles are used for the proposed code language:

Regular Text = Existing code language to remain

Underline = Proposed new language

~~Strikethrough~~ = Language proposed for removal

(\*\*) = Portion of existing code removed (skipping to another code section to reduce report length)

### 1. Density Limitations for non-subdivideable duplexes

*Staff Note: This amendment works to correct what appears to have been a clerical error created during the most recent update of the CDC. Staff research has made apparent inconsistencies related to language continuity between the definition section of the CDC and Table 3-2 located in §17.3.7. This change corrects those inconsistencies by modifying Table 3-2 – and replaces the existing person-equivalent density of non-subdivideable duplex of 8 with 6.5. This change better aligns Table 3-2 with the CDC definition of density for non-subdivideable duplexes. The density standard would be amended as follows:*

#### 17.3.7: DENSITY LIMITATIONS

(\*\*)

- C. The person-equivalent density is calculated based on the actual unit-to-person equivalent density conversion factors listed in Table 3-2.

| Zoning Designation                      | Actual Unit | Person-Equivalent Density                    |
|---|-------------|--|
| Single-family                           | 1           | 4.0 person equivalents                       |
| Single-family common interest community | 1           | 3.0 person equivalents                       |
| Non-subdivideable duplex                | 1           | <del>8.0</del> <u>6.5</u> person equivalents |
| Condominium                             | 1           | 3.0 person equivalents                       |
| Lodge                                   | 1           | 0.75 person equivalents                      |
| Efficiency lodge                        | 1           | 0.50 person equivalents                      |
| Hotel                                   | 1           | 1.5 person equivalents                       |
| Hotel efficiency                        | 1           | 2.0 person equivalents                       |
| Employee condominium                    | 1           | 3.0 person equivalents                       |
| Employee apartment                      | 1           | 3.0 person equivalents                       |
| Employee dorm                           | 1           | 1.0 person equivalents                       |

## 2. Height Requirement for Single-Family Common Interest Community Zones

*Staff note: This amendment works to better clarify height requirements listed under Single-Family Zone and Single Family Common Interest Community Zone also apply to any single-family dwellings platted as a condominium dwelling unit. There has been some confusion in the past related to height allowances in relation to the zone and type of structure. This project simply clarifies Table 3-3 for better interpretation by staff and the public. The height requirements would be amended as follows:*

### 17.3.12: Building Height Limits

- A. Table 3-3 establishes the maximum building height and average building height limits for each zone district and some specific lots.  
(\*\*\*)

**Table 3-3, Building Height Limits**

| Zone District or Lot Number   | Maximum Building Height <u>in feet.</u><br>See Footnote 1 & 2 | Maximum Average Building Height <u>in feet.</u> See Footnote 1 & 2 |
|---|---|--|
| Single- <del>F</del> family   | 35  | 30   |
| Single- <del>F</del> family common interest community <u>(See Footnote 4)</u>         | 35  | 30   |
| Multi-Family, <del>maintenance public works &amp; civic</del> <u>(See Footnote 5)</u> | 48 <del>feet</del>  | 48 <del>feet</del>   |
| <u>Maintenance-Public Works</u>   | <u>48</u>   | <u>48</u>  |
| <u>Civic</u>  | <u>48</u>   | <u>48</u>  |
| Village Center  | 60  | 48   |
| Lot 128   | As built height   | As built height  |
| Ridgeline area lots (See Footnote 3)  | 45  | 30   |
| Ridgeline Lots (See Footnote 3)   | 35  | 30   |

<sup>1</sup>The ridge of a gable, hip, gambrel or similar pitched roof may extend the maximum building height up to five (5) feet above the specified maximum height limit, except on ridgeline lots.

<sup>2</sup>Chimneys, flues, vents or similar structures may extend up to five (5) feet above the specified maximum height excluding unscreened

telecommunications antenna with the height of such structures set forth in the telecommunications antenna regulations.

<sup>3</sup>Please refer to ridgeline lot requirements in the Design Regulations, which include additional restriction on the maximum building height. See Forever is permitted a higher building height pursuant to a PUD development agreement.

<sup>4</sup>Height maximums listed under Single-Family and Single-Family Common Interest Community also apply to single-family dwellings platted as condominium dwelling units (See Single-Family Condominium Dwelling Definition.).

<sup>5</sup>Height Maximums listed under Multi-Family apply to Multi-Family Dwelling Units (see Multi-Family Dwelling Unit Definition.).

(\*\*\*)

### 3. Public Notice Requirements for Class 5 Applications

*Staff Note: This amendment modifies the public notice requirements for Class 5 applications, specifically stating that notice for Class 5 applications requires 30 day notice as typical for other Class 5 applications. This amendment also gives staff the administrative leeway to determine if Class 5 applications exempt from noticing requirements have impacts justifying public notice prior to Public Hearing. The public noticing requirements would be amended as follows:*

#### 17.4.4: GENERAL PROVISIONS APPLICABLE TO ALL DEVELOPMENT APPLICATION CLASSES

(\*\*\*)

##### I. Public Hearing Noticing Requirement

(\*\*\*)

2. Public Notice Requirements. Notice as required by this section shall be given as prescribed below prior to the initial hearing held by the review authority. Development applications shall be noticed in substantial compliance with the following provisions:

(\*\*\*)

- d. Class 5 Applications: Notice of the following development application public hearing(s) shall be: 1) sent to all property owners within 400 feet of the property boundary in accordance with the public noticing requirements and the mailing notice details; at least thirty (30) days prior to the initial public hearing, 2) posted in accordance with posted notice details, and 3) listed on the review authority agenda:

- i. Outline MPUD Development applications;

- ii. Unless deemed necessary by the Code Administrator, ~~No~~ no legal notice is required for the following class 5 applications:
  - (a) Minor Subdivisions.
  - (b) Other class 5 applications.

#### **4. Reducing Bonding Requirements from 150% to 125%**

*Staff Note: This amendment modifies the bonding requirements for infrastructure by reducing the requirements placed on private developers from 150% to 125% of the project value. It is apparent that the Town's requirement is larger than adjacent neighboring communities. The reduction of the bonding requirement will allow for reduced construction costs and a better streamlined process for developers. The bonding requirement will be amended as follows:*

##### **17.4.13: SUBDIVISION REGULATIONS**

(\*\*\*)

##### **L. Public Improvements Policy**

(\*\*\*)

- 2. The developer shall secure the faithful and diligent performance of its obligations with a pledge of security sufficient to provide a reasonable guarantee of not less than one hundred ~~fifty percent (150%)~~ twenty-five percent (125%) of the current estimated cost of the public improvements and facilities, which estimate shall be approved by the Community Development Department staff.

#### **5. Minimum Driveway Width**

*Staff Note: This amendment modifies an error that was discovered by staff during review of previous versions of the Community Development Code. In the past, all driveways were to be constructed to a minimum of 12 feet. During the last code revision, "minimum" was replaced with "maximum" by what appears to be an error. This change would simply revert the provision to standards in place prior to adoption of the CDC and overall staff believes that the change will allow for better fire protection and access throughout the Town. The driveway requirements would be amended as follows:*

##### **17.6.6: ROAD AND DRIVEWAY STANDARDS**

(\*\*\*)

##### **B. Driveway Standards**

(\*\*\*)

##### **2. Driveway Width**

- a. For driveways that service three (3) or fewer single-family dwellings, the ~~maximum~~ minimum paved drive surface width shall be twelve feet (12') for driveway lengths less than 150 feet. Driveway lengths exceeding 150 feet which service three (3) or fewer single-family

dwelling shall have a minimum paved surface of sixteen feet (16').  
Shoulders may be required by the Fire Code.

## 6. Insurance Requirements for Open Burning

*Staff Note: This amendment modifies insurance requirements for projects requiring open burning permits – reducing commercial liability insurance requirements from five million dollars to two million dollars. Staff recognizes that increasing drier summer months will increase fire danger within the Town and maintains the right to refuse burn permits if environmental conditions are not favorable. The open burning insurance requirement will be amended as follows:*

### 17.6.9 OPEN BURNING REGULATIONS

(\*\*\*)

C: An applicant for open burning shall submit the following:

(\*\*\*)

A certificate of general commercial liability insurance in a form satisfactory to the Town, in the amount of not less than ~~five million dollars (\$5,000,000)~~ two million dollars (\$2,000,000) per occurrence, naming the Town as an additional insured. The amount and type of insurance required by this section may be increased by a resolution of the Town Council.

## PART III. Design Review Board Recommendation

The Design Review Board reviewed the proposed amendments at their regular meeting on November 1, 2018 and provided a unanimous recommendation as written to the Town Council.

## PART IV. Findings and Recommended Motion

### **Findings:**

These amendments are necessary to clarify and conform the CDC and were initiated by the Planning and Development Services Director consistent with CDC Section 17.1.7

### **Proposed Motion:**

Staff recommends Town Council Approval of the proposed amendments with a following motion:

*I move to recommend an ordinance amending the CDC, Chapters 17.3 Zoning and Land Use Regulations, 17.4 Development Review Procedures, and 17.6 Supplementary*

*Regulations of the Community Development Code and direct the Town Clerk to set a public hearing for January 17, 2019.*

*This motion is based on the evidence and testimony provided at public hearings held on December 13, 2018, with notice of such hearing as required by the Community Development Code.*



**ORDINANCE NO. 2018-1213-\_\_\_**

**AN ORDINANCE OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO, ADOPTING MINOR REVISIONS AND CORRECTIONS TO SECTION 17 OF THE COMMUNITY DEVELOPMENT CODE (CDC); APPROVING HOUSEKEEPING AMENDMENTS.**

**RECITALS**

- A. The Town of Mountain Village (the “Town”) is a legally created, established, organized and existing Colorado municipal corporation under the provisions of Article XX of the Constitution of the State of Colorado (the “Constitution”) and the Home Rule Charter of the Town (the “Charter”).
- B. Pursuant to the Constitution, the Charter, the Colorado Revised Statutes and the common law, the Town has the authority to regulate the use and development of land and to adopt ordinances and regulations in furtherance thereof.
- C. The Town Council may amend the Community Development Code (CDC) from time to time due to changing circumstances or for general housekeeping purposes. Such an update of the CDC has become necessary for technical corrections, clarifications and consistency.
- D. The Design Review Board (DRB) provided a unanimous recommendation to Town Council at their regular meeting on November 1, 2018
- E. The Town Council considered upon first reading of an ordinance the CDC amendment at their regular meeting on December 13, 2018.
- F. The Town Council considered upon second reading and public hearing of an ordinance, the CDC amendment at their regular meeting on January 17, 2018.

**NOW THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO AS FOLLOWS:**

(Language ~~stricken~~ is deleted; underlined language is new.)

**Section 1. CDC § 17.3.7 (C), Table 3-2 is amended as follows:**

**17.3.7: DENSITY LIMITATIONS**

(\*\*\*)

- C. The person-equivalent density is calculated based on the actual unit-to-person equivalent density conversion factors listed in Table 3-2.

| <b>Zoning Designation</b>               | <b>Actual Unit</b> | <b>Person-Equivalent Density</b>             |
|---|--------------------|--|
| Single-family                           | 1                  | 4.0 person equivalents                       |
| Single-family common interest community | 1                  | 3.0 person equivalents                       |
| Non-subdivideable duplex                | 1                  | <del>8.0</del> <u>6.5</u> person equivalents |
| Condominium                             | 1                  | 3.0 person equivalents                       |
| Lodge                                   | 1                  | 0.75 person equivalents                      |
| Efficiency lodge                        | 1                  | 0.50 person equivalents                      |
| Hotel                                   | 1                  | 1.5 person equivalents                       |
| Hotel efficiency                        | 1                  | 2.0 person equivalents                       |
| Employee condominium                    | 1                  | 3.0 person equivalents                       |
| <del>207</del> Employee apartment       | 1                  | 3.0 person equivalents                       |

|               |   |                        |
|---------------|---|------------------------|
| Employee dorm | 1 | 1.0 person equivalents |
|---------------|---|------------------------|

**Section 2. CDC § 17.3.12 (A)(Table 3-3) is amended as follows:**

**17.3.12: Building Height Limits**

- A. Table 3-3 establishes the maximum building height and average building height limits for each zone district and some specific lots.  
(\*\*\*)

**Table 3-3, Building Height Limits**

| <b>Zone District or Lot Number</b>  | <b>Maximum Building Height <u>in feet.</u><br/>See Footnote 1 &amp; 2</b> | <b>Maximum Average Building Height <u>in feet.</u><br/>See Footnote 1 &amp; 2</b> |
|---|---|---|
| Single- <del>F</del> family   | 35  | 30  |
| Single- <del>F</del> family common interest community <u>(See Footnote 4)</u>         | 35  | 30  |
| Multi-Family, <del>maintenance public works &amp; civic</del> <u>(See Footnote 5)</u> | 48 feet   | 48 feet   |
| <u>Maintenance-Public Works</u>   | <u>48</u>   | <u>48</u>   |
| <u>Civic</u>  | <u>48</u>   | <u>48</u>   |
| Village Center  | 60  | 48  |
| Lot 128   | As built height   | As built height   |
| Ridgeline area lots (See Footnote 3)  | 45  | 30  |
| Ridgeline Lots (See Footnote 3)   | 35  | 30  |

<sup>1</sup>The ridge of a gable, hip, gambrel or similar pitched roof may extend the maximum building height up to five (5) feet above the specified maximum height limit, except on ridgeline lots.

<sup>2</sup>Chimneys, flues, vents or similar structures may extend up to five (5) feet above the specified maximum height excluding unscreened telecommunications antenna with the height of such structures set forth in the telecommunications antenna regulations.

<sup>3</sup>Please refer to ridgeline lot requirements in the Design Regulations, which include additional restriction on the maximum building height. See Forever is permitted a higher building height pursuant to a PUD development agreement.

<sup>4</sup>Height maximums listed under Single-Family and Single-Family Common Interest Community also apply to single-family dwellings platted as condominium dwelling units (See Single-Family Condominium Dwelling definition.).

<sup>5</sup>Height Maximums listed under Multi-Family apply to Multi-Family Dwelling Units (see Multi-Family Dwelling Unit Definition.).

(\*\*\*)

**Section 3. CDC § 17.4.4 (I)(2)(d) is amended as follows:**

**17.4.4: GENERAL PROVISIONS APPLICABLE TO ALL DEVELOPMENT APPLICATION CLASSES**  
(\*\*\*)

**I. Public Hearing Noticing Requirement**

(\*\*\*)

2. Public Notice Requirements. Notice as required by this section shall be given as prescribed below prior to the initial hearing held by the review authority. Development applications shall be noticed in substantial compliance with the following provisions:

(\*\*\*)

Applications: Notice of the following development application public (s) shall be: 1) sent to all property owners within 400 feet of the property in accordance with the public noticing requirements and the mailing details, at least thirty (30) days prior to the initial public hearing, 2) posted in accordance with posted notice details, and 3) listed on the review authority agenda:

- i. Outline MPUD Development applications;
- ii. Unless deemed necessary by the Code Administrator, ~~No~~ no legal notice is required for the following class 5 applications:
  - (a) Minor Subdivisions.
  - (b) Other class 5 applications.

**Section 4. CDC § 17.4.13 (L)(2) is amended as follows:**

**17.4.13: SUBDIVISION REGULATIONS**

(\*\*\*)

**L. Public Improvements Policy**

(\*\*\*)

2. The developer shall secure the faithful and diligent performance of its obligations with a pledge of security sufficient to provide a reasonable guarantee of not less than one hundred ~~fifty percent (150%)~~ twenty-five percent (125%) of the current estimated cost of the public improvements and facilities, which estimate shall be approved by the Community Development Department staff.

**Section 5. CDC § 17.6.6 (B)(2) is amended as follows:**

**17.6.6: ROAD AND DRIVEWAY STANDARDS**

(\*\*\*)

**B. Driveway Standards**

(\*\*\*)

**2. Driveway Width**

- a. For driveways that service three (3) or fewer single-family dwellings, the ~~maximum~~ minimum paved drive surface width shall be twelve feet (12') for driveway lengths less than 150 feet. Driveway lengths exceeding 150 feet which service three (3) or fewer single-family dwellings shall have a minimum paved surface of sixteen feet (16'). Shoulders may be required by the Fire Code.

**Section 6. CDC § 17.6.9 (C)(7) is amended as follows:**

**17.6.9 OPEN BURNING REGULATIONS**

C: An applicant for open burning shall submit the following:

(\*\*\*)

7. A certificate of general commercial liability insurance in a form satisfactory to the Town, in the amount of not less than ~~five million dollars (\$5,000,000)~~ two million dollars (\$2,000,000) per occurrence, naming the Town as an additional insured. The amount and type of insurance required by this section may be increased by a resolution of the Town Council.

## **Section 7. Ordinance Effect**

- A. This Ordinance shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the ordinances repealed or amended as herein provided and the same shall be construed and concluded under such prior ordinances.
- B. All ordinances, of the Town, or parts thereof, inconsistent or in conflict with this Ordinance, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

## **Section 8. Severability**

The provisions of this Ordinance are severable and the invalidity of any section, phrase, clause or portion of this Ordinance as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Ordinance.

## **Section 9. Effective Date**

This Ordinance shall become effective on January 17, 2018.

## **Section 10. Public Hearing**

A public hearing on this Ordinance was held on the 17<sup>th</sup> day of January 2018 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

**INTRODUCED, READ AND REFERRED to public hearing before the Town Council of the Town of Mountain Village, Colorado on the 17<sup>th</sup> day of January 2018**

**TOWN OF MOUNTAIN VILLAGE:**

**TOWN OF MOUNTAIN VILLAGE,  
COLORADO, A HOME-RULE  
MUNICIPALITY**

ATTEST:

By: \_\_\_\_\_  
Laila Benitez, Mayor

\_\_\_\_\_  
Jackie Kennefick, Town Clerk

**HEARD AND FINALLY ADOPTED** by the Town Council of the Town of Mountain Village, Colorado this 13<sup>th</sup> day of December, 2018.

**TOWN OF MOUNTAIN VILLAGE:**

**TOWN OF MOUNTAIN VILLAGE,  
COLORADO, A HOME-RULE  
MUNICIPALITY**

By: \_\_\_\_\_  
Laila Benitez, Mayor

ATTEST:

\_\_\_\_\_  
Jackie Kennefick, Town Clerk

Approved As To Form:

\_\_\_\_\_  
Jim Mahoney, Assistant Town Attorney

I, Jackie Kennefick, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. \_\_\_\_\_ ("Ordinance") is a true, correct and complete copy thereof.

2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on \_\_\_\_\_, 2018, by the affirmative vote of a quorum of the Town Council as follows:

| Council Member Name      | "Yes" | "No" | Absent | Abstain |
|--------------------------|-------|------|--------|---------|
| Laila Benitez, Mayor     |       |      |        |         |
| Dan Caton, Mayor Pro-Tem |       |      |        |         |
| Dan Jansen               |       |      |        |         |
| Bruce MacIntire          |       |      |        |         |
| Patrick Berry            |       |      |        |         |
| Natalie Binder           |       |      |        |         |
| Jack Gilbride            |       |      |        |         |

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on \_\_\_\_\_XX, 2018 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on \_\_\_\_\_XX, 2018. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

| Council Member Name      | "Yes" | "No" | Absent | Abstain |
|--------------------------|-------|------|--------|---------|
| Laila Benitez, Mayor     |       |      |        |         |
| Dan Caton, Mayor Pro-Tem |       |      |        |         |
| Dan Jansen               |       |      |        |         |
| Bruce MacIntire          |       |      |        |         |
| Patrick Berry            |       |      |        |         |
| Natalie Binder           |       |      |        |         |
| Jack Gilbride            |       |      |        |         |

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the seal of the Town this \_\_\_\_\_ day of \_\_\_\_\_, 2018.

\_\_\_\_\_  
Jackie Kennefick, Town Clerk

(SEAL)



**PLANNING AND DEVELOPMENT SERVICES  
DEPARTMENT**

455 Mountain Village Blvd.  
Mountain Village, CO 81435  
(970) 728-1392

**Agenda Item No. 16**

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**TO:** Town Council

**FROM:** Michelle Haynes, Planning and Development Services Director & Cecilia Curry, VCA Property Manager

**FOR:** Meeting of November 15, 2018

**DATE:** October 25, 2018

**RE:** Village Court Apartments: 1) 2019 Rental Increase Discussion  
2) Rent Increase Policy Direction

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**ATTACHMENTS**

- A. Town Council Worksession Memo from 6.14.2018
- B. Comparable Rents per square foot in the region
- C. HOME rent limitations per Area Median Income

**PURPOSE**

Between the Regional Housing Needs Assessment, 2018 Village Court Apartment Improvements and Village Court Expansion, the Town Council had reason to better understand the revenues and expenses associated with the operations of Village Court Apartments (VCA). The Town Council directed staff to bring forward two items for review, discussion and direction 1) a recommendation regarding rental increases for 2019 and 2) A draft rental increase policy.

**HISTORY**

The Mountain Village Housing Authority last increased rents five years ago, with the last rental increase effective in 2014. Staff held a worksession with Town Council in June of 2018 to discuss this matter recommending incremental rent increases and establishment of a rental policy. Staff is bringing the matter back to Council with additional information for your review. Incremental rent increases are typical to keep up with operations and maintenance. A rental increase policy is also important to manage the expectations of the renters and adjust to various factors such as occupancy, economic fluctuations, upkeep and maintenance expenses. The Town Council also expressed an interest in keeping the rental rates regionally competitive.

**AREA MEDIAN INCOME**

Area median income (AMI) is the household income for the median – or middle – household in a region. Each year, the Department of Housing and Urban Development (HUD) calculates the median income for every metropolitan region in the country.

The chart below shows the 2018 Area Median Income for San Miguel County

#### AMI Table for San Miguel County for 2018

| Income          | 1 Person | 2 Person | 3 Person | 4 Person | 5 Person | 6 Person | 7 Person  |
|-----------------|----------|----------|----------|----------|----------|----------|-----------|
| <b>50% AMI</b>  | \$29,750 | \$34,000 | \$38,250 | \$42,450 | \$45,850 | \$49,250 | \$52,650  |
| <b>60% AMI</b>  | \$35,700 | \$40,800 | \$45,360 | \$50,940 | \$55,020 | \$51,100 | \$63,180  |
| <b>80% AMI</b>  | \$47,550 | \$54,350 | \$61,150 | \$77,900 | \$73,350 | \$78,800 | \$84,200  |
| <b>100% AMI</b> | \$59,500 | \$68,000 | \$76,500 | \$84,900 | \$91,700 | \$98,500 | \$105,300 |

Housing projects that utilize federal assistance, like grants or loans, then require the AMI to be limited to assure that the housing is being provided for targeted individuals and families with limited income. The rents are also required to be limited to the same AMI level established.

AMI limitations will be referenced throughout this memo as a basis of comparison and because 88 units at VCA have AMI limitations due to federal grant assistance.

#### EXISTING RENTAL STRUCTURE

Per the Department of Local Affairs (DOLA) use covenant, recorded at reception No. 425670, 40 studios have a maximum income of less than or equal to 50% of the AMI, 48 units (various unit types, see below) have a maximum income of less than or equal to 60% of AMI.

Below is a table illustrating the number of units with AMI limitations, the specific AMI limitation, AMI limitation requirements, current rent, AMI limitation rent, gap, and current rent AMI equivalent.

#### VCA Units with AMI Income and Rent Limitations per DOLA Covenant

| Unit Type    | Number of Units | AMI Limitation per DOLA covenant | Maximum Rent Limitation per HOME rent limitation chart | Current Rent per month | Gap    | Current AMI rent equivalent |
|--------------|-----------------|----------------------------------|--|------------------------|--------|-----------------------------|
| Studios      | 40              | 50%                              | \$892  | \$680                  | -\$212 | 38%                         |
| Studios      | 17              | 60%                              | \$966  | \$680                  | -\$286 | 38%                         |
| 1 Bedrooms   | 13              | 60%                              | \$956  | \$845                  | -\$111 | 53%                         |
| 2 bedroom    | 18              | 60%                              | \$1,147  | \$1,040                | -\$107 | 54%                         |
| <b>TOTAL</b> | <b>88</b>       |                                  |  |                        |        |                             |

From the table above the town has 50% and 60% AMI limitations on a total of 88 units but the commensurate rent equivalent is less. The rent equivalents are express above ranging from 38% AMI for the studios to 53% and 54% AMI for the 1 and 2 bedrooms respectively. This means that a person or family must demonstrate a limited income consistent with AMI table at the top of this page, but we charge less than the recommended rents, the gap is expressed in the table directly above.

#### REVIEW OF UTILITY COSTS

Town Council asked that staff evaluate the average cost of utilities (to the town) for units that include utilities in the rental price. 78 VCA studios and 52 VCA 2 bedroom units include electric and all other utilities in the rent price. The remaining units do not include electricity but do include the following utilities (paid by the town) in the rent price: water, sewer, trash, recycling, and cable. Town Council asked to better understand the cost to VCA of these utilities expressed as a per VCA unit cost.

Buildings 1-9 contain all 78 studios and 52 2-bedroom units. Building 1 includes the VCA office, Building 2 includes two child care centers and building 3 includes the common laundry room.



Utility expenses show an increase we believe because of the office, the child care centers and laundry room.

Buildings 10-14 which include the 1 and 3 bedroom units pay their own electric bill; however, as noted above, VCA pays all the remaining utilities for these units which includes water, sewer, trash, recycling and cable.

See Apartment Area Comparison to better understand regionally when utilities are included or not included in the rental price.

So that it is clear, in the table below the town pays all utilities associated with the units.

| <b>VCA Buildings Including Utilities</b> |                        |                                       |              |              |              |                         |                      |
|--|------------------------|---------------------------------------|--------------|--------------|--------------|-------------------------|----------------------|
| <b>2 Bedroom Units</b>                   |                        |                                       |              |              |              |                         |                      |
| <b>Building</b>                          | <b>Number of Units</b> | <b>Electric Bill Average Per Unit</b> | <b>Cable</b> | <b>Water</b> | <b>Sewer</b> | <b>Trash/ Recycling</b> | <b>Utility Total</b> |
| 1  | 10                     | \$158.48*                             | \$18.95      | \$24.61      | \$24.61      | \$14.75                 | \$241.40             |
| 2  | 8                      | \$158.48*                             | \$18.95      | \$24.61      | \$24.61      | \$14.75                 | \$241.40             |
| 3  | 10                     | \$158.48*                             | \$18.95      | \$24.61      | \$24.61      | \$14.75                 | \$241.40             |
| 8  | 12                     | \$113.57                              | \$18.95      | \$24.61      | \$24.61      | \$14.75                 | \$196.49             |
| 9  | 12                     | \$113.57                              | \$18.95      | \$24.61      | \$24.61      | \$14.75                 | \$196.49             |
| <b>Total</b>                             | <b>52</b>              |                                       |              |              |              |                         |                      |
| <b>Studio Units</b>                      |                        |                                       |              |              |              |                         |                      |
| 4  | 18                     | \$53.36                               | \$18.95      | \$14.76      | \$14.76      | \$14.75                 | \$116.58             |
| 5  | 24                     | \$53.36                               | \$18.95      | \$14.76      | \$14.76      | \$14.75                 | \$116.58             |
| 6  | 18                     | \$53.36                               | \$18.95      | \$14.76      | \$14.76      | \$14.75                 | \$116.58             |
| 7  | 18                     | \$53.36                               | \$18.95      | \$14.76      | \$14.76      | \$14.75                 | \$116.58             |
| <b>Total</b>                             | <b>78</b>              |                                       |              |              |              |                         |                      |

\*Building 1 includes the office, Building 2 includes the childcare centers and building 3 includes the common laundry room

Note. Cable will increase from \$18.95 to \$23.20 per unit in 2019.

