### TOWN OF MOUNTAIN VILLAGE, COLORADO ORDINANCE NO. 2019 -

AN ORDINANCE LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2019, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO, FOR THE 2020 BUDGET YEAR.

#### RECITALS

- A. The Town Council for the Town of Mountain Village ("The Town"), has adopted the annual budget in accordance with the Local Government Budget Law.
- B. The citizens of the Town have previously approved a general operating mill levy of 13.110 mills to generate property tax revenues to defray the general operating expenses of the Town and authorized the Town without increasing its mill levy to collect and expend whatever amounts are raised annually from its authorized mill levy; and in 2004, the citizens of the Town approved a mill levy of .333 mills dedicated to fund the Telluride Historical Museum.
- C. Pursuant to Colorado State Statute 29-1-301, the Town may adjust the amount of its tax levy authorized by an additional amount to cover abatements and refunds.
- D. The amount of funds necessary to budget for general operating purposes from general property tax revenues is \$4,125,468 and 13.110 mills will generate this amount of funds.
- E. The amount of funds necessary to meet the Telluride Historical Museum annual funding obligation is \$104,789 and .333 mills will generate this amount of funds.
- F. The amount of funds necessary to cover amounts abated and refunded in the current fiscal year is \$13,310 and .0423 mills will generate this amount of funds.
- G. The 2019 valuation for assessment for the Town of Mountain Village as certified by the County Assessor is \$314,681,000.

## NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO:

- **Section 1.** That for the purpose of meeting all general operating expenses of the Town of Mountain Village during the 2020 budget year, there is hereby levied a tax of 13.110 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2019.
- **Section 2.** That for the purpose of meeting all Telluride Historical Museum funding obligations of the Town of Mountain Village during the 2020 budget year, there is hereby levied a tax of .333 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2019.
- **Section 3.** That for the purpose of meeting abatement and refunds realized in the current fiscal year, there is hereby levied a tax of .0423 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2019.
- **Section 4.** The Town Treasurer of the Town of Mountain Village is hereby authorized and directed to immediately certify to the County Commissioners of San Miguel County, Colorado, the mill levy for the Town of Mountain Village as herein above determined and set.

INTRODUCED ON FIRST READING BEFORE THE TOWN COUNCIL ON NOVEMBER 21, 2019.

ADOPTED BY THE TOWN COUNCIL ON SECOND READING AFTER PUBLIC HEARING, this 12th day of December, 2019.

This Ordinance shall be effective the 12th day of January, 2020.

### TOWN OF MOUNTAIN VILLAGE

# TOWN OF MOUNTAIN VILLAGE, COLORADO, A HOME-RULE MUNICIPALITY

By: Laila Benitez, Mayor
ATTEST:
Jackie Kennefick, Town Clerk
HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 12th day of December, 2018.
Approved As To Form:
Jim Mahoney, Assistant Town Attorney
I, Jackie Kennefick, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:
1. The attached copy of Ordinance No ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, onNovember 21st, 2019, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Peter Duprey				
Natalie Binder				
Patrick Berry				
Jack Gilbride				
Marti Prohaska				

Ordinance was posted and published in the Tell Town, on, 2019 in accord	uride Daily	Planet, a	newspaper		lation in the
Home Rule.					
4. A public hearing on the Ordinance was held Council held at Town Hall, 455 Mountain Villa public hearing, the Ordinance was considered, r Council, by the affirmative vote of a quorum of	ge Blvd., M ead by title,	ountain and app	Village, Colroved withou	lorado, on, 2	019. At the
Council Member Name	"Yes"	"No"	Absent	Abstain	
Laila Benitez, Mayor					
Dan Caton, Mayor Pro-Tem					
Peter Duprey					
Natalie Binder					
Patrick Berry					
Jack Gilbride					
Marti Prohaska					
Marti Prohaska  5. The Ordinance has been signed by the Mayo and duly numbered and recorded in the official IN WITNESS WHEREOF, I have hereunto se	records of the	he Town		·	own Clerk, day of

#### TOWN OF MOUNTAIN VILLAGE AND MOUNTAIN VILLAGE METRO DISTRICT BUDGET 2020:

- TOWN COUNCIL: 2nd READING AND PUBLIC HEARING
- MVMD BOARD OF DIRECTORS: BUDGET ADOPTION AND MILL LEVY RESOLUTION

#### **EXECUTIVE SUMMARY**

The attached 2020 draft budget is presented to the Town Council for the 2nd reading and passage of the adopting ordinance and for assessing the 2019 Mill Levy and for the Town Council convening as the Board of Directors of the Mountain Village Metropolitan District to pass resolutions adopting the 2020 budget, revise the 2019 budget and set the mill levy. Final changes made are iterated below. None are considered material to the budget in total and can be approved at this second and final reading.

#### **FINAL MODIFICATIONS:**

- Increased the VCA, TCC and Affordable Housing Fund Budgets to account for the 13% increase in HOA dues for 2020. The VCA portion of this increase was \$3,931.
- Adjusted the VCA employee Housing Allowance line item to account for the rent increase on the one-bedroom
  units which form the basis for the housing allowance and for the current employee group now qualified for this
  compensation.
- Increased personnel costs for VCA Maintenance operations to provide for a Maintenance Manager/Supervisor level employee as a direct report to the Housing Director. That position was proposed as a groundskeeper in the draft for first reading at a total cost of \$42,341. The total increase for the change from Groundskeeper to Manager/Supervisor is \$43,276 which includes a wage increase to \$30 per hour from \$16.88 and adds a housing allowance of \$10,344 in the event this person resides at VCA.
- The budget line item for landscaping was reduced by \$90,000 (\$120,000 was in the budget for a landscaping RFP and first phase of landscape redesign), however, \$30,000 was left in the budget as a result of the higher level of landscape improvements and maintenance management to be provided by the management position created above.
- The net reduction to the VCA budget resulting from these changes is \$35,473.

#### **RECOMMENDED TOWN COUNCIL ACTIONS:**

- Conduct a public hearing and pass on second reading an ordinance of the Town levying property taxes for the year 2019 to be collected in 2020.
- Conduct a public hearing and pass on second reading an ordinance adopting the 2020 budget and revising the 2019 budget.
- Convene as the Board of Directors of the MVMD and:
  - 1. Pass a resolution adopting the 2020 Mountain Village Metro District Budget.
  - 2. Pass a resolution appropriating sums of money for 2020.
  - 3. Pass a resolution revising the 2019 Mountain Village Metro District Budget.
  - 4. Pass a resolution re-appropriating sums of money for 2019.
  - 5. Pass a resolution setting the Mountain Village Metro District mill levy for 2019 taxes to be collected in 2020.

#### ORDINANCE NO. 2019 -\_\_

AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2020, AND ENDING ON THE LAST DAY OF DECEMBER, 2020, AND TO REVISE THE 2019 BUDGET APPROPRIATING ADDITIONAL SUMS OF MONEY TO DEFRAY EXPENSES IN EXCESS OF AMOUNTS BUDGETED FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO.

#### **RECITALS:**

- A. In accordance with Section 8.1 b.) 2.) Of the Town Charter, the Mayor submitted the Town budget on September 19, 2019, for its consideration by Town Council.
- B. Upon due and proper notice, published or posted in accordance with the Town Charter, said proposed budget is open for inspection by the public in the office of the Town Clerk of the Town of Mountain Village. A public hearing will be held on December 12, 2019, and interested taxpayers are given the opportunity to file or register any objections to said proposed budget.
- C. Whatever increases may have been made in the 2019 budget expenditures, like increases were added to the revenues from existing fund balances so that the budget remains in balance, as required by law.
- D. The Town of Mountain Village, during the 2019 budget year, incurred certain extraordinary expenses not reasonably foreseeable at the time of the adoption of the 2019 budget.
- E. The Town of Mountain Village, desires to supplement the 2019 budget and appropriate sufficient funds to meet the resulting deficit.

NOW, THEREFORE, BE IT ORDAINED BY THE Town Council of the Town of Mountain Village, Colorado;

Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2020.

General Fund		Gondola Fund		Affordable Housing De	v't Fund		
Revenues	11,468,581	Revenues	5,121,299	Revenues	34,630		
Current Operating Expenses Capital Outlay	9,794,102 48,000	Current Operating Expenses Capital Outlay	4,279,299 787,000	Current Operating Expenses Capital Outlay	142,254		
Debt Service		Debt Service	-	Debt Service	-		
Total Fund Expenditures	9,842,102	Total Fund Expenditures	5,066,299	Total Fund Expenditures	142,254		
Other Sources (Uses)	(4,811,424)	Other Sources (Uses)	(55,000)	Other Sources (Uses)	(1,637,641)		
Surplus / (Deficit)	(3,184,945)	Surplus / (Deficit)	-	Surplus / (Deficit)	(1,745,265)		
Capital Projects F	und	Vehicle & Equipment Acqui	sition Fund	Mortgage Assistance Po	ool Fund		
Revenues	-	Revenues	-	Revenues	-		
Current Operating Expenses	-	Current Operating Expenses	-	Current Operating Expenses	60,000		
Capital Outlay	2,734,546	Capital Outlay	140,516	Capital Outlay	-		
Debt Service  Total Fund Expenditures	2,734,546	Debt Service  Total Fund Expenditures	140,516	Debt Service  Total Fund Expenditures	60,000		
•	2,734,546	•	·		•		
Other Sources (Uses)	2,734,546	Other Sources (Uses)	182,671	Other Sources (Uses)	60,000		
Surplus / (Deficit)	-	Surplus / (Deficit)	42,155	Surplus / (Deficit)	-		
Historical Museum	Fund	Child Development	Fund	Water & Sewer Fu	ınd		
Revenues	104,789	Revenues	584,563	Revenues	3,188,662		
Current Operating Expenses	104,789	Current Operating Expenses	733,031	Current Operating Expenses	1,792,727		
Capital Outlay	-	Capital Outlay	-	Capital Outlay	1,101,751		
Debt Service		Debt Service		Debt Service			
Total Fund Expenditures	104,789	Total Fund Expenditures	733,031	Total Fund Expenditures	2,894,478		
Other Sources (Uses)	-	Other Sources (Uses)	148,468	Other Sources (Uses)	(67,511)		
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	226,672		
Tourism Fund		Broadband Fund	<u>i</u>	TCC Fund			
Revenues	2,928,066	Revenues	2,080,778	Revenues	-		
Current Operating Expenses	2,859,723	Current Operating Expenses	1,820,856	Current Operating Expenses	277,079		
Capital Outlay	-	Capital Outlay	2,181,645	Capital Outlay	-		
Debt Service		Debt Service		Debt Service			
Total Fund Expenditures	2,859,723	Total Fund Expenditures	4,002,501	Total Fund Expenditures	277,079		
Other Sources (Uses)	(68,343)	Other Sources (Uses)	1,921,724	Other Sources (Uses)	277,079		
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	-		
TMV Housing Authority F	und (VCA)	Parking Services F	und				
Revenues	2,356,590	Revenues	468,118				
Current Operating Expenses	1,520,007	Current Operating Expenses	345,373				
Capital Outlay	14,684,000	Capital Outlay	79,800				
Debt Service	1,263,635	Debt Service					
Total Fund Expenditures	17,467,642	Total Fund Expenditures	425,173				
Other Sources (Uses)	15,111,052	Other Sources (Uses)	(33,620)				
Surplus / (Deficit)	-	Surplus / (Deficit)	9,324				

Section 2. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2019.

General Fund		Gondola Fund		Affordable Housing Dev	Affordable Housing Dev't Fund			
Revenues	11,545,999	Revenues	5,422,814	Revenues	33,469			
Current Operating Expenses	9,769,007	Current Operating Expenses	4,080,814	Current Operating Expenses	139,453			
Capital Outlay	296,500	Capital Outlay	1,287,000	Capital Outlay	-			
Debt Service Total Fund Expenditures	10,065,507	Debt Service  Total Fund Expenditures	5,367,814	Debt Service  Total Fund Expenditures	139,453			
Other Sources (Uses)	(1,115,065)	Other Sources (Uses)	(55,000)	Other Sources (Uses)	376,576			
Surplus / (Deficit)	365,427	Surplus / (Deficit)	-	Surplus / (Deficit)	270,592			
Capital Projects Fu	und	Vehicle & Equipment Acqui	sition Fund	Mortgage Assistance Pool Fund				
Revenues	-	Revenues	-	Revenues	-			
Current Operating Expenses	-	Current Operating Expenses	-	Current Operating Expenses	60,000			
Capital Outlay	50,000	Capital Outlay	166,216	Capital Outlay	-			
Debt Service  Total Fund Expenditures	50,000	Debt Service  Total Fund Expenditures	166,216	Debt Service  Total Fund Expenditures	60,000			
Total I and Expenditures	30,500	rotarr and Expenditures	100,210	rotarr and Expenditures	00,000			
Other Sources (Uses)	17,970	Other Sources (Uses)	216,081	Other Sources (Uses)	54,489			
Surplus / (Deficit)	(32,030)	Surplus / (Deficit)	49,865	Surplus / (Deficit)	(5,511)			
Historical Museum I	Fund	Child Development F	und	Water & Sewer Fur	nd			
Revenues	96,857	Revenues	556,073	Revenues	2,922,365			
Current Operating Expenses	96,857	Current Operating Expenses	710,984	Current Operating Expenses	1,641,541			
Capital Outlay	-	Capital Outlay	-	Capital Outlay	842,910			
Debt Service  Total Fund Expenditures	96,857	Debt Service  Total Fund Expenditures	710,984	Debt Service  Total Fund Expenditures	2,484,451			
Other Sources (Uses)	_	Other Sources (Uses)	154,911	Other Sources (Uses)	(52,945)			
, ,	•		154,511	, ,				
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	384,969			
Tourism Fund		Broadband Fund	<u> </u>	TCC Fund				
Revenues	2,888,982	Revenues	2,076,591	Revenues	-			
Current Operating Expenses	2,854,058	Current Operating Expenses	1,739,923	Current Operating Expenses	215,833			
Capital Outlay	-	Capital Outlay	1,066,800	Capital Outlay	-			
Debt Service  Total Fund Expenditures	2,854,058	Debt Service  Total Fund Expenditures	2,806,723	Debt Service  Total Fund Expenditures	215,833			
Other Sources (Uses)	(34,924)	Other Sources (Uses)	479,274	Other Sources (Uses)	215,833			
Surplus / (Deficit)	(= 1,0= 1)	Surplus / (Deficit)	(250,858)	Surplus / (Deficit)				
	d (VCA)	. ,		ourplus / (Belloit)	_			
TMV Housing Authority F	und (VCA)	Parking Services Fo	<u>una</u>					
Revenues	2,386,958	Revenues	520,089					
Current Operating Expenses	1,602,731	Current Operating Expenses	434,894					
Capital Outlay	400,000	Capital Outlay	104,800					
Debt Service Total Fund Expenditures	784,777 <b>2,787,508</b>	Debt Service  Total Fund Expenditures	539,694					
Other Sources (Uses)	(60,827)	Other Sources (Uses)	(42,374)					
Surplus / (Deficit)	(461,377)	Surplus / (Deficit)	(61,979)					

Section 3. That the budgets hereby approved and adopted shall be signed by the Mayor and made a part of the public records of the Town of Mountain Village.

INTRODUCED ON FIRST READING BEFORE THE TOWN COUNCIL ON NOVEMBER 21, 2019.

ADOPTED BY THE TOWN COUNCIL ON SECOND READING AFTER PUBLIC HEARING, this <u>12th day</u> of <u>December</u>, 2019.

This Ordinance shall be effective the 12th day of January 2020.

TOWN OF MOUNTAIN VILLAGE	TOWN OF MOUNTAIN VILLAGE, COLORADO, A HOME-RULE MUNICIPALITY
Ву	: Laila Benitez, Mayor
	Laila Benitez, Mayor
ATTEST:	
Jackie Kennefick, Town Clerk	
HEARD AND FINALLY ADOPTED by the Town Coun _December, 2019	cil of the Town of Mountain Village, Colorado this 12 <sup>th</sup> day of
Approved As To Form:	
Jim Mahoney, Assistant Town Attorney	
I, Jackie Kennefick, the duly qualified and acting Town 0 hereby certify that:	Clerk of the Town of Mountain Village, Colorado ("Town") do
1. The attached copy of Ordinance No ("O	rdinance") is a true, correct and complete copy thereof.

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Peter Duprey				
Natalie Binder				
Patrick Berry				
Jack Gilbride				
Marti Prohaska				

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on , 2019 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held at Town Hall, 455 Mountain Village Blvd., Mountain Village, Colorado, on November 21st, 2019, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor				
Dan Caton, Mayor Pro-Tem				
Peter Duprey				
Natalie Binder				
Patrick Berry				
Jack Gilbride				
Marti Prohaska				
The Ordinance has been signed by the Mayor, sumbered and recorded in the official records of the WITNESS WHEREOF, I have hereunto set my have been signed by the Mayor, sumbered and recorded in the official records of the	e Town.			

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections *General Fund Summary* 

								2021 Long	2022 Long	2023 Long	2024 Long
				2019	2019	2020	2020	Term	Term	Term	Term
	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Revenues											
Taxes	9,460,884	9,050,695	9,232,575	9,919,032	686,457	10,093,727	174,695	10,284,938	10,538,596	10,759,494	11,030,896
Licenses & Permits	566,818	353,865	337,708	411,010	73,302	339,828	(71,182)	339,828	339,828	339,828	339,828
Intergovernmental Proceeds	374,212	475,260	552,131	563,978	11,847	565,671	1,693	565,671	565,671	565,671	565,671
Charges for Services	487,190	388,660	317,771	323,457	5,686	250,458	(72,999)	250,458	250,458	250,458	250,458
Fines and Forfeits	10,359	61,398	7,841	12,241	4,400	11,841	(400)	11,841	11,841	11,841	11,841
Interest on Investments	32,522	156,638	45,000	200,000	155,000	100,000	(100,000)	100,000	100,000	100,000	100,000
Miscellaneous Revenues	245,763	65,618	79,118	72,843	(6,275)	63,618	(9,225)	63,618	63,618	63,618	63,618
Contributions	74,551	8,783	43,438	43,438	-	43,438	-	43,438	43,438	43,438	43,438
Total Revenues	11,252,298	10,560,919	10,615,582	11,545,999	930,417	11,468,581	(77,418)	11,659,792	11,913,450	12,134,348	12,405,750
Operating Expenditures											
Legislation & Council	96,623	84,204	88,253	89,253	1,000	90,077	824	90,348	90,485	90,625	90,768
Town Attorney	450,145	414,772	460,000	475,000	15,000	376,525	(98,475)	371,525	371,525	371,525	371,525
Town Manager	250,003	254,752	268,583	273,874	5,291	279,324	5,450	260,537	260,904	261,280	261,666
Town Clerk's Office	366,680	361,634	392,181	394,981	2,800	391,388	(3,593)	392,742	387,640	394,556	389,491
Finance	811,431	833,372	854,225	856,263	2,038	888,502	32,239	898,495	907,199	915,079	923,814
Information Technology	194,362	336,654	392,673	429,516	36,843	511,839	82,323	487,976	493,832	502,722	498,195
Human Resources	296,357	352,818	341,293	356,675	15,382	390,805	34,130	364,707	366,258	371,835	373,438
Communications and Business Development	241,594	426,419	597,953	596,673	(1,280)	397,300	(199,373)	395,323	397,248	397,860	398,486
Municipal Court	30,713	29,981	32,541	32,541	-	33,539	998	33,702	33,820	33,941	34,065
Police Department	779,607	828,532	978,923	971,859	(7,064)	1,021,462	49,603	1,018,010	1,013,493	1,016,746	1,020,092
Community Services	50,184	52,017	54,529	54,529	-	58,856	4,327	59,188	59,443	59,704	59,972
Community Grants and Contributions	106,000	122,850	120,350	125,350	5,000	139,717	14,367	150,000	150,000	150,000	150,000
Roads and Bridges	1,067,792	1,033,147	1,135,064	1,129,614	(5,450)	1,134,249	4,635	1,140,376	1,144,169	1,148,077	1,152,072
Vehicle Maintenance	579,205	423,267	444,492	465,143	20,651	459,870	(5,273)	461,624	463,231	464,920	466,609
Municipal Bus	195,188	217,479	266,181	272,681	6,500	277,932	5,251	280,595	283,144	285,759	288,443
Employee Shuttle	44,498	72,359	88,032	88,032	-	88,614	582	88,708	88,773	88,839	88,907
Parks & Recreation	513,115	536,834	562,537	542,841	(19,696)	573,576	30,735	536,621	520,187	523,293	526,438
Plaza Services	1,094,831	1,194,366	1,335,738	1,332,738	(3,000)	1,416,917	84,179	1,403,111	1,410,112	1,415,228	1,421,769
Public Refuse Removal	50,937	64,707	65,083	62,083	(3,000)	61,098	(985)	61,296	61,445	61,599	61,756
Building/Facility Maintenance	193,090	203,608	251,168	251,152	(16)	295,620	44,468	261,677	263,020	276,023	264,903
Building Division	296,639	322,544	495,767	466,614	(29,153)	362,544	(104,070)	363,852	364,715	367,097	366,499
Housing Division Office	18,998	19,630	20,706	20,706	-	21,439	734	21,535	21,591	21,649	21,707
Planning and Development Services	390,387	534,894	475,343	394,167	(81,176)	425,937	31,770	427,655	428,787	429,945	431,129