#### UTILITY SUMMARY

- Buildings 1-3 the average utility cost per unit is \$241.40 (2 bedroom units + office, childcare centers and laundry room)
- Buildings 4-7 the average utility cost per unit is \$116.58 (studios)
- Buildings 8-9 the average utility cost per unit is \$196.49 (2 bedroom units)
- Buildings 10-14 the average utility cost (does not include electric) is \$84.92 (1 & 3 bedroom units)

#### RENT ANALYSIS FOR REMAINING VCA UNITS WITH NO INCOME OR RENT LIMITATIONS

The remaining 132 residential units at VCA are not subject to income limitations or rent limitations. As you can see from the chart below (on page 4), our current rent AMI average is 50% AMI. The AMI gap identified in the Regional Housing Needs Assessment is 80%-150% AMI for rental housing. VCA is well below that range.

**Remaining VCA Units not subject to AMI income or rent limitations AMI comparison**

| Unit Type        | Number of Units | Current Rent | 80% AMI Target Example | Current AMI |
|------------------|-----------------|--------------|------------------------|-------------|
| <b>Studios</b>   | 21              | \$680        | \$1,190                | 38%         |
| <b>1 Bedroom</b> | 65              | \$845        | \$1,275                | 53%         |
| <b>2 Bedroom</b> | 34              | \$1,040      | \$1,530                | 54%         |
| <b>3 Bedroom</b> | 12              | \$1,215      | \$1,766                | 55%         |
| <b>TOTAL</b>     | 132             |              |                        |             |

**2019 RENT INCREASE EXAMPLES****VCA Units Subject to AMI Limitations**

| Unit Type  | Number of Units | AMI Limitation | Current Rent per month | *Recommended Rent per HOME rent limitation chart | Percent increase HOME rent threshold implemented | Dollar increase if HOME rent threshold implemented |
|------------|-----------------|----------------|------------------------|--|--|--|
| Studios    | 40              | 50%            | \$680                  | \$892  | 31%  | \$212  |
| Studios    | 17              | 60%            | \$680                  | \$966  | 42%  | \$286  |
| 1 Bedrooms | 13              | 60%            | \$845                  | \$956  | 13%  | \$111  |
| 2 bedroom  | 18              | 60%            | \$1,040                | \$1,147  | 10%  | \$107  |

\* Maximum Rent Limitation per HOME rent limitation chart

**VCA Units Not Subject to AMI Limitations**

| Unit Type | Number of Units | Current Rent per month | Rent Increase Including Avg. Utility Cost Example | Rent at 60% AMI Example |
|-----------|-----------------|------------------------|---|-------------------------|
| Studios   | 21              | \$680                  | \$796.58  | \$892                   |
| 1 Bedroom | 65              | \$845                  | \$927.92  | \$956                   |
| 2 Bedroom | 34              | \$1,040                | \$1236.49   | \$1,147                 |
| 3 Bedroom | 12              | \$1,215                | \$1299.92   | \$1,324                 |

**ANALYSIS & RECOMMENDATION****RENTAL INCREASE REGARDING EXISTING VCA UNITS IN 2019**

Staff recommends Council consider the data provided and provide direction to staff. In summary overall our average rent AMI's are at 50% for all of VCA, well below any required standard. VCA pays for utilities for all units and further pays electricity for a total of 130 units. Incrementally increasing the average rent AMI to between 50% to 60% is one recommendation. Those rent recommendations are found on exhibit B. As a reminder, as part of the VCA expansion pro-forma that Council considered by worksession in October, increasing the existing rent structure is necessary to begin in 2019, to help cash flow regarding the VCA expansion.

Town Council could also consider a unit upgrade plan for the 132 units not subject to AMI limitations then increasing rents to meet the 80% AMI range over time.

**2) RENT INCREASE AND DECREASE POLICY**

Staff believes each year we need to consider the following in order determine rental increases or decreases:

- 1) Average occupancy (based upon regional economy)
- 2) Operation and Maintenance Costs
- 3) Regional Comparisons
- 4) Federal Requirements (as applicable)

Staff recommends we report to Council each October with a recommendation of a rental increase or decrease range from .5%-3% increase or decrease (or any other measure deemed appropriate) depending upon the above stated factors. A rent rate change would be determined and then communications distributed between October and December in advance of the following year.

/mbh



**EXHIBIT A: WORKSESSION MEMO REVIEWED BY COUNCIL  
IN JUNE OF 2018 INTRODUCING THE TOPIC**

**PLANNING, HOUSING AND DEVELOPMENT SERVICES  
DEPARTMENT**

455 Mountain Village Blvd.  
Mountain Village, CO 81435  
(970) 369-8250

**Agenda Item No. 16**

**TO:** Town Council

**FROM:** Cecilia Curry, VCA Property Manager & Michelle Haynes, Planning and Development Services Director

**FOR:** Meeting of June 14, 2018

**DATE:** June 4, 2018

**RE:** Discussion Regarding Village Court Apartment rental rate increases

**INTRODUCTION**

The current Village Court Apartments (VCA) rents set forth in Attachment #1, Rental Rates and Fee Rates, were approved by the Mountain Village Housing Authority in 2013 and went into effect in 2014 as leases were renewed. Staff requests Town Council discuss a VCA rental rate increase by less than \$50 a unit in 2019 and effective upon lease renewal.

**BACKGROUND**

VCA rental rates have fallen behind the areas affordable housing rates. A comparison of other affordable rental rates was done in May 2018 and the results are shown in Attachment #2, Apartment Area Comparison. Shandoka Apartments indicated that they plan to raise rents 1 to 2% annually. As stated above VCA rents have not increased since 2014.

The Federal Community Development Block Grant and State Housing Development Grant of \$1,380,000 that was awarded to VCA and required a deed restriction that sets rental rates for 40 units at 50% of the Area Median Income (AMI) and for 48 unit at 60% of the AMI. AMI is used as the foundation to determine affordable rental rates because the maximum rental rate is based on 30% of a person's monthly income. Attachment #4, the 2018 Colorado Home Rent Limits are used by DOLA which sets the limit for the 88 units. There are no rent limitation restrictions on the remaining 132 units; however, the Housing Authority and The Town of Mountain Village has intentionally kept rents below fair market value as a policy. The Colorado Housing and Finance Authority (CHFA) also provides an Area Median Income and Rent Table that is attached (Attachment #3). On both tables, VCA rents are below 40% on the studios, and below 60% on 1, 2, and 3 bedrooms. These rental rates are low and are not competitive with comparative deed restricted rental units in the region. We believe this is a contributing factor to the long wait list at VCA. Pursuing the most affordable housing is a priority for many community members. If a rental rate is lower in VCA versus Shandoka, we'll have more community members desiring housing at VCA.

**ATTACHMENTS**

- 1) Rental Rates and Fee Rates
- 2) Apartment Area Comparison
- 3) Colorado Housing and Finance Authority 2018 San Miquel County Income and Rent Table
- 4) 2018 Colorado DOLA HOME Rent Limits

## **HISTORY**

VCA rents were last changed in 2014 to the current rates.

## **DISCUSSION**

It is staff's experience that rental rates are reviewed annually and rental rates are adjusted as lease renewals are done the following year. It is the apartment industry standard for affordable housing to raise rents not more than \$50 a year as it affects the working class and those tenants who have vouchers cannot have rent raised higher than \$50 a year and maintain their voucher.

It is important to note that VCA pays for utilities in the studios and 2-bedroom units and that amount is taken out of the rent; while, the 1 and 3-bedroom units pays 100% of the electricity. In all units, cable, water, sewer, and trash/recycling are provided.

Increasing rents incrementally also helps offset the maintenance and capital costs of managing a 220 unit rental property.

With this information in mind, the staff would recommend that the Housing Authority consider the rental rates increase of \$40 as outlined below:

| <b><u>Unit Size</u></b> | <b><u>Current Rent</u></b> | <b><u>Proposed 2019 Rent</u></b> |
|-------------------------|----------------------------|----------------------------------|
| Studio                  | \$680                      | \$720                            |
| 1 Bedroom               | \$845                      | \$885                            |
| 2 Bedroom               | \$1,040                    | \$1,080                          |
| 3 Bedroom               | \$1,215                    | \$1,255                          |

The proposed 2019 rent will bring VCA rents within range of other area affordable housing with the 2 and 3-bedroom units still the cheapest in the area. The proposed 2019 rent will still stay in same category with the 2018 Colorado DOLA HOME Rent Limits with studios below 40% and 1, 2, and 3 bedrooms below 60%.

## **ANALYSIS AND RECOMMENDED DIRECTION**

Staff recommends the Town Council approve a resolution adopting the Village Court Apartments rent and fee schedule at their July 19, 2019 regular meeting to increase rents by at least \$40 for the 2019 year to be increased at lease renewal.



**TOWN OF MOUNTAIN VILLAGE HOUSING AUTHORITY**  
**VILLAGE COURT APARTMENTS**  
 415 Mountain Village Blvd. Suite 1  
 Mountain Village, CO 81435  
 970-728-9117 Pho  
 970-728-1318 Fax

### RENTAL RATES AND FEE RATES

| Unit Type   | Lease Term | Rent    | Security Deposit (1.5 x Monthly Rent) |
|---|------------|---------|---------------------------------------|
| <b>Studios</b>  | One Year   | \$680   | \$845                                 |
| <b>One Bedrooms</b>   | One Year   | \$845   | \$1,170                               |
| <b>Two Bedrooms</b>   | One Year   | \$1,040 | \$1,305                               |
| <b>Three Bedrooms</b>   | One Year   | \$1,215 | \$1,715                               |
| <ul style="list-style-type: none"> <li>All units require a one year lease and require a minimum occupancy of one person per bedroom to maximize housing within Mountain Village.</li> <li>Rent includes water, sewer, trash, recycling, Mountain Village Cable, and electricity for studios and two bedroom units. One and three bedroom units have separate electric meters with electricity service paid by tenant through SMPA (San Miguel Power Association) tenant account.</li> </ul> |            |         |                                       |

### 2016 INCOME LIMITS AREA MEDIAN INCOME (AMI)

|  |  |
|--|--|
|  | It's our policy to provide apartment homes to our customers without regard to race, creed, color, sex, religion, national ancestry, marital status, familial status or handicap. |
|--|--|

Per a DOLA use covenant recorded at Reception Number #425670, tenant income for "Studio and One bedroom" units are restricted as follows:

- **40 VCA UNITS have a maximum income of less than or equal to 50% of AMI.**
- **48 VCA UNITS have a maximum income of less than or equal to 60% of AMI.**
- 7 HOME VCA UNITS, 6 Units less than or equal to 60% AMI and 1 Unit less than or equal to 50% AMI, this only applies to buildings 10, 11 & 12.

### Fees and Fines

|  |  |
|--|--|
| Application Fee (credit and Background check)  | \$50 per Application, all residents over 18 must apply   |
| TMVHA Fee (Administrative fee)   | \$50(applicant) & \$10 for each additional income earning occupant   |
| Credit Card and Debit Card Payment Convenience Fee   | \$12 per transaction   |
| Disposal of couch, mattress or other large items   | \$100 for each item  |
| Pet Violation:<br>Not immediately picked up and disposed dog feces<br>Not being on a leash | 1 <sup>st</sup> Occurrence: \$25.00<br>2 <sup>nd</sup> Occurrence: \$50.00<br>3 <sup>rd</sup> Occurrence: Owner removal of pet from property |
| <b>Pet Deposits and fees</b>   | <b>Dog and/or Cat: \$400 (refundable) \$30 monthly pet fee</b><br><b>Clean-up Waste: \$50.00</b>   |
| Wheel Lock Removal (booted)  | \$100  |
| Towing Fine  | At vehicle owners expense  |
| Lock-Out   | 8 a.m. to 5 p.m.: \$20.00<br>5 p.m. to 8 a.m.: \$50.00   |
| Key Replacement (Lock must be rekeyed)   | \$50.00  |
| Trash Violation (leaving trash outside unit or trash house)                                | \$25.00  |
| Recycling Violation (placing trash in recycling containers)                                | \$25.00  |

Revised 11/2016



# VILLAGE COURT APARTMENTS

## APARTMENT AREA COMPARISON

| APARTMENT        | NUMBER OF UNITS | SQ. FT. | UTILITIES            | CURRENT RENT AMOUNT | VCA Rent with \$40 Increase |
|------------------|-----------------|---------|----------------------|---------------------|-----------------------------|
| <b>STUDIOS</b>   |                 |         |                      |                     |                             |
| Village Court    | 78              | 351     | Included             | \$680               | \$720                       |
| Big Billies      | 138             | 242     | Included             | \$688               |                             |
| Big Billies      | 9               | 363     | Included             | \$788               |                             |
| Virginia Placer  | 6               | 407     | Not include electric | \$850               |                             |
| Tiny Homes       | 3               | 290     | Not include electric | \$700               |                             |
| <b>1 BEDROOM</b> |                 |         |                      |                     |                             |
| Village Court    | 78              | 525     | Not include electric | \$845               | \$885                       |
| Mountain View    | 5               | 628     | Included             | \$700               |                             |
| Shandoka         | 30              | 476     | Not include electric | \$838               |                             |
| Shandoka         | 12              | 532     | Not include electric | \$872               |                             |
| <b>2 BEDROOM</b> |                 |         |                      |                     |                             |
| Village Court    | 52              | 785     | Included             | \$1,040             | \$1,080                     |
| Mountain View    | 25              | 760     | Included             | \$1,100             |                             |
| Virginia Placer  | 3               | 711     | Not include electric | \$1,400             |                             |
| Virginia Placer  | 9               | 837     | Not include electric | \$1,430             |                             |
| Shandoka         | 35              | 704     | Not include electric | \$1,115             |                             |
| Shandoka         | 4               | 770     | Not include electric | \$1,283             |                             |
| Shandoka         | 5               | 728     | Not include electric | \$1,283             |                             |
| Shandoka         | 10              | 778     | Not include electric | \$1,150             |                             |
| Shandoka         | 8               | 784     | Not include electric | \$1,150             |                             |
| <b>3 BEDROOM</b> |                 |         |                      |                     |                             |
| Village Court    | 12              | 1,075   | Not include electric | \$1,215             | \$1,255                     |
| Shandoka         | 7               | 943     | Not include electric | \$1,435             |                             |
| Shandoka         | 5               | 1,025   | Not include electric | \$1,541             |                             |
| Shandoka         | 11              | 1,018   | Not include electric | \$1,466             |                             |
| Shandoka         | 6               | 1,008   | Not include electric | \$1,466             |                             |



Colorado Housing and Finance Authority  
**2018 Colorado County Income and Rent Tables**  
 30% to 120% of Area Median Income (AMI)

Attachment #3

HUD Effective Date: April 1, 2018

-Since 2008, the IRS allows some LIHTC projects to use higher HERA limits and to be "held harmless" from limit decreases.  
 -To identify the correct limits for your LIHTC project, it is essential to know its placed in service (PIS) date.  
 -To use HERA limits, a LIHTC project must have PIS as of 12.31.2008.  
 -To be "held harmless," a LIHTC project must PIS prior to 05.14.2018. This year, LIHTC projects whose counties experienced a decrease in limits AND that PIS before 05.14.2018 may continue to apply the same limits used in 2017.

| County     | 2018 MAXIMUM RENTS |      |        |        |        |        |        | 2018 INCOME LIMITS |          |          |          |          |          |          |          |
|------------|--------------------|------|--------|--------|--------|--------|--------|--------------------|----------|----------|----------|----------|----------|----------|----------|
|            | HERA               | AMI  | 0 BDRM | 1 BDRM | 2 BDRM | 3 BDRM | 4 BDRM | 1 PERSON           | 2 PERSON | 3 PERSON | 4 PERSON | 5 PERSON | 6 PERSON | 7 PERSON | 8 PERSON |
| San Juan   | Y                  | 60%  | 801    | 858    | 1,029  | 1,188  | 1,326  | 32,040             | 36,600   | 41,160   | 45,720   | 49,380   | 53,040   | 56,700   | 60,360   |
| San Juan   | Y                  | 55%  | 734    | 786    | 943    | 1,089  | 1,215  | 29,370             | 33,550   | 37,730   | 41,910   | 45,265   | 48,620   | 51,975   | 55,330   |
| San Juan   | Y                  | 50%  | 667    | 715    | 857    | 990    | 1,105  | 26,700             | 30,500   | 34,300   | 38,100   | 41,150   | 44,200   | 47,250   | 50,300   |
| San Juan   | Y                  | 45%  | 600    | 643    | 771    | 891    | 994    | 24,030             | 27,450   | 30,870   | 34,290   | 37,035   | 39,780   | 42,525   | 45,270   |
| San Juan   | Y                  | 40%  | 534    | 572    | 686    | 792    | 884    | 21,360             | 24,400   | 27,440   | 30,480   | 32,920   | 35,360   | 37,800   | 40,240   |
| San Juan   | Y                  | 30%  | 400    | 429    | 514    | 594    | 663    | 16,020             | 18,300   | 20,580   | 22,860   | 24,690   | 26,520   | 28,350   | 30,180   |
| San Juan   |                    | 120% | 1,494  | 1,600  | 1,920  | 2,218  | 2,475  | 59,760             | 68,280   | 76,800   | 85,320   | 92,160   | 99,000   | 105,840  | 112,680  |
| San Juan   |                    | 100% | 1,245  | 1,333  | 1,600  | 1,848  | 2,062  | 49,800             | 56,900   | 64,000   | 71,100   | 76,800   | 82,500   | 88,200   | 93,900   |
| San Juan   |                    | 80%  | 996    | 1,067  | 1,280  | 1,479  | 1,650  | 39,840             | 45,520   | 51,200   | 56,880   | 61,440   | 66,000   | 70,560   | 75,120   |
| San Juan   |                    | 65%  | 809    | 866    | 1,040  | 1,201  | 1,340  | 32,370             | 36,985   | 41,600   | 46,215   | 49,920   | 53,625   | 57,330   | 61,035   |
| San Juan   |                    | 60%  | 747    | 800    | 960    | 1,109  | 1,237  | 29,880             | 34,140   | 38,400   | 42,660   | 46,080   | 49,500   | 52,920   | 56,340   |
| San Juan   |                    | 55%  | 684    | 733    | 880    | 1,016  | 1,134  | 27,390             | 31,295   | 35,200   | 39,105   | 42,240   | 45,375   | 48,510   | 51,645   |
| San Juan   |                    | 50%  | 622    | 666    | 800    | 924    | 1,031  | 24,900             | 28,450   | 32,000   | 35,550   | 38,400   | 41,250   | 44,100   | 46,950   |
| San Juan   |                    | 45%  | 560    | 600    | 720    | 831    | 928    | 22,410             | 25,605   | 28,800   | 31,995   | 34,560   | 37,125   | 39,690   | 42,255   |
| San Juan   |                    | 40%  | 498    | 533    | 640    | 739    | 825    | 19,920             | 22,760   | 25,600   | 28,440   | 30,720   | 33,000   | 35,280   | 37,560   |
| San Juan   |                    | 30%  | 373    | 400    | 480    | 554    | 618    | 14,940             | 17,070   | 19,200   | 21,330   | 23,040   | 24,750   | 26,460   | 28,170   |
| San Miguel |                    | 120% | 1,785  | 1,912  | 2,295  | 2,649  | 2,955  | 71,400             | 81,600   | 91,800   | 101,880  | 110,040  | 118,200  | 126,360  | 134,520  |
| San Miguel |                    | 100% | 1,487  | 1,593  | 1,912  | 2,207  | 2,462  | 59,500             | 68,000   | 76,500   | 84,900   | 91,700   | 98,500   | 105,300  | 112,100  |
| San Miguel |                    | 80%  | 1,190  | 1,275  | 1,530  | 1,766  | 1,970  | 47,600             | 54,400   | 61,200   | 67,920   | 73,360   | 78,800   | 84,240   | 89,680   |
| San Miguel |                    | 65%  | 966    | 1,035  | 1,243  | 1,434  | 1,600  | 38,675             | 44,200   | 49,725   | 55,185   | 59,605   | 64,025   | 68,445   | 72,865   |
| San Miguel |                    | 60%  | 892    | 956    | 1,147  | 1,324  | 1,477  | 35,700             | 40,800   | 45,900   | 50,940   | 55,020   | 59,100   | 63,180   | 67,260   |
| San Miguel |                    | 55%  | 818    | 876    | 1,051  | 1,214  | 1,354  | 32,725             | 37,400   | 42,075   | 46,695   | 50,435   | 54,175   | 57,915   | 61,655   |
| San Miguel |                    | 50%  | 743    | 796    | 956    | 1,103  | 1,231  | 29,750             | 34,000   | 38,250   | 42,450   | 45,850   | 49,250   | 52,650   | 56,050   |
| San Miguel |                    | 45%  | 669    | 717    | 860    | 993    | 1,108  | 26,775             | 30,600   | 34,425   | 38,205   | 41,265   | 44,325   | 47,385   | 50,445   |
| San Miguel |                    | 40%  | 595    | 637    | 765    | 883    | 985    | 23,800             | 27,200   | 30,600   | 33,960   | 36,680   | 39,400   | 42,120   | 44,840   |
| San Miguel |                    | 30%  | 446    | 478    | 573    | 662    | 738    | 17,850             | 20,400   | 22,950   | 25,470   | 27,510   | 29,550   | 31,590   | 33,630   |



2018 Colorado HOME Rent Limits  
Effective June 1, 2018

| SAN JUAN | 30%    | 40%    | 50%      | 60%      | 65%      |
|----------|--------|--------|----------|----------|----------|
| 0 BR     | \$ 373 | \$ 498 | \$ 622   | \$ 747   | \$ 789   |
| 1 BR     | \$ 400 | \$ 533 | \$ 666   | \$ 800   | \$ 847   |
| 2 BR     | \$ 480 | \$ 640 | \$ 800   | \$ 960   | \$ 1,018 |
| 3 BR     | \$ 554 | \$ 739 | \$ 924   | \$ 1,109 | \$ 1,167 |
| 4 BR     | \$ 618 | \$ 825 | \$ 1,031 | \$ 1,237 | \$ 1,283 |

| SAN MIGUEL | 30%    | 40%    | 50%      | 60%      | 65%      |
|------------|--------|--------|----------|----------|----------|
| 0 BR       | \$ 446 | \$ 743 | \$ 892   | \$ 966   | \$ 929   |
| 1 BR       | \$ 478 | \$ 637 | \$ 796   | \$ 956   | \$ 1,035 |
| 2 BR       | \$ 573 | \$ 765 | \$ 956   | \$ 1,147 | \$ 1,243 |
| 3 BR       | \$ 662 | \$ 883 | \$ 1,103 | \$ 1,324 | \$ 1,434 |
| 4 BR       | \$ 738 | \$ 985 | \$ 1,231 | \$ 1,477 | \$ 1,600 |

| SEDGWICK | 30%    | 40%    | 50%    | 60%      | 65%      |
|----------|--------|--------|--------|----------|----------|
| 0 BR     | \$ 354 | \$ 472 | \$ 521 | \$ 521   | \$ 521   |
| 1 BR     | \$ 379 | \$ 505 | \$ 524 | \$ 524   | \$ 524   |
| 2 BR     | \$ 454 | \$ 606 | \$ 697 | \$ 697   | \$ 697   |
| 3 BR     | \$ 525 | \$ 700 | \$ 875 | \$ 881   | \$ 881   |
| 4 BR     | \$ 585 | \$ 781 | \$ 976 | \$ 1,007 | \$ 1,007 |

| SUMMIT | 30%    | 40%      | 50%      | 60%      | 65%      |
|--------|--------|----------|----------|----------|----------|
| 0 BR   | \$ 476 | \$ 635   | \$ 793   | \$ 952   | \$ 1,031 |
| 1 BR   | \$ 510 | \$ 680   | \$ 850   | \$ 1,020 | \$ 1,067 |
| 2 BR   | \$ 612 | \$ 816   | \$ 1,020 | \$ 1,224 | \$ 1,326 |
| 3 BR   | \$ 706 | \$ 942   | \$ 1,178 | \$ 1,413 | \$ 1,531 |
| 4 BR   | \$ 788 | \$ 1,050 | \$ 1,313 | \$ 1,576 | \$ 1,707 |

| TELLER | 30%    | 40%    | 50%      | 60%      | 65%      |
|--------|--------|--------|----------|----------|----------|
| 0 BR   | \$ 423 | \$ 565 | \$ 666   | \$ 666   | \$ 666   |
| 1 BR   | \$ 454 | \$ 605 | \$ 756   | \$ 803   | \$ 803   |
| 2 BR   | \$ 545 | \$ 727 | \$ 908   | \$ 1,044 | \$ 1,044 |
| 3 BR   | \$ 629 | \$ 839 | \$ 1,049 | \$ 1,259 | \$ 1,364 |
| 4 BR   | \$ 702 | \$ 937 | \$ 1,171 | \$ 1,405 | \$ 1,522 |

| WASHINGTON | 30%    | 40%    | 50%    | 60%      | 65%      |
|------------|--------|--------|--------|----------|----------|
| 0 BR       | \$ 354 | \$ 472 | \$ 590 | \$ 590   | \$ 590   |
| 1 BR       | \$ 379 | \$ 505 | \$ 607 | \$ 607   | \$ 607   |
| 2 BR       | \$ 454 | \$ 606 | \$ 697 | \$ 697   | \$ 697   |
| 3 BR       | \$ 525 | \$ 700 | \$ 875 | \$ 903   | \$ 903   |
| 4 BR       | \$ 585 | \$ 781 | \$ 976 | \$ 1,068 | \$ 1,068 |

# VILLAGE COURT APARTMENTS

## APARTMENT AREA COMPARISON

| APARTMENT                      | NUMBER OF UNITS | SQ. FT.    | COST PER SQ.FT. | UTILITIES             | CURRENT RENT AMOUNT | Area Median Income Rent (AMI) at Current Rate | VCA Rent with Recommended Increase |
|--------------------------------|-----------------|------------|-----------------|-----------------------|---------------------|---|------------------------------------|
| <b>STUDIOS</b>                 |                 |            |                 |                       |                     |   |                                    |
| Village Court                  | 78              | 351        | \$1.94          | Included              | \$680               | 38% AMI                                       | To 45% or 50% AMI                  |
| Big Billies                    | 138             | 242        | \$2.83          | Included              | \$688               |   |                                    |
| Big Billies                    | 9               | 363        | \$2.17          | Included              | \$788               |   |                                    |
| Virginia Placer                | 6               | 407        | \$2.08          | Not include electric  | \$850               |   |                                    |
| Tiny Homes                     | 3               | 290        | \$2.41          | Not include electric  | \$700               |   |                                    |
| <b>Average</b>                 |                 | <b>330</b> | <b>\$2.28</b>   |                       | <b>\$741</b>        |   |                                    |
| <b>+ Average Electric Only</b> |                 |            |                 | \$50 Average per Unit |                     | 45%AMI  | \$780                              |
| <b>50% AMI Standard</b>        |                 |            |                 |                       |                     | 50% AMI                                       | \$892                              |
|                                |                 |            |                 |                       |                     |   |                                    |
| <b>1 BEDROOM</b>               |                 |            |                 |                       |                     |   |                                    |
| Village Court                  | 78              | 525        | \$1.60          | Not include electric  | \$845               | 53% AMI                                       | To 60% AMI                         |
| Mountain View                  | 5               | 628        | \$1.11          | Included              | \$700               |   |                                    |
| Shandoka                       | 30              | 476        | \$1.76          | Not include electric  | \$838               |   |                                    |
| Shandoka                       | 12              | 532        | \$1.63          | Not include electric  | \$872               |   |                                    |
| <b>Average</b>                 |                 | <b>540</b> | <b>\$1.52</b>   |                       |                     | 60% AMI                                       | <b>\$956</b>                       |
|                                |                 |            |                 |                       |                     |   |                                    |
| <b>2 BEDROOM</b>               |                 |            |                 |                       |                     |   |                                    |
| Village Court                  | 52              | 785        | \$1.32          | Included              | \$1,040             | 54% AMI                                       | To 60% AMI                         |
| Mountain View                  | 25              | 760        | \$1.44          | Included              | \$1,100             |   |                                    |

|                               |    |             |               |  |         |         |                   |
|-------------------------------|----|-------------|---------------|--|---------|---------|-------------------|
| Virginia Placer               | 3  | 711         | \$1.97        | Not include electric                           | \$1,400 |         |                   |
| Virginia Placer               | 9  | 837         | \$1.71        | Not include electric                           | \$1,430 |         |                   |
| Shandoka                      | 35 | 704         | \$1.58        | Not include electric                           | \$1,115 |         |                   |
| Shandoka                      | 4  | 770         | \$1.66        | Not include electric                           | \$1,283 |         |                   |
| Shandoka                      | 5  | 728         | \$1.76        | Not include electric                           | \$1,283 |         |                   |
| Shandoka                      | 10 | 778         | \$1.47        | Not include electric                           | \$1,150 |         |                   |
| Shandoka                      | 8  | 784         | \$1.48        | Not include electric                           | \$1,150 |         |                   |
| <b>Average</b>                |    | <b>761</b>  | <b>\$1.59</b> |  |         |         |                   |
| <b>+Average Electric only</b> |    |             |               | Average Current Electric Use Per Unit \$113.57 |         | 60% AMI | 1153.57           |
|                               |    |             |               |  |         |         |                   |
| <b>3 BEDROOM</b>              |    |             |               |  |         |         |                   |
| Village Court                 | 12 | 1,075       | \$1.13        | Not include electric                           | \$1,215 | 55% AMI | <b>To 60% AMI</b> |
| Shandoka                      | 7  | 943         | \$1.52        | Not include electric                           | \$1,435 |         |                   |
| Shandoka                      | 5  | 1,025       | \$1.50        | Not include electric                           | \$1,541 |         |                   |
| Shandoka                      | 11 | 1,018       | \$1.44        | Not include electric                           | \$1,466 |         |                   |
| Shandoka                      | 6  | 1,008       | \$1.45        | Not include electric                           | \$1,466 |         |                   |
| <b>Average</b>                |    | <b>1032</b> | <b>\$1.40</b> |  |         |         |                   |
|                               |    |             |               |  |         | 60% AMI | \$1324            |

**2018 Colorado HOME Rent Limits  
Effective June 1, 2018**

| SAN JUAN | 30%    | 40%    | 50%      | 60%      | 65%      |
|----------|--------|--------|----------|----------|----------|
| 0 BR     | \$ 373 | \$ 498 | \$ 622   | \$ 747   | \$ 789   |
| 1 BR     | \$ 400 | \$ 533 | \$ 666   | \$ 800   | \$ 847   |
| 2 BR     | \$ 480 | \$ 640 | \$ 800   | \$ 960   | \$ 1,018 |
| 3 BR     | \$ 554 | \$ 739 | \$ 924   | \$ 1,109 | \$ 1,167 |
| 4 BR     | \$ 618 | \$ 825 | \$ 1,031 | \$ 1,237 | \$ 1,283 |

| SAN MIGUEL | 30%    | 40%    | 50%      | 60%      | 65%      |
|------------|--------|--------|----------|----------|----------|
| 0 BR       | \$ 446 | \$ 743 | \$ 892   | \$ 966   | \$ 929   |
| 1 BR       | \$ 478 | \$ 637 | \$ 796   | \$ 956   | \$ 1,035 |
| 2 BR       | \$ 573 | \$ 765 | \$ 956   | \$ 1,147 | \$ 1,243 |
| 3 BR       | \$ 662 | \$ 883 | \$ 1,103 | \$ 1,324 | \$ 1,434 |
| 4 BR       | \$ 738 | \$ 985 | \$ 1,231 | \$ 1,477 | \$ 1,600 |

| SEDGWICK | 30%    | 40%    | 50%    | 60%      | 65%      |
|----------|--------|--------|--------|----------|----------|
| 0 BR     | \$ 354 | \$ 472 | \$ 521 | \$ 521   | \$ 521   |
| 1 BR     | \$ 379 | \$ 505 | \$ 524 | \$ 524   | \$ 524   |
| 2 BR     | \$ 454 | \$ 606 | \$ 697 | \$ 697   | \$ 697   |
| 3 BR     | \$ 525 | \$ 700 | \$ 875 | \$ 881   | \$ 881   |
| 4 BR     | \$ 585 | \$ 781 | \$ 976 | \$ 1,007 | \$ 1,007 |

| SUMMIT | 30%    | 40%      | 50%      | 60%      | 65%      |
|--------|--------|----------|----------|----------|----------|
| 0 BR   | \$ 476 | \$ 635   | \$ 793   | \$ 952   | \$ 1,031 |
| 1 BR   | \$ 510 | \$ 680   | \$ 850   | \$ 1,020 | \$ 1,067 |
| 2 BR   | \$ 612 | \$ 816   | \$ 1,020 | \$ 1,224 | \$ 1,326 |
| 3 BR   | \$ 706 | \$ 942   | \$ 1,178 | \$ 1,413 | \$ 1,531 |
| 4 BR   | \$ 788 | \$ 1,050 | \$ 1,313 | \$ 1,576 | \$ 1,707 |

| TELLER | 30%    | 40%    | 50%      | 60%      | 65%      |
|--------|--------|--------|----------|----------|----------|
| 0 BR   | \$ 423 | \$ 565 | \$ 666   | \$ 666   | \$ 666   |
| 1 BR   | \$ 454 | \$ 605 | \$ 756   | \$ 803   | \$ 803   |
| 2 BR   | \$ 545 | \$ 727 | \$ 908   | \$ 1,044 | \$ 1,044 |
| 3 BR   | \$ 629 | \$ 839 | \$ 1,049 | \$ 1,259 | \$ 1,364 |
| 4 BR   | \$ 702 | \$ 937 | \$ 1,171 | \$ 1,405 | \$ 1,522 |

| WASHINGTON | 30%    | 40%    | 50%    | 60%      | 65%      |
|------------|--------|--------|--------|----------|----------|
| 0 BR       | \$ 354 | \$ 472 | \$ 590 | \$ 590   | \$ 590   |
| 1 BR       | \$ 379 | \$ 505 | \$ 607 | \$ 607   | \$ 607   |
| 2 BR       | \$ 454 | \$ 606 | \$ 697 | \$ 697   | \$ 697   |
| 3 BR       | \$ 525 | \$ 700 | \$ 875 | \$ 903   | \$ 903   |
| 4 BR       | \$ 585 | \$ 781 | \$ 976 | \$ 1,068 | \$ 1,068 |

## SAN MIGUEL

2018

| AMI | 1 PERSON  | 2 PERSON  | 3 PERSON  | 4 PERSON  | 5 PERSON  | 6 PERSON  | 7 PERSON  | 8 PERSON  |
|-----|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 80% | \$ 47,550 | \$ 54,350 | \$ 61,150 | \$ 67,900 | \$ 73,350 | \$ 78,800 | \$ 84,200 | \$ 89,650 |
| 60% | \$ 35,700 | \$ 40,800 | \$ 45,900 | \$ 50,940 | \$ 55,020 | \$ 59,100 | \$ 63,180 | \$ 67,260 |
| 50% | \$ 29,750 | \$ 34,000 | \$ 38,250 | \$ 42,450 | \$ 45,850 | \$ 49,250 | \$ 52,650 | \$ 56,050 |
| 40% | \$ 23,800 | \$ 27,200 | \$ 30,600 | \$ 33,960 | \$ 36,680 | \$ 39,400 | \$ 42,120 | \$ 44,840 |
| 30% | \$ 17,850 | \$ 20,400 | \$ 22,950 | \$ 25,450 | \$ 27,500 | \$ 29,550 | \$ 31,590 | \$ 33,600 |

## SEDGWICK

2018

| AMI | 1 PERSON  | 2 PERSON  | 3 PERSON  | 4 PERSON  | 5 PERSON  | 6 PERSON  | 7 PERSON  | 8 PERSON  |
|-----|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 80% | \$ 37,700 | \$ 40,880 | \$ 48,480 | \$ 53,840 | \$ 58,160 | \$ 62,480 | \$ 66,800 | \$ 71,100 |
| 60% | \$ 28,320 | \$ 30,660 | \$ 36,360 | \$ 40,380 | \$ 43,620 | \$ 46,860 | \$ 50,100 | \$ 53,340 |
| 50% | \$ 23,600 | \$ 26,950 | \$ 30,300 | \$ 33,650 | \$ 36,350 | \$ 39,050 | \$ 41,750 | \$ 44,450 |
| 40% | \$ 18,880 | \$ 21,560 | \$ 24,240 | \$ 26,920 | \$ 29,080 | \$ 31,240 | \$ 33,400 | \$ 35,560 |
| 30% | \$ 14,150 | \$ 16,170 | \$ 18,180 | \$ 20,190 | \$ 21,810 | \$ 23,430 | \$ 25,050 | \$ 26,670 |

## SUMMIT

2018

| AMI | 1 PERSON  | 2 PERSON  | 3 PERSON  | 4 PERSON  | 5 PERSON  | 6 PERSON  | 7 PERSON  | 8 PERSON  |
|-----|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 80% | \$ 50,350 | \$ 57,550 | \$ 64,750 | \$ 71,900 | \$ 77,700 | \$ 83,450 | \$ 89,200 | \$ 94,950 |
| 60% | \$ 38,100 | \$ 43,500 | \$ 48,960 | \$ 54,360 | \$ 58,740 | \$ 63,060 | \$ 67,440 | \$ 71,760 |
| 50% | \$ 31,750 | \$ 36,250 | \$ 40,800 | \$ 45,300 | \$ 48,950 | \$ 52,550 | \$ 56,200 | \$ 59,800 |
| 40% | \$ 25,400 | \$ 29,000 | \$ 32,640 | \$ 36,240 | \$ 39,160 | \$ 42,040 | \$ 44,960 | \$ 47,840 |
| 30% | \$ 19,050 | \$ 21,750 | \$ 24,480 | \$ 27,180 | \$ 29,370 | \$ 31,530 | \$ 33,720 | \$ 35,880 |



**PLANNING AND DEVELOPMENT SERVICES  
DEPARTMENT**

455 Mountain Village Blvd.  
Mountain Village, CO 81435  
(970) 369-8250

**Agenda Item No. 17**

**TO:** Town Council

**FROM:** Michelle Haynes, Planning and Development Services Director

**FOR:** Meeting of December 13, 2018

**DATE:** December 2, 2018

**RE:** A Resolution of the Town Council of the Town of Mountain Village Considering Approval of an Alternative Parking Requirements Application for Lot SS165AB-R, ("Cassidy Ridge Condominiums") reducing the required parking from 1.5 to 1 for deed restricted unit no. C201, C202, and D202 pursuant to Community Development Code section 17.5.8.A.6

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**PROJECT GEOGRAPHY**

**Application:** Alternative Parking Requirement at CDC Section 17.5.8.A.6

**Legal Description:** Lot SS165AB-R, Cassidy Ridge Condominiums per Condominium Map Rec 8/17/11 in plat book 1 page 4496 & declarations at reception no. 419330

**Address:** 136 San Joaquin Road

**Applicant/Agent:** Joseph A. Solomon, Esq.

**Owner:** Cassidy Ridge Homeowners Association, Inc.

**Zoning:** Multi-Family

**Existing Use:** Multi-Family Residential

**Proposed Use:** no change

**Site Area:** 1.565 Acres

**Adjacent Land Uses:**

- **North:** Open Space
- **South:** Multi-Family
- **East:** Open Space
- **West:** Multi-Family

**ATTACHMENTS**

- 1) Applicant's Narrative
  - a. Parking Analysis
  - b. Proposed Condominium Map Amendment (for reference)
  - c. Proposed Declaration Amendment (for reference)
- 2) Resolution

**INTRODUCTION**

In 2017 Cassidy Ridge Homeowners Association (HOA) discovered that the project no longer met the overall town parking requirement for the property of 1.5 parking spaces per unit or a total of 35 parking spaces as reviewed and approved at the time of development and construction. The HOA decided to proactively address the parking issue to bring the parking into compliance with town laws. The HOA reconfigured onsite parking to bring the project into

compliance and is also requesting an alternative parking requirement for the three-onsite employee (deed restricted) condominiums from a 1.5 parking space requirement to a 1 parking space requirement. The town has also received a revised condominium map amendment which is staff level review, along with this application demonstrating parking compliance consistent with this request. If approved, the town will approve the amended condominium map to reflect the reconfigured parking, declaration and reference the proposed resolution attached herein. As a point of information, the parking adjustments, map and declaration amendment have been affirmatively approved in writing by 100% of the owners, including the deed restricted unit owners.

## **BACKGROUND**

Per the applicant's narrative during the declarant turnover process in November of 2017, the HOA discovered the project was short on their parking requirements. The original declarant allowed designation and sale of unassigned parking spaces to unit owners and three parking spaces were sold to owners resulting in a parking shortage.

The condominium map which has been reviewed by the town and complies with town regulations pending this hearing, would reflect the following modifications:

- 1) Three outdoor parking spaces will be designated:
  - a. One ADA handicap space
  - b. One association space and designated GCE (overflow)
  - c. One service vehicle space (also an association space and designated GCE)
- 2) One additional indoor parking space
- 3) The three employee condominiums will be designated one parking space per unit designated and Limited Common Elements (LCE's).
- 4) Seven unassigned parking spaces will be designated as "Overflow Parking Spaces" with priority use as described in the declarations and designated GCE.
- 5) A small area on the map is being revised to General Common Element (GCE) designation because HOA mechanical equipment is located there.

## **REQUEST**

The CDC Parking Requirements are shown in the table below per the Cassidy Ridge unit designations as condominiums and deed restricted condominiums.

| Zoning Designation   | Actual Units | Parking Space Per Unit | Total Parking Requirement |
|----------------------|--------------|------------------------|---------------------------|
| Condominium          | 20           | 1.5                    | 30                        |
| Employee Condominium | 3            | 1.5                    | 5                         |

Proposed Parking Requirement:

| Zoning Designation   | Actual Units | Alternate Parking Space Per Unit | Total Parking Requirement |
|----------------------|--------------|----------------------------------|---------------------------|
| Condominium          | 20           | 1.5 (no change)                  | 30                        |
| Employee Condominium | 3            | 1                                | 3                         |

\*The applicants are providing two additional spaces in excess of the CDC requirement, one for service vehicle parking and one as an ADA space. The remaining 4 spaces make up the difference in the six condominium units that are allocated 2 parking spaces per unit, in excess of the CDC requirement.

The applicants have indicated the following specific allocations of parking:

- 6 Free Market Condominium Units – 2 Parking Spaces each
- 14 Free Market Condominium Units – 1 Parking Space
- 7 GCE overflow parking spaces - which satisfies the remaining .5 requirement for the 14 free market units listed directly above
- 3 Employee Condominium Units – 3 Parking Spaces
- 1 HOA Service Parking Space

Total Parking Spaces Provided: 37 parking spaces

CDC Parking Space Requirement: 35 parking spaces

### **CRITERIA**

The CDC Section 17.5.8(A)(6)(b) states,

“Any developer proposing alternative parking requirements shall submit a parking study prepared by a qualified parking or transportation consultant that confirms that the proposed minimum parking requirements shall provide sufficient parking spaces to serve the proposed uses.”

The application improves the parking for the employee condominium units because the one parking space per unit will be assigned and designated as an LCE that runs with the unit. Previously the condominium documents did not assign parking to the employee condominium units. The criteria for review is a parking study that demonstrates that the request to reduce the parking requirement from 1.5 parking spaces per employee condominium to 1 parking space per employee condominium unit for 3 units. Although the CDC requires 1.5 parking spaces per unit, the request to reduce the requirement to one LCE space, with the option to utilize the seven overflow GCE spaces on a priority basis is a reasonable request. The town has given consideration for a reduced parking requirement in the past for deed restricted housing. Most recently the Town Council approved one parking space per unit for the Village Court Expansion, and no parking requirement for the ten employee condominiums at the Hotel Madeline, although valet parking is present onsite. The applicants analysis indicated that a parking requirement reduction to one space is consistent with either existing regional codes, parking requirements within our Village Center and other alternative parking requests related to employee housing.

### **ANALYSIS**

The applicants are proactively remedying a few parking related compliance issues with the application. By rethinking their parking requirements from a CDC and practical standpoint they have designated additional parking uses not contemplated with their first condominium map including: an ADA parking space, service parking, three designated LCE spaces for the employee condominium units and clarifying the parking allocations for the remaining 20 free market condominiums.

The town appreciates the HOA's attention to this matter. Broadly speaking an HOA can meet parking requirements by keeping all spaces as GCE's, assign spaces as LCE's or a combination of the two. Clarifying and bringing the parking into compliance now should assure that parking spaces in the future will not be inadvertently sold, as had occurred prior to 2017.

Staff recommends approval with conditions outline in the Resolution and as part of the recommended motion below.



Findings:

1. The application provided a parking study consistent with the criteria for review.
2. The Alternative Parking Requirements shall be sufficient to meet the parking demand for the proposed uses.
3. The Alternative Parking Requirements are not detrimental to the public health, safety and welfare.
4. The applicants affirm a priority tiered use of the seven overflow parking spaces that include use by the employee condominium units as outlined in the declaration amendment and affirmed in the Resolution of approval.

**RECOMMENDATION**

If the Town Council approves the Resolution, staff has provided the following draft motion:

*I move to approve by Resolution an Alternative Parking Requirement Application for Lot SS165AB-R, ("Cassidy Ridge Condominiums") to reduce the parking requirement for the employee condominium units D202, C202 and C201 from a 1.5 parking space requirement to a 1 parking space requirement per unit pursuant to Community Development Code section 17.5.8.A.6 with the findings as stated in the staff memo dated December 2, 2018 and the following conditions:*

- 1) An amended condominium map and associated declarations must be recorded concurrent with this approval to the satisfaction of the town illustrating the revised parking configuration as represented in this application and other parking improvements demonstrated on the proposed revised condominium map amendment.*
- 2) Any amendments to the declarations cannot contravene this approval without going through required town processes.*
- 3) The applicants will be expected to complete any and all necessary interior and exterior parking improvements within eight (8) months of this approval and seek necessary town design, development or building permit applications to have those improvements approved and completed consistent with the representations made at this hearing and recorded with the condominium map amendment.*

*This motion is based on the evidence and testimony provided at a Town Council public hearing held on December 13, 2018, with notice of such hearing as required by the Community Development Code.*

/mbh



## ALTERNATIVE PARKING REQUIREMENT APPLICATION

Planning & Development Services  
Department  
Planning Division  
455 Mountain Village Blvd.  
Mountain Village, CO 81435

| REZONING/DENSITY TRANSFER APPLICATION   |   |  |  |
|---|---|--|--|
| APPLICANT INFORMATION   |   |  |  |
| <b>Name:</b><br>Joseph A. Solomon, Esq.   |   | <b>E-mail Address:</b><br>jsolomon@montrose.net  |  |
| <b>Mailing Address:</b><br>PO Box 1748  |   | <b>Phone:</b><br>970-729-2225  |  |
| <b>City:</b><br>Telluride   | <b>State:</b><br>Colorado                   | <b>Zip Code:</b><br>81435  |  |
| <b>Mountain Village Business License Number:</b><br>000307  |   |  |  |
| PROPERTY INFORMATION  |   |  |  |
| <b>Physical Address:</b><br>136 San Joaquin Road, Mountain Village, Colorado  |   | <b>Acreage:</b><br>1.57 acres  |  |
| <b>Zone District:</b><br>Multi-family   | <b>Zoning Designations:</b><br>Multi-family | <b>Density Assigned to the Lot or Site:</b><br>20 Free Market Residential Condo & 3 DRUs |  |
| <b>Legal Description:</b><br>CASSIDY RIDGE CONDOMINIUMS PER CONDOMINIUM MAP REC 8/17/11 IN PLAT BK 1 PG 4496 & DECS AT 419330 |   |  |  |
| <b>Existing Land Uses:</b><br>Residential condominiums  |   |  |  |
| <b>Proposed Land Uses:</b><br>No change   |   |  |  |
| OWNER INFORMATION   |   |  |  |
| <b>Property Owner:</b><br>Cassidy Ridge Homeowners Association, Inc.  |   | <b>E-mail Address:</b><br>keith@silverstartelluride.com                                  |  |
| <b>Mailing Address:</b><br>624 Mountain Village Blvd., Unit 3   |   | <b>Phone:</b><br>970-708-7390  |  |
| <b>City:</b><br>Mountain Village  | <b>State:</b><br>Colorado                   | <b>Zip Code:</b><br>81435  |  |
| DESCRIPTION OF REQUEST  |   |  |  |

During the Declarant turnover process in November 2017, the HOA discovered the project was short on parking requirements. The original Declaration allowed designation & sale of unassigned Parking Spaces to Unit Owners, and three (3) spaces were sold to Owners, resulting in a parking shortage. The HOA has resolved this matter with the current Declarant and the Owners.

1. The Condo Map will be amended to designate three (3) outdoor Parking Spaces and one (1) new indoor garage space, as shown on the enclosed draft Second Amendment to Condominium Map ("Draft Map").
2. A new exterior handicapped Parking Space is being created, as shown on the Draft Map.
3. Currently, no Parking Spaces are formally assigned to the three (3) Deed Restricted Units. The HOA has agreed to assign one (1) Parking Space as a LCE for the benefit of each DRU as stated in the enclosed draft Sixth Amendment to Declaration. In exchange, the HOA will be asking the DRUs authorize it to apply to reduce the requirement from one point five (1.5) Parking Spaces per DRU to one (1) Parking Space per DRU.
4. Per the Sixth Amendment to Declaration, the seven (7) unassigned Parking Spaces are being designed as "Overflow Parking Spaces" with priority of use as described.
5. Per the Draft Map, the area behind Parking Spaces 20, 21 and 22 is being revised to GCE space because HOA mechanical equipment is located there.

Cassidy Ridge Parking Analysis  
By Amy Levek  
July 26, 2018

This report analyzes parking requirements that are applicable to employee and affordable housing projects and units within the Telluride region and within the Mountain Village in particular.

Town of Mountain Village Parking Standards are delineated in the Community Development Code (CDC) Section 17.5.8, Parking Regulations, which specifies parking for unit type and location.

Condominium Units, Village Center – 1 space per unit  
Condominium Unit, Multi-family (both free market and employee units) – 1.5 spaces/unit

San Miguel County Parking Standards, Land Use Code Section 5-702, Parking, specifies parking for unit types.

Condominium (or lodges) One and one-half spaces per unit plus one space per every 3 employees

Town of Telluride Parking Standards, Land Use Code Table 3-3 specifies parking for unit types. All residential uses require 1 space per unit.

Multifamily Unit, parking – 1 space per unit  
Single-family unit, parking – 1 space per unit

Additionally, projects within the Town of Mountain Village may propose a different standard. CDC Section 17.5.8, A.6 Alternative Parking Requirement, allows alternative standards for a project based on demand provided there is sufficient parking for the use.

An analysis was done of employee housing constructed or approved in the Mountain Village in order to evaluate applicable standards. Please see Exhibit A, Cassidy Ridge Parking Analysis Chart.

The analysis shows that there are a variety of standards applied to projects in the Mountain Village, ranging from 0 to 1 space per unit, with one project providing 2 spaces per unit. Fairway Four, which was approved under San Miguel County standards prior to the incorporation of the Town of Mountain Village, was constructed with 1.5 spaces per unit. There is no difference in the standard applied to rental units than to those that are owner-occupied.

The Cassidy Ridge Project includes 20 free market units and 3 deed restricted employee units. There are currently 37 parking spaces in total. The amendment requests to assign the spaces as follows:

Amy R. Levek

475 E. Colorado Avenue Telluride, Colorado 81435 Telephone: 970/708-1231 email: arlevek@gmail.com

12 spaces assigned to 6 FMUs (2 each)  
14 spaces assigned to remaining 14 FMUs (1 each)  
3 spaces assigned to employee DRUs (1 each)  
1 HOA service space  
7 HOA overflow spaces, first priority to the 14 FMUs, next to the 6  
FMUs, next to the DRUs

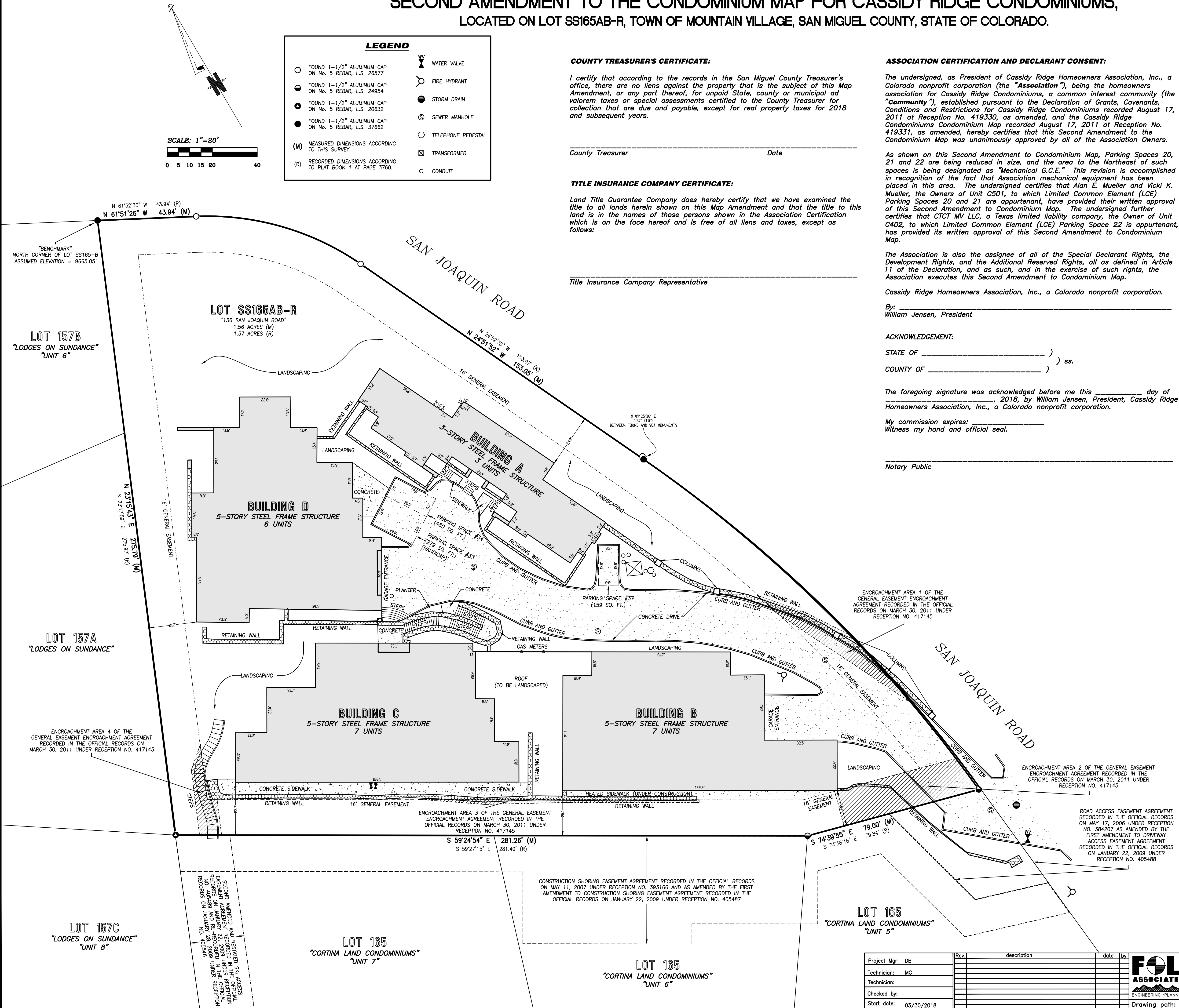
The allocation of 1 space to each of the three employee units is within the range of what has been approved previously in the Town of Mountain Village.