					<u> </u>						
								<b>2021 Long</b>	2022 Long	2023 Long	2024 Long
				2019	2019	2020	2020	Term	Term	Term	Term
	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Contingency	-	-	97,216	86,723	(10,493)	96,971	10,248	95,696	95,810	96,483	96,617
Total Operating Expenditures	8,118,379	8,720,839	9,818,830	9,769,007	(49,823)	9,794,102	25,095	9,665,299	9,676,832	9,744,785	9,758,363
<u>Capital Outlay</u>											
Capital Outlay Expense	940,709	181,646	622,000	296,500	(325,500)	48,000	(248,500)	675,000	300,000	300,000	300,000
Total Capital Outlay	940,709	181,646	622,000	296,500	(325,500)	48,000	(248,500)	675,000	300,000	300,000	300,000
Other Source/Uses											
Gain/Loss On Sale Of Assets	(7)	30,796	_	15,000	15,000	_	(15,000)	_	_	_	_
Transfer From Overhead Allocations	482,133	540,924	591,008	583,013	(7,995)	588,345	5,332	578,788	585,844	597,289	594,343
Transfer (To)/From Tourism Fund	37,942	44,344	33,681	34,924	1,243	68,343	33,419	69,076	69,822	70,583	71,358
Transfer (To)/From Parking Services	-	-	(58,490)	- ,-	58,490	-	-	-	-	-	-
Transfer (To)/From Debt Service Fund	207,439	-	-	-	-	-	-	-	-	=	-
Transfer (To)/From DSF - Specific Ownership Taxes	149,712	29,307	32,000	32,000	-	32,000	-	32,000	32,000	32,000	32,000
Transfer (To)/From Capital Projects Fund	(266,071)	(11,248)	(75,000)	(17,970)	57,030	(2,246,546)	(2,228,576)	(300,000)	-	-	-
Transfer (To)/From Child Development Fund	(120,404)	(155,758)	(191,850)	(154,911)	36,939	(148,468)	6,443	(135,621)	(138,352)	(141,140)	(143,982)
Transfer (To)/From Broadband Fund	-	10,000	(1,377,588)	(648,805)	728,783	(2,098,973)	(1,450,168)	(72,583)	-	-	-
Transfer (To)/From Conference Center Fund	(199,089)	(202,543)	(262,033)	(215,833)	46,200	(277,079)	(61,246)	(245,455)	(244,208)	(220,163)	(214,585)
Transfer (To)/From AHDF (Sales Tax)	(474,477)	(493,047)	(505,159)	(547,107)	(41,949)	(567,814)	(20,707)	(590,504)	(614,102)	(638,644)	(664,168)
Transfer (To)/From AHDF (Housing Office)	18,998	19,630	20,706	20,706	-	21,439	734	21,535	21,591	21,649	21,707
Transfer (To)/From Vehicle Acquisition	(561,775)	(356,833)	(249,231)	(216,081)	33,150	(182,671)	33,410	(355,571)	(138,471)	(164,471)	(89,071)
Total Other Sources/Uses	(725,599)	(544,428)	(2,041,956)	(1,115,065)	926,891	(4,811,424)	(3,696,359)	(998,335)	(425,876)	(442,897)	(392,397)
Surplus (Deficit)	1,467,610	1,114,006	(1,867,204)	365,427	2,232,631	(3,184,945)	(3,550,372)	321,159	1,510,741	1,646,665	1,954,990
Beginning Fund Balance	9,446,313	10,913,923	10,243,321	12,027,929		12,393,355		9,208,411	9,529,569	11,040,310	12,686,976
Ending Fund Balance	10,913,923	12,027,929	8,376,117	12,393,355		9,208,411		9,529,569	11,040,310	12,686,976	14,641,965

#### **General Fund Revenues**

General Fund Revenues   Tax - Propertry - Abatements   Car   Car										2021 Long	2022 Long	2023 Long	2024 Long
Ceneral Fund Revenues   Tax - Property Delinquent   Tax - Property Delinquent   Tax - Property Delinquent   Tax - Property - Abatements   Tax - Specific Ownership   Tax - Property - Abatements   Tax - Specific Ownership   Tax - Property - Abatements   Tax - Specific Ownership   Tax - Property - Abatements   Tax - Specific Ownership   Tax - Property - Abatements   Tax - Construction Use 3%   Tax -						2019	2019	2020	2020	Term	Term	Term	Term
General Fund Revenues   Tax - Propertry Delinquent   Care   Car	Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
General Fund Revenues   Tax - Property - Abatements   Tax - Property - Abatements   Tax - Specific Ownership   175,437   194,794   155,000   185,000   30,000   185,	General Fund Revenues	Tax - Property	3,899,219	3,876,064	3,813,194	3,813,194	-	4,125,468	312,274	4,125,468	4,166,723	4,166,723	4,208,390
General Fund Revenues   Tax - Specific Ownership   175,437   194,794   155,000   185,000   30,000   185,000   -   185,000	General Fund Revenues	Tax-Property Delinquent	-	-	-	-	-	-	-	-	-	-	-
General Fund Revenues   Tax - Construction Use 1.5%   391,491   192,191   210,000   301,294   91,294   210,000   (91,294)   210,000   210,000   210,000   200,000	General Fund Revenues	Tax - Property - Abatements	(74,271)	(59,586)	63,098	63,098	-	13,023	(50,075)	-	-	-	-
General Fund Revenues   Tax - Construction Use 3%   783,100   384,440   420,000   602,588   182,588   420,000   (182,588)   420,000	General Fund Revenues	Tax - Specific Ownership	175,437	194,794	155,000	185,000	30,000	185,000	-	185,000	185,000	185,000	185,000
General Fund Revenues   Tax-Cigarette   9,671   10,385   9,400   9,4	General Fund Revenues	Tax - Construction Use 1.5%	391,491	192,191	210,000	301,294	91,294	210,000	(91,294)	210,000	210,000	210,000	210,000
General Fund Revenues   Tax - Property - Interest/Penalty   General Fund Revenues   Sales Taxes   4,262,780   4,249,008   4,546,883   4,909,488   362,755   5,105,886   196,378   5,310,070   5,522,473   5,743,371   5,973,101	General Fund Revenues	Tax - Construction Use 3%	783,100	384,440	420,000	602,588	182,588	420,000	(182,588)	420,000	420,000	420,000	420,000
General Fund Revenues   Sales Taxes   4,262,780   4,429,008   4,546,883   4,909,458   362,575   5,105,836   196,378   5,310,070   5,522,473   5,743,371   5,973,100   5,000	General Fund Revenues	Tax-Cigarette	9,671	10,385	9,400	9,400	-	9,400	-	9,400	9,400	9,400	9,400
General Fund Revenues   Sales Taxes - Interest   761   1,223   -   5,000   5	General Fund Revenues	Tax - Property - Interest/Penalty	(465)	(2,548)	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Sales Taxes - Penalties   Sales Taxes - Penalties   Sales Taxes - Perior Period Remittances   Sales Taxes - Prior Period Remittances   T,942   8,861   - 15,000   15,000   5,000   10,000   5,000	General Fund Revenues	Sales Taxes	4,262,780	4,429,008	4,546,883	4,909,458	362,575	5,105,836	196,378	5,310,070	5,522,473	5,743,371	5,973,106
Sales Taxes - Prior Period Remittances   7,942   8,861   - 15,000   15,000   5,000	General Fund Revenues	Sales Taxes - Interest	761	1,223	-	-	-	-	-	-	-	-	-
Total Taxes         9,460,884         9,050,695         9,232,575         9,919,032         686,457         10,093,727         174,695         10,284,938         10,759,494         11,030,896           General Fund Revenues         License-Liquor         2,993         6,328         3,500         3,500         -         3,500	General Fund Revenues	Sales Taxes - Penalties	5,218	15,862	-	5,000	5,000	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues   License-Liquor   2,993   6,328   3,500   3,500   - 3,500   - 3,500   3,500	General Fund Revenues	Sales Taxes - Prior Period Remittances	7,942	8,861	-	15,000	15,000	5,000	(10,000)	5,000	5,000	5,000	5,000
General Fund Revenues         License-Pet         195         255         128         128         -         128         128         128         128           General Fund Revenues         Permit-Construction         394,581         204,880         187,880         276,182         88,302         190,000         (86,182)         190,000         150,000         150,000         150,000         150,000         150,000         190,000         190,000         190,000 <t< td=""><td>Total Taxes</td><td></td><td>9,460,884</td><td>9,050,695</td><td>9,232,575</td><td>9,919,032</td><td>686,457</td><td>10,093,727</td><td>174,695</td><td>10,284,938</td><td>10,538,596</td><td>10,759,494</td><td>11,030,896</td></t<>	Total Taxes		9,460,884	9,050,695	9,232,575	9,919,032	686,457	10,093,727	174,695	10,284,938	10,538,596	10,759,494	11,030,896
General Fund Revenues         License-Pet         195         255         128         128         -         128         128         128         128           General Fund Revenues         Permit-Construction         394,581         204,880         187,880         276,182         88,302         190,000         (86,182)         190,000         150,000         150,000         150,000         150,000         150,000         150,000         190,000         190,000 <t< td=""><td>General Fund Revenues</td><td>License-Liguor</td><td>2,993</td><td>6,328</td><td>3,500</td><td>3,500</td><td>-</td><td>3,500</td><td>-</td><td>3,500</td><td>3,500</td><td>3,500</td><td>3,500</td></t<>	General Fund Revenues	License-Liguor	2,993	6,328	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
General Fund Revenues         Permit-Construction         394,581         204,880         187,880         276,182         88,302         190,000         (86,182)         190,000         <		•			-		_	,	-	· · · · · · · · · · · · · · · · · · ·	•	•	128
General Fund Revenues         External Energy Discount         (1,251)         - <t< td=""><td>General Fund Revenues</td><td></td><td>394.581</td><td></td><td></td><td></td><td>88.302</td><td></td><td>(86.182)</td><td></td><td></td><td></td><td>190,000</td></t<>	General Fund Revenues		394.581				88.302		(86.182)				190,000
General Fund Revenues         Renewable Energy Discount         (1,668)         -         <			-	-	-	-	-	-	-	-	-	-	-
General Fund Revenues         HERS Energy Discount         (1,334)         -<		S.		_	_	_	_	_	-	-	_	_	-
General Fund Revenues         Permit-Electrical-Mountain Village         8,167         6,040         15,000         15,000         -         15,000         -         15,000         10,000         10,000         10,000         10,000         10,000	General Fund Revenues	· ·	, , ,	_	-	_	_	-	-	-	-	-	-
General Fund Revenues         Permit-Electrical-Town of Telluride         72,590         52,292         50,000         50,000         -         50,000         -         50,000         <	General Fund Revenues	<u>.</u>		6,040	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
General Fund Revenues         Permit-Plumbing-Mountain Village         7,908         11,165         10,000         10,000         -         10,000         -         10,000         -         10,000         -         10,000         -         40,000		•		•	•		_		-				50,000
General Fund Revenues Permit-Plumbing-Town of Telluride 50,886 38,930 40,000 40,000 - 40,000 - 40,000 40,000 40,000 40,000	General Fund Revenues	Permit-Plumbing-Mountain Village	1	11,165	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
General Fund Revenues Permit-Mechanical 2,132 6,766 200 200 - 200 - 200 200 200 200 200	General Fund Revenues		1	•	•	•	-	-	-			•	40,000
	General Fund Revenues	Permit-Mechanical	2,132	6,766	200	200	-	200	-	200	200	200	200
General Fund Revenues Construction Parking Fees 30,095 27,000 30,000 15,000 (15,000) 30,000 15,000 30,000 30,000 30,000 30,000 30,000	General Fund Revenues	Construction Parking Fees		27,000	30,000	15,000	(15,000)	30,000	15,000	30,000	30,000	30,000	30,000
General Fund Revenues Construction Parking Late Pay Fees 50 64	General Fund Revenues	Construction Parking Late Pay Fees	50	64	-	-	-	-	-	-	-	-	-
General Fund Revenues Permit & Other Licenses 1,275 25	General Fund Revenues	Permit & Other Licenses	1,275	25	-	-	-	-	-	-	-	-	-
General Fund Revenues Permits-Excavation 200 120 1,000 1,000 - 1,000 - 1,000 1,000 1,000 1,000	General Fund Revenues	Permits-Excavation	200	120	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Total Permits & License 566,818 353,865 337,708 411,010 73,302 339,828 (71,182) 339,828 339,828 339,828 339,828	Total Permits & License		566,818	353,865	337,708	411,010	73,302	339,828	(71,182)	339,828	339,828	339,828	339,828
General Fund Revenues Conservation Trust Funds 13,666 14,216 13,402 13,402 - 13,402 - 13,402 13,402 13,402 13,402	General Fund Revenues	Conservation Trust Funds	13,666	14,216	13,402	13,402	-	13,402	-	13,402	13,402	13,402	13,402
	General Fund Revenues	Mineral Lease Revenue	3,098	1,170	1,170	640	(530)	640	-	640	640		640
General Fund Revenues Severance Tax Revenues 8,165 12,724 12,724 25,084 12,360 25,084 - 25,084 25,084 25,084 25,084 25,084	General Fund Revenues	Severance Tax Revenues	8,165	12,724	12,724	25,084	12,360	25,084	-	25,084	25,084	25,084	25,084
General Fund Revenues County Road & Bridge Taxes 279,353 275,292 275,450 - 275,450 - 275,450 275,450 275,450 275,450	General Fund Revenues	County Road & Bridge Taxes	279,353	275,292	275,450	275,450	-	275,450	-	275,450	275,450	275,450	275,450
General Fund Revenues Motor Vehicle Registration 5,510 5,799 4,900 4,900 - 4,900 - 4,900 4,900 4,900 4,900	General Fund Revenues	Motor Vehicle Registration	5,510	5,799	4,900	4,900	-	4,900	-	4,900	4,900	4,900	4,900
General Fund Revenues Highway User Tax Funds 64,421 80,205 62,415 62,432 17 64,125 1,693 64,125 64,125 64,125 64,125 64,125	General Fund Revenues	Highway User Tax Funds	64,421	80,205	62,415	62,432	17	64,125	1,693	64,125	64,125	64,125	64,125
General Fund Revenues Smart Contribution - 85,853 182,070 182,070 - 182,070 - 182,070 182,070 182,070 182,070	General Fund Revenues	Smart Contribution	-	85,853	182,070	182,070	-	182,070	-	182,070	182,070	182,070	182,070
Total Intergovernmental Revenues 374,212 475,260 552,131 563,978 11,847 565,671 1,693 565,671 565,671 565,671 565,671	Total Intergovernmental Reven	uues	374,212	475,260	552,131	563,978	11,847	565,671	1,693	565,671	565,671	565,671	565,671
General Fund Revenues Fee-2% Collection - Material Tax 5,699 2,839 2,708 2,708 - 2,708 - 2,708 2,708 2,708 2,708	General Fund Revenues	Fee-2% Collection - Material Tax	5.699	2.839	2.708	2.708	-	2.708	-	2.708	2.708	2.708	2,708
			1	,	,	•	56,625	-	(56,625)	•	,	•	122,122
·				•	•		-	-	-	•			44,000

### **General Fund Revenues**

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
General Fund Revenues	Fee- Recording	33	118	350	350	-	350	-	350	350	350	350
General Fund Revenues	Fee-Plan/Zone/Plat	1,000	375	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Fees-Miscellaneous P&Z	41	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Fee-MVHA Qualification Fee	6,570	2,120	4,600	4,600	-	4,600	-	4,600	4,600	4,600	4,600
General Fund Revenues	Fee - Energy Mitigation	-	71,936	67,313	16,374	(50,939)	-	(16,374)	-	-	-	-
General Fund Revenues	Black Hills Gas Franchise Fee	24,698	46,043	39,678	39,678	-	39,678	-	39,678	39,678	39,678	39,678
General Fund Revenues	Road Impact Fees	130,819	70,125	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
General Fund Revenues	Road Cut Fees	-	300	-	-	-	-	-	-	-	-	-
General Fund Revenues	Equipment Rental	1,678	-	-	-	-	-	-	-	-	-	-
<b>Total Charges for Services</b>		487,190	388,660	317,771	323,457	5,686	250,458	(72,999)	250,458	250,458	250,458	250,458
General Fund Revenues	Fines-Traffic	7,948	5,815	1,000	5,000	4,000	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Fines-False Alarms	-	-	276	276	-	276	-	276	276	276	276
General Fund Revenues	Fines-Criminal	2,077	3,500	1,764	1,764	-	1,764	-	1,764	1,764	1,764	1,764
General Fund Revenues	Fines-Plaza Use	-	-	-	400	400	-	(400)	-	-	-	-
General Fund Revenues	Fines-Miscellaneous/PD	600	134	4,250	4,250	-	4,250	-	4,250	4,250	4,250	4,250
General Fund Revenues	Fines-Miscellaneous Building	(266)	51,950	551	551	-	551	-	551	551	551	551
Total Fines & Forfeits		10,359	61,398	7,841	12,241	4,400	11,841	(400)	11,841	11,841	11,841	11,841
General Fund Revenues	Interest On Investments	52,134	149,980	45,000	200,000	155,000	100,000	(100,000)	100,000	100,000	100,000	100,000
General Fund Revenues	Gain/Loss On Investments	(19,612)	6,658	-	-	-	-	-	-	-	-	-
Total Interest on Investments		32,522	156,638	45,000	200,000	155,000	100,000	(100,000)	100,000	100,000	100,000	100,000
General Fund Revenues	Grant Revenue Police	2,840	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Grant Revenue-Miscellaneous	8,152	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	HR Housing - Revenue	-	10,500	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
General Fund Revenues	Miscellaneous Revenue - Plaza Services	600	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Miscellaneous Revenue - Shop	-	-	500	500	-	500	-	500	500	500	500
General Fund Revenues	Miscellaneous Revenue - Marketing	225	-	475	475	-	475	-	475	475	475	475
General Fund Revenues	Miscellaneous Revenue - Police	1,840	2,999	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Municipal Bus	-	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Building	8,487	1,595	750	750	-	750	-	750	750	750	750
General Fund Revenues	IBC Book Revenue - Building	-	4	-	-	-	-	-	-	-	-	-
General Fund Revenues	Miscellaneous Revenue - Finance	1,853	1,171	14,500	2,500	(12,000)	2,500	-	2,500	2,500	2,500	2,500
General Fund Revenues	Miscellaneous Revenue - Finance Admin Fees	64	182	-	-	-	-	-	-	-	-	-
General Fund Revenues	Munirevs Credit Card Fees	1,895	1,873	500	2,000	1,500	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Permitting Credit Card Fees	749	1,078	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Miscellaneous Revenue -Clerk	2,776	1,145	200	200	-	200	-	200	200	200	200
General Fund Revenues	Miscellaneous Revenue - General	9,819	2,071	1,100	1,100	-	1,100	-	1,100	1,100	1,100	1,100
General Fund Revenues	Maintenance Shop Lease	13	11	12	12	-	12	- ]	12	12	12	12
General Fund Revenues	Van Rider Revenue	27,879	28,015	29,654	29,654	-	29,654	-	29,654	29,654	29,654	29,654
General Fund Revenues	Insurance Claim Proceeds	149,778	-	-	9,225	9,225	-	(9,225)	-	-	-	-
General Fund Revenues	Transfer Station Lease	1,300	1,100	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200

#### **General Fund Revenues**

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
General Fund Revenues	David Reed Lease	(1,398)	(1,398)	(1,398)	(1,398)	-	(1,398)	-	(1,398)	(1,398)	(1,398)	(1,398)
General Fund Revenues	Ice Rink Revenues	1,710	2,496	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
General Fund Revenues	Vending Cart/Plaza Use Rents	23,255	6,240	12,500	7,500	(5,000)	7,500	-	7,500	7,500	7,500	7,500
General Fund Revenues	Vending/Plaza Application Fees	3,927	4,670	5,775	5,775	-	5,775	-	5,775	5,775	5,775	5,775
General Fund Revenues	Farm to Community Application Fees/Donations	-	1,867	-	-	-	-	-	-	-	-	-
<b>Total Miscellaneous Revenues</b>		245,763	65,618	79,118	72,843	(6,275)	63,618	(9,225)	63,618	63,618	63,618	63,618
General Fund Revenues	Contributions - TMVOA	_	-	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
General Fund Revenues	Contribution-See Forever	60,000	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Contributions-TMVOA Employee Shuttle	2,858	8,783	13,438	13,438	-	13,438	-	13,438	13,438	13,438	13,438
General Fund Revenues	Green Gondola Receipts	740	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Energy Rebates	10,952	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Environmental Services Contribution	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total Contributions		74,551	8,783	43,438	43,438	-	43,438	-	43,438	43,438	43,438	43,438
Total General Fund Revenues		11,252,298	10,560,919	10,615,582	11,545,999	930,417	11,468,581	(77,418)	11,659,792	11,913,450	12,134,348	12,405,750