Amy R. Levek

475 E. Colorado Avenue Telluride, Colorado 81435 Telephone: 970/708-1231 email: arlevekg@gmail.com

| Exhibit A - Cassidy Ridge Parking Analysis Chart |              |                          |                                  |                             |                        |                              |  |
|--|--------------|--------------------------|----------------------------------|-----------------------------|------------------------|------------------------------|--|
| Subdivision/Con<br>do                            | Address/Lot  | Location                 | #units, Total                    | Emp Units-<br>Owner<br>Occ. | Emp. Units -<br>Rental | # parking sp<br>- Emp. Units | Comments   |
| Castellina                                       | Lot 20       | Mountain<br>Village Blvd | 5                                | 1                           |                        | 1 sp/emp<br>unit             |  |
| Coyote Court                                     | OSP 22R2     | Meadows                  | 10                               | 10                          |                        | 1 sp/unit + 3<br>add.        |  |
| Village Court<br>Apts.                           | 1005 & 1001  | Town Hall<br>Center      | 222                              |                             | 222                    | 1 sp/unit                    | Bd app'd alternative of 1<br>sp/unit but requested looking<br>at add. parking below 1.5<br>sp/unit |
| Village Court<br>Apts.                           | 1001         | Town Hall<br>Center      | 24                               |                             | 24                     | <1.5 sp/unit                 | Bd app'd alter. of 33 spaces<br>rather than 35 (less than 1.5<br>sp/unit)                          |
| Boulders   | Lot 649R     | Meadows                  | 21                               | 9                           | 5                      | 1 sp/unit in<br>garage       | 7 unbuilt  |
| Fairway Four                                     | Lot 639      | Meadows                  | 24                               | 16                          | 8                      | 1.5/unit                     | county requirements applied  |
| Northstar  | Lot 640C     | Meadows                  | 25 total/6 emp. in<br>Condo decs | 3                           |                        | 1 sp/unit in<br>garage       |  |
| Parker Ridge                                     | Lot 645      | Meadows                  | 21                               | 15                          | 3                      | 1 sp/unit                    |  |
| Prospect Creek I                                 | Lot 647      | Meadows                  | 30 units in decs                 | 10                          | 4                      | 1 sp/unit                    |  |
| Prospect Cr II                                   | Lot 647      | Meadows                  | 8 units in decs                  |                             |                        | 1 sp/unit                    |  |
| Spring Creek                                     | Lot 640DR    | Meadows                  | 14                               | 7                           | 1                      | 2 sp/unit in<br>plans        | 4 add. emp. units approved   |
| Hotel Madeline                                   | Lot 38R-50-5 | Core                     |                                  |                             | 10                     | 0                            |  |
| Mountain View<br>Apartments                      | Lot 640A     | Meadows                  | 30                               |                             | 30                     | 1.5/unit                     |  |

# SECOND AMENDMENT TO THE CONDOMINIUM MAP FOR CASSIDY RIDGE CONDOMINIUMS, LOCATED ON LOT SS165AB-R, TOWN OF MOUNTAIN VILLAGE, SAN MIGUEL COUNTY, STATE OF COLORADO.



## COUNTY TREASURER'S CERTIFICATE:

I certify that according to the records in the San Miguel County Treasurer's office, there are no liens against the property that is the subject of this Map Amendment, or any part thereof, for unpaid State, county or municipal ad valorem taxes or special assessments certified to the County Treasurer for collection that are due and payable, except for real property taxes for 2018 and subsequent years.

County Treasurer \_\_\_\_\_ Date \_\_\_\_\_

## TITLE INSURANCE COMPANY CERTIFICATE:

Land Title Guarantee Company does hereby certify that we have examined the title to all lands herein shown on this Map Amendment and that the title to this land is in the names of those persons shown in the Association Certification which is on the face hereof and is free of all liens and taxes, except as follows:

Title Insurance Company Representative \_\_\_\_\_

## ASSOCIATION CERTIFICATION AND DECLARANT CONSENT:

The undersigned, as President of Cassidy Ridge Homeowners Association, Inc., a Colorado nonprofit corporation (the "Association"), being the homeowners association for Cassidy Ridge Condominiums, a common interest community (the "Community"), established pursuant to the Declaration of Grants, Covenants, Conditions and Restrictions for Cassidy Ridge Condominiums recorded August 17, 2011 at Reception No. 419330, as amended, and the Cassidy Ridge Condominiums Condominium Map recorded August 17, 2011 at Reception No. 419331, as amended, hereby certifies that this Second Amendment to the Condominium Map was unanimously approved by all of the Association Owners.

As shown on this Second Amendment to Condominium Map, Parking Spaces 20, 21 and 22 are being reduced in size, and the area to the Northeast of such spaces is being designated as "Mechanical G.C.E." This revision is accomplished in recognition of the fact that Association mechanical equipment has been placed in this area. The undersigned certifies that Alan E. Mueller and Vicki K. Mueller, the Owners of Unit C501, to which Limited Common Element (LCE) Parking Spaces 20 and 21 are appurtenant, have provided their written approval of this Second Amendment to Condominium Map. The undersigned further certifies that CTCT MV LLC, a Texas limited liability company, the Owner of Unit C402, to which Limited Common Element (LCE) Parking Space 22 is appurtenant, has provided its written approval of this Second Amendment to Condominium Map.

The Association is also the assignee of all of the Special Declarant Rights, the Development Rights, and the Additional Reserved Rights, all as defined in Article 11 of the Declaration, and as such, and in the exercise of such rights, the Association executes this Second Amendment to Condominium Map.

Cassidy Ridge Homeowners Association, Inc., a Colorado nonprofit corporation.

By: \_\_\_\_\_  
William Jensen, President

## ACKNOWLEDGEMENT:

STATE OF \_\_\_\_\_ )  
COUNTY OF \_\_\_\_\_ ) ss.

The foregoing signature was acknowledged before me this \_\_\_\_\_ day of \_\_\_\_\_, 2018, by William Jensen, President, Cassidy Ridge Homeowners Association, Inc., a Colorado nonprofit corporation.

My commission expires: \_\_\_\_\_  
Witness my hand and official seal.

Notary Public \_\_\_\_\_

## SURVEYOR'S CERTIFICATE:

I, David R. Bulson, being a Registered Land Surveyor in the State of Colorado, do hereby certify that this SECOND AMENDMENT TO THE CONDOMINIUM MAP FOR CASSIDY RIDGE CONDOMINIUMS ("Map Amendment") (i) was made under my direct supervision, responsibility and checking; (ii) is true and accurate to the best of my knowledge and belief; (iii) is clear and legible; (iv) contains all the information required by C.R.S. 38-33.3-209; and (v) that all monuments and markers were set as required by Articles 50 and 51 of Title 38, C.R.S.

Dated this \_\_\_\_\_ day of \_\_\_\_\_, 2018.

David R. Bulson \_\_\_\_\_ PLS 37662

## NOTES:

- All abbreviations and terms as set forth in the Declaration of Grants, Covenants, Conditions and Restrictions for Cassidy Ridge Condominiums, A Condominium Common Interest Community recorded at Reception No. 419330 ("The Declaration") are included by reference hereon.
- Elevation datum referenced to CP RIM as depicted hereon.
- Easement research from Land Title Guarantee Company, Order Number TLRB6008170, Policy Number PIBB6008170.576047 dated June 14, 2018 at 5:00 P.M.
- Dimensions and areas as indicated hereon were field measured between January, 2010 and November, 2010.
- BENCHMARK: Refer to San Juan Surveying, Inc.'s Topographic and Tree Survey, dated 12/11/2005. Elevations are based on an assumed elevation of 9665.05 feet at the North corner of Lot SS165-B.
- BASIS OF BEARINGS. The bearing from monument "Overpass" to monument "Rim" was assumed to bear N31°16'24"W from Banner Associates, Inc. project bearings. Monuments described hereon.
- All areas not specifically denoted otherwise shall be considered General Common Elements.
- The easement granted for surface access by instrument recorded March 27, 1997 under Reception No. 311401 does not have an identifiable location. It may or may not affect Lot SS165AB-R and the document therefore speaks for itself.
- Posted Address: 136 San Joaquin Road.
- Parking Spaces are designated as Limited Common Elements, General Common Elements, Association use and/or Association Service Space, as set forth in the Sixth Amendment to the Condominium Declaration recorded herewith. The use of such spaces is also further defined in such Sixth Amendment. Pursuant to the Resolution of the Mountain Village Town Council recorded herewith at Reception No. \_\_\_\_\_, the Association received an Alternative Parking Approval to allow for one (1) Parking Space per Deed Restricted Unit. The Community otherwise meets the parking requirements as set forth in the Town of Mountain Village Community Development Code.
- Lineal units depicted hereon are in U.S. Survey feet, or decimal portions thereof.
- NOTICE: According to Colorado law, you must commence any legal action based upon defect in this survey within three years after you first discover such defect. In no event may any action based upon any defect in this survey be commenced more than ten years from the date of the certification shown hereon.

## TOWN OF MOUNTAIN VILLAGE APPROVAL CERTIFICATE:

## COMMUNITY DEVELOPMENT DIRECTOR CERTIFICATE:

I, \_\_\_\_\_, as the Community Development Director of Mountain Village, Colorado, do hereby certify that this plat has been approved by the Town in accordance with the Community Development Code as a staff approval.

Community Development Director \_\_\_\_\_ Date \_\_\_\_\_

## RECORDER'S CERTIFICATE:

This plat was filed for record in the office of the San Miguel County Clerk and Recorder on this \_\_\_\_\_ day of \_\_\_\_\_, 2018, at  
Plat Book \_\_\_\_\_  
Page \_\_\_\_\_  
Reception No. \_\_\_\_\_  
Time \_\_\_\_\_

San Miguel County Clerk \_\_\_\_\_

| Project Mgr: | DB         | Rev. | description | date | by |
|--------------|------------|------|-------------|------|----|
| Technician:  | MC         |      |             |      |    |
| Checked by:  |            |      |             |      |    |
| Start date:  | 03/30/2018 |      |             |      |    |



970-728-6153 970-728-6050 fax  
P.O. BOX 1385  
125 W. PACIFIC, SUITE B-1  
TELLURIDE, COLORADO 81435

Drawing path: dwg\09034 CONDO Second Amend 03-18.dwg Sheet 1 of 2 Project #: 09034



SECOND AMENDMENT TO THE CONDOMINIUM MAP FOR CASSIDY RIDGE CONDOMINIUMS,  
LOCATED ON LOT SS165AB-R, TOWN OF MOUNTAIN VILLAGE, SAN MIGUEL COUNTY, STATE OF COLORADO.

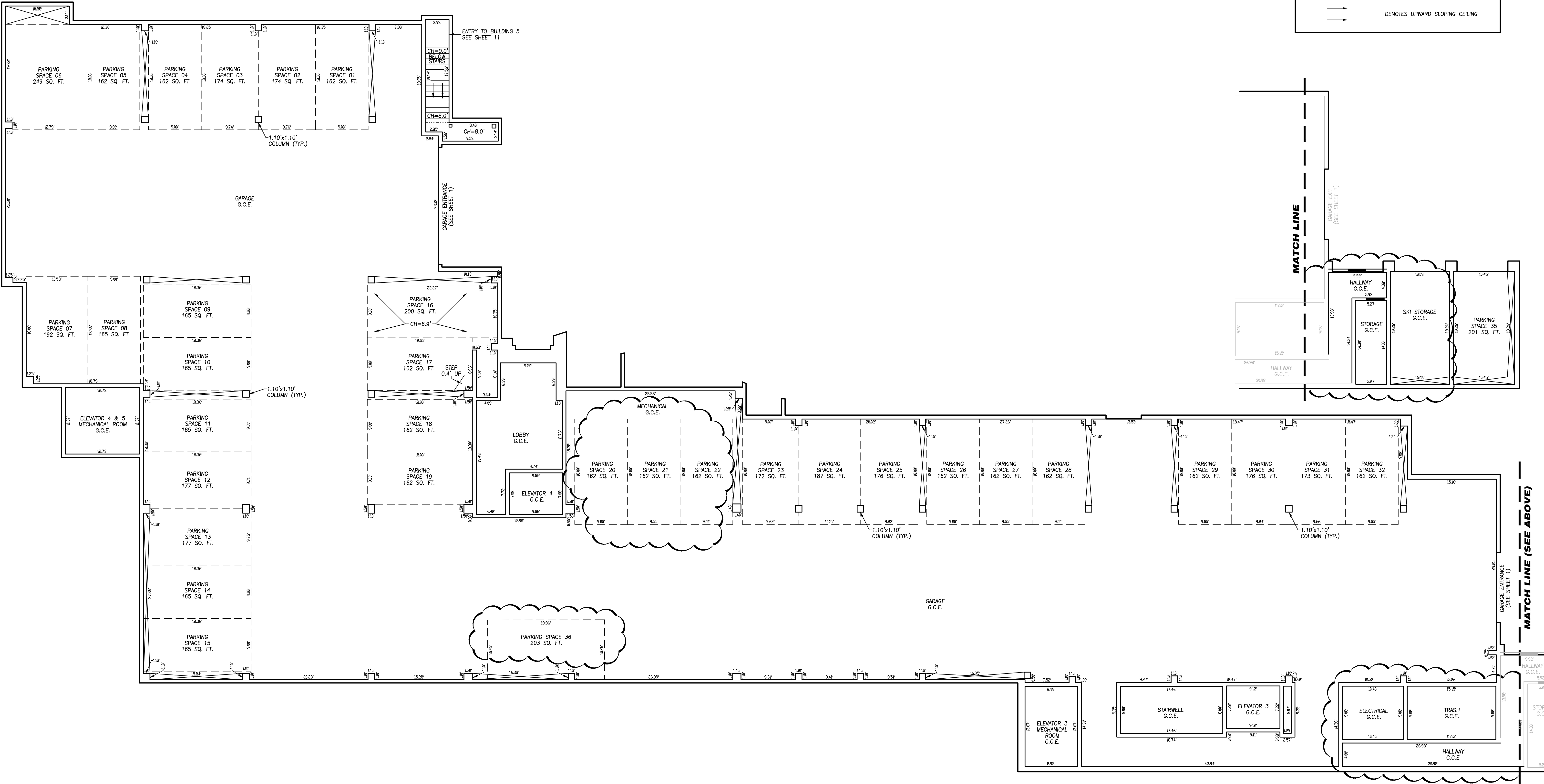
LEGEND

UNIT BOUNDARY AND STRUCTURAL WALL  
(VERTICAL UNIT BOUNDARY)  
SEE SECTION 3.10 OF DECLARATION

INTERIOR WALL  
SEE SECTION 3.10 OF DECLARATION

DENOTES CHANGE IN CEILING HEIGHT  
(HORIZONTAL UNIT BOUNDARY)

DENOTES UPWARD SLOPING CEILING



**GARAGE LEVEL**

|              |            |      |  |             |      |    |
|--------------|------------|------|--|-------------|------|----|
| Project Mgr: | DB         | Rev. |  | description | date | by |
| Technician:  | MC         |      |  |             |      |    |
| Checked by:  |            |      |  |             |      |    |
| Start date:  | 03/30/2018 |      |  |             |      |    |



970-728-6153 970-728-6050 fax  
P.O. BOX 1385  
125 W. PACIFIC, SUITE B-1  
TELLURIDE, COLORADO 81435

Drawing path: dwg\09034 CONDO Second Amend 03-18.dwg Sheet2 of 2 Project #: 09034

## **Sixth Amendment to the Condominium Declaration for Cassidy Ridge Condominiums**

This Sixth Amendment to the Condominium Declaration for Cassidy Ridge Condominiums (this “Sixth Amendment”) is made by Cassidy Ridge Homeowners Association, Inc., a Colorado nonprofit corporation (the “**Association**”).

### **RECITALS**

A. Cassidy Ridge Condominiums (the “**Community**”) is a common interest community established pursuant to the Declaration of Cassidy Ridge Condominiums recorded August 17, 2011 in the San Miguel County, Colorado real estate records (“**Official Records**”) at Reception No. 419330, as the same has been amended and/or supplemented (collectively, the “**Declaration**”), and the Cassidy Ridge Condominiums Condominium Map recorded August 17, 2011 in the Official Records at Reception No. 419331, as the same has been amended and/or supplemented (collectively, the “**Map**”).

B. The Association is the assignee of all of the Special Declarant Rights, the Development Rights, and the Additional Reserved Rights, all as defined in Article 11 of the Declaration (collectively, the “**Declarant Rights**”).

C. The Town of Mountain Village (“**Town**”) has determined that the Community is not in compliance with certain parking requirements under the Town’s Community Development Code.

D. The Association has therefore resolved the Town-mandated parking requirements, by exercise of Declarant Rights, and with the approval of the Executive Board of the Association (“**Board**”), and the Association owners (“**Owners**”), through this Sixth Amendment and the accompanying Second Amendment to the Condominium Map recorded herewith (the “**Second Amendment to the Map**”).

### **AMENDMENT**

Now, therefore, the Association does hereby publish and declare as follows:

1. **Fifth Amended Table C-2.** The Association Parking Spaces are re-allocated as set forth in this Amendment and the Fifth Amended Table C-2 attached hereto. The Parking Space Expense Liability reflected in the Fifth Amended Table C-2 shall be the obligation of the Owner of the Unit to which the Parking Spaces are allocated. The attached Fifth Amended Table C-2 replaces and supersedes all prior such tables in the Declaration.

2. **Outdoor Parking Spaces.** As shown on the Second Amendment to the Map, the Association has established three (3) outdoor Parking Spaces. As set forth in the Fifth Amended Table C-2 attached hereto, Parking Space #33 is the Handicap Space, Parking Space #34 is for use by the Association and Parking Space #37 is the Association Service Space as required by the Town of Mountain Village.



3. **Handicap Parking Space.** As shown on the Second Amendment to the Map, and as set forth in the Fifth Amended Table C-2 attached hereto, the Association has established one (1) Handicap Parking Space as Parking Space #33.

4. **Deed Restricted Units and Parking.** As set forth in the Fifth Amended Table C-2 attached hereto, the three (3) Deed Restricted Units are hereby each assigned one (1) Parking Space as a Limited Common Element for the benefit of each such Unit, as follows:

Unit D202: Parking Space #11

Unit C202: Parking Space #12

Unit C201: Parking Space #13

5. **Overflow Parking Spaces.** The following seven (7) Parking Spaces are hereby designed as “Overflow Parking Spaces”:

Parking Space #9

Parking Space #19

Parking Space #32

Parking Space #33 (Handicap Space)

Parking Space #34

Parking Space #35

Parking Space #36

The priority of use for the Overflow Parking Spaces shall be as follows:

- a. Parking Space #33 shall be used by any parties requiring handicap parking.
- b. Parking Space #s 34 and 36 are designated primarily for Association use and shall thus be used as a last priority for overflow parking. These two (2) Parking Spaces may also be flagged and used for additional handicap parking from time to time if required. If required by any governmental authority, the Board reserves the right to move the Handicap Parking Space to another Overflow Parking Space.
- c. The following Units shall thereafter have first priority to each use one (1) of the available Overflow Parking Spaces: Units D101, D302, D301, D201, A101, C301, C302, C401, B202, B203, B303, B201, B301 and B302.
- d. The following Units shall thereafter have next priority to each use one (1) of the available Overflow Parking Spaces: Units D401, A102, A103, C501, C402 and B401.
- e. The following Units shall thereafter have next priority to each use one (1) of the available Overflow Parking Spaces: Units D202, C202 and C201.

6. **Overflow Parking Rules.** There is a need for a clear and consistent enforcement of parking regulations for Owners and their guests. There are a limited number of Parking Spaces, and as set forth herein, specified Parking Spaces are for the use of certain Units, and there are also priority of use rules.

- a. **Parking Policy.** The Board of Directors shall from time to time establish and update reasonable policies, rules and regulations ("**Parking Policy**") implementing and governing Parking Space use, including a system for application of the priority of use.
- b. **Long-Term Storage.** Owners may utilize the Limited Common Element (LCE) Parking Spaces that are specifically assigned to their Units for long-term vehicle storage. However, long-term vehicle storage is not permitted in the Overflow Parking Spaces. Long-term storage shall be defined for such period of time as may be established and revised by the Board in the Parking Policy.
- c. **No Personal Property.** Parking spaces are for vehicles only. No parking space may be used for storage of personal property.
- d. **Enforcement.** Management will first endeavor to notify the owner of a vehicle parked in violation of these rules, including leaving notes on the vehicle. However, after a reasonable period of time, Management may have the vehicle towed at the vehicle owner's expense, or booted. Management may also implement a system of issuing parking permits to track use.

7. **Tables C-1 and C-3.** Attached hereto is a Third Amended Table C-1 and a First Amended Table C-3, correcting certain scrivener's errors in Table C-1 and updated Table C-3 accordingly. Specifically, the storage area exchange between Units B401 and D302 was reflected on the December 27, 2016 First Amendment to Condominium Map, including the table on page two of said map amendment, but, Table C-1 and C-3 were not so updated. They are updated here. Unit B401 is gross 3172 sf, and Unit D302 is 2626 sf. In addition, Unit D401 is shown on the map amendment as being increased by the 145 sf former hallway to 3665 sf, plus 292 sf storage area, totaling 3957 sf, but the map amendment erroneously shows 3927 sf. The attached Third Amended Table C-1 and First Amended Table C-3 replace and supersede the chart on the map amendment and prior Tables so designated.

8. **Association Budget.** Declaration sec. 9.7 is struck and replaced with the following:

9.7. **Association Budget.** During the last three (3) months of each calendar year thereafter, the Board shall prepare or cause to be prepared an operating budget ("**Budget**") for the next fiscal year. The Budget shall provide the allocation of any surplus funds remaining from any previous Budget period. Within ninety (90) days after adoption of any proposed Budget for the Association, the Board shall mail, by ordinary first-class mail, or otherwise deliver, a summary of the Budget to all the Unit Owners and shall set a date for a meeting of the Unit Owners to consider the Budget. The meeting shall be not less than ten (10) nor more than fifty (50) days after the mailing or other delivery of the summary. Such meeting may, but need not be, concurrent with the annual meeting of the Members as provided in the Bylaws. The Budget shall be considered by the Owners at that

meeting whether or not a quorum of Owners is present and shall be deemed to be approved unless at least fifty-one percent (51%) of all Unit Owners (all Owners, not just Owners voting or present at the meeting) vote to veto the Budget. In the event that the proposed Budget is vetoed, the Budget last ratified by the Unit Owners shall be continued until such time as the Unit Owners ratify a subsequent Budget proposed by the Board.

9. **Other Terms.** Unless otherwise defined herein, capitalized terms defined in the Declaration shall have the same meaning herein. Except as specifically amended by this Sixth Amendment, all other terms and conditions of the Declaration shall remain in full force and effect.

**Association Certification:** The undersigned, as President of Cassidy Ridge Homeowners Association, Inc., a Colorado nonprofit corporation, hereby certifies that this Sixth Amendment to the Condominium Declaration for Cassidy Ridge Condominiums was unanimously approved by all of the Association Owners.

State of Colorado                    )  
  ) ss.  
County of San Miguel            )

Cassidy Ridge Homeowners Association, Inc., a Colorado nonprofit corporation

By: \_\_\_\_\_  
William Jensen, President

The foregoing signature acknowledged before me this \_\_\_\_\_ day of \_\_\_\_\_, 2018, by William Jensen, President, Cassidy Ridge Homeowners Association, Inc., a Colorado nonprofit corporation.

My commission expires: \_\_\_\_\_

Witness my hand and official seal.