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Town Council	Board Compensation (1)	43,116	51,767	53,859	53,859	-	55,069	1,210	55,069	55,069	55,069	55,069
Town Council	PERA & Payroll Taxes	6,639	8,092	8,283	8,283	-	8,489	206	8,627	8,627	8,627	8,627
Town Council	Workers Compensation	119	116	153	153	-	161	8	169	177	186	195
Town Council	Other Benefits	6,265	6,300	6,300	6,300	-	6,300	-	6,426	6,555	6,686	6,819
Town Council	Consultant Services	27,000	-	-	-	-	-	-	-	-	-	-
Town Council	Communications (2)	870	701	500	1,350	850	750	(600)	750	750	750	750
Town Council	Dues and Fees	-	1,099	-	-	-	-	-	-	-	-	-
Town Council	Travel, Education & Training	1,823	3,226	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Town Council	General Supplies & Materials	1,946	244	600	750	150	750	-	750	750	750	750
Town Council	Business Meals-Town Council	8,300	12,399	9,850	9,850	-	9,850	-	9,850	9,850	9,850	9,850
Town Council	Special Occasion	546	259	1,208	1,208	-	1,208	=	1,208	1,208	1,208	1,208
Total		96,623	84,204	88,253	89,253	1,000	90,077	824	90,348	90,485	90,625	90,768

- (1) A potion of board compensation is for utility reimbursements which are increasing.
- (2) Mayor's cell phone purchase 650 in 2019 plus 55/month for 700/year

#### <u>Legal</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Legal	Outside Counsel - General	497	301	30,000	10,000	(20,000)	25,000	15,000	25,000	25,000	25,000	25,000
Legal	Outside Counsel - Litigation	51,333	13,277	-	15,000	15,000	-	(15,000)	-	-	-	-
Legal	Outside Counsel - Extraordinary	-	5,000	-	-	-	-	-	-	-	-	-
Legal	Legal - Extraordinary	54,022	19,318	25,000	35,000	10,000	30,000	(5,000)	25,000	25,000	25,000	25,000
Legal	Legal - Litigation	93,548	40,507	30,000	40,000	10,000	30,000	(10,000)	30,000	30,000	30,000	30,000
Legal	Legal - General (3)	250,746	336,343	375,000	375,000	-	291,525	(83,475)	291,525	291,525	291,525	291,525
Legal	Out Of Pocket Expense	-	26	-	-	-	-	-	-	-	-	-
Total		450,145	414,772	460,000	475,000	15,000	376,525	(98,475)	371,525	371,525	371,525	371,525

<sup>(3)</sup> The actual contractual amount for General Legal for the 2020 year is a not to exceed amount of \$393,750. The budgeted amount represents an average of the past 5 years of actual General Legal expenses not the maximum contractual obligation.

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

<u>Town Manager</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Town Manager	Salaries & Wages	155,159	160,867	165,387	167,070	1,683	171,246	4,176	171,246	171,246	171,246	171,246
Town Manager	Group Insurance	13,113	12,437	12,500	12,500	-	13,500	1,000	13,770	14,045	14,326	14,613
Town Manager	PERA & Payroll Taxes	23,973	24,991	25,437	25,695	258	26,766	1,071	27,194	27,194	27,194	27,194
Town Manager	PERA 401K	13,946	14,461	14,886	15,036	150	15,412	376	15,840	15,840	15,840	15,840
Town Manager	Workers Compensation	1,917	323	1,323	1,323	-	1,389	66	1,459	1,532	1,608	1,689
Town Manager	Other Employee Benefits	875	200	900	900	-	900	-	918	936	955	974
Town Manager	Outside Counsel - Litigation	-	-	-	4,100	4,100	-	(4,100)	-	-	-	-
Town Manager	Grant Lobbying Fees	18,000	18,000	18,000	18,000	-	18,000	=	18,000	18,000	18,000	18,000
Town Manager	Professional Services (1)	11,895	13,639	17,750	17,750	-	20,000	2,250	-	-	-	-
Town Manager	Consulting Service	-	-	500	500	-	500	-	500	500	500	500
Town Manager	Communications	1,045	1,234	1,300	1,300	-	1,300	-	1,300	1,300	1,300	1,300
Town Manager	Dues & Fees (2)	8,818	7,622	8,000	8,000	-	8,710	710	8,710	8,710	8,710	8,710
Town Manager	Travel, Education & Training	475	-	1,500	500	(1,000)	500	-	500	500	500	500
Town Manager	General Supplies & Materials	349	311	500	500	-	500	=	500	500	500	500
Town Manager	Business Meals	387	604	500	600	100	500	(100)	500	500	500	500
Town Manager	Employee Appreciation	50	62	100	100		100		100	100	100	100
Total		250,003	254,752	268,583	273,874	5,291	279,324	5,450	260,537	260,904	261,280	261,666

<sup>(1)</sup> Gondola Long Term Plan Studies (TMVOA, TSG, SMC, TOT all participating equally)

<sup>(2)</sup> Colorado Municipal League \$5,855 and Colorado Association of Ski Towns \$2,426

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

<u>Town Clerk</u>

					TOWN CICIK				2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Town Clerk's Office	Salaries & Wages	191,622	191,634	196,254	196,254	-	189,516	(6,738)	189,516	189,516	189,516	189,516
Town Clerk's Office	Group Insurance	39,340	37,310	37,500	37,500	-	40,500	3,000	41,310	42,136	42,979	43,839
Town Clerk's Office	Dependent Health Reimbursement	(3,818)	(3,617)	(3,378)	(3,378)	-	(3,378)	-	(3,378)	(3,378)	(3,378)	(3,378)
Town Clerk's Office	PERA & Payroll Taxes	28,922	29,078	30,184	30,184	-	29,621	(563)	30,095	30,095	30,095	30,095
Town Clerk's Office	PERA 401K	4,920	5,627	5,888	5,888	-	7,581	1,693	7,581	7,581	7,581	7,581
Town Clerk's Office	Workers Compensation	191	186	303	303	-	318	15	334	351	368	387
Town Clerk's Office	Other Employee Benefits	2,685	600	2,700	2,700	-	2,700	-	2,754	2,809	2,865	2,923
Town Clerk's Office	Consultant Services	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Town Clerk's Office	Janitorial/Trash Removal (1)	18,716	18,270	20,200	23,000	2,800	22,000	(1,000)	22,000	22,000	22,000	22,000
Town Clerk's Office	Security Monitoring - Town Hall	465	372	395	395	-	395	-	395	395	395	395
Town Clerk's Office	Repairs & Maintenance-Equipment	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Town Clerk's Office	Rental- Equipment	8,218	7,660	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Town Clerk's Office	Communications	16,823	17,565	16,100	16,100	-	16,100	-	16,100	16,100	16,100	16,100
Town Clerk's Office	Election Expenses	4,841	-	6,000	6,000	-	-	(6,000)	6,000	-	6,000	-
Town Clerk's Office	Public Noticing	117	123	750	750	-	750	-	750	750	750	750
Town Clerk's Office	Recording Fees	-	-	100	100	-	100	-	100	100	100	100
Town Clerk's Office	Dues & Fees	472	665	600	600	-	600	-	600	600	600	600
Town Clerk's Office	Travel, Education & Training (2)	2,719	3,158	5,500	5,500	-	11,500	6,000	5,500	5,500	5,500	5,500
Town Clerk's Office	Digitizing Documentation	-	-	-	1,500	1,500	1,500	-	1,500	1,500	1,500	1,500
Town Clerk's Office	Postage & Freight	1,802	1,920	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Town Clerk's Office	General Supplies & Material	3,561	5,055	6,500	5,000	(1,500)	5,000	-	5,000	5,000	5,000	5,000
Town Clerk's Office	Business Meals	124	652	850	850	-	850	-	850	850	850	850
Town Clerk's Office	Employee Appreciation	331	274	300	300	-	300	-	300	300	300	300
Town Clerk's Office	Utilities - Natural Gas	6,216	5,752	6,615	6,615	-	6,615	-	6,615	6,615	6,615	6,615
Town Clerk's Office	Utilities - Electricity	14,251	14,718	17,174	17,174	-	17,174	-	17,174	17,174	17,174	17,174
Town Clerk's Office	Utilities - Water/Sewer	7,068	7,537	7,551	7,551	-	7,551	-	7,551	7,551	7,551	7,551
Town Clerk's Office	Internet Service	17,095	17,095	17,095	17,095	-	17,095	-	17,095	17,095	17,095	17,095
Total		366,680	361,634	392,181	394,981	2,800	391,388	(3,593)	392,742	387,640	394,556	389,491

<sup>(1) 1450</sup> for December 2018 was paid in January and inadvertently charged to 2019 rather than 2018. Additionally, paper supplies had a sharp increase in 2019

<sup>(2)</sup> Increase in 2020 for database training.

									<b>2021 Long</b>	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Finance	Salaries & Wages (13)	404,078	419,233	422,493	422,493	-	429,524	7,031	429,524	429,524	429,524	429,524
Finance	Group Insurance	78,681	71,516	75,000	75,000	-	81,000	6,000	82,620	84,272	85,958	87,677
Finance	Dependent Health Reimbursement	(1,444)	(1,447)	(3,600)	(2,100)	1,500	(2,100)	-	(2,100)	(2,100)	(2,100)	(2,100)
Finance	PERA & Payroll Taxes	62,475	65,188	64,979	64,979	-	67,135	2,156	68,208	68,208	68,208	68,208
Finance	PERA 401K	27,454	25,217	28,307	28,307	-	32,153	3,846	32,153	32,153	32,153	32,153
Finance	Workers Compensation	328	372	729	381	(348)	400	19	420	441	463	486
Finance	Other Employee Benefits	5,250	1,200	5,400	5,400	-	5,400	-	5,508	5,618	5,731	5,845
Finance	Bad Debt Expense (9)	-	13,463	-	-	-	-	-	-	-	-	-
Finance	Professional Consulting (1)	14,486	12,000	13,000	14,625	1,625	14,000	(625)	15,000	16,000	17,000	18,000
Finance	County Treasurer Collect Fee 2% (10)	82,334	82,113	86,705	86,705	-	89,390	2,685	89,122	89,972	89,972	90,830
Finance	Auditing Fees (2)	25,435	30,035	31,000	31,000	-	31,000	-	33,000	35,000	37,000	39,000
Finance	Insurance (3)	99,918	102,660	110,000	112,500	2,500	124,000	11,500	127,000	130,000	133,000	136,000
Finance	Public Noticing (11)	-	-	500	-	(500)	-	-	-	-	-	-
Finance	Dues & Fees (4)	165	194	2,000	200	(1,800)	300	100	300	350	400	400
Finance	Travel, Education & Training (5)	1,652	1,052	2,500	2,500	-	2,500	-	3,500	3,500	3,500	3,500
Finance	Postage & Freight (12)	3,000	2,430	4,200	3,500	(700)	3,000	(500)	3,000	3,000	3,000	3,000
Finance	Bank Fees (6)	135	119	3,000	1,000	(2,000)	1,000	-	1,000	1,000	1,000	1,000
Finance	Bank Fees - Credit Card Fees	417	686	612	600	(12)	600	-	630	640	650	660
Finance	MUNIRevs Online Payment Fees (7)	4,098	3,788	4,100	5,673	1,573	5,700	27	5,710	5,720	5,720	5,730
Finance	General Supplies & Material	2,765	2,898	2,600	2,900	300	2,900	-	3,300	3,300	3,300	3,300
Finance	Business Meals	-	55	-	-	-	-	-	-	-	-	-
Finance	Employee Appreciation (8)	205	600	600	600	-	600	-	600	600	600	600
Finance	Books & Periodicals	-	=	100	<u> </u>	(100)		=		=	-	-
Total		811,431	833,372	854,225	856,263	2,038	888,502	32,239	898,495	907,199	915,079	923,814

- (1) MUNIRevs and Lodgingrevs monthly fee and additional \$1,625 for Business License modification for Housing data collection
- (2) A portion of the annual audit fees allocated to general government.
- (3) Annual premiums for General Fund Property, casualty and cyber crime Insurance including an allowance for a 2020 CIRSA Membership contribution increase.
- (4) Colorado and National Accounting Association Memberships
- (5) Two new staff members requiring training.
- (6) Bank charges by transaction fee analysis
- (7) Utilization of on line payment system growing.
- (8) \$100 per employee allowance directed by Town Council in 2018 for 2019.
- (9) No bad debt is anticipated for write off this year.
- (10) The County Treasurer collects a fee from Mountain Village property taxes.
- (11) There is no longer public noticing being prepared for finance department specific needs. All noticing done by the Town Clerks office.
- (12) For mailing of miscellaneous billings and AP check remittances.
- (13) Six full time employees in Finance.

## Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections <u>Information Technology</u>

				injormation	rechilology							
									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Information Technology - GF	Salaries & Wages (12)	-	-	120,000	97,000	(23,000)	140,368	43,368	140,368	140,368	140,368	140,368
Information Technology - GF	Group Insurance	-	-	12,500	8,189	(4,311)	10,344	2,155	10,344	10,344	10,344	10,344
Information Technology - GF	Dependent Health Reimbursement	-	-	-	8,400	8,400	13,500	5,100	13,770	14,045	14,326	14,613
Information Technology - GF	PERA & Payroll Taxes	-	-	18,456	14,200	(4,256)	21,939	7,739	22,290	22,290	22,290	22,290
Information Technology - GF	PERA 401K	-	-	1,200	1,200	-	3,053	1,853	4,457	5,861	7,264	8,668
Information Technology - GF	Workers Compensation	-	-	1,000	1,000	-	1,050	50	1,103	1,158	1,216	1,276
Information Technology - GF	Other Employee Benefits	-	200	900	900	-	900	-	918	936	955	974
Information Technology - GF	Vehicle Repair & Maintenance	-	-	-	500	500	500	-	500	500	500	500
Information Technology - GF	Phone Maintenance (13)	929	2,954	1,500	1,500	-	7,500	6,000	7,500	1,500	1,500	1,500
Information Technology - GF	Communications	-	-	1,300	1,300	-	1,300	-	1,300	1,300	1,300	1,300
Information Technology - GF	Travel, Education & Training (1)	-	-	3,500	5,500	2,000	5,500	-	5,500	5,500	5,500	5,500
Information Technology - GF	General Supplies & Materials	-	-	-	500	500	500	-	500	500	500	500
Information Technology - GF	Software Support- Contract	47,336	69,552	50,000	50,000	-	40,000	(10,000)	40,000	40,000	40,000	40,000
Information Technology - GF	Software Support - Other (2)	7,121	1,489	3,000	4,500	1,500	5,400	900	5,400	5,400	5,400	5,400
Information Technology - GF	General Hardware Replacement (3)	10,302	42,954	20,000	28,500	8,500	20,000	(8,500)	20,000	20,000	20,000	20,000
Information Technology - GF	Server Replacement (4)	-	-	-	7,800	7,800	9,200	1,400	1,500	1,500	9,200	9,200
Information Technology - GF	Cyber Security (5)	-	-	-	32,750	32,750	38,990	6,240	38,990	38,990	38,990	38,990
Information Technology - GF	Microsoft Office Licenses (10)	15,848	19,005	23,000	23,000	-	23,000	-	23,000	23,000	23,000	23,000
Information Technology - GF	Hosted E-Mail Services (11)	529	99	1,050	3,988	2,938	3,988	-	3,988	3,988	3,988	3,988
Information Technology - GF	Accounting SW Annual Support Maintenance	31,017	30,693	35,168	32,000	(3,168)	33,600	1,600	35,280	37,044	38,896	40,841
Information Technology - GF	Accounting SW Customization/Options	-	2,250	-	-	-	-	-	-	-	-	-
Information Technology - GF	All Data - Vehicle Maintenance	1,500	1,500	1,515	1,515	-	1,515	-	1,515	1,515	1,515	1,515
Information Technology - GF	Live Streaming Software	-	-	6,000	-	(6,000)	-	-	-	-	-	-
Information Technology - GF	PDF SW Upgrades/Licenses	1,079	2,883	3,600	6,640	3,040	9,740	3,100	9,740	9,740	9,740	9,740
Information Technology - GF	Firewall (6)	6,797	2,212	2,700	2,700	-	11,900	9,200	-	-	9,700	-
Information Technology - GF	CAD Auto Desk Support	1,420	1,478	1,428	1,428	-	1,428	-	1,428	1,428	1,428	1,428
Information Technology - GF	Trimble Pathfinder Software	1,995	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	Web Site Blocker (7)	2,847	-	2,800	2,800	-	-	(2,800)	-	-	-	-
Information Technology - GF	Server Support Fees	2,140	-	-	-	-	1,500	1,500	1,500	1,500	1,500	1,500
Information Technology - GF	Spam Filter (8)	1,620	1,530	2,430	2,430	-	2,430	-	2,552	2,552	2,552	2,552
Information Technology - GF	CRM Software (9)	499	1,146	3,100	-	(3,100)	-	-	-	-	-	-
Information Technology - GF	Database Administrator	-	-	-	-	-	3,000	3,000	1,500	1,500	1,500	1,500
Information Technology - GF	RMS Software Support - Police	11,005	11,445	12,315	12,315	-	12,568	253	12,819	13,076	13,337	13,604
Information Technology - GF	Legal SW Support	1,884	1,099	2,184	2,184	-	2,184	-	2,184	2,184	2,184	2,184
Information Technology - GF	Cyber Security - Audit Fees	-	27,315	-	-	-	8,000	8,000	-	-	-	-
Information Technology - GF	Cyber Security - Study	-	3,375	-	-	-	-	-	-	-	-	-
Information Technology - GF	AV Room Upgrade	10,000	34,299	-	-	-	-	-	-	-	-	-
Information Technology - GF	Montrose Interconnect - Police	4,111	3,000	4,112	4,112	-	4,112	-	4,112	4,112	4,112	4,112
Information Technology - GF	VPI Software Support - Police	333	1,895	1,895	1,895	-	1,961	66	2,020	2,023	2,026	2,029
Information Technology - GF	Building Permit Support Fees	7,650	7,650	7,650	7,650	-	7,650	-	7,650	7,650	7,650	7,650
Information Technology - GF	Printer Maintenance	865	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Information Technology - GF	Document Management	-	10,868	500	500	-	500	-	500	500	500	500
Information Technology - GF	ARC Map Subscription	-	-	-	8,250	8,250	8,250	-	8,250	8,250	8,250	8,250
Information Technology - GF	E-Recycle	-	-	-	2,500	2,500	2,500	-	2,500	2,500	2,500	2,500
Inform Tto Technology - GF	Fingerprint SW Support - Police	-	-	-	-	-	1,140	1,140	1,163	1,186	1,188	1,212
Information Technology - GF	Muni Metrix License	1,495	1,495	1,495	1,495	-	1,495	-	1,495	1,495	1,495	1,495
			•					-				•

**Information Technology** 

Account Name
Notification Services
Online Back Up Support Fee
Opengov
Munirevs Support Fees
Technical Miscellaneous

		mjormation	reennology				_			
							2021 Long	2022 Long	2023 Long	2024 Long
			2019	2019	2020	2020	Term	Term	Term	Term
Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
-	-	-	2,000	2,000	2,000	-	2,000	2,000	2,000	2,000
6,083	6,503	6,500	6,500	-	6,500	-	6,500	13,500	-	-
-	29,083	17,000	17,000	-	17,000	-	17,000	17,000	17,000	17,000
17,676	18,383	19,175	19,175	-	20,134	959	21,140	22,197	23,307	24,473
281	300	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
194,362	336,654	392,673	429,516	36,843	511,839	82,323	487,976	493,832	502,722	498,195

- (1) Staff Training and Conferences
- (2) Needed 3rd party software
- (3) Laptop, workstations, printers, monitors, batteries, switches, cameras
- (4) Server equipment and head-end equipment
- (5) Managed security and cloud logging systems
- (6) Firewall Service renewal
- (7) Managed Security should cover this
- (8) Cyber Security Email protection
- (9) No longer using
- (10) Office 365 cloud
- (11) Cloud archieve server
- (12) Allocated current cable technicians into IT at 10% and a summer intern at \$5,500
- (13) In 2020 and 2021 we are upgrading the phone system at Town Hall and the Municipal Offices. Moved from Town Clerk budget.