\_\_\_\_\_  
Notary Public

**Third Amended Table C-1: Allocated Interests**

| <b>Unit</b>   | <b>Unit Square Footage<br/>(total area)</b> | <b>Undivided Interest in the Common<br/>Elements/Common<br/>Liability/Voting Rights<br/>Expense</b> |
|---------------|---|---|
| A101          | 3552  | 6.2687515%  |
| A102          | 3547  | 6.2599273%  |
| A103          | 4099  | 7.2341252%  |
| B201          | 1731  | 3.0549575%  |
| B202          | 1543  | 2.7231654%  |
| B203          | 1526  | 2.6931630%  |
| B301          | 1707  | 3.0126010%  |
| B302          | 1540  | 2.7178709%  |
| B303          | 1535  | 2.7090466%  |
| B401          | 3172  | 5.5981081%  |
| C201          | 1145  | 2.0207547%  |
| C202          | 1355  | 2.3913734%  |
| C301          | 2472  | 4.3627122%  |
| C302          | 2931  | 5.1727789%  |
| C401          | 2472  | 4.3627122%  |
| C402          | 2926  | 5.1639547%  |
| C501          | 3539  | 6.2458085%  |
| D101          | 3744  | 6.6076030%  |
| D201          | 2110  | 3.7238361%  |
| D202          | 1100  | 1.9413363%  |
| D301          | 2183  | 3.8526702%  |
| D302          | 2626  | 4.6344993%  |
| D401          | 3957  | 6.9835163%  |
| S-1           | 50  | 0.0882426%  |
| S-2           | 50  | 0.0882426%  |
| S-3           | 50  | 0.0882426%  |
|               |   |   |
| <b>Totals</b> | <b>56662</b>                                | <b>100.0000000%</b>   |

**Fifth Amended Table C-2: Parking Space Allocation and Parking Space Expense Allocation**

| <b>Parking Space</b> | <b>Parking Space Square Footage</b> | <b>Appurtenant Unit</b>         | <b>Parking Space Expense Liability</b> |
|----------------------|-------------------------------------|---------------------------------|--|
| 01                   | 162                                 | D401                            | 2.551582926%                           |
| 02                   | 174                                 | D401                            | 2.740589069%                           |
| 03                   | 174                                 | D101                            | 2.740589069%                           |
| 04                   | 162                                 | D302                            | 2.551582926%                           |
| 05                   | 162                                 | D301                            | 2.551582926%                           |
| 06                   | 249                                 | D201                            | 3.921877461%                           |
| 07                   | 192                                 | A102                            | 3.024098283%                           |
| 08                   | 165                                 | A102                            | 2.598834462%                           |
| 09                   | 165                                 | Association                     | 2.598834462%                           |
| 10                   | 165                                 | A101                            | 2.598834462%                           |
| 11                   | 165                                 | D202                            | 2.598834462%                           |
| 12                   | 177                                 | C202                            | 2.787840605%                           |
| 13                   | 177                                 | C201                            | 2.787840605%                           |
| 14                   | 165                                 | C301                            | 2.598834462%                           |
| 15                   | 165                                 | C302                            | 2.598834462%                           |
| 16                   | 200                                 | A103                            | 3.150102378%                           |
| 17                   | 162                                 | A103                            | 2.551582926%                           |
| 18                   | 162                                 | C401                            | 2.551582926%                           |
| 19                   | 162                                 | Association                     | 2.551582926%                           |
| 20                   | 162                                 | C501                            | 2.551582926%                           |
| 21                   | 162                                 | C501                            | 2.551582926%                           |
| 22                   | 162                                 | C402                            | 2.551582926%                           |
| 23                   | 172                                 | C402                            | 2.709088045%                           |
| 24                   | 187                                 | B202                            | 2.945345724%                           |
| 25                   | 176                                 | B203                            | 2.772090093%                           |
| 26                   | 162                                 | B303                            | 2.551582926%                           |
| 27                   | 162                                 | B201                            | 2.551582926%                           |
| 28                   | 162                                 | B301                            | 2.551582926%                           |
| 29                   | 162                                 | B401                            | 2.551582926%                           |
| 30                   | 176                                 | B401                            | 2.772090093%                           |
| 31                   | 173                                 | B302                            | 2.724838557%                           |
| 32                   | 162                                 | Association                     | 2.551582926%                           |
| 33                   | 162                                 | Association<br>(Handicap Space) | 2.551582926%                           |
| 34                   | 162                                 | Association                     | 2.551582926%                           |
| 35                   | 201                                 | Association                     | 3.165852890%                           |
| 36                   | 180                                 | Association                     | 2.835092140%                           |
| 37                   | 159                                 | Association<br>(Service Space)  | 2.504331391%                           |
| <b>Totals</b>        | <b>6349</b>                         |                                 | <b>100.000000000%</b>                  |

**First Amended Table C-3: Amenities Expense Allocation**

| <b>Unit</b>   | <b>Unit Square Footage<br/>(total area)</b> | <b>Amenities Expense Liability</b> |
|---------------|---|------------------------------------|
| A101          | 3552  | 6.713032960%                       |
| A102          | 3547  | 6.703583308%                       |
| A103          | 4099  | 7.746824917%                       |
| B201          | 1731  | 3.271469610%                       |
| B202          | 1543  | 2.916162685%                       |
| B203          | 1526  | 2.884033868%                       |
| B301          | 1707  | 3.226111279%                       |
| B302          | 1540  | 2.910492894%                       |
| B303          | 1535  | 2.901043242%                       |
| B401          | 3172  | 5.994859389%                       |
| C301          | 2472  | 4.671908074%                       |
| C302          | 2931  | 5.539386151%                       |
| C401          | 2472  | 4.671908074%                       |
| C402          | 2926  | 5.529936498%                       |
| C501          | 3539  | 6.688463865%                       |
| D101          | 3744  | 7.075899607%                       |
| D201          | 2110  | 3.987753251%                       |
| D301          | 2183  | 4.125718174%                       |
| D302          | 2626  | 4.962957363%                       |
| D401          | 3957  | 7.478454793%                       |
|               |   |                                    |
| <b>Totals</b> | <b>52912</b>                                | <b>100.000000000%</b>              |

**RESOLUTION OF THE TOWN COUNCIL  
OF MOUNTAIN VILLAGE, RESOLUTION APPROVING ALTERNATIVE PARKING  
REQUIREMENTS FOR LOT 165AB-R, CASSIDY RIDGE CONDOMINIUMS**

**RESOLUTION NO. 2018**

- A.** Cassidy Ridge Homeowners Association, Inc. (“Cassidy Ridge”), a Colorado corporation, has applied for an Alternative Parking Requirement pursuant to the Town’s Community Development Code (“CDC”).
- B.** Cassidy Ridge Condominiums consists of 20 condominiums, and 3 employee condominiums.
- C.** The Cassidy Ridge has authorized Joseph A. Solomon Esq. to pursue the approval of Alternative Parking Requirement which Joseph A. Solomon, Esq. has submitted to the Town (“Application”).
- D.** Cassidy Ridge Declarant had inadvertently sold three required parking spaces to unit owners prior to 2017 which brought the Cassidy Ridge out of compliance with town parking regulations of 1.5 spaces per each condominium unit.
- E.** Cassidy Ridge proactively submitted an Alternative Parking application to the town to remedy to compliance issue.
- F.** Cassidy Ridge provided a parking study which demonstrates precedent for a reduced parking requirement from 1.5 parking spaces for the three employee condominiums to 1 parking space requirement specifically for units D202, C202 and C201.
- G.** Cassidy Ridge has agreed to address, all conditions of approval of the Application imposed by Town Council.
- H.** The Parking Requirements per the CDC are shown in the table below:

| Zoning Designation   | Actual Units | Parking Space Per Unit | Total Parking Requirement |
|----------------------|--------------|------------------------|---------------------------|
| Condominium          | 20           | 1.5                    | 30                        |
| Employee Condominium | 3            | 1.5                    | 5                         |

Proposed Alternative Parking Requirement:

| Zoning Designation   | Actual Units | Alternate Parking Space Per Unit | Total Parking Requirement |
|----------------------|--------------|----------------------------------|---------------------------|
| Condominium          | 20           | 1.5 (no change)                  | 30                        |
| Employee Condominium | 3            | 1                                | 3                         |

- I.** The proposed amended declaration also establishes a tiered priority use of the seven overflow HOA parking spaces for Cassidy Ridge which include use by the employee condominiums units D202, C202 and C201. The overflow parking spaces are identified as amendment #5 on page 2 of the amended declarations. The priority of use is established at subitems a-e. Cassidy Ridge affirms within the established hierarchy outlined in the declaration amendment, the employee condominiums can each use one overflow parking space.
- J.** The Town Council finds that the Alternative Parking Requirement meets the criteria for decision set forth in Section 17.5.8.A.6 of the CDC as follows:
1. The application provided a parking study consistent with the criteria for review.
  2. The Alternative Parking Requirements shall be sufficient to meet the parking demand for the proposed uses; and
  3. The Alternative Parking Requirements are not detrimental to the public health, safety and welfare.

**NOW, THEREFORE, BE IT RESOLVED THAT THE TOWN COUNCIL HEREBY APPROVES THE ALTERNATIVE PARKING REQUIREMENT AS SHOWN IN EXHIBIT A AND AUTHORIZES THE MAYOR TO SIGN THE RESOLUTION SUBJECT TO THE FOLLOWING CONDITIONS:**

1. An amended condominium map and associated declarations must be recorded concurrent with this approval to the satisfaction of the town illustrating the revised parking configuration as represented in this application and other parking improvements demonstrated on the proposed revised condominium map amendment.
2. Any amendments to the declarations cannot contravene this approval without going through required town processes.
3. The applicants will be expected to complete any and all necessary interior and exterior parking improvements within eight (8) months of this approval and seek necessary town design, development or building permit applications to have those improvements approved and completed consistent with the representations made at this hearing and recorded with the condominium map amendment.

#### **Section 1. Resolution Effect**

- A.** This Resolution shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the resolutions repealed or amended as herein provided and the same shall be construed and concluded under such prior resolutions.
- B.** All resolutions, of the Town, or parts thereof, inconsistent or in conflict with this Resolution, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

#### **Section 2. Severability**

The provisions of this Resolution are severable and the invalidity of any section, phrase, clause or portion of this Resolution as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Resolution.

#### **Section 3. Effective Date**



This Resolution, with its stated conditions and contingencies, shall become initially effective on December 13, 2018 (the “Effective Date”) as herein referenced throughout this Resolution.

**Section 4. Public Meeting**

A public meeting on this Resolution was held on the 13<sup>th</sup> day of December, 2018 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

**Approved** by the Town Council at a public meeting held on December 13, 2018

**Town of Mountain Village, Town Council**

By: \_\_\_\_\_  
Laila Benitez, Mayor

**Attest:**

By: \_\_\_\_\_  
Jackie Kennefick, Town Clerk

Approved as to Form:

\_\_\_\_\_  
James Mahoney, Assistant Town Attorney



**COMMUNITY DEVELOPMENT DEPARTMENT  
PLANNING DIVISION**

455 Mountain Village Blvd.  
Mountain Village, CO 81435  
(970) 728-1392

**Agenda Item 18**

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**TO:** Town Council

**FROM:** Sam Starr, Planner

**FOR:** Town Council meeting on December 13<sup>th</sup>, 2018

**DATE:** December 6<sup>th</sup>, 2018

**RE:** Consideration of a Resolution Approving a Right of Way Encroachment for Portions of an Improved Driveway and Shoring/Soil Nails that Benefits Lot 359, 116 Rocky Road

---

**PROJECT GEOGRAPHY**

**Legal Description:** Lot 359

**Address:** 116 Rocky Road

**Applicant/Agent:** Narcis Tudor Architects/Koenig Construction

**Owner:** 108 Percent, LLC

**Zoning:** Single Family

**Existing Use:** Vacant Lot

**Proposed Use:** Single Family

**Lot Area:** 0.65 acres

**Adjacent Land Uses:**

- **North:** Single-Family
- **South:** Single-Family
- **East:** Single-Family
- **West:** Single-Family

**ATTACHMENTS**

- **Exhibit A:** Lot 359 Plans showing the driveway and Right of Way Encroachments
- **Exhibit B:** Draft Right of Way Encroachment Agreement
- **Exhibit C:** Resolution

**BACKGROUND**

The applicant has submitted a Class 2 Design Review Process development application in accordance with the Community Development Code (CDC). Staff have elevated this to a class 5 since the Town owns the Rocky Road Road Right-of-Way, and Town Council is allowed to grant revocable encroachments at its sole discretion. The applicant is seeking the approval of a driveway apron and subterranean micropile shoring nails in the Rocky Road Road Right-of-Way in front of and integral to, the single-family home on Lot 359. The DRB approved the single-family home on July 12, 2018; following DRB approval, staff received minor revisions to the home and driveway once the civil engineering plans were perfected because of the constraints posed by both topography and lot size.

## **STAFF ANALYSIS**

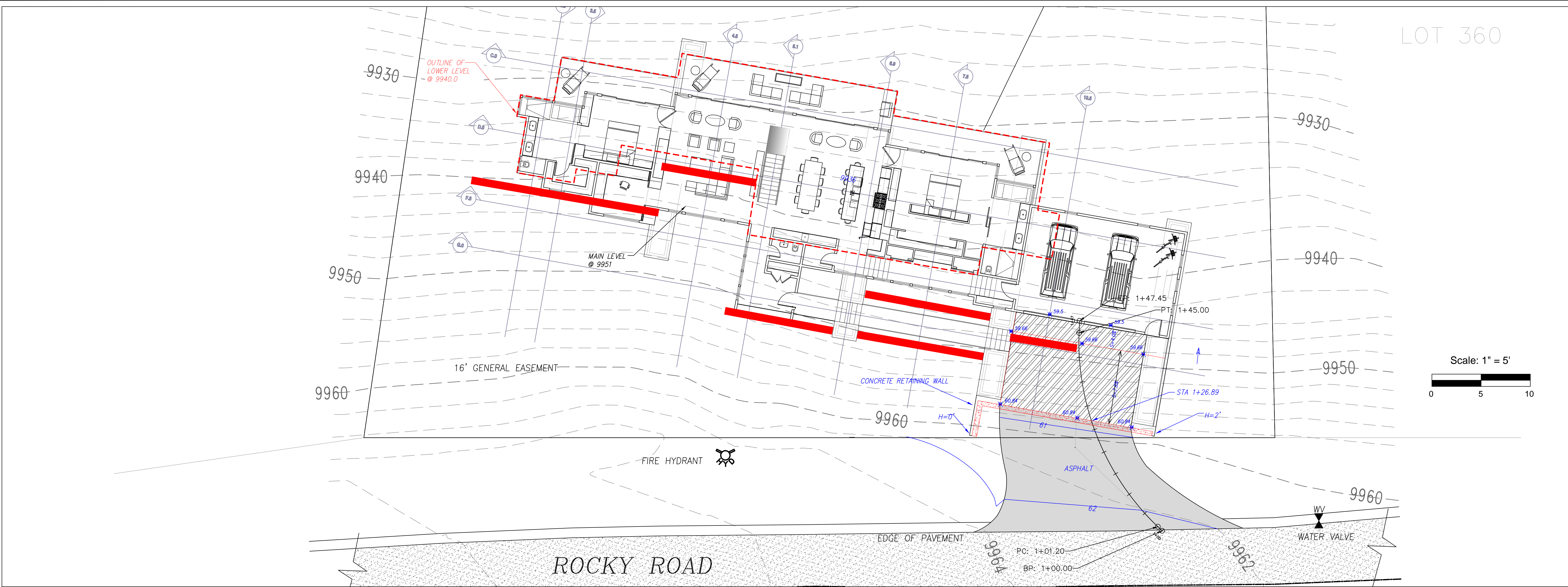
With the building permit submittal and revised civil drawings, the applicants realized they needed additional subgrade work to occur in order to complete the driveway design. Public Works has no concern regarding this request. Considering the site constraints staff is supportive of the application. Micropiles in the right of way will only reinforce and better support the road and private driveway construction.

## **RECOMMENDATION**

Staff recommends the Town Council approve the requested encroachment into Rocky Road Road Right-of-Way, with the following proposed motion:

*“I move to approve a resolution for a revocable encroachment agreement into the Rocky Road Road Right-of-Way for a driveway apron, and shoring nails for the adjacent single-family residence located on Lot 359.”*

*This motion is based on evidence and testimony provided at a public hearing in accordance with the Community Development Code on December 13, 2018.*

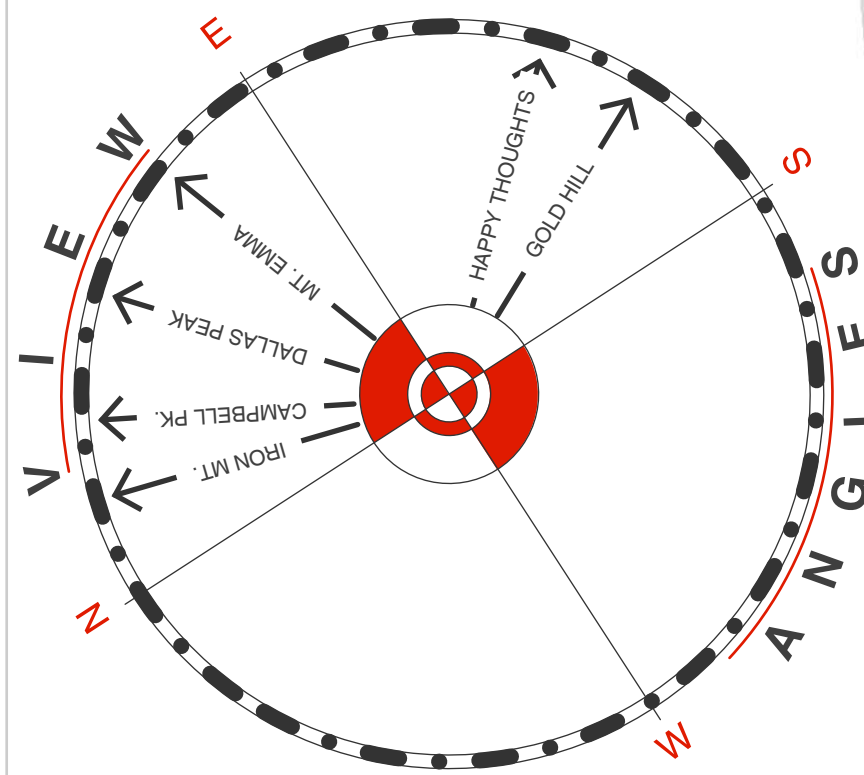




EXISTING TREE LEGEND

| SYMBOL | DESCRIPTION                         |
|--------|-------------------------------------|
|        | EXISTING FIR TREE                   |
|        | EXISTING SPRUCE TREE                |
|        | EXISTING ASPEN TREE                 |
|        | EXISTING ASPEN TO BE REMOVED        |
|        | EXISTING SPRUCE   FIR TO BE REMOVED |

NOTE: SEE SURVEY FOR CALIPER SIZES



APPROX. 10' WIDE CONSTRUCTION  
EQUIPMENT ACCESS & SEWER  
LINE LOCATION

EQUIPMENT  
ACCESS

SELECTIVE TREE  
REMOVAL FOR  
UTILITY LINES

LOT 359

S 22°03'15" W 152.57'  
16' GENERAL EASEMENT

BUILDING FOOTPRINT  
SUSPENDED OVER TOPOGRAPHY  
BETWEEN STONE BEARING  
WALLS - REFER TO ELEVATIONS

ROCKY ROAD

SNOWFIELD  
DRIVE

1 TREE CLEARING PLAN  
SCALE: 1/8" = 1'-0"

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submissions  
10.18.2017 DRC WORKSESSION  
02.06.2018 PRELIMINARY BID SET  
05.10.2018 DRB 1  
06.12.2018 BID SET  
06.27.2018 DRB FINAL

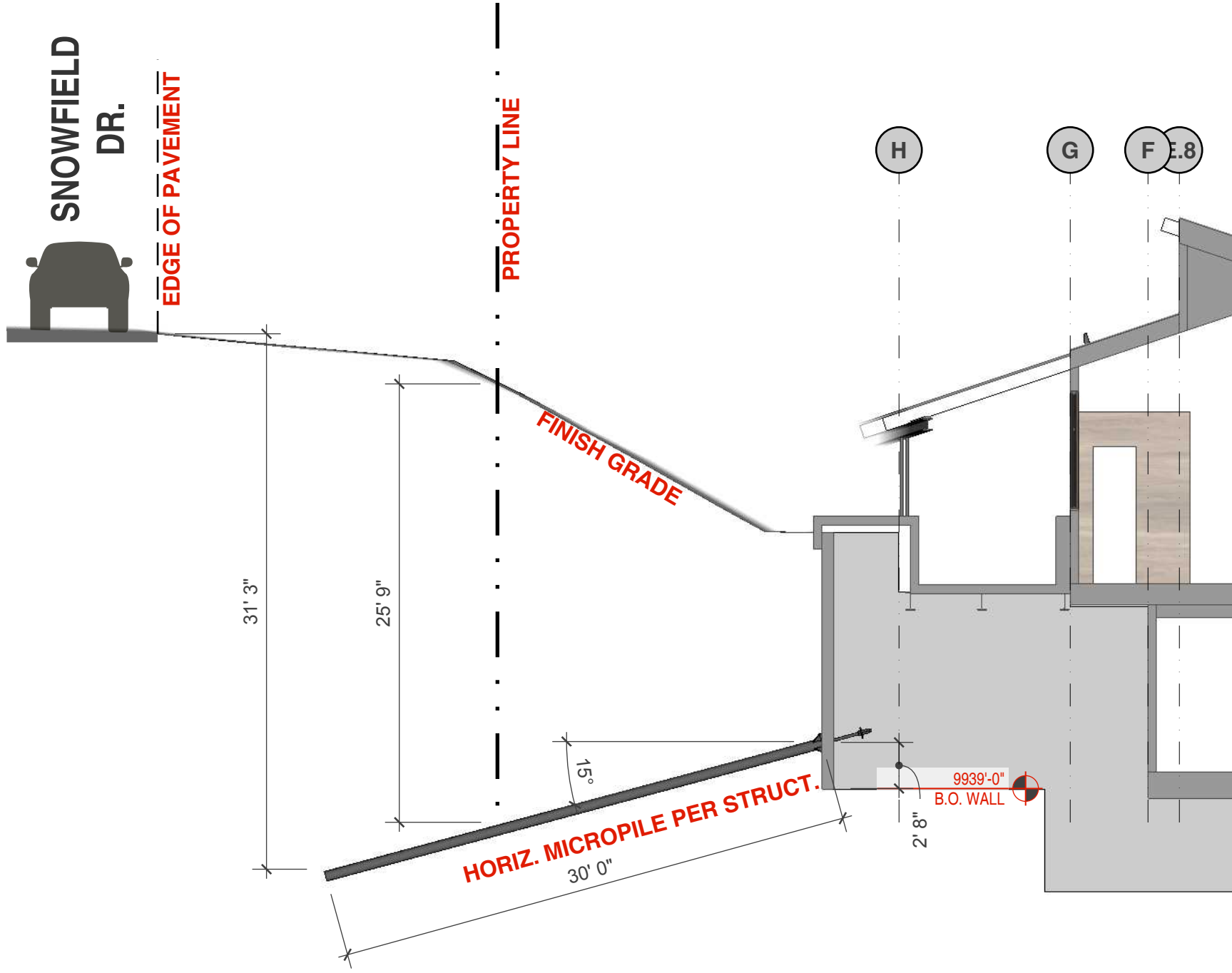
NOT FOR  
CONSTRUCTION

project  
**L359**  
MOUNTAIN  
VILLAGE  
COLORADO 81435

phase  
**TREE  
CLEARING  
PLAN**

sheet  
**A1.1**  
A1.1\_Site\_L359 | Printed: 06.29.2018

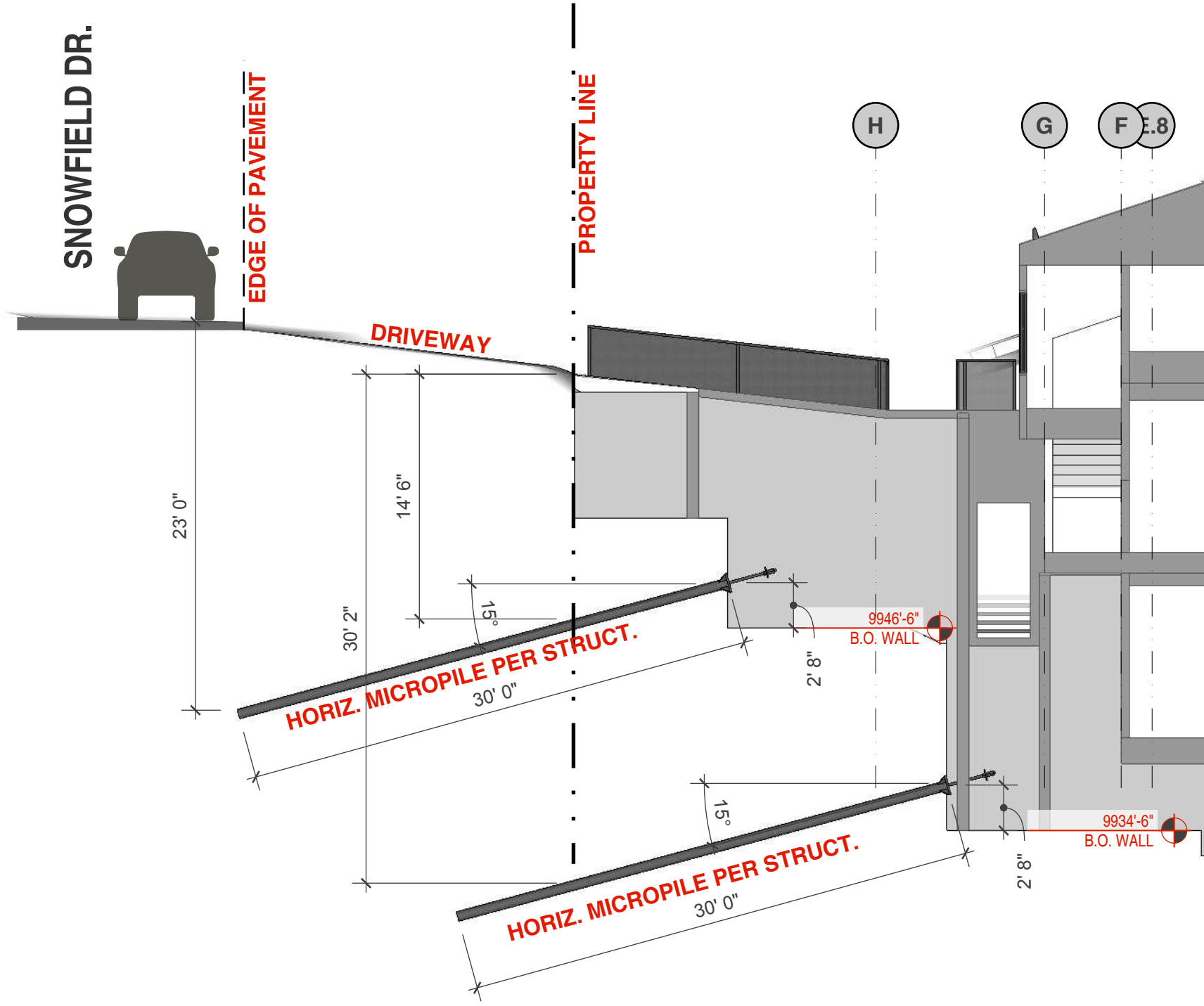




# LOT 359; MICROPILES AT GRID 7

11.09.2018 RIGHT OF WAY ENCROACHMENT EXHIBITS

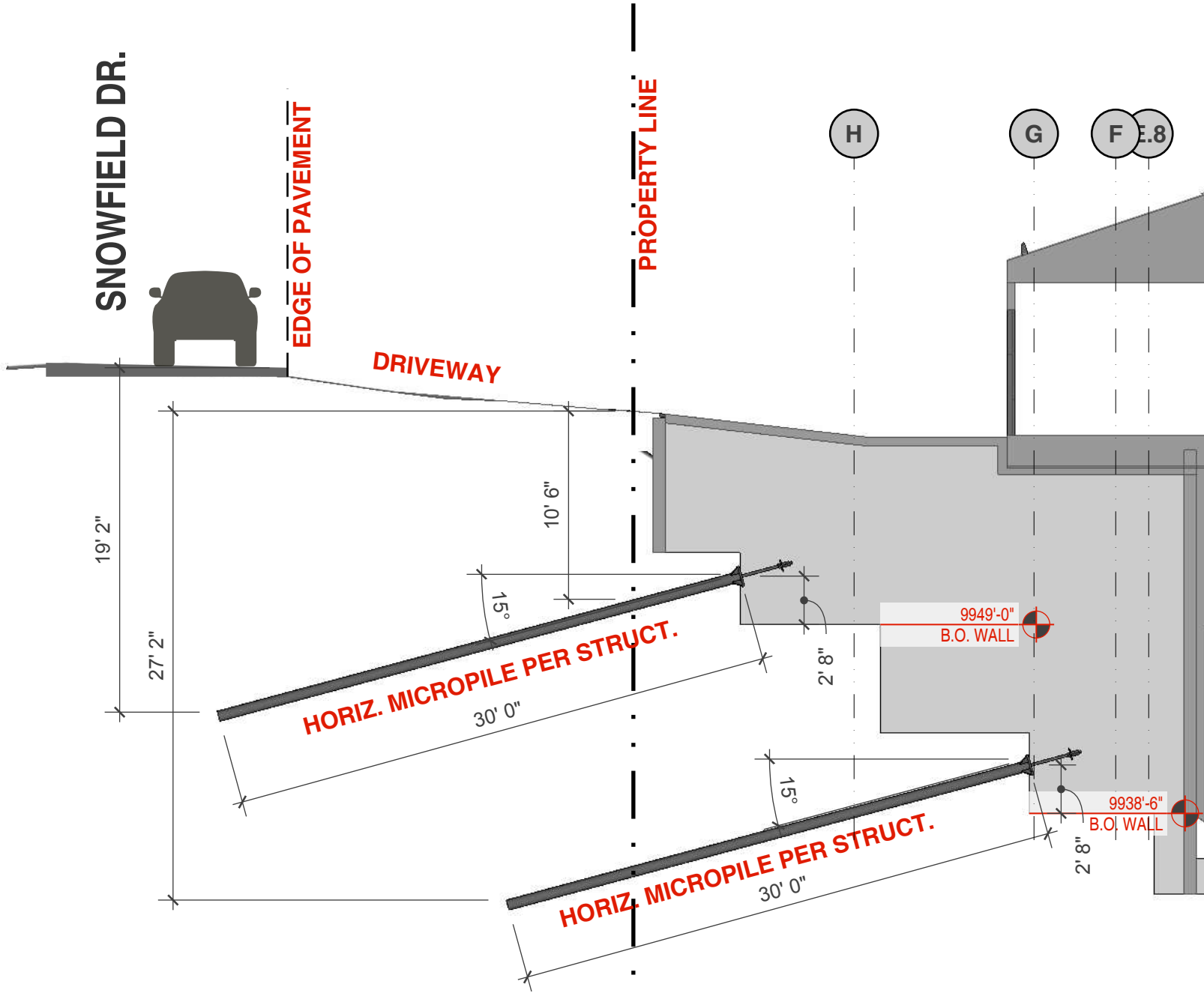
SCALE: 1/8" = 1'-0"



# LOT 359; MICROPILES AT GRID 10

11.09.2018 RIGHT OF WAY ENCROACHMENT EXHIBITS

SCALE: 1/8" = 1'-0"



# LOT 359; MICROPILES AT GRID 11

11.09.2018 RIGHT OF WAY ENCROACHMENT EXHIBITS

SCALE: 1/8" = 1'-0"





455 Mountain Village Boulevard • Mountain Village, CO 81435 • Phone 970-369-8242 • Fax 970-728-4342

## ROAD RIGHT OF WAY AGREEMENT

The Town of Mountain Village (Town) hereby grants the Owner, 108 Percent, LLC, an encroachment into the southern General Easement and Rocky Road Road Right of Way for a driveway apron and subterranean soil nails on Lot 359, 116 Rocky Road in Mountain Village.

Development within the Road Right of Way shall be performed at the Owner's sole risk and expense. Should the Town require the road for any purpose deemed necessary in its/their sole and absolute discretion, including but not limited to, those uses set forth in Community Development Code, the Town reserves the right to interrupt Owner's use on the Road Right of Way. Any costs associated with reestablishing Owner's use of the Road Right of Way shall be the sole responsibility of the Owner.

Owner hereby agrees to indemnify and hold harmless the Town from any and all liability for loss, injury, damage or otherwise (including reasonable fees) arising out of or in any way either directly or indirectly resulting from the allowed encroachment and the use associated therewith.

Executed on this \_\_\_\_\_ day of \_\_\_\_\_, 2018

Town of Mountain Village

By: \_\_\_\_\_  
Laila Benitez, Mayor, Town of Mountain Village

Attest:

Approved as to form:

\_\_\_\_\_  
James Mahoney, Assistant Town Attorney

\_\_\_\_\_  
Jackie Kennefick, Town Clerk

By: \_\_\_\_\_  
Steve Chiechuch dba 108Percent, LLC, Owner



**Town of Mountain Village  
Road Right of Way Agreement**

As an authorized representative of the Town of Mountain Village, Public Works Department, I have reviewed the Site Plan for Lot 359, 116 Rocky Road and have determined we do not currently use nor do we, at this time, have plans to use the affected portion of the southern General Easement and Rocky Road Road Right of Way depicted in Exhibit A and have no objection (from a standpoint with regards to Utilities) to granting the Owner (s) of Lot 359, 116 Rocky Road and/or assigns permission for encroachment in to the General Easement/Road Right of Way, as shown attached hereto, that allows for a driveway apron and subterannean soil nails the Rocky Road Road Right of Way.

Town of Mountain Village, a municipal corporation and  
Political subdivision of the State of Colorado:

Approved by: \_\_\_\_\_  
Finn Kjome, Public Works Director Town of  
Mountain Village

Date: \_\_\_\_\_

**RESOLUTION OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO TOWN COUNCIL  
APPROVING A REVOCABLE ENCROACHMENT AGREEMENT INTO THE ROCKY ROAD  
RIGHT-OF-WAY FOR A DRIVEWAY APRON AND MICROPILE SHORING NAILS FOR  
THE ADJACENT SINGLE-FAMILY RESIDENCE LOCATED ON LOT 359**

**RESOLUTION NO. 2018-1213-\_\_**

**RECITALS:**

- A. The Town of Mountain Village (“Town”) is the owner of record of real property described as the Rocky Road Way Right-of-Way; and,
- B. 108 Percent, LLC (“Owners”) is the owner of record of real property described as Lot 359;
- C. Right-of-way encroachments are a discretionary allowance of the Town Council; and
- D. The proposed revocable encroachment is needed to allow for the new driveway apron and subterranean shoring nails; and,
- E. The Town Council conducted a public meeting on December 13, 2018.

**Now, Therefore, Be It Resolved** that the Town Council hereby approves a revocable encroachment in the Rocky Road Right-of-Way as set forth in Exhibit A with a condition that the Planning Division staff prepares a revocable encroachment agreement for execution by the Town Manager and the Owner.

**Section 1. Resolution Effect**

- A. This Resolution shall have no effect on pending litigation, if any, and shall not operate as an abatement of any action or proceeding now pending under or by virtue of the resolutions repealed or amended as herein provided and the same shall be construed and concluded under such prior resolutions.
- B. All resolutions, of the Town, or parts thereof, inconsistent or in conflict with this Resolution, are hereby repealed, replaced and superseded to the extent only of such inconsistency or conflict.

**Section 2. Severability**

The provisions of this Resolution are severable and the invalidity of any section, phrase, clause or portion of this Resolution as determined by a court of competent jurisdiction shall not affect the validity or effectiveness of the remainder of this Resolution.

**Section 3. Effective Date**

This Resolution shall become effective on December 13, 2018 (the “Effective Date”) as herein referenced throughout this Resolution.

**Section 4. Public Meeting**

A public meeting on this Resolution was held on the 13<sup>th</sup> day of December, 2018 in the Town Council Chambers, Town Hall, 455 Mountain Village Blvd, Mountain Village, Colorado 81435.

**Approved** by the Mountain Village Town Council at a public meeting on December 13<sup>th</sup>, 2018

**Town of Mountain Village, Town Council**

By: \_\_\_\_\_  
Laila Benitez, Mayor

**Attest:**

By: \_\_\_\_\_  
Jackie Kennefick, Town Clerk

**Approved as to form:**

By: \_\_\_\_\_  
James Mahoney, Assistant Town Attorney



**To:** Mountain Village Town Council

**Date:** December 6, 2018

**From:** Heather Knox & Kim Wheels, EcoAction Partners

**RE:** Mountain Village Greenhouse Gas Inventory

---

**EcoAction Partners mission is to track regional GHG emissions and coordinate programs that reduce energy and waste.**

In May 2018, the Town of Mountain Village contracted with EcoAction Partners to create a Mountain Village-specific Greenhouse Gas Inventory. Working from the baseline regional San Miguel and Ouray County GHG Inventory that EcoAction Partners manages and updates annually, EcoAction Partners modified the calculations to focus on Mountain Village-specific data to create the results in the report. This inventory was developed using Mountain Village governmental, business and community utility data, as well as values for food, waste, transportation, and other emissions sources, gathered from a variety of points for year-end 2017.

EcoAction Partners is pleased to share the following report with the Mountain Village Town Council. Thank you for your interest in GHG emissions tracking with achieving emissions reductions as the overarching goal. Mountain Village is a crucial and integral partner in achieving region-wide GHG emissions reduction goals. EcoAction Partners appreciates your ongoing engagement and efforts to create a sustainable future.

\*\*\*

EcoAction Partners is a sustainability organization, formed in 2009, focused on reducing Greenhouse Gas (GHG) emissions in the greater San Miguel County region by promoting energy efficiency and renewable energy projects, and tracking progress toward reduction goals. Programs are focused on energy and waste reduction, as well as other sustainable practices. EcoAction Partners is our region's resource for collecting, analyzing and reporting on greenhouse gas emissions data for government jurisdictions and the region.

# **Mountain Village 2017 Greenhouse Gas Inventory Report**

**Prepared by EcoAction Partners  
for the Town of Mountain Village**

**DRAFT for Town Council: December 6, 2018**

## **Overview:**

In 2018, the Town of Mountain Village contracted with EcoAction Partners to create a Mountain Village-specific Greenhouse Gas Inventory. Working from the baseline regional San Miguel and Ouray County GHG Inventory that EcoAction Partners manages and updates annually, EcoAction Partners modified the calculations to focus on Mountain Village specific data to create the results shown in this report.

## **History:**

The regional GHG Inventory was initially developed by the University of Colorado at Denver with data collection input from EcoAction Partners. It was funded through a matching grant in which Mountain Village, Telluride, San Miguel County, Ridgway, City of Ouray and Ouray County each contributed \$1000. The calculations are in accordance with ICLEI protocol established by 2010. Since then it has been updated to align with the subsequent “Global Protocol for Community-Scale Greenhouse Gas Emission Inventories”.

Mountain Village adopted a goal to reduce overall GHG emissions 20% by 2020, from 2005 baseline levels, however our regional GHG and energy-use baseline began to be tracked in 2010. Thus progress toward this goal is determined based on data from 2010 forward.

## **Shared regional resources:**

As part of the analysis, Mountain Village desired clear understanding of how GHG emissions associated with shared regional resources were allocated between jurisdictions. Thus, EcoAction Partners created a summary of how these resources have been allocated in the past and coordinated a meeting of representatives from Mountain Village, Telluride, San Miguel County, and Telluride Ski & Golf, to review and discuss allocations for each of these resources. The agreed-upon outcome for each of these are detailed in Appendix A. The resources discussed include:

- Regional airports
- Waste Water Treatment Plant
- Gondola
- Telluride Ski and Golf’s utilities including water use
- Festival impacts
- Transit services



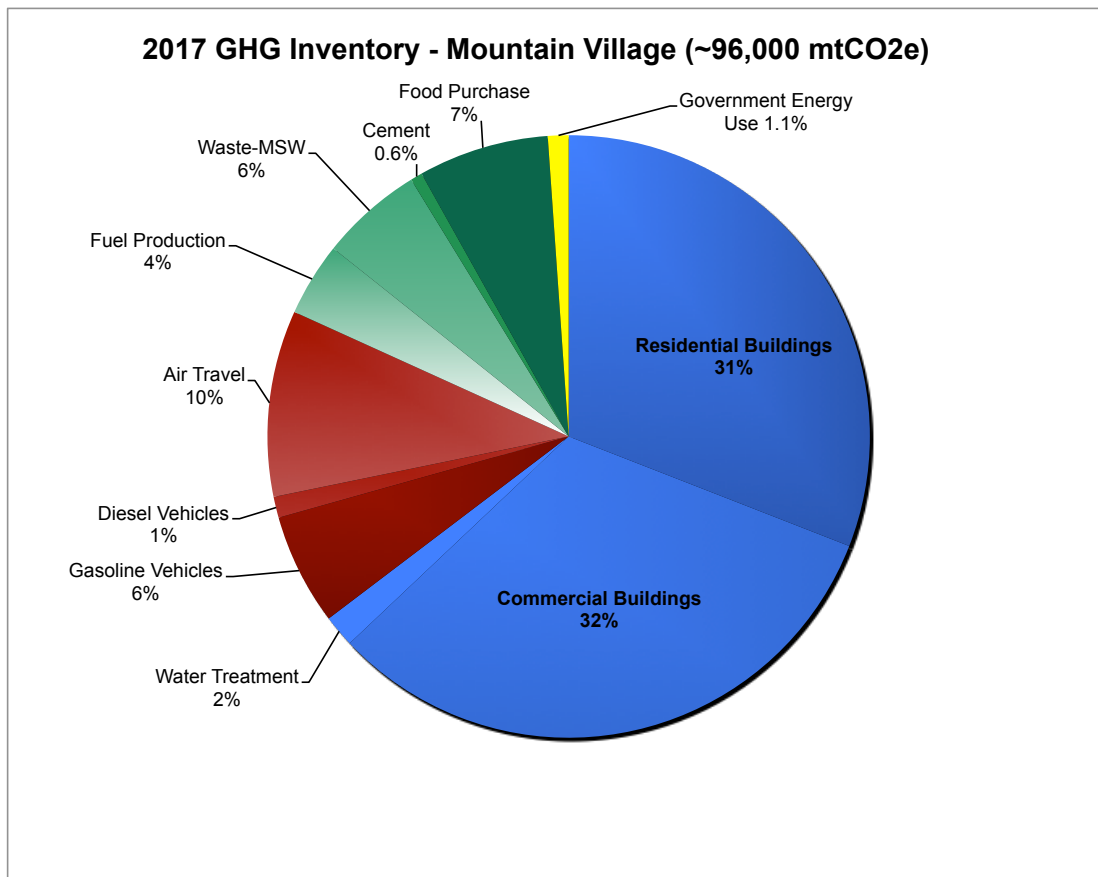
## 2017 Mountain Village GHG Inventory Results

Mountain Village's total GHG emissions for 2017 were approximately 96,000 mtCO<sub>2</sub>e (metric tons of carbon dioxide equivalent).

Equivalencies:

- 96,000 mtCO<sub>2</sub>e is equivalent to over 105,000,000 pounds of coal burned.
- 96,000 mtCO<sub>2</sub>e is also equivalent to the energy used by 10,366 average U.S. homes in one year. (MV has 1675 residences)
- 96,000 mtCO<sub>2</sub>e is the amount of carbon that can be sequestered by just over 113,000 acres of U.S. forests in a year.

The detailed pie chart below breaks those emissions down per category, explained further below the pie chart. See Appendices for more detailed explanation of allocation per jurisdiction and calculation methodologies.



- Government Energy Use – Electricity and natural gas use by Town of Mountain Village government, including building energy use, streetlights, town plaza snowmelt, and other exterior uses. Note: Gondola electricity use is 100% offset by SMPA Green Blocks, so Gondola electricity use does not contribute to GHG emissions. Gondola natural gas use does contribute toward TMV GHG emissions.
- Residential Buildings – electricity and natural gas use for homes, including exterior lighting, snowmelt systems, and patio fireplaces. Renewable electricity associated with net-metered solar systems, SMPA solar farm purchases, and Green Blocks offsets decrease the emissions associated with residential building emissions.
- Commercial Buildings– electricity and natural gas use for commercial buildings and other use, including exterior lighting, snowmelt systems, patio fireplaces, and Mountain Village ski area operations. Renewable electricity associated with net-metered solar systems, SMPA solar farm purchases, and Green Blocks offsets decrease the emissions associated with commercial building emissions.

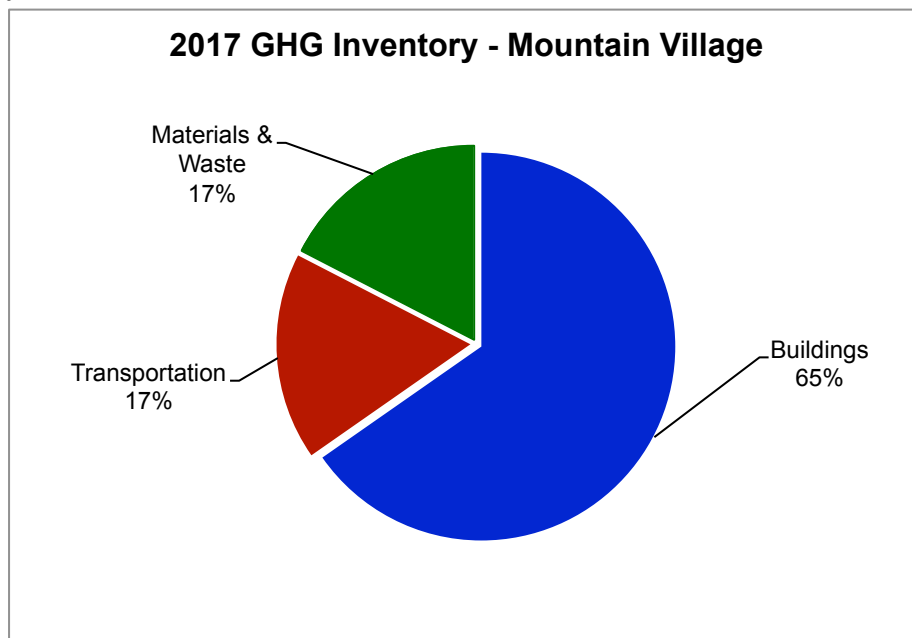
- Water Treatment – Electricity used by Town of Mountain Village for treatment and pumping of water
- Gasoline Vehicles – Emissions from gasoline vehicles
- Diesel Vehicles – Emissions from diesel vehicles
- Air Travel – Emissions associated with airplane fuel & enplanements at Telluride Airport & Montrose Regional Airport. (for allocations, See Appendix A)
- Fuel Production – Processing emissions associated with gasoline and diesel fuel before the fuel enters vehicles
- Waste – Emissions associated with Municipal Solid Waste taken to landfill to decompose
- Cement – Emissions associated with cement for Mountain Village, based on Colorado’s total economy
- Food Purchase – Emissions calculated based on Mountain Village’s total population of census and visitors

#### Additional Items:

These items contribute to reducing MV’s GHG emissions and thus reduced the overall total value to 96,000 mtCO<sub>2</sub>e, however they are too small to depict in the above pie chart:

- Open Space Carbon Sequestration – Mountain Village’s dedicated open space is a mixture of grasslands, wetlands and mixed forest. All of these areas sequester carbon and thus reduce GHG emissions by a total of approximately 0.31 mtCO<sub>2</sub>e, or 0.3% of MV’s total GHG Inventory.
- SMPA Community Solar Farm – Mountain Village’s total participation in the community solar farm is the equivalent of 0.16 mtCO<sub>2</sub>e, or 0.2% of MV’s total GHG Inventory.

#### Simplified pie chart

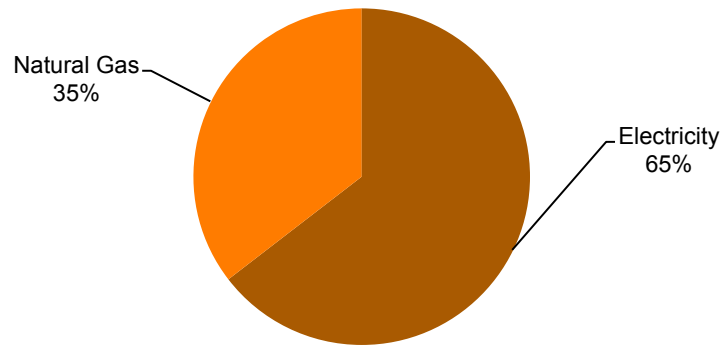


The pie chart above simplifies the Mountain Village Inventory by showing 3 main categories:

1. Buildings – 65%
2. Transportation – 17%
3. Materials & Waste – 17%

Clearly, building energy consumption is the largest category of GHG emissions. The next pie chart shows just the Building emissions portion of the above pie chart (government, residential, & commercial combined) broken down per utility:

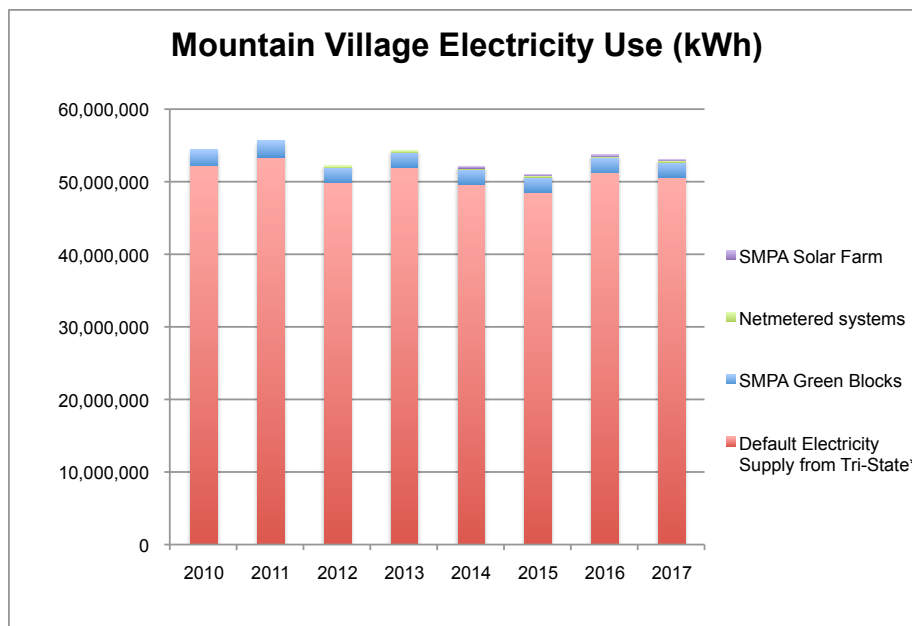
2017 Mountain Village Building Emissions by Source



Electricity emissions are impacted by overall usage and the emissions factor, which reflects the amount of renewable energy that is part of our overall electricity mix. This value is provided to SMPA from Tri-State annually, and has been steadily decreasing since 2010, from 2.12 to 1.776 lb-CO<sub>2</sub>e/kWh.

Natural gas emissions are also impacted by overall usage and the emissions factor, which is determined how the natural gas is produced. In 2010, Source Gas provided this factor at 5.4 kg-CO<sub>2</sub>e/therm. For 2017, the natural gas emissions factor was provided by Black Hills at 5.33 kg-CO<sub>2</sub>e/therm.

Natural gas and electricity data is provided annually from the utility companies, broken down by jurisdiction. It's accurate data that is easy to track and analyze progress toward reduction goals. Mountain Village's electricity and natural gas usage have been tracked since 2010, with analysis presented annually by EcoAction Partners to Town Council. The following graphs were presented in July of 2018:



*\*Default Electricity Supply from Tri-State Generation & Transmission Association, Inc. - Tri-State reports that 30% of this comes from a renewable energy source.*

Electricity use associated with MV's SMPA community solar farm purchases, net-metered solar systems, and SMPA Green Blocks offsets do not contribute to MV's GHG emissions. Electricity emissions in the pie charts are associated with Mountain Village's "Default Electricity Supply from Tri-State" which is over 50,000,000 kilowatt-hours annually. Notable is that overall use has decreased since 2010, despite an increase in people,

buildings, and overall economy. Continuing to increase renewable energy in our electricity mix and decrease electricity use through conservation and efficiency will continue to reduce electricity-related emissions.

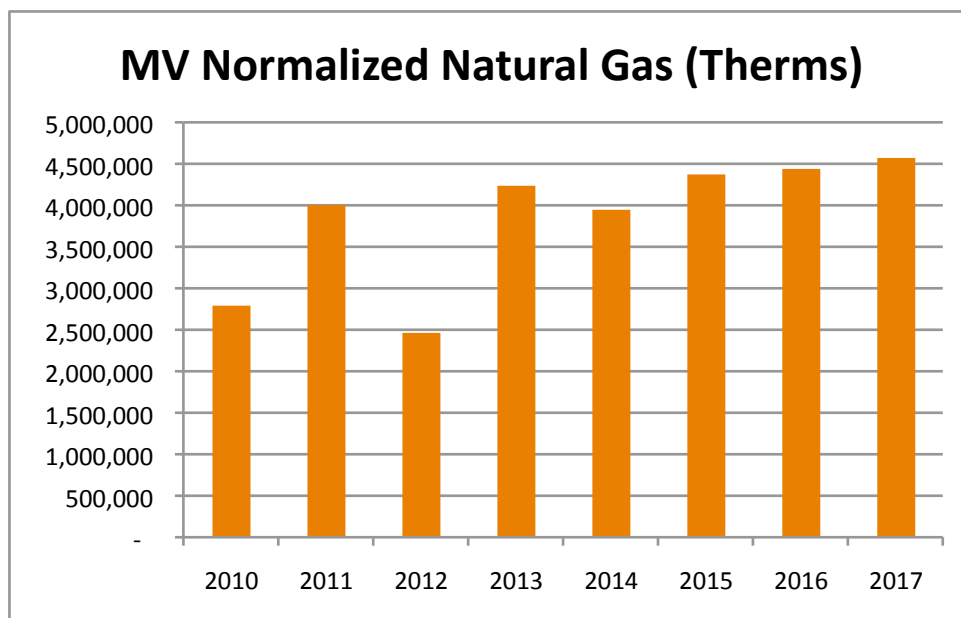
#### Mountain Village Electricity GHG emissions:

GHG emissions associated with the “Default Electricity” consumed is calculated using the Tri-State emissions factor for each year.

2010 – 52,191,724 kWh produced 50,300 mtCO<sub>2</sub>e

2017 – 50,622,946 kWh produced 41,000 mtCO<sub>2</sub>e

Thus, since 2010, MV has seen an 18.5% reduction in emissions from electricity use.



Natural gas use has been steadily increasing, when adjusted to account for varying winter temperatures. This increase is in line with increased building and snowmelt square footage being constructed in Mountain Village. Overall natural gas use can be reduced through efficiency and conservation measures, addressing new construction through energy efficient building codes and existing buildings through implementing Energy Conservation Measures, such as weatherization, increasing insulation, and improving tuning mechanical heating systems and controls.

#### Mountain Village Natural Gas GHG emissions:

(In 2010, some of MV’s natural gas use was assigned by Source Gas to San Miguel County, resulting in an inaccurate baseline for Mountain Village. Thus, 2011 data is used for baseline purposes.) It is important to note that actual natural gas use is greatly influenced by temperature and snowfall from year to year, influencing actual related GHG emissions. Thus, normalized natural gas use (adjusted for temperature variations) is used to calculate GHG emissions associated with natural gas consumption:

2011 – 4,006,797 therms produced 21,600 mtCO<sub>2</sub>e

2017 – 4,573,998 therms produced 24,400 mtCO<sub>2</sub>e

Thus, an 11.5% increase in natural gas related emissions is seen comparing 2011 to 2017.