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections *Human Resources* 

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
<b>Human Resources</b>	Salaries & Wages	134,658	146,084	147,933	147,933	-	150,772	2,839	150,772	150,772	150,772	150,772
<b>Human Resources</b>	Group Insurance	26,227	24,873	25,000	25,000	-	27,000	2,000	27,540	28,091	28,653	29,226
<b>Human Resources</b>	Dependent Health Reimbursement	(2,166)	(2,170)	(2,160)	(2,160)	-	(2,160)	-	(2,160)	(2,160)	(2,160)	(2,160)
<b>Human Resources</b>	PERA & Payroll Taxes	20,453	22,330	22,753	22,753	-	23,566	813	23,943	23,943	23,943	23,943
<b>Human Resources</b>	PERA 401K	8,645	10,386	9,469	9,469	-	6,542	(2,927)	6,829	7,117	7,405	7,693
<b>Human Resources</b>	Workers Compensation	109	124	245	245	-	257	12	270	284	298	313
<b>Human Resources</b>	Other Employee Benefits	(1,130)	(1,068)	1,800	1,800	-	1,800	-	1,836	1,873	1,910	1,948
<b>Human Resources</b>	Employee Assistance Program	2,604	1,384	3,485	3,485	-	3,485	-	3,485	3,485	3,485	3,485
<b>Human Resources</b>	Life Insurance	26,462	30,855	27,203	31,503	4,300	32,448	945	33,097	33,759	34,434	35,123
<b>Human Resources</b>	Agency Compliance	4,547	2,701	4,300	4,300	-	4,300	-	4,300	4,300	4,300	4,300
<b>Human Resources</b>	Employee Hotline	-	-	-	5,000	5,000	5,000	-	5,000	5,000	5,000	5,000
<b>Human Resources</b>	Safety Programs	4,041	7,620	5,252	5,252	-	6,000	748	6,000	6,000	6,000	6,000
<b>Human Resources</b>	Employee Functions	9,649	14,000	15,400	15,400	-	15,000	(400)	17,000	17,000	21,000	21,000
<b>Human Resources</b>	HR Payroll Software	37,944	43,488	40,000	48,000	8,000	48,000	-	48,000	48,000	48,000	48,000
<b>Human Resources</b>	Consultant Services (1)	107	-	-	-	-	30,000	30,000	-	-	-	-
<b>Human Resources</b>	HR Housing - Expense	1,932	2,825	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
<b>Human Resources</b>	Communications	1,180	1,398	1,335	1,335	-	1,335	-	1,335	1,335	1,335	1,335
<b>Human Resources</b>	Recruiting	10,105	26,443	16,000	20,000	4,000	20,000	-	20,000	20,000	20,000	20,000
<b>Human Resources</b>	Dues & Fees	5,634	6,277	6,300	6,382	82	6,382	-	6,382	6,382	6,382	6,382
<b>Human Resources</b>	Travel, Education & Training	3,423	13,364	11,000	5,000	(6,000)	5,000	-	5,000	5,000	5,000	5,000
<b>Human Resources</b>	Postage & Freight	245	154	204	204	-	204	-	204	204	204	204
<b>Human Resources</b>	General Supplies & Materials	1,196	1,025	1,224	1,224	-	1,224	-	1,224	1,224	1,224	1,224
<b>Human Resources</b>	Employee Appreciation	100	165	200	200	-	200	-	200	200	200	200
Human Resources	Business Meals	-	74	-	-	-	100	100	100	100	100	100
Human Resources	Special Occasion Expense	391	485	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Human Resources	Books & Periodicals	-	-	-	-	-	-	-	-	-	-	-
Total		296,357	352,818	341,293	356,675	15,382	390,805	34,130	364,707	366,258	371,835	373,438

<sup>(1) 2020 -</sup> Consulting fees for the Personnel Development Committee

### Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections <u>Communications & Business Development</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Communications & Business Development	Salaries & Wages	78,391	139,368	196,915	196,915	-	135,515	(61,400)	132,503	132,503	132,503	132,503
Communications & Business Development	Group Insurance	10,946	23,833	37,500	37,500	-	27,000	(10,500)	27,540	28,091	28,653	29,226
Communications & Business Development	Dependent Health Reimbursement	-	(529)	(720)	(2,000)	(1,280)	(2,000)	-	(2,000)	(2,000)	(2,000)	(2,000)
Communications & Business Development	PERA & Payroll Taxes	12,150	21,464	30,286	30,286	-	21,181	(9,105)	21,041	21,041	21,041	21,041
Communications & Business Development	PERA 401K	1,555	2,826	7,877	7,877	-	3,388	(4,489)	3,975	5,300	5,300	5,300
Communications & Business Development	Workers Compensation	118	124	185	185	-	194	9	204	214	225	236
Communications & Business Development	Other Employee Benefits	1,750	600	2,700	2,700	-	1,900	(800)	1,938	1,977	2,016	2,057
Communications & Business Development	Consultant Services	13,775	8,882	16,000	16,000	-	5,000	(11,000)	5,000	5,000	5,000	5,000
Communications & Business Development	Green Team Compost	-	1,199	25,000	25,000	-	20,000	(5,000)	20,000	20,000	20,000	20,000
Communications & Business Development	Green Team Green House Gas (1)	-	12,000	17,135	17,135	-	19,000	1,865	19,000	19,000	19,000	19,002
Communications & Business Development	Green Team Communications/Education	-	-	10,000	10,000	-	7,570	(2,430)	7,570	7,570	7,570	7,570
Communications & Business Development	Green Team MV Clean Up (2)	-	-	1,400	1,400	-	1,400	-	1,400	1,400	1,400	1,400
Communications & Business Development	Green Team Bike to Work (3)	-	-	30	30	-	30	-	30	30	30	30
Communications & Business Development	Green Team Green Lights (4)	-	1,314	5,000	5,000	-	-	(5,000)	-	-	-	-
Communications & Business Development	Green Team Dues & Fees	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Communications & Business Development	Farm to Community Initiative (5)	-	23,245	30,000	30,000	-	40,000	10,000	40,000	40,000	40,000	40,000
Communications & Business Development	Facility Rent (6)	-	300	3,600	3,600	-	-	(3,600)	-	-	-	-
Communications & Business Development	Dues & Fees	2,700	1,591	2,195	2,195	-	2,000	(195)	2,000	2,000	2,000	2,000
Communications & Business Development	Travel, Education & Training	2,094	6,645	8,000	8,000	-	3,000	(5,000)	3,000	3,000	3,000	3,000
Communications & Business Development	Live Video Streaming	14,110	15,741	18,000	18,000	-	15,000	(3,000)	15,000	15,000	15,000	15,000
Communications & Business Development	Marketing-Business Development	28,714	60,471	65,000	59,000	(6,000)	27,000	(32,000)	27,000	27,000	27,000	27,000
Communications & Business Development	Marketing-Software	-	495	-	6,000	6,000	5,000	(1,000)	5,000	5,000	5,000	5,000
Communications & Business Development	Marketing-Design	-	873	2,500	2,500	-	6,000	3,500	6,000	6,000	6,000	6,000
Communications & Business Development	Marketing-Public Relations	-	11,903	10,000	10,000	-	-	(10,000)	-	-	-	-
Communications & Business Development	Marketing-Video	-	2,500	6,500	6,500	-	1,500	(5,000)	1,500	1,500	1,500	1,500
Communications & Business Development	Postage & Freight	-	54	500	500	-	500	-	500	500	500	500
Communications & Business Development	Surveys	-	-	1,500	1,500	-	-	(1,500)	-	-	-	-
Communications & Business Development	Photos	2,554	5,108	5,000	5,000	-	2,000	(3,000)	2,000	2,000	2,000	2,000
Communications & Business Development	General Supplies & Materials	2,912	2,722	4,500	4,500	-	2,000	(2,500)	2,000	2,000	2,000	2,000
Communications & Business Development	Business Meals	481	1,438	1,600	1,600	-	400	(1,200)	400	400	400	400
Communications & Business Development	Employee Appreciation	120	208	600	600	-	200	(400)	200	200	200	200
Communications & Business Development	Books & Periodicals	-	213	200	200	-	-	(200)	-	-	-	-
Communications & Business Development	Communications - Phone	936	2,150	3,600	3,600	-	2,872	(728)	2,872	2,872	2,872	2,872
Communications & Business Development	Website Hosting	8,960	5,626	6,300	6,300	-	3,500	(2,800)	3,500	3,500	3,500	3,500
Communications & Business Development	Website Management	8,913	35,243	18,000	18,000	-	17,000	(1,000)	17,000	17,000	17,000	17,000
Communications & Business Development	E-Mail Communication	14,799	16,217	19,000	19,000	-	8,000	(11,000)	8,000	8,000	8,000	8,000
Communications & Business Development	Print Advertising	17,824	18,158	18,000	18,000	-	9,000	(9,000)	9,000	9,000	9,000	9,000
Communications & Business Development	Promo Items/Info	12,500	-	1,950	1,950	-	950	(1,000)	950	950	950	950
Communications & Business Development	Special Events Marketing	128	-	-	-	-	2,000	2,000	2,000	2,000	2,000	2,000
Communications & Business Development	Broadcast Programming	1,188	-	5,600	5,600	-	1,200	(4,400)	1,200	1,200	1,200	1,200
Communications & Business Development	Online Advertising	303	583	5,000	5,000	-	1,000	(4,000)	1,000	1,000	1,000	1,000
Communications & Business Development	Social Media	3,671	3,854	9,500	9,500	-	5,000	(4,500)	5,000	5,000	5,000	5,000
Total		241,594	426,419	597,953	596,673	(1,280)	397,300	(199,373)	395,323	397,248	397,860	398,486

<sup>(1)</sup> New RFP has been drafted for government and community GHG emissions reporting. We have asked for the tools to track data in house and develop future reporting internally.

<sup>(2)</sup> Green Team is growing this event year over year

<sup>(3)</sup> An increase of \$150 for Bike to Work participation

<sup>(4)</sup> Tri-state is cutting the rebate next year so TMV will not continue their support in 2020

<sup>(5)</sup> Council has supported increasing the funds for this program

<sup>(6)</sup> Telluride Works membership will not continue in 2020

									<b>2021 Long</b>	<b>2022 Long</b>	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Municipal Court	Salaries & Wages	18,071	18,281	18,635	18,635	-	18,951	316	18,951	18,951	18,951	18,951
Municipal Court	Group Insurance	3,278	3,109	3,126	3,126	-	3,376	250	3,444	3,512	3,583	3,654
Municipal Court	Dependent Health Reimbursement	(361)	(267)	(348)	(348)	-	(348)	-	(348)	(348)	(348)	(348)
Municipal Court	PERA & Payroll Taxes	2,752	2,769	2,866	2,866	-	2,962	96	3,009	3,009	3,009	3,009
Municipal Court	PERA 401K	1,043	1,102	1,137	1,137	-	1,166	29	1,166	1,166	1,166	1,166
Municipal Court	Workers Compensation	68	78	152	152	-	160	8	168	176	185	194
Municipal Court	Other Employee Benefits	1,663	1,549	2,009	2,009	-	2,009	-	2,049	2,090	2,132	2,175
Municipal Court	Equipment Rental	1,085	1,074	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Municipal Court	Communications	412	492	384	384	-	484	100	484	484	484	484
Municipal Court	Dues & Fees	40	40	80	80	-	80	-	80	80	80	80
Municipal Court	Travel, Education & Training	1,303	682	2,100	2,100	-	2,100	-	2,100	2,100	2,100	2,100
Municipal Court	Postage & Freight	7	7	100	100	-	100	-	100	100	100	100
Municipal Court	General Supplies & Material	1,351	1,066	800	800	-	1,000	200	1,000	1,000	1,000	1,000
Municipal Court	Employee Appreciation	-	-	ī	-	-	-	-	-	-	-	-
Total		30,713	29,981	32,541	32,541	-	33,539	998	33,702	33,820	33,941	34,065

### **Community Services**

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
<b>Community Services</b>	Salaries & Wages	29,167	30,081	30,508	30,508	-	33,258	2,750	33,258	33,258	33,258	33,258
Community Services	Group Insurance	9,179	8,706	8,750	8,750	-	9,450	700	9,639	9,832	10,028	10,229
Community Services	Dependent Health Reimbursement	(505)	(432)	-	-	-	-	-	-	-	-	-
Community Services	PERA & Payroll Taxes	4,536	4,764	4,693	4,693	-	5,198	505	5,281	5,281	5,281	5,281
Community Services	PERA 401K	296	472	399	399	-	399	0	399	399	399	399
Community Services	Workers Compensation	690	563	893	893	-	938	45	985	1,034	1,085	1,140
Community Services	Other Employee Benefits	613	140	620	620	-	620	-	632	645	658	671
Community Services	Uniforms	192	1,136	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Community Services	Vehicle Repairs & Maintenance	118	99	800	800	-	800	-	800	800	800	800
Community Services	Communications-Cell Phone	660	630	622	622	-	650	28	650	650	650	650
Community Services	Travel, Education & Training	1,835	987	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Community Services	General Supplies	1,062	1,657	700	700	-	1,000	300	1,000	1,000	1,000	1,000
Community Services	Animal Control	82	120	200	200	-	200	-	200	200	200	200
<b>Community Services</b>	Employee Appreciation	-	150	200	200	-	200	-	200	200	200	200
<b>Community Services</b>	Utilities - Gasoline	2,259	2,945	3,144	3,144	=	3,144	=	3,144	3,144	3,144	3,144
Total		50,184	52,017	54,529	54,529	-	58,856	4,327	59,188	59,443	59,704	59,972

				<u>r once</u>	Department				2021 Lana	2022 Long	2022 Long	2024 Long
					2010	2010	2020	2020	2021 Long	2022 Long	2023 Long	2024 Long
Marala da a sa	AAN	A -t l- 2017	A -t l- 2010	2010 0-1-11	2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Police Department	Salaries & Wages	399,118	429,717	499,413	499,413	-	525,976	26,563	525,976	525,976	525,976	525,976
Police Department	Housing Allowance	61,035	66,489	75,975	75,975	-	75,975	-	75,975	75,975	75,975	75,975
Police Department	Group Insurance	74,313	76,687	96,979	96,979	-	104,737	7,758	106,832	108,969	111,148	113,371
Police Department	Dependent Health Reimbursement	(3,209)	(3,694)	(9,272)	(9,272)	-	(9,272)	-	(9,272)	(9,272)	(9,272)	(9,272)
Police Department	FPPA/PERA Pensions & Medicare	60,406	65,187	76,810	76,810	<del>-</del>	82,210	5,400	83,525	83,525	83,525	83,525
Police Department	Death & Disability Insurance	7,180	7,770	10,644	9,380	(1,264)	9,991	611	9,991	9,991	9,991	9,991
Police Department	PERA 401K & FPPA 457	18,746	16,498	25,724	25,724	-	27,094	1,370	27,094	27,094	27,094	27,094
Police Department	Workers Compensation	10,964	9,325	18,576	18,576	-	18,576	-	18,576	18,581	19,510	20,486
Police Department	Other Employee Benefits	5,906	1,550	6,936	6,936	-	6,936	-	7,075	7,216	7,361	7,508
Police Department	Janitorial/Trash Removal (1)	4,800	4,400	7,000	5,400	(1,600)	5,400	-	5,400	5,400	5,400	5,400
Police Department	Repair & Maintenance	-	110	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance (10)	7,608	10,185	5,000	8,000	3,000	8,000	-	8,000	8,000	8,000	8,000
Police Department	Repairs & Maintenance-Equipment	101	884	500	500	-	500	-	500	500	500	500
Police Department	Camera Repair & Maintenance (2)	4,196	12,411	13,000	13,000	-	13,000	-	6,000	6,000	6,000	6,000
Police Department	Rental-Equipment	1,085	1,074	1,622	1,622	-	1,622	-	1,622	1,622	1,622	1,622
Police Department	Facility Expenses (3)	4,159	4,284	3,000	3,000	-	9,800	6,800	9,800	3,000	3,000	3,000
Police Department	Communications	1,979	2,640	5,100	2,900	(2,200)	2,900	-	2,900	2,900	2,900	2,900
Police Department	Communications-Cell Phone	6,059	6,141	6,000	6,000	-	6,200	200	6,200	6,200	6,200	6,200
Police Department	Phone Equipment	-	-	100	100	-	100	-	100	100	100	100
Police Department	Dispatch (4)	61,993	66,503	74,000	74,000	-	70,000	(4,000)	70,000	70,000	70,000	70,000
Police Department	Dues & Fees	830	898	900	900	-	900	-	900	900	900	900
Police Department	Travel, Education & Training	14,032	7,447	8,500	8,500	-	8,500	-	8,500	8,500	8,500	8,500
Police Department	Emergency Medical Services	503	372	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Police Department	Contract Labor (5)	200	-	-	3,000	3,000	7,200	4,200	7,200	7,200	7,200	7,200
Police Department	Investigation (6)	97	3,757	-	-	-	-	-	-	-	-	-
Police Department	Evidence Processing	707	1,198	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Police Department	Medical Clearance	800	600	1,250	1,250	-	1,250	-	1,250	1,250	1,250	1,250
Police Department	Postage & Freight	281	503	400	400	-	400	-	400	400	400	400
Police Department	Bank Fees - Credit Card Fees	534	587	700	700	-	700	-	700	700	700	700
Police Department	General Supplies & Material	6,534	5,817	6,000	6,000	-	6,200	200	6,200	6,200	6,200	6,200
Police Department	Uniforms (7)	1,317	2,950	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Uniforms-Officer Equip	1,081	958	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Vehicle Equipment	3,026	-	7,500	-	(7,500)	-	-	-	-	-	-
Police Department	Evidence Supplies	252	636	350	350	-	350	-	350	350	350	350
Police Department	Firearms-Ammo, Repair & Maintenance (8)	2,835	2,928	2,000	2,000	-	2,500	500	2,500	2,500	2,500	2,500
Police Department	Materials/Working Supplies	33	-	225	225	-	225	-	225	225	225	225
Police Department	Intoxilizer-Supplies	771	330	1,200	700	(500)	700	-	700	700	700	700
Police Department	Detoxification	2,150	650	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Parking Expenses	-	-	250	250	-	250	-	250	250	250	250
Police Department	Business Meals	(499)	315	500	500	-	500	-	500	500	500	500
Police Department	Employee Appreciation	184	738	800	800	-	800	-	800	800	800	800
	Books & Periodicals (9)	6,271	6,237	7,250	7,250	-	7,250	-	7,250	7,250	7,250	7,250
Police Department Police Partment	Utilities - Natural Gas	2,460	1,501	1,561	1,561	-	1,561	-	1,561	1,561	1,561	1,561

									2021 Long	<b>2022 Long</b>	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Police Department	Utilities - Electricity	3,133	4,475	4,550	4,550	-	4,550	-	4,550	4,550	4,550	4,550
Police Department	Utilities - Gasoline	5,633	7,471	9,380	9,380	-	9,380	-	9,380	9,380	9,380	9,380
Total		779,607	828,532	978,923	971,859	(7,064)	1,021,462	49,603	1,018,010	1,013,493	1,016,746	1,020,092

- (1) Increase in cleaning service fees plus two carpet cleanings per year
- (2) Upgrade of police department surveillance and interview room. Maintenance of cameras on gondola system and plazas
- (3) 2020 repaint interior of PD. 2021 replace office furniture (20 years old)
- (4) MVPD % of calls (three year average) through West CO 5.5%
- (5) Remote data entry for RMS (1/2 year for 2019 full year for 2020)
- (6) Investigation 113 Highland Way
- (7) 2018- plan to hire three officers before the end of the year to be full staffed and need to supply uniforms
- (8) 2018 POST grant \$1346
- (9) Includes Lexipol subscription (policy & procedure manual) including updates and daily training bulletins
- (10) 2019 patrol car crash repairs