### **Per Capita & Comparison Discussion:**

Many questions have arisen around analyzing, tracking and comparing GHG emissions on a per population basis. There are many factors to consider in doing so:

- Mountain Village's GHG emissions goal of 20% reduction by 2020 is not based on per capita emissions, but total overall emissions.
- Community GHG Inventories typically follow the GPC protocol (Global Protocol for Community-Scale Greenhouse Gas Emissions Inventories), however calculation methodologies selected for each are based on data available, so no two communities inventories are calculated exactly the same. Specific benchmarks that can be identified as comparable between communities are listed in the table below, but not all are provided in other community's GHG Inventory reports.
- In a resort community such as Mountain Village, some emissions categories are appropriate to analyze per capita, while others are influenced greatly by part-time residents and visitor population. Others are somewhere in between. Thus, the most fair "per person" analysis would be to calculate these emissions on a per category basis, not for overall total GHG emissions.

Comparisons (also refer to Local Benchmark Comparison table below):

- Mountain Village's per capita emissions in 2017 were 68.4 mtCO<sub>2</sub>e/capita.
- Mountain Village's emissions per population including visitors were 26.2 mtCO<sub>2</sub>e/person.
- Telluride's emissions in 2017 were 28.6 mtCO<sub>2</sub>e/capita.
- Telluride's emissions per population including visitors were 12.5 mtCO<sub>2</sub>e/person.
- For another perspective in comparing to Aspen, the combined Telluride & Mountain Village values are 41.5 mtCO<sub>2</sub>e/capita & 17.2 mtCO<sub>2</sub>e/person.

Aside from Telluride, Aspen is likely the most comparable town to Mountain Village that has recently completed a GHG Inventory. While Aspen's report did not show any of the comparable benchmarks to the "Local Benchmark Comparison" table below, a few noteworthy comparable aspects to this Mountain Village GHG Inventory are listed here:

- The City of Aspen's 2014 GHG Inventory reports total emissions of 394,341 mtCO<sub>2</sub>e.
- Aspen's population within Emissions Inventory Boundary was 8,427 residents, so on a per capita analysis, the City's emissions are 46.8 mtCO<sub>2</sub>e/capita
- Aspen's electricity is provided by Aspen Electric, which sourced 75% renewable electricity in 2014 (it has since increased to 100%), and Holy Cross Electric, which reports 25% of its electricity is from renewable sources. The resulting joint electric profile is 70% renewable energy.
- 100% of ski area emissions associated with electricity and natural gas used to run lifts and facilities on Aspen Mountain, Aspen Highlands, and Buttermilk ski areas are included in the Aspen GHG Inventory
- 100% of Aspen airport emissions are included in the Aspen GHG Inventory. Aspen's airport emissions have increased 15% since first reported in 2004.
- Aspen's report uses a more detailed commuter analysis than the MV GHG Inventory and assigns 50% of total vehicle miles traveled of commuter trips to Aspen.
- Aspen's GHG Inventory does not include emissions associated with food consumption, fuel production, or cement use.
- Aspen's long-term reduction targets are 30% below 2004 levels by the year 2020 and 80% below those levels by 2050.

The pie chart below depicts sources of Aspen's GHG emissions as tracked in the City's inventory. By comparing it to Mountain Village's pie chart, the differences in emissions tracked are evident.

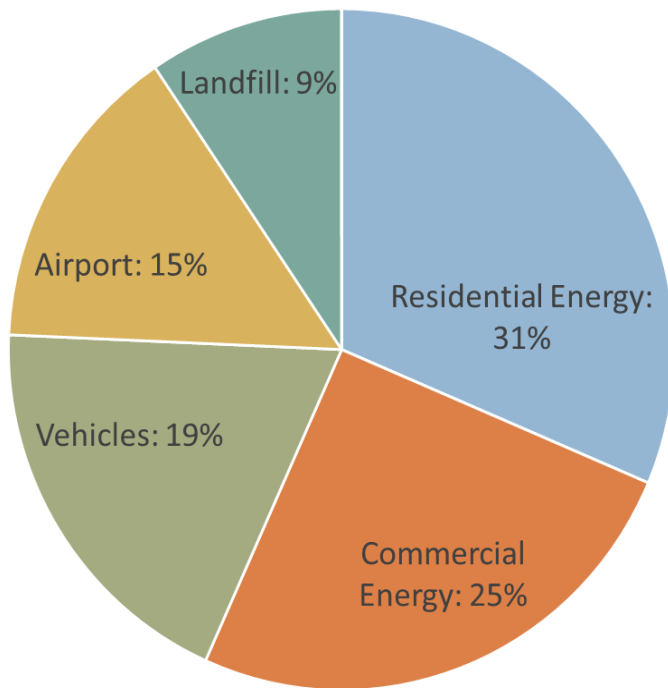


Figure 6. Percent of Aspen's GHG emissions by sector, 2014

*\*Sourced from 2014 ASPEN COMMUNITY- WIDE GREENHOUSE GAS (GHG) INVENTORY*

### **Recommendations for GHG Emissions reductions:**

It is recommended that Mountain Village review the current adopted goal for 2020 and consider establishing new future targets for GHG emissions. In order to create an accomplishable action plan, it is recommended that MV consider targets per category, in addition to overall total emissions targets. Utilize the benchmark factors per emissions source in the table below as a reference for adopting targets and tracking emissions reductions.

The Regional Sustainability Action Plan (STRATEGY) developed in 2010 by the Sneffels Energy Board is a comprehensive document for San Miguel and Ouray Counties, and all of the jurisdictions within. The STRATEGY is a guide to multi-jurisdictional energy action planning providing a framework to facilitate streamlined, inter-entity collaboration in our region's efforts to effectively manage energy resources, reduce energy costs and meet energy, water, waste and transportation fuel reduction goals. Within it is an extensive list of region-wide and jurisdiction-specific actions for reducing GHG emissions and achieving region-wide sustainability goals. Mountain Village was represented throughout the development of this document by Bob Delves and Deanna Drew. It is available at <http://www.ecoactionpartners.org/sustainability-action-plan>

Recent discussions with MV staff and Green Team, resulted in the following list of ideas for MV to reduce emissions. A comprehensive plan would also address Transportation, Food, Waste & Consumption areas of the GHG Inventory.

Maximize partnership possibilities with other organizations

Renewable Electricity

- Collaborate with SMPA toward increasing local renewable electricity
- Support new Community Solar Farm development & include as an option for REMP
- Promote SMPA Green Blocks & efficiency programs along with MV Incentives

Community Programs to address existing homes & buildings

- Continue MV program development & implementation
  - Farm-to-Community Program
  - Composting Incentive Program
  - Incentivize smart controls for snowmelt systems and electric heat tape
  - Incentivize on-site renewable energy systems
  - Consider an incentive program for larger housing units / hotels to install smart energy controls
- Continued participation in EcoAction Partners' regional programs:
  - Green Lights
  - SMPA IQ Weatherization
  - Green Business Certification Program for Lodging, Restaurants, Retail, & other businesses
  - Green Property Manager Program to address part-time / unoccupied homes
  - Community Composting

#### Franchise fees for electricity & natural gas

- Develop new agreements with utilities & use funds for GHG-reduction projects & programs

#### Building Energy Code Adoption:

- 2018 IECC with amendments that progress energy efficiency
- Reconsider size categories & HERS scores
- Scale toward Net Zero home as size increases
- Require house electricity offset of 100%, through Green Blocks, on-site renewable energy, or other equivalent
- Consider adding natural gas offset requirement, through Green Blocks, RECs or equivalent
- Incentivize small homes < 3000 SF & net-zero, passive home construction through financial or expedited process
- Require solar panels or solar-ready provisions on all new construction
- Require smart energy control systems on new lodging units and larger residences

#### Renewable Energy Mitigation Program (REMP):

- Eliminate or reduce free 1000 SF of snowmelt allowed
- Address outdoor fireplaces and infrared heaters
- Continue double-incentive for on-site renewable energy mitigation





**Local Benchmark Comparison:**

| <b>Description of Benchmark</b>                      | <b>San Miguel County, CO (2017)</b> | <b>Telluride, CO (2017)</b> | <b>Town of Mountain Village, CO (2017)</b> | <b>Aspen, CO (2014)</b> | <b>Mountain Village &amp; Telluride (2017)</b> | <b>Units of measurement</b>      | <b>Notes</b>              |
|--|-------------------------------------|-----------------------------|--|-------------------------|--|----------------------------------|---------------------------|
| <b>Total GHG Emissions</b>                           | <b>244,000</b>                      | <b>67,500</b>               | <b>96,000</b>                              | <b>394,391</b>          | <b>163,500</b>                                 | mtCO <sub>2</sub> e              |                           |
| Avg. Res. electricity use                            | 894                                 | 728                         | 1268                                       |                         |  | kWh/hh/mo                        |                           |
| Avg. Res. Natural gas use                            | 110                                 | 73                          | 197  |                         |  | therms/hh/mo                     | *incl snowmelt systems    |
| Electricity (kWh/sf/yr)                              | 4.70                                | 5.19                        | 5.23                                       |                         |  | KWh/sf/yr                        |                           |
| Natural Gas/sq.ft/yr                                 | 0.28                                | 0.30                        | 0.36                                       |                         |  | therms/sf/yr                     | *incl snowmelt systems    |
| Avg. Comm/ Ind./ Pub. Buildings Energy use intensity | 227                                 | 335                         | 343  |                         |  | Kbtu/ft <sup>2</sup> /year       |                           |
| Vehicle Miles per person per day                     | 17.0                                | 27.0                        | 28.0                                       |                         |  | VMT/person/day                   | *per census population    |
| Water  | 189                                 | 168                         | 266  |                         |  | gallons/person/day               | *not including snowmaking |
| Wastewater   | 118                                 | 73                          | 184  |                         |  | gallons/person/day               | *per census population    |
| Municipal Solid Waste                                | 6.8                                 | 10.0                        | 18.1                                       |                         |  | lb/person/day                    | *per census population    |
| <b>GHG Emissions per capita</b>                      | <b>30.2</b>                         | <b>28.6</b>                 | <b>68.4</b>                                | <b>46.8</b>             | <b>41.5</b>                                    | Mt-CO <sub>2</sub> e/person/year | *per census population    |
| <b>GHG Emissions per capita + visitors</b>           | <b>17.2</b>                         | <b>12.5</b>                 | <b>26.2</b>                                |                         | <b>17.2</b>                                    | Mt-CO <sub>2</sub> e/person/year | *per capita incl Visitors |



**Mountain Village GHG Inventory  
Appendix A  
San Miguel County Shared Resources Notes**

**SMC Shared Resources Meeting for GHG Inventories**

**Wednesday July 11, 10-12 at WPL Telluride Room**

**(Note this document was updated after the meeting with outcomes & findings)**

The aim of this meeting is to reach consensus as to how the GHG emissions associated with each shared resource will be assigned between the Telluride & Mountain Village GHG Inventories. Allocations for Telluride's inventories from 2010-2017 are explained below, along with associated Mountain Village analyses. The SMC inventory includes all jurisdictions (including Telluride & MV) and thus is inclusive of these resources.

Allocation methodologies to consider for each resource:

- Location of utility meters determines how electricity and natural gas values are provided by SMPA and Black Hills Energy
- % of county population
- Is data available to parse resources between communities?
- Allocation of tourist impact to Telluride & Mountain Village versus rest of SMC or greater region?

**Regionally Shared Resources**

Wastewater Treatment Plant – Telluride & MV & SMC subdivisions

*MV: 15% ownership, \$30,000 toward solar PV system, 35% of use*

*Towns working toward Regional Sewer District (~5 years?)*

- Electricity & natural gas: 100% to Telluride
- Biogas emissions (nitrogen & methane) from all 10,000+ visitors: 100% assigned to Telluride
- *Could allocate all of the above based on % of use. Group agreed to continue allocation to Telluride*

\*WasteWater analysis charts (no impact to GHG Inventory emissions)

*35% assigned to MV, 65% assigned to Telluride.*

*(For improved Telluride analysis – breakout of SMC subdivision population needed)*

\*Food GHG emissions are calculated using WWTP population accounting

*35% assigned to MV*

*65% assigned to Telluride, minus SMC subdivision population of 1035*

Gondola – eliminates vehicle traffic between MV & Telluride

*100% of electricity & offset assigned to MV.*

*Natural gas & diesel use allocated to MV.*

- TMVOA (through TMV electricity bills) purchases Green Blocks to offset electricity use by 100% (in 2017 offset was over by 30,000 kWh & adjusted by TMVOA for 2018 onward), so electricity use does not show up in GHG pie.

Telluride Ski & Golf – operations in MV, Telluride, & County land



*electricity & natural gas allocated per meter location  
(provided this way by SMPA & Black Hills Energy for all regional utility use)*

- TSG operations include:
  - Office space & Businesses in MV core
  - The Peaks & other lodging
  - On-mountain operations
  - Conference Center
  - Telluride - Base of Gondola & Lift 7 operations
- *Could ask for TSG assistance in separating utility bills based on location of service, to reassign emissions accordingly*

Regional airports – serve region

- Telluride airport: 100% allocated to SMC, divided 50/50 between Telluride & MV
- 65% of Montrose airport to San Miguel County – group agreed to split 50/50 between Telluride & MV

Vehicle Transportation – data provided per county

*Emissions assigned as % population of SMC*

- Vehicle registration data & CDOT studies are basis for current Inventory
- Transit Services (some shared among jurisdictions)
- *Traffic count data for Telluride & MV would provide better data specific to community driving, but wouldn't account for distance of travel to each town*

Telluride Festivals – all 3 governments resources utilized

*Electricity & water use tied to Telluride Town Park*

- Located in Telluride Town Park
- Gondola used
- Camping in outlying areas, with school bus transportation
- People travel to region for festivals
- Benefits all businesses

Mountain Village Sunset Series – MV resources

- Located in Mountain Village
- Gondola used
- Regional benefit

Others – serve region, allocated by location

- Wilkinson Public Library - Telluride
- Telluride Medical Center – Telluride
- Telluride School District – Telluride
- Telluride Mountain School - SMC

### **Data Gaps**

Trash & Recycling –

- Bruin provides data per jurisdiction. Has not provided for 2017. Telluride fined Bruin for lack of 2016 & 2017 data. Bruin data is only part of the waste picture.



- Waste Management – Private company, data not available. Could be requested through jurisdiction contracts, similar to MV's contract with Waste Management.
- 2017 Regional & SMC Inventories – data from EcoAction Partner's Regional Waste Diversion Study. 2015 data trash & recycling per jurisdiction

Transportation –

- Region 10 study data not applicable. It focuses on gaps in transit services.
- CDOT data tracks highway travel only, not all roads.
- Registered vehicles in counties relies upon average CO annual mileage.
- Off-Road vehicle use is increasing, but not accounted for.

Affordable Housing –

- Regional impacts on transit studies & transportation emissions
- GHG calculation could be done to compare impacts of reducing commute mileage for local employees

Food -

- Population-based calculation, including visitors. Telluride is based on 65% of WWTP, minus estimated SMC subdivision population served by WWTP (~1035). Mountain Village would be 35% of WWTP population.
- A food study would be helpful for more accurate food emissions & tracking reduction associated with farmers markets & programs.

Propane data –

- Estimate from 2010
- Private companies, updated data not currently available



## **Mountain Village GHG Inventory Appendix B Bases for GHG Inventory Calculations**

### **Carbon Emissions Footprint Calculator for Cities™**

**Copyright (c) 2011, Regents of the University of Colorado.**

*The workbook is provided to facilitate future updates to Ouray and San Miguel's Greenhouse Gas (GHG) Emissions Inventory. This inventory was completed for 2010 based on ICLEI/WRI protocols and the Demand-Centered Hybrid Life Cycle Analysis methodology (Ramaswami et al., 2008 - see Resource 3). EcoAction Partners uses the workbook to update our regional GHG Emissions Inventory annually.*

#### **General data:**

Census Population – obtained annually from the Colorado DOLA website

Visitor Population

- SMC visitor values are calculated using the Telluride & Mountain Village Wastewater Treatment Plant BOD data.
- Ouray County visitor estimates are obtained from the visitor centers in Ridgway & Ouray

# of Households, SF of commercial & residential buildings – these values are not used in overall GHG emissions calculations, but are collected for other benchmarking purposes. The Ouray County & San Miguel County Assessors offices provide this data.

#### **Energy (blue):**

##### **Residential & Commercial Building Energy Use:**

Electricity

- SMPA provides data annually per community for residential, commercial & irrigation (provided in 1<sup>st</sup> quarter for previous year). Data is categorized as non-renewable sales, Green Blocks sales, SMPA community solar farm production, & net-metered system production.
- Tri-State emissions factor - provided to SMPA annually based on Tri-State's total mix of electricity sources (provided late in year for the previous year, thus GHG Inventory value is a year behind when presented to governments, but gets updated during the following year.)

Natural Gas

- Black Hills Energy Corporation (previously SourceGas) provides data annually – per community for residential, commercial & irrigation (provided in 1<sup>st</sup> quarter for previous year).
- Emissions factor – In 2010, Source Gas provided this factor and in 2017, Black Hills Energy Corporation provided the BHE value. Inventories from this transition onward utilize this Black Hills emissions factor.

Propane

- based on initial 2010 estimate from regional propane companies, who are not obligated to release information and have not provided data since.
- Emissions factor – LGOP default factor from 2010

**Government Energy Use:**

Government electricity & natural gas use – provided annually by governments: utility bill data, Green Blocks purchases, renewable system production, REC purchases

Water / Wastewater Treatment Electricity & Natural Gas - provided annually by governments from utility bills

**Transit (red):****Vehicle Transportation:**

*Transportation tail-pipe emissions are calculated using total Vehicle Miles Traveled (VMT), which is derived using two different methods - vehicle registration and average daily traffic. VMT is divided by average regional vehicle fleet fuel economy to calculate fuel consumption, which is used to determine GHG emissions from surface transportation. The Colorado Department of Public Health and Environment (CDPHE) conducts on-road vehicle surveys to characterize the Colorado vehicle mix (95% gasoline, 5% diesel).*

**Vehicle Registration Method:**

- # Vehicles registered in San Miguel & Ouray Counties updated annually
- Vehicle Miles Travelled (VMT) estimate per vehicle / year, per EPA – 12,000

**Average Daily Traffic Method:**

- Average Daily traffic counts of Vehicle Miles Travelled (VMT) per county per Colorado Department of Transportation (CDOT) studies (2009), based on 342 working days/year

**Gasoline (95% per CDPHE)**

- 20.1 average MPG per CDPHE (2010)

**Diesel (5% per CDPHE)**

- 6.3 average MPG per CDPHE (2010)

**Airline Transport:**

- Annual aircraft fuel (jet fuel and aviation gasoline) used is provided annually from the Telluride Airport and the Montrose Regional Airport (65% of passengers travel to OC & SMC).
- Emissions factors used are from the Department of Energy (DOE).
- Total number of enplanements (passengers) is also tracked to obtain emissions/person.

**Emissions** values for all fuels are sourced from The Carbon Registry, local government protocol, September 2008.

**Materials and embodied energy (transboundary reporting):**

*This section will count all the GHG emissions associated with producing and transporting key materials to OC & SMC, including food, cement, and fuel. Just like electricity, these materials are produced outside the boundaries of the community but are essential to community life. WRI and ICLEI are continuously updating their guidelines on how to include these trans-boundary emissions, termed "Scope 3 Emissions."*



#### Food:

This calculation was originally based on 2005 BLS Economic Census data for 2009\$ for average annual household dollars spent on food. Recently, due to the relatively large percentage of households in the region that are not fully occupied year-round, and the annual influx of visitors that contribute to our regional food carbon footprint, all GHG Inventories (2010-2016) were converted in 2017 to use the average food carbon footprint for annual mtCO<sub>2</sub>e/person found in industry studies published online. This carbon footprint value is used with the regional visitor data (vs census) to calculate our annual food-related emissions.

#### Waste & Recycling: calculated using EPA WARM methodology

- We have 2 main waste haulers for the region.
- Bruin provides annually updated data for volumes of waste and recycling collected throughout the region.
- Waste Management provided total data in 2010 for collection in Montrose, Delta, San Miguel & Ouray Counties, but has not provided updated data since.
- The Sneffels Waste Diversion Planning Project was completed in December 2016 by EcoAction Partners. It includes an analysis of total volume of waste and recycling. This is the most accurate regional information currently available. Thus OC & SMC total waste data is based on this study.
- Values from the study are used with WARM\* emissions data to calculate annual waste & recycling emissions.

*\*Waste Reduction Model (WARM) was created by the U.S. Environmental Protection Agency (EPA) to help solid waste planners and organizations estimate greenhouse gas (GHG) emission reductions from several different waste management practices.*

#### Cement:

- Total cement consumed in Colorado in 2007 is multiplied by % of state census population located in OC & SMC.

#### Fuel Production:

- The fuel production emissions factor represents emissions from the production and shipping of fuels. Also known as Wells-to-Pumps, W2P, or WTP Emissions
- The emissions factor for Gasoline, Diesel, & Jet Fuel is multiplied by the total gallons of each fuel used in the region to obtain overall annual emissions.
- WTP Emissions values for all fuels are sourced from the 2017 GREET WTP analysis.

#### Water & Wastewater Treatment Emissions:

Regional governments provide annual gallons of water treated at each plant. These values are utilized with annual census & visitor data, using ICLEI Protocol for Fugitive Emissions from Wastewater equations (10.2, 10.8 and 10.10)\* to calculate annual emissions associated with water and wastewater treatment.

\*See ICLEI Local Government Operations Protocol v 1.0 for more information





## **Mountain Village Farm-to-Community Program 2018 – Greenhouse Gas Emissions Impact**

By: Kim Wheels  
EcoAction Partners, Energy Specialist

For: Michelle Haynes  
Mountain Village, Planning and Building Director

Final Report: December 6, 2018

### Overview:

Mountain Village implemented a “Farm-to-Community” Program for income limited residents during the summer of 2018. Forty shares of food were provided by local food sources and picked up weekly. This 14-week program successfully provided over 4500 pounds of fresh local food to residents, while reducing the food-related carbon footprint for each person. Mountain Village staff requested a calculation to estimate the greenhouse gas emission impact of the program. Reduced grocery store trips to Montrose and Telluride, emissions of the food delivery vehicles for each business and reduced emissions associated with residents eating local food are estimated here.

### Results:

60 people in Mountain Village were served each week, which is 4% of the census population. By eating local food direct from producers versus food that has gone through the typical wholesale and retail process, these residents saved at least 1.5 metric tons of carbon dioxide equivalent (mt-CO<sub>2</sub>e) of GHG emissions, which is approximately 2% of Mountain Village’s total food emissions (7000 mt-CO<sub>2</sub>e). In addition, an estimated 6.3 mt-CO<sub>2</sub>e emissions was saved due to fewer grocery store trips, which is 0.11% of Mountain Village’s emissions from total gasoline-related transportation (6000 mt-CO<sub>2</sub>e). The transportation-related emissions impact of the local food providers driving from Norwood & Mancos each week was approximately 1.8 mt-CO<sub>2</sub>e. The net total GHG emissions impact from the program is estimated to be a reduction of 6 mt-CO<sub>2</sub>e in GHG emissions, out of Mountain Village’s total 2017 GHG emissions of 96,000 mt-CO<sub>2</sub>e.

6 mt-CO<sub>2</sub>e is equivalent to burning 6,565 pounds of coal.

### Calculation values:

- Program served 38 program households, but 40 shares were distributed per week. Thus 40 households was used for the calculation.
- Program served 57 people in registered households, so based on average of 1.5 people per household and 40 shares, ~60 people were served weekly.
- Assumed each household made fewer trips to Montrose, Telluride & Mountain Village grocery stores throughout the program. Responses from those who filled out pre-program survey were extracted for all participants. A conservative estimate was used of a reduction by 50% in grocery store trips during 14 weeks (post-program survey did not collect data on grocery trips). Total estimated reduction in Vehicle Miles Travelled (VMT) was over 10,600.



- Vehicle mpg for all participant households was estimated at average Colorado vehicle mpg from CDPHE (20.1 mpg).
- Program providers drove once per week each from Norwood and Mancos to Mountain Village to deliver food shares. Total Vehicle Miles Travelled (VMT) to supply food was 3180.
- Vehicle mpg for Mountain Roots in Mancos was not available by time of this report, so it was estimated at average Colorado vehicle mpg from CDPHE (20.1 mpg). Vehicle mpg for the Norwood Food Hub was provided at 25 mpg.
- Tail-pipe & Well-to-pump emissions were associated with transportation gasoline.
- The food carbon footprint per person for our region is based on a study done for Denver residents, that calculated an average food footprint per person of 1.85 mtCO<sub>2</sub>e/year (based on a 2015 study: <https://onlinelibrary.wiley.com/doi/abs/10.1111/jiec.12174>). This can be reduced by 5% annually from purchasing local food (based on a 2008 study: <https://pubs.acs.org/doi/abs/10.1021/es702969f>). Since the program ran 14 weeks, this is 27% of the year, or an impact of 1.35% of the average person's food carbon footprint.

#### Unaccounted for benefits

- Participant health: lost weight, healthier food choices
- VCA donations collected to pay for left-over food boxes
- Potential productivity time of participants – time not spent driving & shopping
- Economic support to local small businesses
- Enhanced market presence for locally grown and diversity of locally grown food
- Food equality to a demographic that could not otherwise afford a local and organic food share
- Benefits to environment from conscientious environmentally-friendly farming methods and reduced waste
- GHG emissions savings from participants eating fresh local food, compared to typical processed food they might otherwise have selected from grocery store

#### Unknown variables

- Unknown how many grocery store trips are typically made in conjunction with other errands, and thus may or may not have reduced driving for some households.
- Survey data was not specific as to how many trips to which stores for each household, so this level of detail was estimated.
- Potential impact of participants shifting food habits to consistently purchase local healthy organic food throughout the year is unknown.
- It's very likely the GHG impact of purchasing local food is higher in Mountain Village than in a typical US city, due to the greater distance of commercial food transportation, however a more accurate value for our remote location is not currently available.

Recommendations will be provided to Mountain Village staff to modify the pre and post program surveys for 2019 in order to collect more complete data sets to improve upon this calculation next year.

What's your gender?

47 out of 47 people answered this question

|   |                     |          |
|---|---------------------|----------|
| 1 | Female              | 25 / 53% |
| 2 | Male                | 19 / 40% |
| 3 | I prefer not to say | 2 / 4%   |
| 4 | Other               | 1 / 2%   |

What is your age?

47 out of 47 people answered this question

|   |                        |          |
|---|------------------------|----------|
| 1 | 18 to 24               | 11 / 23% |
| 2 | 40 to 44               | 9 / 19%  |
| 3 | 55 or older            | 7 / 15%  |
| 4 | 25 to 29               | 6 / 13%  |
| 5 | 45 to 49               | 6 / 13%  |
| 6 | 30 to 34               | 5 / 11%  |
| 7 | 35 to 39               | 2 / 4%   |
| 8 | I prefer not to answer | 1 / 2%   |
| 9 | 50 to 54               | 0 / 0%   |

What is your ethnicity?