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

<u>Grants & Contributions</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
<b>Grants and Contributions</b>	Telluride Foundation Fee	-	8,850	8,850	8,850	-	9,140	290	9,813	9,813	9,813	9,813
<b>Grants and Contributions</b>	Regional Mental Health	30,000	-	-	-	-	-	-	-	-	-	-
<b>Grants and Contributions</b>	Telluride Institute	-	-	-	-	-	4,000	4,000	-	-	-	-
<b>Grants and Contributions</b>	Telluride Mountain Club	-	-	10,000	10,000	-	-	(10,000)	-	-	-	-
Grants and Contributions	Pinhead Institute	-	-	-	-	-	5,000	5,000	-	-	-	-
Grants and Contributions	SMC Juvenile Diversion	10,000	10,000	10,000	10,000	-	10,000	-	-	-	-	-
<b>Grants and Contributions</b>	San Miguel Resource Center	16,000	20,000	20,000	20,000	-	18,000	(2,000)	-	-	-	-
<b>Grants and Contributions</b>	Ah Haa School for the Arts	-	-	5,000	5,000	-	5,000	-	-	-	-	-
<b>Grants and Contributions</b>	One To One	-	5,000	8,000	8,000	-	8,000	-	-	-	-	-
<b>Grants and Contributions</b>	Watershed Education Program	-	3,000	3,000	3,000	-	3,000	-	-	-	-	-
<b>Grants and Contributions</b>	T-Ride Ski & Snowboard Club	-	5,000	5,000	5,000	-	7,500	2,500	-	-	-	-
<b>Grants and Contributions</b>	кото	-	-	4,000	4,000	-	7,500	3,500	-	-	-	-
<b>Grants and Contributions</b>	True North	-	7,500	10,000	10,000	-	12,500	2,500	-	-	-	-
<b>Grants and Contributions</b>	Telluride TV	-	10,000	10,000	10,000	-	7,500	(2,500)	-	-	-	-
<b>Grants and Contributions</b>	Center for Mental Health	-	-	7,500	7,500	-	7,500	-	-	-	-	-
<b>Grants and Contributions</b>	Tri County Health Network	-	30,000	-	-	-	12,077	12,077	-	-	-	-
<b>Grants and Contributions</b>	Miscellaneous Contributions (1)	-	-	-	5,000	5,000	-	(5,000)	140,187	140,187	140,187	140,187
<b>Grants and Contributions</b>	SM Sustainable Resources Coordinator	-	-	-	-	-	-	-	-	-	-	-
<b>Grants and Contributions</b>	Telluride Adaptive Sports Program	-	8,500	9,000	9,000	-	9,000	-	-	-	-	-
<b>Grants and Contributions</b>	San Miguel Watershed Coalition	10,000	10,000	10,000	10,000	-	10,000	-	-	-	-	-
<b>Grants and Contributions</b>	EcoAction Partners	40,000	5,000	-	-	-	-	-	-	-	-	-
<b>Grants and Contributions</b>	Telluride Humane Society	-	-	-	-	-	4,000	4,000	-	-	-	-
Total		106,000	122,850	120,350	125,350	5,000	139,717	14,367	150,000	150,000	150,000	150,000

<sup>(1) 2019 -</sup> add on for a regional youth center

### Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections <u>Road & Bridge</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Road & Bridge	Salaries & Wages	351,678	341,127	359,896	359,896	-	365,706	5,810	365,706	365,706	365,706	365,706
Road & Bridge	Offset Labor	(1,360)	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Group Insurance	106,002	95,449	97,930	97,930	-	105,764	7,834	107,880	110,037	112,238	114,483
Road & Bridge	Dependent Health Reimbursement	(6,429)	(6,869)	(3,280)	(6,280)	(3,000)	(6,280)	-	(6,280)	(6,280)	(6,280)	(6,280)
Road & Bridge	PERA & Payroll Taxes	53,707	52,349	55,352	55,352	-	57,160	1,808	58,074	58,074	58,074	58,074
Road & Bridge	PERA 401K	10,358	14,515	10,797	15,000	4,203	17,985	2,985	17,985	17,985	17,985	17,985
Road & Bridge	Workers Compensation	13,890	9,858	14,175	14,175	-	14,884	709	15,628	16,409	17,230	18,091
Road & Bridge	Other Employee Benefits	6,913	1,400	6,709	6,709	-	6,709	-	6,843	6,980	7,120	7,262
Road & Bridge	Uniforms	1,116	1,166	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Road & Bridge	Engineering	-	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Consultant Services	-	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Janitorial/Trash Removal	1,560	1,430	1,500	1,500	-	1,800	300	1,800	1,800	1,800	1,800
Road & Bridge	Vehicle Repair & Maintenance	39,072	30,060	45,966	45,966	-	45,966	-	45,966	45,966	45,966	45,966
Road & Bridge	Rental - Equipment	109	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Facility Expenses	1,119	834	730	730	-	730	-	730	730	730	730
Road & Bridge	Communications	2,527	3,301	4,829	3,500	(1,329)	3,500	-	3,500	3,500	3,500	3,500
Road & Bridge	Public Noticing	465	385	500	500	-	500	-	500	500	500	500
Road & Bridge	Dues, Fees & Licenses	234	234	250	250	-	250	-	250	250	250	250
Road & Bridge	Travel, Education, Training	1,275	2,412	2,260	2,260	-	2,260	-	2,260	2,260	2,260	2,260
Road & Bridge	Contract Labor	-	1,520	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Road & Bridge	Paving Repair	388,843	394,718	400,000	400,000	-	400,000	-	400,000	400,000	400,000	400,000
Road & Bridge	Striping	14,042	12,036	12,480	12,480	-	12,480	-	12,480	12,480	12,480	12,480
Road & Bridge	Guardrail Repair	15,610	6,500	22,000	16,000	(6,000)	500	(15,500)	2,000	2,000	2,000	2,000
Road & Bridge	Bridge Repair & Maintenance	7,065	-	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Road & Bridge	Postage & Freight	46	-	100	100	-	100	-	100	100	100	100
Road & Bridge	General Supplies & Materials	8,711	7,254	7,972	7,972	-	7,972	-	7,972	7,972	7,972	7,972
Road & Bridge	Supplies - Office	1,394	1,533	1,406	1,406	-	1,406	-	1,406	1,406	1,406	1,406
Road & Bridge	Supplies - Sand / Deicer	21,759	22,748	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Road & Bridge	Supplies - Signs & Safety	6,404	11,545	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Road & Bridge	Gen Supplies - CAD	55	250	-	-	-	-	-	-	-	-	-
Road & Bridge	Business Meals	559	39	200	200	-	200	-	200	200	200	200
Road & Bridge	Employee Appreciation	176	803	733	733	-	733	-	733	733	733	733
Road & Bridge	Utilities - Electricity	909	1,116	1,574	1,574	-	1,574	-	1,590	1,590	1,606	1,606
Road & Bridge	Utilities - Gasoline	19,984	25,437	33,785	34,461	676	35,150	689	35,853	36,570	37,301	38,047
Total		1,067,792	1,033,147	1,135,064	1,129,614	(5,450)	1,134,249	4,635	1,140,376	1,144,169	1,148,077	1,152,072

## Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections <u>Vehicle Maintenance</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Vehicle Maintenance	Salaries & Wages	245,961	249,806	251,200	251,200	-	257,749	6,549	257,749	257,749	257,749	257,749
Vehicle Maintenance	Offset Labor	(228)	(245)	-	-	-	-	-	-	-	-	-
Vehicle Maintenance	Group Insurance	54,654	50,766	50,000	50,000	-	54,000	4,000	55,080	56,182	57,305	58,451
Vehicle Maintenance	Dependent Health Reimbursement	(5,190)	(4,341)	(4,839)	(4,839)	-	(4,839)	-	(4,839)	(4,839)	(4,839)	(4,839)
Vehicle Maintenance	PERA & Payroll Taxes	37,213	38,149	38,635	38,635	-	40,286	1,651	40,930	40,930	40,930	40,930
Vehicle Maintenance	PERA 401K	20,097	18,619	20,347	20,347	-	20,878	531	20,878	20,878	20,878	20,878
Vehicle Maintenance	Workers Compensation	4,457	3,321	5,250	5,250	-	5,513	263	5,788	6,078	6,381	6,700
Vehicle Maintenance	Other Employee Benefits	3,500	800	4,475	4,475	-	4,475	-	4,565	4,656	4,749	4,844
Vehicle Maintenance	Uniforms	423	617	600	600	-	600	-	600	600	600	600
Vehicle Maintenance	Janitorial/Trash Removal	7,039	6,591	7,000	7,000	-	7,500	500	7,500	7,500	7,500	7,500
Vehicle Maintenance	Vehicle Repair & Maintenance	2,502	2,301	2,250	2,250	-	2,250	-	2,250	2,250	2,250	2,250
Vehicle Maintenance	Facility Expense (1)	155,030	349	-	5,000	5,000	500	(4,500)	500	500	500	500
Vehicle Maintenance	Communications	1,481	1,486	1,365	1,365	-	1,365	-	1,365	1,365	1,365	1,365
Vehicle Maintenance	Dues, Fees, Licenses	161	325	870	200	(670)	200	-	200	200	200	200
Vehicle Maintenance	Dues & Fees, Fuel Depot	672	666	-	675	675	675	-	675	675	675	675
Vehicle Maintenance	Travel, Education, Training	1,953	1,846	2,000	2,000	-	2,500	500	2,000	2,000	2,000	2,000
Vehicle Maintenance	Postage & Freight	15	-	100	100	-	100	-	100	100	100	100
Vehicle Maintenance	Trash / Waste Removal	4,437	6,528	5,000	5,000	-	5,500	500	5,500	5,500	5,500	5,500
Vehicle Maintenance	General Supplies & Materials	20,398	19,935	26,000	26,000	-	26,000	-	26,000	26,000	26,000	26,000
Vehicle Maintenance	Supplies - Office	255	285	300	300	-	300	-	300	300	300	300
Vehicle Maintenance	Supplies - Building Maintenance	1,754	109	1,854	1,000	(854)	1,000	-	1,000	1,000	1,000	1,000
Vehicle Maintenance	Safety Supplies	663	512	800	800	-	800	-	800	800	800	800
Vehicle Maintenance	Supplies - Fuel Depot (2)	3,134	2,768	2,500	19,000	16,500	3,000	(16,000)	3,000	3,000	3,000	3,000
Vehicle Maintenance	Employee Appreciation	138	519	450	450	-	450	-	450	450	450	450
Vehicle Maintenance	Utilities - Natural Gas	2,615	2,401	4,309	4,309	-	4,352	43	4,352	4,396	4,396	4,440
Vehicle Maintenance	Utilities - Electricity	6,551	5,597	8,421	8,421	-	8,421	- [	8,505	8,505	8,590	8,590
Vehicle Maintenance	Utilities - Gasoline	3,413	3,726	3,309	3,309	-	4,000	691	4,080	4,162	4,245	4,330
Vehicle Maintenance	Utilities - Oil Depot	6,108	9,830	12,296	12,296	-	12,296	-	12,296	12,296	12,296	12,296
Total		579,205	423,267	444,492	465,143	20,651	459,870	(5,273)	461,624	463,231	464,920	466,609

<sup>(1)</sup> Replace damaged electric line 2019

<sup>(2)</sup> Replace Gasboy fuel depot system old system not supported, replaced with Fuel Master

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Municipal Bus	Salaries & Wages	214,943	234,933	267,834	267,834	-	271,095	3,261	271,095	271,095	271,095	271,095
Municipal Bus	Seasonal Bonus	-	457	-	-	-	-	-	-	-	-	-
Municipal Bus	Housing Allowance	2,218	-	-	-	-	-		-	-	-	-
Municipal Bus	Offset Labor	(177,722)	(172,907)	(176,930)	(176,930)	-	(182,238)	(5,308)	(182,238)	(182,238)	(182,238)	(182,238)
Municipal Bus	Group Insurance	48,805	60,567	60,000	61,000	1,000	65,880	4,880	67,198	68,542	69,912	71,311
Municipal Bus	Dependent Health Reimbursement	(2,494)	(2,721)	(2,628)	(2,628)	-	(2,628)	-	(2,628)	(2,628)	(2,628)	(2,628)
Municipal Bus	PERA & Taxes	33,747	36,366	41,193	41,193	-	42,372	1,179	43,050	43,050	43,050	43,050
Municipal Bus	Retirement Benefits 401K	11,378	10,382	14,731	14,731	-	14,910	179	14,910	14,910	14,910	14,910
Municipal Bus	Workers Compensation	1,159	2,436	3,829	3,829		4,020	191	4,221	4,433	4,654	4,887
Municipal Bus	Other Employee Benefits	2,684	1,820	3,580	3,580		3,580	-	3,652	3,725	3,799	3,875
Municipal Bus	Janitorial/Trash Removal	1,560	1,430	1,560	1,560	-	1,560	-	1,560	1,560	1,560	1,560
Municipal Bus	Vehicle Repair & Maintenance	4,923	13,554	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Municipal Bus	Facility Expenses	1,113	1,196	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Municipal Bus	Communications	1,908	1,865	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Municipal Bus	Dues, Fees, Licenses	31	-	325	325	-	325	-	325	325	325	325
Municipal Bus	Travel, Education, Training	-	40	750	750	-	750	-	750	750	750	750
Municipal Bus	Postage & Freight	-	68	-	-	-	-	-	-	-	-	-
Municipal Bus	General Supplies & Materials	537	521	2,000	2,500	500	2,500	-	2,000	2,000	2,000	2,000
Municipal Bus	Supplies-Uniforms	56	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Operating Incidents	4,830	841	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Business Meals	45	56	700	700	-	700	-	700	700	700	700
Municipal Bus	Employee Appreciation	-	-	450	450	-	450	-	450	450	450	450
Municipal Bus	Utilities - Natural Gas	416	254	600	600	-	600	-	600	600	600	600
Municipal Bus	Utilities - Electricity	530	716	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Utilities - Gasoline	17,384	23,468	23,937	28,937	5,000	29,805	868	30,699	31,620	32,569	33,546
Municipal Bus	SMART Contribution	25,000	-	-	-	-	-	-	-	-	-	-
Municipal Bus	Internet Services	2,137	2,137	2,250	2,250	-	2,250	-	2,250	2,250	2,250	2,250
Total		195,188	217,479	266,181	272,681	6,500	277,932	5,251	280,595	283,144	285,759	288,443

<sup>(1)</sup> Bus Bike Racks

Employee Shuttle (3) 2021 Long 2022 Long 2023 Long 2024 Long 2019 2019 2020 2020 Term Term Term Term Worksheet Actuals 2017 Actuals 2018 2019 Original Forecasted Adjustments Projection Projection Projection Projection **Account Name** Proposed Adjustments 12,569 **Employee Shuttle** 11,010 11,590 12,263 12,263 12,569 12,569 12,569 12,569 Salaries And Wages - Admin **Employee Shuttle Group Insurance** 1,967 2,487 2,363 2,363 2,552 189 2,603 2,655 2,708 2,762 1,743 1,831 1,886 1,886 1.965 1,996 1,996 1,996 **Employee Shuttle** PERA & Payroll Taxes 79 1,996 **Employee Shuttle Workers Compensation** 119 268 162 162 170 179 188 197 207 **Employee Shuttle** Other Employee Benefits 193 40 180 180 180 184 187 191 195 **Employee Shuttle** 394 490 550 550 550 550 550 550 550 Agency Compliance **Employee Shuttle** Vehicle Repair & Maintenance 6,619 25,644 20,000 20,000 20,000 20,000 20,000 20,000 20,000 **Employee Shuttle** Dues & Fees 29 **Employee Shuttle** General Supplies & Materials 778 292 500 500 500 500 500 500 500 **Employee Shuttle** Utilities - Gasoline 21,647 29,621 50,128 50,128 50,128 50,128 50,128 50,128 50,128 44,498 72,359 582 Total 88,032 88,032 88,614 88,708 88,773 88,839 88,907

<sup>(2)</sup> The SMART contribution for 2019 and going forward is a hourly rate charged for shoulder season bus service between Mountain Village and Telluride. Net expenses for the Municipal Bus Service are not reflected in the budget spreadsheet. Charges billed SMART are reflected in general fund revenues. Net expenses equal expenses charged to Fund 110, Department 5511 less charges billed to SMART.

<sup>(3)</sup> The employee shuttle expenditures (netted against revenues) are funded by SMART and are recognized as intergovernmental revenues.

### Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections <u>Parks & Recreation</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Parks & Recreation	Salaries & Wages	240,515	239,505	226,994	210,000	(16,994)	206,441	(3,559)	206,441	206,441	206,441	206,441
Parks & Recreation	Seasonal Bonus	3,416	3,076	-	1,500	1,500	2,000	500	2,000	2,000	2,000	2,000
Parks & Recreation	Offset Labor	(11,223)	-	(4,000)	(14,000)	(10,000)	(5,000)	9,000	(5,000)	(5,000)	(5,000)	(5,000)
Parks & Recreation	Group Insurance	56,388	53,478	53,750	53,750	-	58,050	4,300	59,211	60,395	61,603	62,835
Parks & Recreation	Dependent Health Reimbursement	(2,137)	(5,723)	(5,200)	(5,200)	-	(5,200)	-	(5,200)	(5,200)	(5,200)	(5,200)
Parks & Recreation	PERA & Payroll Taxes	38,098	36,082	34,912	34,912	-	32,267	(2,645)	32,783	32,783	32,783	32,783
Parks & Recreation	PERA 401K	6,329	8,823	2,270	9,000	6,730	10,140	1,140	10,140	10,140	10,140	10,140
Parks & Recreation	Workers Compensation	3,976	8,762	9,132	3,500	(5,632)	5,000	1,500	5,250	5,513	5,788	6,078
Parks & Recreation	Other Employee Benefits	4,541	957	5,862	5,862	-	5,862	-	5,979	6,099	6,221	6,345
Parks & Recreation	Uniforms	1,775	1,964	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Consultant Services	-	20,000	-	-	-	-	-	-	-	-	-
Parks & Recreation	Weed Control	-	770	3,000	2,000	(1,000)	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Repair & Maintenance	54	689	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	2,357	6,769	15,000	10,000	(5,000)	7,500	(2,500)	7,500	7,500	7,500	7,500
Parks & Recreation	Equipment Rental	12,789	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Facility Expense	619	143	3,000	1,000	(2,000)	2,500	1,500	2,500	2,500	2,500	2,500
Parks & Recreation	Communications	1,743	1,829	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Dues & Fees	90	299	260	260	-	260	-	260	260	260	260
Parks & Recreation	Hotel Madeline HOA Dues	4,367	6,492	5,200	7,500	2,300	-	(7,500)	-	-	-	-
Parks & Recreation	Hotel Madeline Shared Facility Expense	37,211	43,747	44,000	45,000	1,000	53,500	8,500	55,000	57,000	58,500	60,000
Parks & Recreation	Travel, Education & Conference	-	2,426	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Parks & Recreation	Contract Labor	1,560	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parks & Recreation	Striping	880	880	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Postage And Freight	27	-	200	200	-	200	-	200	200	200	200
Parks & Recreation	General Supplies & Materials	2,090	1,979	5,000	4,000	(1,000)	5,000	1,000	5,000	5,000	5,000	5,000
Parks & Recreation	Trail Maintenance Materials (1)	2,022	11,149	15,600	30,000	14,400	60,000	30,000	35,000	15,000	15,000	15,000
Parks & Recreation	Trail Materials - Dog Stations	-	370	-	250	250	250	-	250	250	250	250
Parks & Recreation	Business Meals	91	493	655	655	-	655	-	655	655	655	655
Parks & Recreation	Employee Appreciation	213	186	300	300	-	300	-	300	300	300	300
Parks & Recreation	Utilities - Natural Gas	2,453	1,880	2,928	2,928	-	2,928	-	2,928	2,928	2,928	2,928
Parks & Recreation	Utilities - Electricity	837	1,021	1,654	1,654	-	1,654	-	1,654	1,654	1,654	1,654
Parks & Recreation	Utilities - Gasoline	5,693	5,904	7,500	9,000	1,500	7,500	(1,500)	7,500	7,500	7,500	7,500
Parks & Recreation	Open Space - Playgrounds	-	944	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Boulder Activity	-	-	500	500	-	500	-	500	500	500	500
Parks & Recreation	Frisbee Golf Activity	1,130	66	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Platform Tennis Courts (2)	10,266	223	2,000	5,000	3,000	17,500	12,500	2,000	2,000	2,000	2,000
Parks & Recreation	Nordic Trails & Grooming	3,870	4,445	4,000	1,500	(2,500)	2,500	1,000	2,500	2,500	2,500	2,500
Parks & Recreation	Ice Rink Expenses Lot 50/51	14,849	12,191	17,500	15,000	(2,500)	17,500	2,500	17,500	17,500	17,500	17,500
Parks & Recreation	Ice Rink - Lot 50/51 Electric	23,890	24,636	26,270	26,270	-	26,270	-	26,270	26,270	26,270	26,270
Parks & Recreation	Zamboni Room - Natural Gas	12,307	12,240	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Parks & Recreation	Bike Park Expenses	3,671	3,142	3,750	-	(3,750)	-	-	-	-	-	-
Parks & Recreation	Wayfinding	1,357	-	25,000	25,000	-	-	(25,000)	-	-	-	-
Parks & Recreation	Contribution USFS Ranger	25,000	25,000	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Total		513,115	536,834	562,537	542,841	(19,696)	573,576	30,735	536,621	520,187	523,293	526,438

<sup>(1) 2019</sup> Upward revision for O'Reilly Trail construction; 2020 - \$25K for plank replacement on Prospect and 98 Bridge, \$20K Meadows Bridge engineering and repair; 2021 - \$20K for plank replacement YBR and 68 Bridges.

<sup>(2) 2019</sup> adjustment - Skirt wall failure; 2020 projected - warming hut deck replacement, skirt wall replacement, heater repairs

#### Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections Plaza & Trash Services

Mortanian   Mort											2021 Long	2022 Long	2023 Long	2024 Long
Plaza Services   Salaries Margines   Agricult   Agric							2019	2019	2020	2020	Term	Term	Term	Term
Plaza Servicies   Grosp Installance   12,003   2,007   1	V	Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Plans Services   Cincup Insurance   Cincup Insura	Plaza Services	Salarie	es & Wages	470,413	487,360	500,588	500,588	-	533,265	32,677	533,265	533,265	533,265	533,265
Plaza Services   Group Instrument   120,310   126,473   126,426   136,460   138,571   142,055   144,877   147,775   120,256   147,775   120,256   147,775   120,256   147,775   120,256   147,775   120,256   147,775   120,256   147,775   120,256   147,775   120,256   147,775   120,256   147,775   120,256   147,775   120,256   147,775   120,256   147,775	Plaza Services					-	-	-	-	-	-	-	-	-
Paus Services   Peper development   Paus Services   PERA A Physical Pera Services   PERA A OLY   19,000   19,						-	-	-	-	-	-	-	-	-
Plaza Services   PBA AB Psyroll Taxes   PBA		•		-	•	•		-		10,114		•		
Pass services   PEN AGUK   19.618   20,000   23,000   2		·						-		-				
Plaza Services   Workers Compensation   21,079   19,451   15,564   12,640   10,740   - 10,740   - 10,740   - 10,750   11,711   11,375   11,675			•	•	<i>'</i>	•	,	-	,	,	,	•	•	· · · · · · · · · · · · · · · · · · ·
Plaza Services   Clinfer myloyee Remerits   9,062   7,165   10,740   10,740   10,740   10,740   10,750   12,700   7,200   7,				•	<i>'</i>	•	,		-	,	,	•	•	· · · · · · · · · · · · · · · · · · ·
Paza Services   Uniforms			·	•		•	,	(3,000)	,	1,132	,	•	•	
Paza Services   Comultant Services   S.373   - 6.000   6.000   - 6.000   7.000   7.000   6.000   6.000   6.000   7.0			• •	•	-	•		-	-	-	-		•	
Para Services   Jannforial/Trais Removal (1)   21,002   21,008   24,267   24,267   3,200   7,738   22,000   3				-	1,930	-	,	-	-	-		•		
Plaza Services   Nethicke Repair & Ministenance   5,955   2,285   9,662   9,662   9,662   9,762   9,762   9,762   9,762   9,762   9,763   3,937   3,937   Plaza Services   Repair & Ministenance-Equipment   1,979   1,056   28,99				•	-	•	,	-	-	-	,	•	,	
Paza Services   Repairs & Maintenance-Equipment   1,979   1,026   3,337   3,			* *	-				-		7,733		•	•	
Plaza Services   R&M-Landscaop, Plaza, Irrigation (2)   28,819   24,098   28,996   24,098   28,996			·	•	-	•	•	-		-	-		•	
Plaza Services   1,648   5,514   5,054   5,0		·	· ·	-		•		-		-				
Plaza Services   Communications   3.81   3.87   6.793   6.79				-	-	•	,	-	-	20,000	-		•	
Plaza Services   Public Notice   -		•	•	•	<i>'</i>	•	,	-	-	-	,	•	,	· · · · · · · · · · · · · · · · · · ·
Plaza Services   Dues & Fees   1,000   3.30   1,000   1,000   - 1,000   - 1,000   - 1,000   1,000				3,821	3,874	•	,	-	-	-	,	•	•	
Plaza Services   Travel, Education & Training   1,032   2,331   2,500   2,500   2,500   2,500   2,500   2,500   2,500   1,50				-	-			-		-				
Plaza Services   Contract Labor (3)   1.75   1.0,725   1.0,000   1.0,000   - 1.0,000   - 1.0,000   1.0,0				•		-	,	-	,	-	,	•	,	,
Plaza Services   Meed Control   12,527   8,065   12,500			_	•		-	,	-	-	-	,	•	,	-
Plaza Services   Postage & Freight   9   -   210   210   -   210   -   210			• •			•	•	-		-	-		•	-
Plaza Services   General Supplies & Materials   24,887   19,277   25,036				-	8,065	-		-	-	-		•		
Plaza Services   Office Supplies   663   339   831   831   - 831   - 831   8					-			-		-				
Plaza Services   Business Meals   245   - 200   200   - 200   - 200   200				•	,	•	,	-	-	-			•	
Plaza Services   Employee Appreciation   1,005   852   1,063					339			-		-				
Plaza Services   Pots & Hanging Baskets   9,491   6,817   10,000   10,000   - 10,000   - 10,000   - 10,000   10,000					-			-		-				
Plaza Services   Paver-Planter Repair   S2,095   68,604   100,000   100,000   - 100,000   - 100,000   10		•		-		-		-	-	-		•		
Plaza Services   Plaza Beautification Non Capital   5,591   18,809   10,000   10,000   - 10,000   - 10,000   - 10,000   10,000			5 5	•		-	,	-	-			•	,	
Plaza Services   Christmas Decorations   17,592   28,646   25,000   25,000   - 25,000   - 25,000   2			·	•	-	•	•	-		-	-		•	
Plaza Services   Utilities - Water/Sewer   43,876   28,246   29,301   29,301   - 32,000   2,699   32,000   32			·	-		-		-	-	-		•		
Plaza Services   Utilities - Natural Gas   85,567   149,132   177,200   177,200   - 178,972   1,772   178,972   180,762   180,762   182,569   18				-		-		-	-	-		•		-
Plaza Services   Utilities - Electricity   41,490   46,673   72,580   72,580   72,580   72,580   72,580   73,306   74,039   74,779   74,			*	-		•		-	-			•	•	
Plaza Services   9,334   12,305   11,077   11,077   - 11,299   222   11,299   11,525   11,525   11,755   11,755   11,755   11,755   11,755   11,765   11,004,831   1,004,831   1,104,366   1,335,738   1,332,738   1,332,738   1,300   1,416,917   84,179   1,403,111   1,410,112   1,415,228   1,421,769   1,403,111   1,41				•	-	•	•	-	-	1,772	-		•	
Total         1,094,831         1,194,366         1,335,738         1,332,738         (3,000)         1,416,917         84,179         1,403,111         1,410,112         1,415,228         1,421,769           Trash Services         Salaries & Wages         19,534         22,418         20,800         20,800         -         20,800         -         20,800         20,800         20,800         20,800         20,800         20,800         20,800         20,800         20,800         20,800         20,800         20,800         -         20,800         -         20,800			•	•	<i>'</i>	•	,	-	-	-	,	•	,	-
Trash Services         Salaries & Wages         19,534         22,418         20,800         20,800         -         20,800         -         20,800 <th< td=""><td></td><td>Utilitie</td><td>es - Gasoline</td><td>•</td><td></td><td>•</td><td>,</td><td></td><td></td><td></td><td>·</td><td>,</td><td></td><td></td></th<>		Utilitie	es - Gasoline	•		•	,				·	,		
Trash Services         Group Insurance         3,278         3,109         6,284         3,284         (3,000)         3,547         263         3,618         3,690         3,764         3,839           Trash Services         PERA & Payroll Taxes         2,895         3,332         3,199         -         3,251         52         3,303         3,303         3,303         3,303         3,303         3,303         3,303         3,303         3,303         3,000         30,000<	Total		L	1,094,831	1,194,366	1,335,738	1,332,738	(3,000)	1,416,917	84,179	1,403,111	1,410,112	1,415,228	1,421,769
Trash Services         Group Insurance         3,278         3,109         6,284         3,284         (3,000)         3,547         263         3,618         3,690         3,764         3,839           Trash Services         PERA & Payroll Taxes         2,895         3,332         3,199         -         3,251         52         3,303         3,303         3,303         3,303         3,303         3,303         3,303         3,303         3,303         3,000         30,000<	Trash Services	Salarie	es & Wages	19,534	22,418	20,800	20,800	-	20,800	-	20,800	20,800	20,800	20,800
Trash Services         Commercial Trash Removal (1)         19,595         29,599         27,800         27,800         -         30,000         2,200         30,000<	Trash Services	Group	Insurance	3,278		6,284	3,284	(3,000)	3,547	263		3,690	3,764	3,839
Trash Services         Ann. Spring Clean Up/Hazardous Waste Disposal         3,466         4,122         5,000         5,000         -         1,000         (4,000)         1,000         1,000         1,000         1,000         1,000         1,000         2,732         2,814	Trash Services	PERA 8	& Payroll Taxes	2,895	3,332		3,199	-	3,251	52	3,303	3,303	3,303	3,303
Trash Services General Supplies & Materials 2,168 2,126 2,000 2,000 - 2,500 500 2,575 2,652 2,732 2,814	Trash Services	Comm	nercial Trash Removal (1)	19,595	29,599	27,800	27,800	-	30,000	2,200	30,000	30,000	30,000	30,000
	Trash Services	Ann. S	Spring Clean Up/Hazardous Waste Disposal	3,466	4,122	5,000	5,000	-	1,000	(4,000)	1,000	1,000	1,000	1,000
Total 50,937 64,707 65,083 62,083 (3,000) 61,098 (985) 61,296 61,445 61,599 61,756	Trash Services	Gener	ral Supplies & Materials	2,168	2,126	2,000	2,000	-	2,500	500	2,575	2,652	2,732	2,814
	Total			50,937	64,707	65,083	62,083	(3,000)	61,098	(985)	61,296	61,445	61,599	61,756

<sup>(1)</sup> Higher number of visitors increasing the frequency of cleanings and volume of refuse.

<sup>(2) 2020</sup> increase - refresh the landscaping town wide as requested by community members.

<sup>(3)</sup> Big Billies snow removal for Chondola, back flow prevention testing.

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

<u>Building & Facility Maintenance</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Building & Facility Maintenance	Salaries & Wages	85,683	77,001	92,364	92,364	-	97,615	5,251	97,615	97,615	97,615	97,615
<b>Building &amp; Facility Maintenance</b>	Group Insurance	24,026	18,652	25,026	25,000	(26)	27,000	2,000	27,540	28,091	28,093	28,655
<b>Building &amp; Facility Maintenance</b>	Dependent Health Reimbursement	(1,444)	(1,621)	(720)	(720)	-	(720)	-	(720)	(720)	(720)	(720)
<b>Building &amp; Facility Maintenance</b>	PERA & Payroll Taxes	13,152	11,845	14,205	14,205	-	15,257	1,052	15,501	15,501	15,501	15,501
<b>Building &amp; Facility Maintenance</b>	PERA 401K	5,407	4,529	5,000	5,000	-	5,042	42	5,042	5,042	5,042	5,042
<b>Building &amp; Facility Maintenance</b>	Workers Compensation	5,217	1,235	5,460	5,460	-	5,733	273	6,020	6,321	6,326	6,642
Building & Facility Maintenance	Other Employee Benefits	1,750	400	1,790	1,800	10	1,800	-	1,836	1,873	1,910	1,948
<b>Building &amp; Facility Maintenance</b>	Uniforms	115	412	500	500	-	500	-	500	500	500	500
<b>Building &amp; Facility Maintenance</b>	R&M-Boilers / Snowmelt	18,321	53,083	45,000	45,000	-	45,000	-	45,450	45,905	46,364	46,827
Building & Facility Maintenance	Vehicle Repair & Maintenance	874	854	500	500	-	850	350	850	850	850	850
<b>Building &amp; Facility Maintenance</b>	Street Light Repair & Replace	6,504	1,641	9,000	9,000	-	9,000	-	9,000	9,000	9,000	9,000
Building & Facility Maintenance	Facility Maintenance (1)	4,436	3,048	8,500	8,500	-	32,500	24,000	8,500	8,500	8,500	8,500
<b>Building &amp; Facility Maintenance</b>	Facility Expenses - Town Hall	21,790	23,851	28,000	28,000	-	28,000	-	28,000	28,000	28,000	28,000
Building & Facility Maintenance	HVAC Maintenance - Town Hall (2)	291	543	3,500	3,500	-	15,000	11,500	3,500	3,500	16,000	3,500
Building & Facility Maintenance	Elevator Maintenance - Town Hall	2,675	3,252	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
<b>Building &amp; Facility Maintenance</b>	Other Public Amenities	25	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Communications	1,350	1,214	1,560	1,560	-	1,560	-	1,560	1,560	1,560	1,560
Building & Facility Maintenance	Dues & Fees, Licenses	11	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Travel, Education & Training	160	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Building & Facility Maintenance	Postage & Freight	-	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	General Supplies And Materials	956	784	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building & Facility Maintenance	Employee Appreciation	-	339	300	300	-	300	-	300	300	300	300
Building & Facility Maintenance	Utilities - Gasoline	1,792	2,546	3,183	3,183	-	3,183	-	3,183	3,183	3,183	3,183
Total		193,090	203,608	251,168	251,152	(16)	295,620	44,468	261,677	263,020	276,023	264,903

<sup>(1)</sup> Town of Mountain Village Restroom flooring replacement Madeline Hotel 2020

<sup>(2)</sup> Clean air ducts tri-annually

## Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections <u>Housing Office</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Workshe	et Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Housing Office	Salaries & Wages	14,581	15,619	16,061	16,061	-	16,510	449	16,510	16,510	16,510	16,510
Housing Office	Group Insurance	1,472	1,866	1,890	1,890	-	2,041	151	2,082	2,124	2,166	2,209
Housing Office	Dependent Health Reimbursement	(211)	(326)	(542)	(542)	-	(542)	-	(542)	(542)	(542)	(542)
Housing Office	PERA & Payroll Taxes	2,190	2,319	2,471	2,471	-	2,580	110	2,622	2,622	2,622	2,622
Housing Office	PERA 401K	274	298	482	482	-	495	13	495	495	495	495
Housing Office	Workers Compensation	291	(176)	210	210	-	221	11	232	243	255	268
Housing Office	Other Employee Benefits	401	30	134	134	-	134	-	137	139	142	145
Total		18,998	19,630	20,706	20,706	-	21,439	734	21,535	21,591	21,649	21,707

A portion of the Planning & Development Services Director's time is allocated to the housing office.

				Planning Serv	<u>vices</u>							
Planning & Zoning	Salaries & Wages	220,573	222,320	236,139	236,139	-	244,473	8,334	244,473	244,473	244,473	244,473
Planning & Zoning	Housing Allowance	1,408	-	-	-	-	-	-	-	-	-	-
Planning & Zoning	Group Insurance	38,671	35,468	42,943	43,750	807	47,250	3,500	48,195	49,159	50,142	51,145
Planning & Zoning	Dependent Health Reimbursement	(1,926)	(2,378)	(702)	(702)	-	(702)	-	(702)	(702)	(702)	(702)
Planning & Zoning	PERA & Payroll Taxes	33,801	34,213	36,318	36,318	-	38,211	1,893	38,822	38,822	38,822	38,822
Planning & Zoning	PERA 401K	8,612	7,708	11,775	11,775	-	12,224	449	12,224	12,224	12,224	12,224
Planning & Zoning	Workers Compensation	1,938	463	1,883	1,883	-	1,977	94	2,076	2,180	2,289	2,403
Planning & Zoning	Other Employee Benefits	3,793	700	3,133	3,150	17	3,150	-	3,213	3,277	3,343	3,410
Planning & Zoning	Consultation Fees- Planning (1)	3,093	525	25,000	15,000	(10,000)	15,000	-	15,000	15,000	15,000	15,000
Planning & Zoning	Consulting-Master Planning	35,875	198,197	30,000	3,000	(27,000)	-	(3,000)	-	-	-	-
Planning & Zoning	Forestry Management	14,623	3,884	50,000	5,000	(45,000)	25,000	20,000	25,000	25,000	25,000	25,000
Planning & Zoning	Communications	4,074	4,422	4,029	4,029	-	4,029	-	4,029	4,029	4,029	4,029
Planning & Zoning	Public Noticing	1,846	3,686	3,000	3,000	-	3,500	500	3,500	3,500	3,500	3,500
Planning & Zoning	Printing & Binding	3,344	1,214	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Planning & Zoning	Recording Fees	354	143	600	600	-	600	-	600	600	600	600
Planning & Zoning	Dues & Fees	1,140	814	1,400	1,400	-	1,400	-	1,400	1,400	1,400	1,400
Planning & Zoning	Travel, Education & Training	2,994	4,673	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
Planning & Zoning	Contract Labor	500	-	-	-	-	-	-	-	-	-	-
Planning & Zoning	Postage & Freight	88	83	120	120	-	120	-	120	120	120	120
Planning & Zoning	General Supplies & Material	3,920	2,615	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Planning & Zoning	Business Meals	3,257	4,584	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Planning & Zoning	Employee Appreciation	287	614	300	300	-	300	-	300	300	300	300
Planning & Zoning	Other Benefits - DRB	6,722	6,747	7,155	7,155	-	7,155	-	7,155	7,155	7,155	7,155
Planning & Zoning	Live Streaming	1,200	4,200	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Planning & Zoning	Books & Periodicals	200	-	250	250	-	250	-	250	250	250	250
Total		390,387	534,894	475,343	394,167	(81,176)	425,937	31,770	427,655	428,787	429,945	431,129

<sup>(1)</sup> Contract with a Lighting/Planning expert for Village Center Lighting CDC Amendments

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

<u>Building Division</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
<b>Building Division</b>	Salaries & Wages	191,553	202,617	204,157	204,157	-	184,996	(19,161)	184,996	184,996	184,996	184,996
<b>Building Division</b>	Group Insurance	35,237	34,201	34,404	34,404	-	37,156	2,752	37,899	38,657	39,431	40,219
<b>Building Division</b>	Dependent Health Reimbursement	(1,434)	(1,628)	(2,292)	(2,292)	-	(2,292)	-	(2,292)	(2,292)	(2,292)	(2,292)
<b>Building Division</b>	PERA & Payroll Taxes	29,409	31,229	31,400	31,400	-	28,915	(2,485)	29,377	29,377	29,377	29,377
<b>Building Division</b>	PERA 401K	7,577	7,946	8,166	8,166	-	9,250	1,084	9,250	9,250	9,250	9,250
<b>Building Division</b>	Workers Compensation	2,032	750	1,003	1,003	-	1,053	50	1,106	1,161	1,219	1,280
<b>Building Division</b>	Other Employee Benefits	2,857	550	2,461	2,461	-	2,461	-	2,510	2,560	2,612	2,664
<b>Building Division</b>	Uniforms	788	121	500	500	-	500	-	500	500	500	500
<b>Building Division</b>	Consultation Fees	9,988	1,736	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
<b>Building Division</b>	Vehicle Repair & Maintenance	1,566	1,341	650	1,500	850	1,500	-	1,500	1,500	1,500	1,500
<b>Building Division</b>	UBC/IRC/IBC Book Supplies	-	605	2,000	1,000	(1,000)	500	(500)	500	500	2,000	500
<b>Building Division</b>	Dues, Fees, Licenses	530	240	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
<b>Building Division</b>	Travel, Education & Training	1,147	1,884	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
<b>Building Division</b>	Contract Labor	-	-	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
<b>Building Division</b>	Bank Fees - Credit Card Fees	2,032	2,488	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
<b>Building Division</b>	Supplies	-	-	-	-	-	-	-	-	-	-	-
<b>Building Division</b>	Business Meals	-	36	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
<b>Building Division</b>	Employee Appreciation	278	237	300	300	-	300	-	300	300	300	300
<b>Building Division</b>	Books & Periodicals	993	337	500	500	-	500	-	500	500	500	500
<b>Building Division</b>	Utilities - Gasoline	941	1,111	2,205	2,205	-	2,205	-	2,205	2,205	2,205	2,205
<b>Building Division</b>	Non-Capital Equipment	539	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
<b>Building Division</b>	Wetlands Study	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
<b>Building Division</b>	Green Gondola Donation Costs	-	158	-	-	-	-	-	-	-	-	-
<b>Building Division</b>	Environmental Projects	675	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
<b>Building Division</b>	Solar Panel Rebates	(10,311)	1,840	5,000	5,000	-	7,500	2,500	7,500	7,500	7,500	7,500
<b>Building Division</b>	Solar Energy Rebates	(11,165)	-	-	-	-	-	-	-	-	-	-
<b>Building Division</b>	LED Lighting Rebates (3)	(4,674)	-	-	-	-	-	-	-	-	-	-
Building Division	Roof Rebates/Waiver Program (1)	10,894	5,149	50,000	-	(50,000)	_	-	-	-	-	-
Building Division	Community Environmental Incentives (2)	25,187	29,598	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
Building Division	Energy Mitigation Expenditures (4)	· -	· -	67,313	88,310	20,997	· -	(88,310)	-	· -	-	-
Building Division	Misc & Other	-	-	-	-	-	_	· · · - 1	-	-	-	-
Total		296,639	322,544	495,767	466,614	(29,153)	362,544	(104,070)	363,852	364,715	367,097	366,499