47 out of 47 people answered this question

|    |                                     |          |
|----|-------------------------------------|----------|
| 1  | White                               | 38 / 81% |
| 2  | Hispanic, Latino, or Spanish Origin | 4 / 9%   |
| 3  | I prefer not to answer              | 4 / 9%   |
| 4  | East Asian                          | 1 / 2%   |
| 5  | A different ethnicity or origin     | 0 / 0%   |
| 6  | American Indian                     | 0 / 0%   |
| 7  | Black or African-American           | 0 / 0%   |
| 8  | Caribbean                           | 0 / 0%   |
| 9  | Middle Eastern                      | 0 / 0%   |
| 10 | Native Hawaiian                     | 0 / 0%   |
| 11 | North African                       | 0 / 0%   |
| 12 | Other Pacific Islander              | 0 / 0%   |
| 13 | South Asian                         | 0 / 0%   |

What is your marital status?

47 out of 47 people answered this question

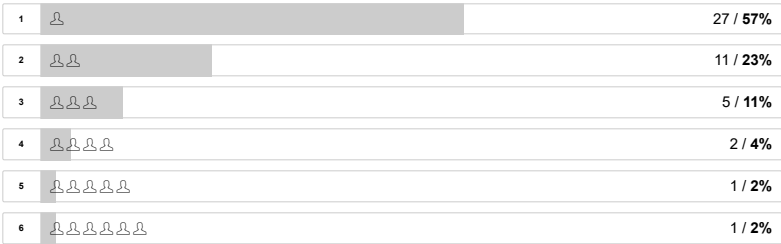
|   |                        |          |
|---|------------------------|----------|
| 1 | Single (never married) | 25 / 53% |
| 2 | Married                | 12 / 26% |
| 3 | Divorced               | 6 / 13%  |
| 4 | I prefer not to answer | 3 / 6%   |
| 5 | Living with partner    | 1 / 2%   |
| 6 | Separated              | 0 / 0%   |
| 7 | Widowed                | 0 / 0%   |

How many people, including yourself, live in your household?

47 out of 47 people answered this question



1.77 Average rating

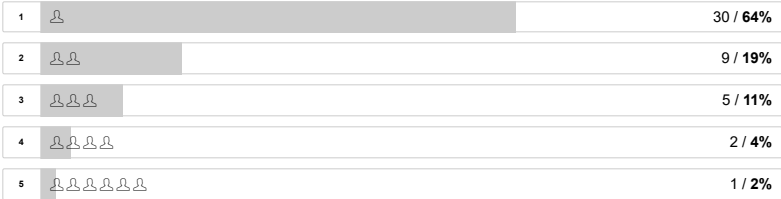


Please verify that your household income does not exceed the income listed, and the number of household members combined below.

47 out of 47 people answered this question

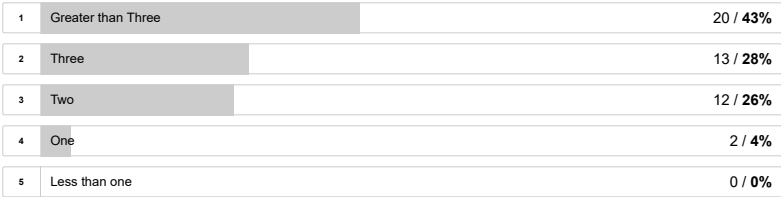


1.64 Average rating



How many times a month do you shop for food items/groceries?

47 out of 47 people answered this question



Please Select towns/cities you go for food items/groceries

47 out of 47 people answered this question



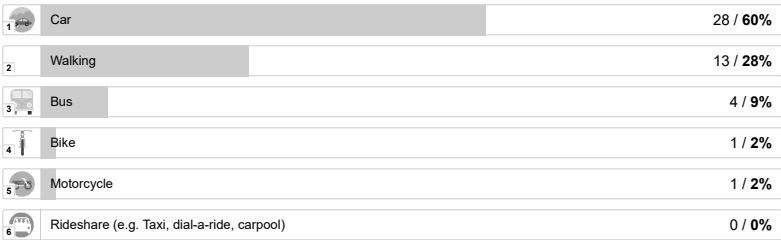
Do you currently possess a vehicle?

47 out of 47 people answered this question



Which form of transport do you use to shop for food?

47 out of 47 people answered this question



How often do you visit the local food bank?

47 out of 47 people answered this question

|   |               |          |
|---|---------------|----------|
| 1 | Never         | 38 / 81% |
| 2 | Once a month  | 4 / 9%   |
| 3 | Other         | 3 / 6%   |
| 4 | Twice a month | 2 / 4%   |

How often do you cook in your home for yourself and your family?

47 out of 47 people answered this question

|   |                   |          |
|---|-------------------|----------|
| 1 | 8-14 meals a week | 36 / 77% |
| 2 | 1-7 meals a week  | 10 / 21% |
| 3 | Other             | 1 / 2%   |

How often do you include fresh vegetables in your family's weekly meals?

47 out of 47 people answered this question

|   |                     |          |
|---|---------------------|----------|
| 1 | Always or regularly | 32 / 68% |
| 2 | Sometimes           | 14 / 30% |
| 3 | Never               | 1 / 2%   |

Do you find items like fresh fruits or vegetables cost prohibitive in the markets that you shop?

47 out of 47 people answered this question

|   |     |          |
|---|-----|----------|
| 1 | Yes | 40 / 85% |
| 2 | No  | 7 / 15%  |

How do you currently store perishable or temperature sensitive food items in your home? Please select all that apply:

47 out of 47 people answered this question

|   |   |           |
|---|---|-----------|
| 1 | Refrigerator  | 47 / 100% |
| 2 | Freezer   | 30 / 64%  |
| 3 | Other   | 2 / 4%    |
| 4 | Cellar  | 1 / 2%    |
| 5 | I avoid purchasing items that have expiration dates | 0 / 0%    |

The Town of Mountain Village will offer local farm share food boxes (food box) that have a mix of perishable and non-perishable food items, which PERISHABLE items would you like to see in the food box?

Perishable foods are those likely to spoil, decay or become unsafe to consume if not kept refrigerated at 40 F° (4.4 °C) or below or frozen at 0 F° (-17.8 °C) or below. Examples of foods that must be kept refrigerated for safety include meat, poultry, fish, dairy products, and all cooked leftovers.

These items are produced by farmers in the region. Please check as many as you would like to see in your food box:

47 out of 47 people answered this question

|    |  |           |
|----|--|-----------|
| 1  | Leafy greens: lettuce, spinach, arugula, kale, chard, collard greens | 47 / 100% |
| 2  | Roots: carrots, beets, turnips, radishes, potatoes, onions, garlic   | 44 / 94%  |
| 3  | Broccoli   | 41 / 87%  |
| 4  | Cucumbers  | 41 / 87%  |
| 5  | Cherries   | 40 / 85%  |
| 6  | Herbs (cilantro, basil, sage, parsley, dill, thyme, tarragon, etc)   | 40 / 85%  |
| 7  | Peaches  | 40 / 85%  |
| 8  | Peppers  | 40 / 85%  |
| 9  | Apples   | 38 / 81%  |
| 10 | Tomatoes   | 37 / 79%  |
| 11 | Zucchini   | 35 / 74%  |
| 12 | Cauliflower  | 34 / 72%  |
| 13 | Pears  | 34 / 72%  |
| 14 | Green Beans  | 31 / 66%  |

|     |       |           |
|-----|-------|-----------|
| ... | Other | 80 / 170% |
|-----|-------|-----------|

Local farmers and ranchers may also be able to provide the following list of PERISHABLE ITEMS in your food box. Please check which items you would like to receive in your food box. Please Check as many as you like:

47 out of 47 people answered this question

|   |             |          |
|---|-------------|----------|
| 1 | Eggs        | 43 / 91% |
| 2 | Cheese      | 39 / 83% |
| 3 | Bread       | 36 / 77% |
| 4 | Milk        | 33 / 70% |
| 5 | Ground Beef | 32 / 68% |
| 6 | Ground Pork | 24 / 51% |

Which NON-PERISHABLE items would you like to see in the food box? These items are produced by farmers in the region. Please check which items you would like to receive in your food box. Please check as many as you like:

Nonperishable food items are typically commercial foods that have long shelf lives. They do not spoil or go bad unless the package is opened or punctured.. For example: soups and stews, boxed foods such as pasta, cereals, crackers, granola bars, and rice all qualify as perishable.

47 out of 47 people answered this question

|   |           |          |
|---|-----------|----------|
| 1 | Dry Beans | 30 / 64% |
| 2 | Flour     | 23 / 49% |
| 3 | Cornmeal  | 20 / 43% |

Which top five vegetables would you use in meals at home?

47 out of 47 people answered this question

|    |  |          |
|----|--|----------|
| 1  | Leafy greens: lettuce, spinach, arugula, kale, chard, collard greens | 42 / 89% |
| 2  | Roots: carrots, beets, turnips, radishes, potatoes, onions, garlic   | 38 / 81% |
| 3  | Broccoli   | 34 / 72% |
| 4  | Peppers  | 32 / 68% |
| 5  | Tomatoes   | 31 / 66% |
| 6  | Cucumbers  | 21 / 45% |
| 7  | Zucchini   | 21 / 45% |
| 8  | Cauliflower  | 18 / 38% |
| 9  | Green Beans  | 18 / 38% |
| 10 | Cabbage  | 12 / 26% |
| 11 | Eggplant   | 5 / 11%  |

Are you:

47 out of 47 people answered this question

|   |                   |          |
|---|-------------------|----------|
| 1 | None of the Above | 36 / 77% |
| 2 | Vegetarian        | 7 / 15%  |
| 3 | Pescatarian       | 2 / 4%   |
| 4 | Vegan             | 2 / 4%   |

If Wednesday's from 11 a.m. to 4 p.m. at 'Market On The Plaza' (Village Center/Heritage Plaza) is not a good pick-up location, where would be your ideal location to pick up your food box?

47 out of 47 people answered this question

|   |  |          |
|---|--|----------|
| 1 | Village Court Apartments                       | 24 / 51% |
| 2 | Meadows Park (Adjacent to Meadows Parking Lot) | 10 / 21% |
| 3 | Other  | 3 / 6%   |
| 4 | Telluride Food Bank                            | 3 / 6%   |

If Wednesday is not a good pick-up day, what is the best day for you to pick up a food box?

47 out of 47 people answered this question

|   |          |          |
|---|----------|----------|
| 1 | Sunday   | 11 / 23% |
| 2 | Monday   | 10 / 21% |
| 3 | Thursday | 10 / 21% |
| 4 | Saturday | 6 / 13%  |
| 5 | Tuesday  | 6 / 13%  |
| 6 | Friday   | 4 / 9%   |

What is the best time for you to pick-up if not Wednesday's between 11 a.m. to 4 p.m. is not ideal?

47 out of 47 people answered this question

|   |                              |          |
|---|------------------------------|----------|
| 1 | Evening (4 p.m. to 7 p.m.)   | 19 / 40% |
| 2 | Morning (9 a.m. to 12 a.m.)  | 11 / 23% |
| 3 | Afternoon (1 p.m. to 5 p.m.) | 8 / 17%  |
| 4 | Lunch (11 a.m. to 2 p.m.)    | 7 / 15%  |
| 5 | Other                        | 1 / 2%   |

How often would you like to receive food boxes?

47 out of 47 people answered this question

|   |               |          |
|---|---------------|----------|
| 1 | Once a week   | 29 / 62% |
| 2 | Twice a month | 13 / 28% |
| 3 | Other         | 2 / 4%   |
| 4 | Once a month  | 1 / 2%   |

Based on your above response, please choose which type of food box you would prefer from the list below.

47 out of 47 people answered this question

|   |   |          |
|---|---|----------|
| 1 | A medium box with 4- different fruits and/or vegetables and fruits as available, a dozen eggs, a loaf of bread, no meat but a choice of flour, cornmeal or dry beans. | 20 / 43% |
| 2 | A medium box of 5-7 vegetables and fruit as available (average of 10 lbs).  | 11 / 23% |
| 3 | I do not have a preference.   | 9 / 19%  |
| 4 | A medium box with 4 to 5 different vegetables and/or fruit as available.  | 5 / 11%  |
| 5 | Other   | 2 / 4%   |

Are you interested in an educational component to this program for example (check all that may apply)?

47 out of 47 people answered this question

|   |   |          |
|---|---|----------|
| 1 | Recipes to help guide preparation of the food items | 31 / 66% |
| 2 | Print materials about the local farms               | 25 / 53% |
| 3 | Cooking classes                                     | 14 / 30% |
| 4 | Other   | 3 / 6%   |

Are you able to pay a nominal program fee? The value of the weekly food share box is \$35/per week.

47 out of 47 people answered this question

|   |  |          |
|---|--|----------|
| 1 | I can contribute up to \$10 per week     | 14 / 30% |
| 2 | I can contribute up to \$5 per week      | 13 / 28% |
| 3 | I can contribute up to \$15 per week     | 12 / 26% |
| 4 | I cannot contribute money to the program | 5 / 11%  |
| 5 | Other                                    | 3 / 6%   |



## What's your gender?

19 out of 19 people answered this question

|   |                     |          |
|---|---------------------|----------|
| 1 | Female              | 10 / 53% |
| 2 | Male                | 8 / 42%  |
| 3 | I prefer not to say | 1 / 5%   |

## What is your age?

19 out of 19 people answered this question

|   |                        |         |
|---|------------------------|---------|
| 1 | 40 to 44               | 4 / 21% |
| 2 | 35 to 39               | 3 / 16% |
| 3 | 45 to 49               | 3 / 16% |
| 4 | 55 or older            | 3 / 16% |
| 5 | 25 to 29               | 2 / 11% |
| 6 | 30 to 34               | 2 / 11% |
| 7 | 18 to 24               | 1 / 5%  |
| 8 | I prefer not to answer | 1 / 5%  |
| 9 | 50 to 54               | 0 / 0%  |

## What is your ethnicity?

19 out of 19 people answered this question

|   |                                     |          |
|---|-------------------------------------|----------|
| 1 | White                               | 13 / 68% |
| 2 | I prefer not to answer              | 2 / 11%  |
| 3 | Caribbean                           | 1 / 5%   |
| 4 | Hispanic, Latino, or Spanish Origin | 1 / 5%   |
| 5 | Native Hawaiian                     | 1 / 5%   |
| 6 | South Asian                         | 1 / 5%   |

|    |                                 |        |
|----|---------------------------------|--------|
| 7  | A different ethnicity or origin | 0 / 0% |
| 8  | American Indian                 | 0 / 0% |
| 9  | Black or African-American       | 0 / 0% |
| 10 | East Asian                      | 0 / 0% |
| 11 | Middle Eastern                  | 0 / 0% |
| 12 | North African                   | 0 / 0% |
| 13 | Other Pacific Islander          | 0 / 0% |

### What is your marital status?

19 out of 19 people answered this question





|   |                        |         |
|---|------------------------|---------|
| 1 | Single (never married) | 8 / 42% |
| 2 | Divorced               | 6 / 32% |
| 3 | Living with partner    | 2 / 11% |
| 4 | Married                | 2 / 11% |
| 5 | I prefer not to answer | 1 / 5%  |
| 6 | Separated              | 0 / 0%  |
| 7 | Widowed                | 0 / 0%  |

### How many people, including yourself, live in your household?

19 out of 19 people answered this question



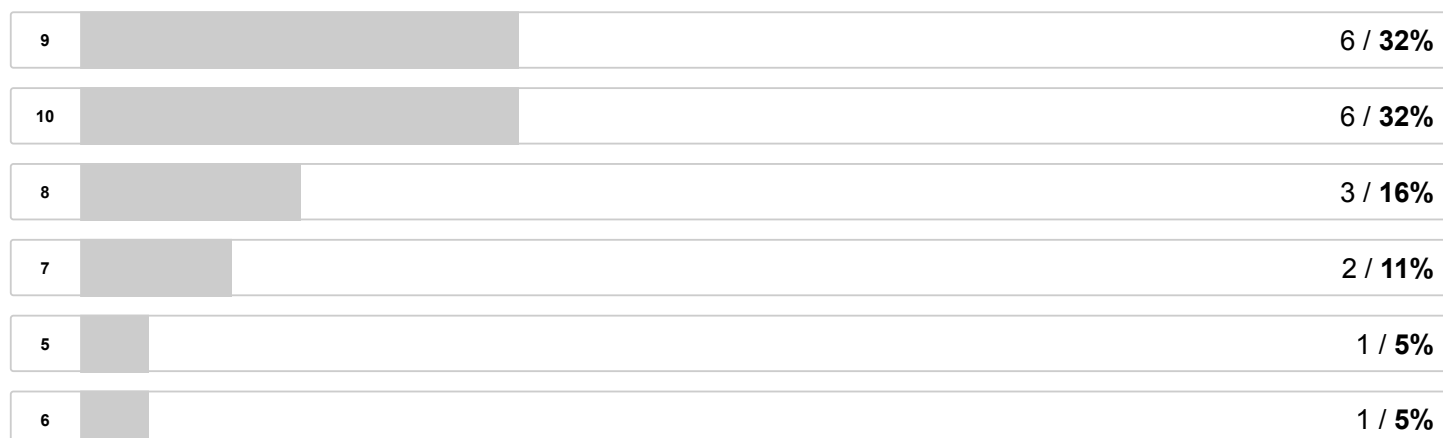
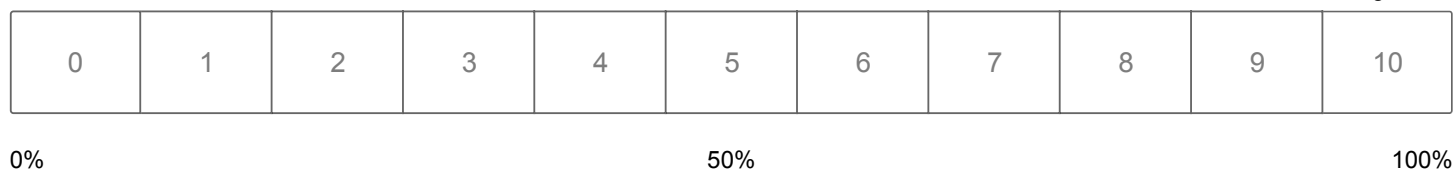
**1.74** Average rating

|   |   |          |
|---|---|----------|
| 1 |  | 12 / 63% |
| 2 |  | 5 / 26%  |
| 3 |  | 1 / 5%   |
| 4 |  | 1 / 5%   |

### What percentage of the farm share did you **use** each week?

19 out of 19 people answered this question

Average: 8.58



### If you didn't use food, what was the reason?

19 out of 19 people answered this question



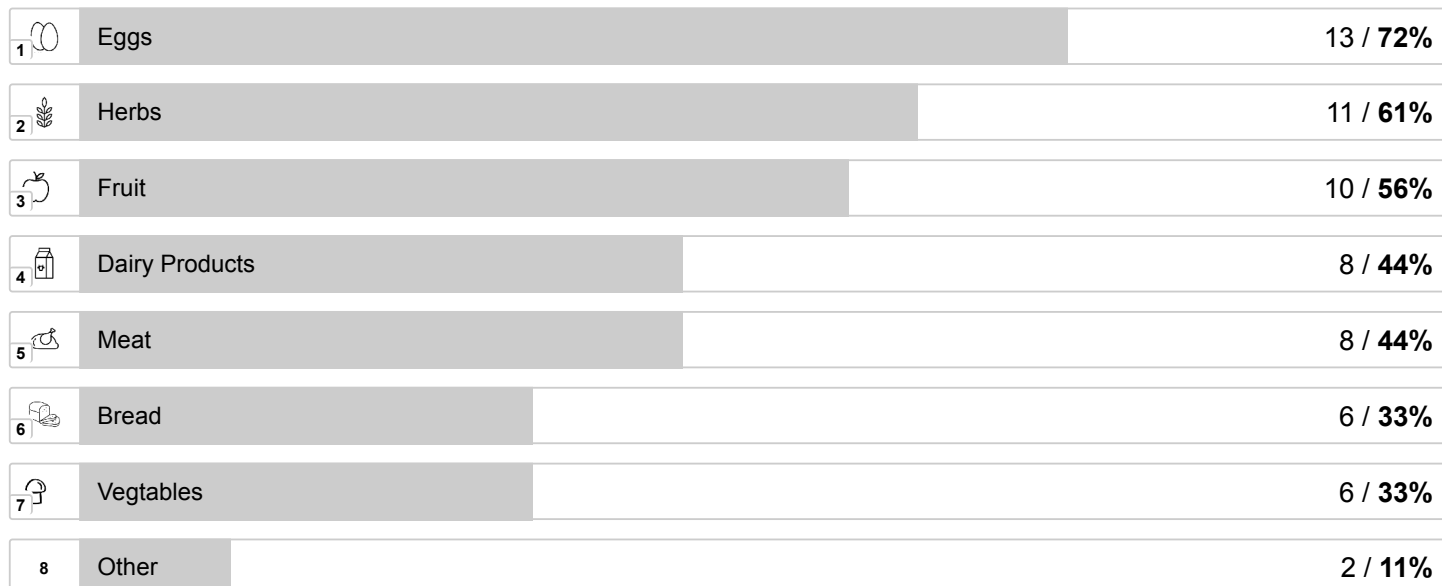
### Would you be interested in pre-purchasing additional food items?

19 out of 19 people answered this question



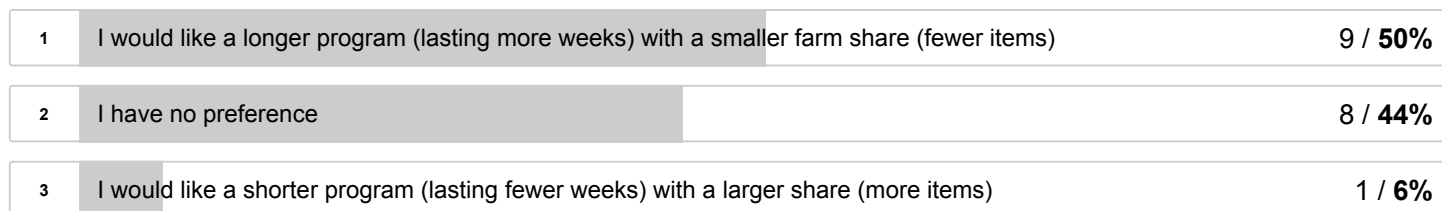
### What types of additional food items would you be interested in purchasing?

18 out of 19 people answered this question



### What is your preference on the length and size of the farm share program?

18 out of 19 people answered this question



### How would you rate the price to participate in the program?

19 out of 19 people answered this question

Average: 3.95



Want to Pay Less

Perfect Price

Want to Pay More



### Would you participate in the Farm to Community Program again?

19 out of 19 people answered this question



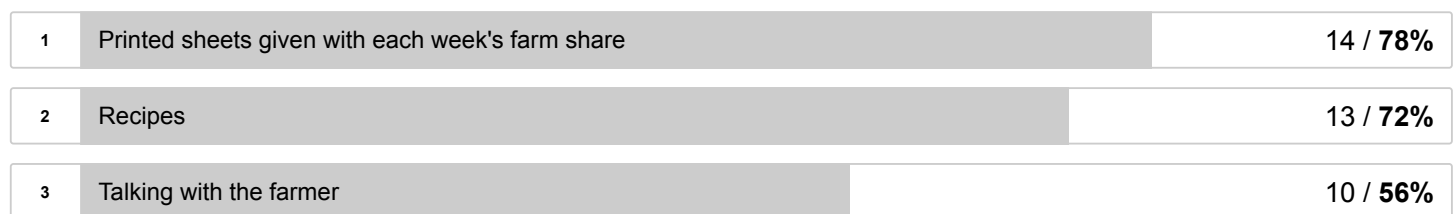
### What form of communication did you find worked best?

19 out of 19 people answered this question



### What educational aspects did you like?

18 out of 19 people answered this question





**AGENDA ITEM # 23.a.**

**TOWN OF MOUNTAIN VILLAGE  
TOWN MANAGER  
CURRENT ISSUES AND STATUS REPORT  
DECEMBER 2018**

**1. Great Services Award Program**

- **Great Services Award – November**
  - **Candy Burbridge**, Water Department, nominated by Libby Sharp, for providing excellent communication during a water issue to keep staff and homeowners updated  
**-WINNER FOR NOVEMBER**

**2. Water Rights and Operations Discussions with Town of Telluride, SMVC, Aldasoro and Idarado**

- Snowmaking should be complete prior to Christmas this year and we were able to continue all operations normally even with the drought conditions from the summer. The cooperative working relationship between all parties contributed to our ability to keep pumping water for the duration of the snowmaking operations

**3. Workforce Housing**

- Did a walk through of the **Cassidy Ridge Unit D202** to assess its condition and confirmed that it is a **great unit for the Town to purchase and resell to a qualifying Town employee**. All interested employees will be entered into our lottery system which is based on years of service, score on their annual evaluation and critical nature of their position. **The owner will confirm when they wish to sell but it is likely between February and June of 2019**
- Did a walk through of **Northstar Unit 25** for potential long-term rental (5 years). I confirmed that this is another wonderful unit that **the Town will sublet to a qualified Town employee**. Legal is preparing a lease agreement between the Town and the Owner. All interested employees will go through the same lottery process mentioned above. **The unit will be available the first week in January 2019**

**4. Miscellaneous**

- **Prepared all direct report annual evaluations and met in person to discuss and develop goals and measures for 2019**
- Participated in the Marketing Telluride Assessment interview process on December 3<sup>rd</sup>
- **Attended the Peaks Annual HOA meeting to assist in educating and informing the HOA Board and members regarding allowable uses and improvements to the Lodge and Efficiency Lodge Units**
- Participated in the monthly Green Team meeting
- **Met with the TMVOA and Town team to finalize the best approach to a larger and extended use of the common consumption area (CCA) and the enforcement needed for the increased area and use of the CCA. A request will be presented to**

Council in January along with the annual recertification of the Promotional Association

- Attended the Gondola Subcommittee Meeting. TMV, TOT and SMC will all have a presentation of the final Economic Impact Study of the gondola on our communities at their January meetings. The Committee is developing a communication plan to continue to provide information to the communities of progress and next steps
- We are currently in the process of executing an engineering agreement with Uptown Services Engineers for the initial design of the system, creating our RFPs and renegotiating our Momentum contract (provision of VOIP telephone services) for the Fiber to the Premise (FTTP) project
- Mitchell and Company were in Town beginning December 6<sup>th</sup> to install and configure our seamless wireless (WiFi) system in the Village Center. Steven Lehane and his department completed installation of all necessary fiber for this project. The project should be complete and operational by December 14<sup>th</sup>
- Attended our bi-monthly meeting with Mayor Benitez and TSG representatives Bill Jensen and Jeff Proteau on December 10<sup>th</sup>
- Prepared self-evaluation, including 360 reviews from direct reports and Town Achievements for 2018 and sent them to Council for their consideration at the December meeting
- Met with Mayor Benitez, David Reed, Jim Mahoney and Michelle Haynes to discuss various legal matters on December 3<sup>rd</sup>