<sup>(1)</sup> This is now a fee waiver program, no longer an expense, but a reduction in revenues. TMVOA is funding 50%, reflected in revenues

<sup>(2) 50</sup>K Defensible Space, 5K heat trace 5K irrigation controls, TMVOA is funding 50% of Defensible Space

<sup>(3)</sup> Now funded by Green Team

<sup>(4)</sup> Intend to use for shop solar panels and trash compactor solar panels

## Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections <u>General Fund Capital</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
General Fund Capital Outlay	Boilers - MR&R	-	-	60,000	-	(60,000)	-	-	-	-	-	-
General Fund Capital Outlay	Sunset Plaza Project	749,545	8	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Zamboni Building	4,250	-	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Plaza Services Capital	56,918	345	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Wayfinding-Marketing & Development	110,079	97,290	100,000	100,000	-	-	(100,000)	-	-	-	-
General Fund Capital Outlay	Police Equipment (1)	19,917	-	-	-	-	28,000	28,000	-	-	-	-
General Fund Capital Outlay	Municipal Offices/Town Hall	-	5,603	27,000	27,000	-	-	(27,000)	-	-	-	-
General Fund Capital Outlay	Capital Equipment (4)	-	-	-	-	-	-	-	375,000	-	-	-
General Fund Capital Outlay	Firehouse Replacements/Repairs (2)	-	-	20,000	54,500	34,500	20,000	(34,500)	-	-	-	-
General Fund Capital Outlay	Trail Improvements (3)	-	67,248	300,000	-	(300,000)	-	-	300,000	300,000	300,000	300,000
General Fund Capital Outlay	MVB Trail	-	-	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Village Pond Restoration	-	-	115,000	115,000	-	-	(115,000)	-	-	-	-
General Fund Capital Outlay	Emergency Exit	-	11,152	-	-	-	-	-	-	-	-	-
Total		940,709	181,646	622,000	296,500	(325,500)	48,000	(248,500)	675,000	300,000	300,000	300,000

<sup>(1)</sup> Replace end of life Hand held radios

<sup>(2) 2019 \$20,000</sup> AV equipment in conference room / EOC \$34,500 repair water service to Municipal building (town share = 46%), 2020 - New office furniture

<sup>(3)</sup> Trails master plan hot list implementation

<sup>(4)</sup> Generator for Town Hall complex facilities

## Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections Vehicle & Equipment Acquisition Fund

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Revenues	Grant Revenue-Transportation	61,970	-	-	-	-	-	-	-	-	-	-
Revenues	Grant Revenue - Public Works	-	-	-	-	-	-	-	-	-	-	-
Total Revenues		61,970	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Grant Success Fees	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Vehicle Acquisition	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Road & Bridge Vehicles	-	-	50,000	50,000	-	-	(50,000)	-	-	-	-
Vehicle & Equipment Expense	Parks & Recreation Vehicles	-	-	-	10,000	10,000	-	(10,000)	-	-	-	-
Vehicle & Equipment Expense	Employee Shuttle Vehicles	-	26,412	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Municipal Bus Vehicles	77,462	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Plaza Services Vehicles (3)	-	36,545	25,000	25,000	-	-	(25,000)	15,000	-	-	-
Vehicle & Equipment Expense	Building Maintenance Vehicles (4)	35,578	-	-	-	-	-	-	-	38,000	-	-
Vehicle & Equipment Expense	Police Department Vehicles (8)	39,485	40,741	43,000	-	(43,000)	88,000	88,000	46,000	46,000	46,000	46,000
Vehicle & Equipment Expense	Community Services Vehicles	-	-	30,000	30,000	-	-	(30,000)	-	-	-	-
Vehicle & Equipment Expense	Vehicle Maintenance Vehicles (5)	27,547	-	-	-	-	-	-	-	-	28,000	-
Vehicle & Equipment Expense	Building Division Vehicles	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Heavy Equipment Acquisition	-	-	-	-	-	-	-	-	-	-	-
Vehicle & Equipment Expense	Road & Bridges Heavy Equipment (6)	110,488	130,405	25,000	25,000	-	-	(25,000)	190,000	-	-	-
Vehicle & Equipment Expense	Bobcat Lease Exchange	10,200	8,424	10,716	10,716	-	10,716	-	10,716	10,716	10,716	10,716
Vehicle & Equipment Expense	Shop Equipment	5,644	5,859	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Vehicle & Equipment Expense	Parks & Recreation Equipment (1)	189,000	30,100	-	-	-	30,000	30,000	-	-	-	-
Vehicle & Equipment Expense	Plaza Services Equipment (7)	-	-	-	-	-	-	-	-	-	30,000	-
Vehicle & Equipment Expense	Police Equipment (2)	-	-	-	7,500	7,500	3,800	(3,700)	3,800	3,800	3,800	3,800
Total Expenditures		495,405	278,486	191,716	166,216	(25,500)	140,516	(25,700)	273,516	106,516	126,516	68,516
V&E AF Other Sources/Uses	Gain/Loss On Sale Of Assets	1,300	3,999	-	-	-	-	-	-	-	-	_
V&E AF Other Sources/Uses	Transfer (To)/From General Fund	561,775	356,833	249,231	216,081	(33,150)	182,671	(33,410)	355,571	138,471	164,471	89,071
Total Other Sources/Uses	, ,	563,075	360,832	249,231	216,081	(33,150)	182,671	(33,410)	355,571	138,471	164,471	89,071
Surplus (Deficit)		129,640	82,346	57,515	49,865	(7,650)	42,155	(7,710)	82,055	31,955	37,955	20,555
Beginning Fund Balance		207,515	337,155	432,587	419,501		469,366		511,521	593,576	625,531	663,485
Ending Fund Balance		337,155	419,501	490,102	469,366		511,521		593,576	625,531	663,485	684,040

<sup>(1) 2020 -</sup> Replacement Nordic grooming snowmobile, dingo walk behind skid steer for trail building

<sup>(2) 2019</sup> two transport cages paid here instead of general fund, 2020 one transport cage per new vehicle

<sup>(3) 2021</sup> replace 2010 550 Artic Cat 4 Wheeler

<sup>(4) 2022</sup> replace 2007 GMC 1500 pickup

<sup>(5) 2023</sup> replace 2007 Ford F150 pickup

<sup>(6) 2021</sup> replace 2003 Kamotsu backhoe with new loader

<sup>(7) 2023</sup> replace 2007 Cushman

<sup>(8)</sup> Replace one patrol vehicle per year, replaced vehicles are transferred to other Town departments.

									2021 Long	2022 Long	2023 Long	2024 Long	
					2019	2019	2020	2020	Term	Term	Term	Term	
Worksheet	Account Name	Actuals 2017		2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection	_
Capital Projects Fund Revs	DOJ Grant Revenue	-	9,487	-	-	-	-	-	-	-	-	-	
Capital Projects Fund Revs	Firehouse Buy Out	-	-	-	-	-	-	-	-				
Capital Projects Fund Revs	Interest-Developer Notes	-	-	-	-	-	-	-	-	-	-	-	_
Total Revenues		-	9,487	-	-	-	-	-	-	-	-	-	
Capital Projects Fund	Meadows Improvement Plan	266,071	11,248	-	-	-	-	-	-	-	-	-	
Capital Projects Fund	Meadows Park	-	-	25,000	-	(25,000)	-	-	300,000	-	-	-	
Capital Projects Fund	Safety Improvements	-	-	-	-	-	1,496,546	1,496,546	-	-	-	-	
Capital Projects Fund	Town Hall Sub Area Improvements	-	-	-	-	-	-	-	-	-	-	-	
Capital Projects Fund	Shop Remodel (1)	-	-	50,000	50,000	-	1,238,000	1,188,000	-	-	-	-	
Capital Projects Fund	Radio Technology & Equipment	-	9,487	-	-	-	-	-	-	-	-	-	
Total Expense		266,071	20,735	75,000	50,000	(25,000)	2,734,546	2,684,546	300,000	-	-	-	
CPF Transfers/Other Sources	Transfer (To)/From General Fund	266,071	11,248	75,000	17,970	(57,030)	2,246,546	2,228,576	300,000	-	-	-	
CPF Transfers/Other Sources	Sale of Assets (1)	-	-	-	-	-	488,000	488,000	-	-	-	-	
CPF Transfers/Other Sources	Transfer (To)/From General Fund	-	-	-	-	-	-	-	-	-	-	-	
Total Other Sources/Uses		266,071	11,248	75,000	17,970	(57,030)	2,734,546	2,716,576	300,000	-	-	-	]
Surplus (Deficit)		-	-	-	(32,030)	(32,030)	-	32,030	-	-	-	-	
Beginning Fund Balance		32,030	32,030	-	32,030		-		-	-	-	-	
Ending Fund Balance		32,030	32,030	-	-		-		-	-	-	-	

(1) Offset by sale of assets

## Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections *Parking Services Fund*

									<b>2021 Long</b>	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Parking Fund Revenues	Permits - Parking	12,548	14,115	12,000	11,855	(145)	12,000	145	12,000	12,000	12,000	12,000
Parking Fund Revenues	Parking Meter Revenues	18,518	21,914	18,000	27,174	9,174	22,587	(4,587)	22,587	22,587	22,587	22,587
Parking Fund Revenues	Gondola Parking Garage Revs	115,680	87,360	75,000	84,805	9,805	79,903	(4,902)	79,903	79,903	79,903	79,903
Parking Fund Revenues	Cash (Over)/Short	(413)	-	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Special Event Parking (1)	49,286	50,628	120,000	106,000	(14,000)	106,000	-	106,000	106,000	106,000	106,000
Parking Fund Revenues	Heritage Parking Garage Revs	195,112	207,257	175,000	243,326	68,326	209,163	(34,163)	209,163	209,163	209,163	209,163
Parking Fund Revenues	Contributions-Shared Expense	12,230	5,985	13,473	-	(13,473)	-	-	-	-	-	-
Parking Fund Revenues	Parking In Lieu Buyouts	80,000	-	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Parking Fines	10,156	40,283	30,000	46,929	16,929	38,465	(8,464)	38,465	38,465	38,465	38,465
Parking Fund Revenues	Parking Fines Bad Debt Allowance	-	-	-	-	-	-	-	-	-	-	-
Total Parking Revenues		493,116	427,542	443,473	520,089	76,616	468,118	(51,971)	468,118	468,118	468,118	468,118
General Parking Expense	Salaries & Wages	83,281	81,292	97,269	97,269	-	102,825	5,556	102,825	102,825	102,825	102,825
General Parking Expense	Group Insurance	20,982	19,899	20,564	20,564	-	22,620	2,056	23,073	23,534	24,005	24,485
General Parking Expense	Dependent Health Reimbursement	(1,155)	(1,019)	-	(741)	(741)	(741)	-	(741)	(741)	(741)	(741)
General Parking Expense	PERA & Payroll Taxes	12,766	12,189	14,605	14,605	-	16,072	1,467	16,329	16,329	16,329	16,329
General Parking Expense	PERA 401K	1,615	2,424	1,899	1,899	-	2,056	157	2,056	2,056	2,056	2,056
General Parking Expense	Workers Compensation	2,049	1,763	3,075	3,075	-	3,229	154	3,390	3,560	3,738	3,925
General Parking Expense	Other Employee Benefits	1,400	60	1,790	1,790	-	1,880	90	1,917	1,955	1,995	2,034
General Parking Expense	Consultant Services	71	-	-	-	-	-	-	-	-	-	-
General Parking Expense	Parking in Lieu Refunds	-	-	-	80,000	80,000	-	(80,000)	-	-	-	-
General Parking Expense	Communications	3,060	3,122	3,708	3,708	-	3,708	-	3,708	3,708	3,708	3,708
General Parking Expense	General Supplies & Materials	542	-	1,061	1,061	-	1,061	-	1,061	1,061	1,061	1,061
General Parking Expense	Other Parking Expenses	-	-	-	-	-	-	-	-	-	-	-
General Parking Expense	Wayfinding	49,622	17,325	20,000	20,000	-	-	(20,000)	-	-	-	-
General Parking Expense	Business Meals	32	43	-	-	-	-	-	-	-	-	-
General Parking Expense		174,264	137,098	163,971	243,230	79,259	152,709	(90,521)	153,618	154,287	154,975	155,682
GPG Parking Expense	Rental Equipment	4,680	4,680	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
GPG Parking Expense	Maintenance - GPG	1,789	701	55,000	10,000	(45,000)	10,000	-	10,000	10,000	10,000	10,000
GPG Parking Expense	Striping	1,200	1,200	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
GPG Parking Expense	Credit Card Processing Fees	2,974	2,552	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
GPG Parking Expense	General Supplies & Materials	2,559	5,694	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
GPG Parking Expense	Utilities - Electric	15,541	18,277	19,234	19,234	-	19,234	-	19,234	19,234	19,234	19,234
GPG Parking Expense	Utilities - Gasoline	508	779	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
GPG Parking Expense	Internet Costs	-	-	750	750	-	750	-	750	750	750	750
GPG Parking Expense	Elevator Maintenance Intercept	5,350	5,171	10,000	7,000	(3,000)	7,000	- ]	7,000	7,000	7,000	7,000
GPG Parking Expense	Asphalt Repair	41,789	-	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
GPG Parking Expense	Concrete Repair	-	-	7,500	7,500	-	7,500	- ]	7,500	7,500	7,500	7,500
GPG Parking Expense	Painting	-	3,585	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Parking Garage Exp	ense	76,389	42,640	118,084	70,084	(48,000)	70,084	-	70,084	70,084	70,084	70,084

### Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections Parking Services Fund

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Surface Lots Parking Expense	Surface Lots Maintenance	21,090	27,908	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Surface Lots Parking Expense	Striping	4,060	4,060	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
Surface Lots Parking Expense	Credit Card Processing Fees	1,149	1,700	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Surface Lots Parking Expense	Parking Meter Supplies	5,095	7,270	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Surface Lots Parking Expense	Surface Lot Leases	32,400	5,400	5,400	5,400	-	5,400	-	5,400	5,400	5,400	5,400
(Village Core) Surface Lots E	kpense	63,794	46,338	28,900	28,900	-	28,900	-	28,900	28,900	28,900	28,900
HPG Parking Expense	Maintenance - Heritage	21,232	6,767	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
HPG Parking Expense	Elevator Maintenance - Heritage	5,989	5,781	8,000	6,500	(1,500)	6,500	-	6,500	6,500	6,500	6,500
HPG Parking Expense	Striping	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
HPG Parking Expense	GSFE - Hotel Madeline	40,335	42,995	54,255	44,700	(9,555)	44,700	-	44,700	44,700	44,700	44,700
HPG Parking Expense	Credit Card Processing Fees	10,882	10,027	13,130	13,130	-	13,130	-	13,130	13,130	13,130	13,130
HPG Parking Expense	General Supplies & Materials	4,004	140	5,150	5,150	-	5,150	-	5,150	5,150	5,150	5,150
HPG Parking Expense	Internet Costs	-	-	700	700	-	700	-	700	700	700	700
HPG Parking Expense	Floor Sealing	-	-	-	-	-	-	-	-	-	-	-
HPG Parking Expense	Tech Support	7,302	7,159	12,000	10,000	(2,000)	10,000	-	10,000	10,000	10,000	10,000
Heritage Parking Garage Exp	ense	89,744	72,868	105,735	92,680	(13,055)	92,680		92,680	92,680	92,680	92,680
Meadows Parking Expense	Maintenance	-	-	-	-	-	-	-	-	-	-	-
Meadows Parking Expense	Striping	1,000	1,000	-	-	-	1,000	1,000	1,000	1,000	1,000	1,000
Meadows Parking Lot Expen		1,000	1,000	-	-	-	1,000	1,000	1,000	1,000	1,000	1,000
Capital Parking Expense	Bobcat Lease Exchange	4,800	5,615	4,800	4,800	-	4,800	_	4,800	4,800	4,800	4,800
Capital Parking Expense	Capital Costs GPG (2)		-	125,000	100,000	(25,000)	75,000	(25,000)	20,000	65,000	50,000	50,000
Parking Capital Expense		4,800	5,615	129,800	104,800	(25,000)	79,800	(25,000)	24,800	69,800	54,800	54,800
Total Parking Expenses		409,992	305,559	546,490	539,694	(6,796)	425,173	(114,521)	371,082	416,751	402,439	403,146
Other Sources/Uses	Transfer (To)/From General Fund	-	-	58,490	-	(58,490)	-	-	-	-	-	-
Other Sources/Uses	Transfer To GF - Overhead Allocation	(32,899)	(33,571)	(41,337)	(42,374)		(33,620)	8,754	(34,098)	(34,486)	(34,954)	(34,691)
Other Sources/Uses		(32,899)	(33,571)	17,153	(42,374)	(59,527)	(33,620)	8,754	(34,098)	(34,486)	(34,954)	(34,691)
Country (Datista)		F0 225	00.412	(OF 054)	/ca c=o\	22.00=	0.224	74.00	62.022	46.000	20.72-	20.204
Surplus (Deficit)		50,225	88,412	(85,864)	(61,979)	23,885	9,324	71,304	62,938	16,880	30,725	30,281
Beginning Fund Balance		93,784	144,009	85,864	232,421		170,442		179,766	242,704	259,584	290,309
Ending Fund Balance		144,009	232,421	-	170,442		179,766		242,704	259,584	290,309	320,590

<sup>(1)</sup> Ride Festival opted out of GPG buyout.

<sup>(2) 2019-\$50</sup>K HPG Structural, \$75K Lot A asphalt. / 2020-\$60K GPG main ramp overlay/ 2021-\$100K GPG top deck reseal, \$20K Meadows chip seal. / 2022-\$15K NVC chip seal. / 2023-\$50K placeholder.

**Tourism** 

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Tourism Revs	Lodging Taxes	965,419	1,005,648	966,629	1,143,519	176,890	1,166,389	22,870	1,189,717	1,213,512	1,237,782	1,262,537
Tourism Revs	Lodging Taxes	755,468	834,041	857,199	938,956	81,757	957,735	18,779	976,890	996,428	1,016,356	1,036,683
Tourism Revs	Lodging Taxes - Prior Period	692	6,751	-	5,500	5,500	-	(5,500)	-	-	-	-
Tourism Revs	Taxes-Restaurant	422,623	440,611	445,251	473,400	28,149	478,134	4,734	482,915	487,744	492,622	497,548
Tourism Revs	Lodging/Restaurant Tax Penalty	2,239	13,560	8,000	4,000	(4,000)	4,000	-	4,000	4,000	4,000	4,000
Tourism Revs	Restaurant Taxes - Prior Period Remittance	-	394	-	1,800	1,800	-	(1,800)	-	-	-	-
Tourism Revs	Business Licenses	320,857	313,553	315,307	315,307	-	315,307	-	315,307	315,307	315,307	315,307
Tourism Revs	Penalty - Business License	12,326	9,648	13,000	6,500	(6,500)	6,500	-	6,500	6,500	6,500	6,500
<b>Total Revenues</b>		2,479,623	2,624,206	2,605,386	2,888,982	283,596	2,928,066	39,083	2,975,329	3,023,491	3,072,567	3,122,576
Tourism	MTI Lodging Funding	852,181	913,988	902,795	1,030,825	128,030	1,051,442	20,617	1,072,470	1,093,920	1,115,798	1,138,114
Tourism	MTI Business License Funding	301,606	294,740	296,389	296,389	-	296,389	-	296,389	296,389	296,389	296,389
Tourism	Airline Guaranty Lodging Taxes	843,574	904,755	893,676	1,020,413	126,737	1,040,821	20,408	1,061,637	1,082,870	1,104,528	1,126,618
Tourism	Airline Guaranty Restaurant Taxes	414,170	432,186	436,346	463,932	27,586	468,571	4,639	473,257	477,990	482,769	487,597
Tourism	MTI Funding -Additional Requests	27,915	31,694	40,000	40,000	-	-	(40,000)	-	-	-	-
Tourism	Audit Fees	2,235	2,500	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Total Expense		2,441,681	2,579,863	2,571,705	2,854,058	282,353	2,859,723	5,664	2,906,253	2,953,668	3,001,984	3,051,218
Tourism Transfers	Transfer (To)/From General Fund	(37,942)	(44,344)	(33,681)	(34,924)	(1,243)	(68,343)	(33,419)	(69,076)	(69,822)	(70,583)	(71,358)
Total Other Sources/U	ses	(37,942)	(44,344)	(33,681)	(34,924)	(1,243)	(68,343)	(33,419)	(69,076)	(69,822)	(70,583)	(71,358)

Surplus (Deficit) - - - - - - - - - - - - -

#### **Historical Museum**

									<b>2021 Long</b>	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Historical Museum Revs	Tax - Property .333 Mils Historical Museum	97,952	94,941	96,857	96,857	-	104,789	7,932	104,789	105,837	105,837	106,895
Historical Museum Revs	Tax - Property - Abatements	(1,887)	-	-	-	-	-	-	-	-	-	-
Total Revenues		96,066	94,941	96,857	96,857	-	104,789	7,932	104,789	105,837	105,837	106,895
Historical Museum	Historical Museum Mil Levy	94,138	93,037	94,915	94,915	-	102,688	7,773	102,688	103,715	103,715	104,752
Historical Museum	County Treasurer's Fees	1,928	1,904	1,942	1,942	-	2,100	158	2,100	2,121	2,121	2,143
Total Expense		96,066	94,941	96,857	96,857	-	104,789	7,932	104,789	105,837	105,837	106,895
Historical Museum	•	1,928	1,904	1,942	1,942	- - -	2,100	158	2,100	2,121	2,121	2,14

Surplus (Deficit) - - - - - - - - - - - - - - -

# Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections <u>Village Court Apartments</u>

								2021 Long	2022 Long	2023 Long	2024 Long
				2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Summary											
<u>Summar y</u>											
<u>Revenues</u>											
Rents	2,248,663	2,261,422	2,287,771	2,288,308	537	2,262,740	(25,568)	2,329,309	3,221,445	3,316,776	3,414,966
Other Operating Income	105,106	124,701	79,260	98,650	19,390	93,850	(4,800)	93,850	93,850	93,850	93,850
Total Revenues	2,353,769	2,386,123	2,367,031	2,386,958	19,927	2,356,590	(30,368)	2,423,159	3,315,295	3,410,626	3,508,816
Operating Expenditures											
Office Operations	175,688	188,876	199,920	211,172	11,252	222,205	11,033	221,810	224,196	225,693	227,233
General & Administrative	127,667	108,484	133,935	131,450	(2,485)	138,181	6,731	138,181	155,792	156,452	157,119
Utilities	370,625	376,517	395,945	419,008	23,063	223,229	(195,779)	227,589	261,208	266,328	271,549
Repair & Maintenance	385,612	381,500	443,293	523,933	80,640	643,043	119,110	686,536	666,588	667,643	670,080
Non-routine Repair & Maintenance	195,032	316,385	453,323	301,300	(152,023)	278,300	(23,000)	185,300	185,300	222,300	224,800
Contingency	-	-	16,264	15,869	(396)	15,050	(819)	14,594	14,931	15,384	15,508
<b>Total Operating Expenditures</b>	1,254,624	1,371,761	1,642,680	1,602,731	(39,948)	1,520,007	(82,724)	1,474,010	1,508,016	1,553,800	1,566,288
Capital Outlay											
Capital Outlay Expense	6,713	398,386	9,400,000	400,000	(9,000,000)	14,684,000	14,284,000	-	-	-	49,000
Total Capital Outlay	6,713	398,386	9,400,000	400,000	(9,000,000)	14,684,000	14,284,000	-	-	-	49,000
Debt Service											
Phase 4 Debt Service P&I	-	-	550,000	-	(550,000)	378,858	378,858	936,206	936,206	936,206	936,206
US 2014A&B Loan Fund Interest	(1,264)	(5,383)	(60)	(3,500)	(3,440)	(3,500)	-	(3,500)	(3,500)	(3,500)	(3,500)
Interest Expense-2014A	406,401	394,539	381,884	381,884	-	381,884	-	381,884	381,884	381,884	381,884
Trustee Fees	1,750	1,925	-	-	-	-	-	-	-	-	-
Phase 4 Cost Of Issuance	-	-	100,000	-	(100,000)	100,000	100,000	-	-	-	-
Bonds-Principal	357,073	393,738	406,393	406,393	-	406,393	-	406,393	406,393	406,393	406,393
Total Debt Service	763,960	784,819	1,438,217	784,777	(653,440)	1,263,635	478,858	1,720,983	1,720,983	1,720,983	1,720,983
Other Source/Uses											
Gain/Loss On Sale Of Assets	(3,245)	-	-	-	-	-	-	-	-	-	-
Transfer To GF - Overhead Allocation	(118,518)	(140,169)	(162,959)	(156,163)	6,796	(147,964)	8,199	(145,145)	(149,894)	(156,229)	(155,984)
Bond Proceeds	-	-	8,500,000	-	(8,500,000)	13,135,000	13,135,000	-	-	-	-
AHDF Contribution	-	-	1,472,093	95,337	(1,376,756)	2,124,016	2,028,679	916,979	63,598	20,386	-
Total Other Sources/Uses	(121,763)	(140,169)	9,809,134	(60,827)	(9,869,961)	15,111,052	15,171,879	771,834	(86,296)	(135,843)	(155,984)
Surplus (Deficit)	206,709	(309,013)	(304,732)	(461,377)	(156,645)	-	461,377	-	-	-	16,561
Beginning Available Fund Balance	563,681	770,390	304,732	461,377		-		-	-	-	-
Ending Available Fund Balance	770,390	461,377	-	-		-		-	-	-	16,561

### Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections <u>Village Court Apartments</u>

				mage court F	partments							
									<b>2021 Long</b>	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet		Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Revenues		-		=								
VCA Revenues	Phase 4 Potential Rents	-	-	-	-	-	-	-	-	823,570	848,277	873,725
VCA Revenues	Apartment Rents	2,200,208	2,218,060	2,244,540	2,244,540	-	2,218,972	(25,568)	2,285,541	2,354,107	2,424,730	2,497,472
VCA Revenues	Commercial Space Rent	28,488	28,488	28,488	28,488	-	28,488	-	28,488	28,488	28,488	28,488
VCA Revenues	Storage Rents	15,360	14,874	14,743	15,280	537	15,280	-	15,280	15,280	15,280	15,280
VCA Revenues	Allowance For Bad Debt	4,608	-	-	-	-	-	-	-	-	-	-
<b>Total Rent Revenue</b>	s	2,248,663	2,261,422	2,287,771	2,288,308	537	2,262,740	(25,568)	2,329,309	3,221,445	3,316,776	3,414,966
VCA Davianius	Lata Fana	0.420	0.400	F 000	6 500	1 500	6 500		6 500	6 500	C F00	6 500
VCA Revenues	Late Fees	9,430	8,488	5,000	6,500	1,500	6,500	-	6,500	6,500	6,500	6,500
VCA Revenues	NSF Fee	240	245	250	200	(50)	200	-	200	200	200	200
VCA Revenues	Lease Break Fee	8,890	13,455	5,000	7,500	2,500	7,500	-	7,500	7,500	7,500	7,500
VCA Revenues	Unit Transfer Fees	3,600	3,600	-	1,400	1,400	1,400	-	1,400	1,400	1,400	1,400
VCA Revenues	Apartment Furnishings	-	-	-	-	-	-	-	-	-	-	-
VCA Revenues	Laundry Revenue	42,601	50,486	40,000	45,000	5,000	45,000	-	45,000	45,000	45,000	45,000
VCA Revenues	Laundry Vending	-	317	-	350	350	350	-	350	350	350	350
VCA Revenues	Carpet Cleaning Revenue	3,075	2,920	-	-	-	-	-	-	-	-	-
VCA Revenues	Cleaning Charges Revenue	2,808	3,051	3,000	2,000	(1,000)	2,000	-	2,000	2,000	2,000	2,000
VCA Revenues	Repair Charge Revenue	3,184	8,961	3,000	4,100	1,100	4,100	-	4,100	4,100	4,100	4,100
VCA Revenues	Credit Card Fees (1)	3,754	3,480	5,000	4,000	(1,000)	4,000	-	4,000	4,000	4,000	4,000
VCA Revenues	WF Investment Income (2)	725	8,544	10	2,500	2,490	2,500	-	2,500	2,500	2,500	2,500
VCA Revenues	Credit Check Revenue	4,750	4,300	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
VCA Revenues	Pet Fees	12,025	14,837	10,000	11,000	1,000	11,000	-	11,000	11,000	11,000	11,000
VCA Revenues	Parking Enforcement (3)	1,500	1,680	-	4,800	4,800	4,800	-	4,800	4,800	4,800	4,800
VCA Revenues	Other Misc Revenue	8,524	337	3,500	4,800	1,300	-	(4,800)	-	-	-	-
Total Other Revenu	es	105,106	124,701	79,260	98,650	19,390	93,850	(4,800)	93,850	93,850	93,850	93,850
Total Revenues		2,353,769	2,386,123	2,367,031	2,386,958	19,927	2,356,590	(30,368)	2,423,159	3,315,295	3,410,626	3,508,816

<sup>(1) 2019:</sup> Offer on-line payment without fee as option

<sup>(2)</sup> Earnings on investment account and the debt security deposits.

<sup>(3) 2020:</sup> Other parking enforcement implementation

#### Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections Village Court Apartments

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet		Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Office Operations		•		-								
VCA	Salaries & Wages - Management	99,745	108,950	112,152	112,152	-	114,956	2,804	114,956	114,956	114,956	114,956
VCA	PERA & Payroll Taxes	15,165	16,682	17,249	17,249	-	17,968	719	18,255	18,255	18,255	18,255
VCA	Workers' Compensation	361	379	3,835	4,027	192	4,228	201	4,439	4,661	4,895	5,139
VCA	Group Insurance	25,566	25,323	26,079	25,000	(1,079)	27,000	2,000	27,540	28,091	28,653	29,226
VCA	Dependent Health Reimbursement	-	(315)	-	-	-	-	-	-	-	-	-
VCA	PERA 401K	527	987	2,243	2,242	(1)	3,449	1,207	3,449	3,449	3,449	3,449
VCA	Other Employee Benefits	1,810	60	1,800	1,800	-	1,800	-	1,802	1,838	1,875	1,912
VCA	Housing Allowance	7,596	16,900	10,140	20,280	10,140	20,888	608	21,515	22,161	22,825	23,510
VCA	Computer & Software Support (4)	8,863	6,750	9,072	9,072	-	9,566	494	10,504	10,936	10,936	10,936
VCA	Postage/Freight	10	-	150	150	-	150	-	150	150	150	150
VCA	Dues, Licenses & Fees	3,462	3,063	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Travel & Training	4,531	1,579	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Telephone (5)	2,491	3,191	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
VCA	Credit / Collections Costs & Fees	4,390	3,604	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Parking Permits	50	490	-	-	-	-	-	-	500	500	500
VCA	Outside Consulting (7)	888	435	-	2,000	2,000	5,000	3,000	2,000	2,000	2,000	2,000
VCA	Employee Appreciation	236	200	200	200	-	200	-	200	200	200	200
VCA	Business Meals	_	599	-	-	-	-	-	-	-	-	-
<b>Total Office Operation</b>	s	175,688	188,876	199,920	211,172	11,252	222,205	11,033	221,810	224,196	225,693	227,233

- (4) Yardi software support/licenses, keytrack 2020 setup (\$4206.78), add Yardi license 2020 onward (\$1288)
- (5) Adding one cell phone
- (6) Onsite monthly dues (\$99) also print fees per lease \$3 a lease 220 + 49
- (7) 2019 Hall lighting; 2020 Reserve study

#### **General & Administrative**

VCA	Legal Fees	33,567	9,061	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
VCA	Communications	-	189	5,000	1,000	(4,000)	1,000	-	1,000	1,000	1,000	1,000
VCA	Events/Promotions	11	1,062	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
VCA	Association Dues (8)	24,192	24,192	24,192	30,240	6,048	34,171	3,931	34,171	41,782	41,782	41,782
VCA	Credit Card Charge	6,481	5,659	11,422	11,422	-	11,422	-	11,422	11,422	11,422	11,422
VCA	Repairs & Maintenance-Equipment	-	1,920	1,825	1,825	-	1,825	-	1,825	1,825	1,825	1,825
VCA	Insurance (9)	55,884	56,045	61,610	56,000	(5,610)	56,000	-	56,000	66,000	66,660	67,327
VCA	Operating Lease - Copier	1,712	1,386	2,463	2,463	-	2,463	-	2,463	2,463	2,463	2,463
VCA	General Supplies	2,834	2,238	1,423	2,000	577	2,300	300	2,300	2,300	2,300	2,300
VCA	Janitorial (10)	2,935	2,858	-	500	500	3,000	2,500	3,000	3,000	3,000	3,000
VCA	VCA Damages To Tenant	50	954	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
VCA	Bad Debt Expense	-	2,920	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Total Genera	Total General & Administrative		108,484	133,935	131,450	(2,485)	138,181	6,731	138,181	155,792	156,452	157,119

<sup>(8)</sup> TMVOA dues increased to 25% per unit in 2019 - 49 units added in 2022 (9) Move insurance adjustment to 2022 for 49 rental units.

<sup>(10)</sup> Outsource cleaning contract (as needed) 2020

#### Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections Village Court Apartments

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet		Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
<u>Utilities</u>												
VCA	Water/Sewer(11)	116,209	117,040	116,529	116,529	-	128,182	11,653	130,746	162,534	165,784	169,100
VCA	Waste Disposal	36,844	45,998	30,911	40,000	9,089	40,800	800	41,616	42,448	43,297	44,163
VCA	Cable (11)	45,948	51,370	46,877	62,000	15,123	-	(62,000)	-	-	-	-
VCA	Electricity (13)	169,048	161,315	195,232	195,232	-	49,000	(146,232)	49,980	50,980	51,999	53,039
VCA	Electricity- Maintenance Bldg	-	794	3,247	3,247	-	3,247	-	3,247	3,247	3,247	3,247
VCA	Propane- Maintenance Facility	2,576	-	3,149	2,000	(1,149)	2,000	-	2,000	2,000	2,000	2,000
Total Utilities		370,625	376,517	395,945	419,008	23,063	223,229	(195,779)	227,589	261,208	266,328	271,549

- (11) Rate increase 10% for water/sewer in 2020. VCA Phase IV 49 units show in 2022
- (12) Basic Cable no longer provided beginning in 2020 for any unit at VCA
- (13) Reduced common/unit electricity bill by yearly average due to submetering beginning in 2020 (\$150,000)

#### Repair & Maintenance

VCA	Salaries & Wages - Maintenance	151,205	164,985	170,622	170,622	-	221,627	51,005	221,627	263,227	263,227	263,227
VCA	PERA & Payroll Taxes	23,341	24,259	26,242	26,242	-	34,640	8,398	35,194	41,800	41,800	41,800
VCA	Workers' Compensation	5,433	2,470	8,750	8,750	-	9,188	438	9,647	13,161	12,437	13,059
VCA	Group Insurance	50,895	42,662	50,789	50,789	-	67,500	16,711	68,850	84,272	85,957	87,677
VCA	Dependent Health Reimbursement	-	(1,553)	-	-	-	-	-	-	-	-	-
VCA	PERA 401K	5,691	6,701	10,678	10,678	-	11,081	403	11,081	11,899	11,899	11,899
VCA	Employee Appreciation	-	400	400	400	-	500	100	500	500	500	500
VCA	Other Benefits	2,759	141	3,600	3,600	-	4,500	900	4,590	4,682	4,775	4,871
VCA	Housing Allowance	21,970	21,787	23,021	23,021	-	41,376	18,355	41,376	41,376	41,376	41,376
VCA	Travel, Education & Meals	943	4,128	4,000	3,000	(1,000)	3,000	-	3,000	3,000	3,000	3,000
VCA	Vehicle Fuel	2,205	3,575	3,647	3,647	-	3,647	-	3,647	3,647	3,647	3,647
VCA	Maintenance - Supplies (14)	56,509	51,267	41,000	105,000	64,000	63,000	(42,000)	55,000	66,000	66,000	66,000
VCA	Uniforms	995	989	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
VCA	Parking Supplies (15)	-	-	-	-	-	5,000	5,000	5,000	5,000	5,000	5,000
VCA	Maintenance -Subcontract (16)	8,802	11,889	35,000	54,500	19,500	85,000	30,500	55,000	55,000	55,000	55,000
VCA	Apartment Turnover	1,175	-	-	1,500	1,500	1,500	-	1,500	1,500	1,500	1,500
VCA	Carpet Cleaning (17)	5,325	4,555	-	-	-	2,300	2,300	2,300	2,300	2,300	2,300
VCA	Snow Removal (18)	18,942	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
VCA	Fire Alarm Monitoring System	5,040	5,040	10,400	5,040	(5,360)	5,040	-	10,080	10,080	10,080	10,080
VCA	Fire System Repair/Inspections (19)	9,008	17,065	8,000	10,000	2,000	12,000	2,000	16,000	12,000	12,000	12,000
VCA	Equipment & Tools	3,920	3,918	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Telephone	5,928	6,000	5,062	5,062	-	5,062	-	5,062	5,062	5,062	5,062
VCA	Commercial Rental Space	-	-	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
VCA	Vehicle Repair & Maintenance	2,299	325	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
VCA	Landscaping	-	3,673	5,000	5,000	-	30,000	25,000	100,000	5,000	5,000	5,000
VCA	Laundry Equip And Repair & Maint	3,227 <b>385,612</b>	7,223	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Total Repair &	otal Repair & Maintenance		381,500	443,293	523,933	80,640	643,043	119,110	686,536	666,588	667,643	670,080

<sup>(14) 2019 -</sup> Bldg 1-9 outside hallway lights (\$18,000), sub metering equipment (\$37,000); 2020 Replace 22 units baseboards (\$6,200) Stairway lights (\$18,000). VCA Phase IV maintenance supply increase of \$11,000 shown in 2022

<sup>(15) 2020</sup> Implement new parking software/system and fees for system thereafter

<sup>(16) 2019-</sup>Install sub metering (\$14,000) Fix heat trace boxes (\$9,500); 2020 Windows clean (\$5,000), Building 1-9 entrance/halls/stairs power washed, cleaned, and concrete acid wash (\$16,000) Hallway lights install (\$10,000) Building Signs (\$4,000); Install Programmable Thermostats Electrician (\$25,000)

<sup>(17) 2020;</sup> Inside Hallways

<sup>(18)</sup> Building Roofs snow removal sub-contracted

### Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections <u>Village Court Apartments</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Workshe	et	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Major Repair &	Replacement							_				
VCA	Roof Repairs	2,188	12,188	10,000	5,000	(5,000)	5,000	-	5,000	5,000	5,000	5,000
VCA	Painting/Staining (20)	24,220	382	-	-	-	2,000	2,000	2,000	2,000	2,000	2,000
VCA	Carpet Replacement (21)	50,770	59,915	155,000	155,000	-	100,000	(55,000)	60,000	60,000	60,000	60,000
VCA	Cabinet Refacing/Replacement	-	-	10,000	5,000	(5,000)	5,000	-	5,000	5,000	5,000	5,000
VCA	Window Repair (22)	-	2,850	6,000	6,000	-	6,000	-	3,000	3,000	3,000	3,000
VCA	Vinyl Replacement - Floor Repair (21)	21,036	52,703	229,683	100,000	(129,683)	100,000	-	60,000	60,000	60,000	60,000
VCA	Appliances	23,367	156,527	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
VCA	Hot Water Heaters (23)	15,115	4,994	2,300	2,300	-	2,300	-	2,300	2,300	39,300	41,800
VCA	Common Area Improvements	48,958	23,348	-	-	-	-	-	-	-	-	-
VCA	Paving Repairs (24)	-	-	15,000	-	(15,000)	15,000	15,000	15,000	15,000	15,000	15,000
VCA	Concrete Repairs (25)	-	-	2,340	5,000	2,660	20,000	15,000	10,000	10,000	10,000	10,000
VCA	Bobcat	3,000	864	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA	Cabinet Replacement - Studio	2,533	2,072	-	-	-	-	-	-	-	-	-
VCA	Special Projects	-	543	-	-	-	-	-	-	-	-	-
VCA	Water Damage	3,846	-	-	-	-	-	-	-	-	-	-
Total Major Rep	Total Major Repairs & Replacements		316,385	453,323	301,300	(152,023)	278,300	(23,000)	185,300	185,300	222,300	224,800

- (20) Staining outside entrances
- (21) Finish replacing old flooring
- (22) 2019-2020 weatherization and repairs
- (23) Replace 85 water heaters in 2023 (1 and 3 bedroom units)
- (24) No repairs prior to construction, but otherwise used for paving repairs or restriping the lot every 2 years
- (25) 2020 Start repairing sidewalks

#### <u>Capital</u>

VCA	VCA Expansion Costs (26)
VCA	Capital Equipment
VCA	Vehicles
VCA	Building 8 Laundry Facility
VCA	Parking Improvements (27)
Total Capital	

-	255	9,400,000	400,000	(9,000,000)	14,635,000	14,235,000	-	-	-	-
4,043	-	-	-	-	-	-	-	-	-	-
-	46,438	-	-	-	-	-	-	-	-	-
2,670	99,544	-	-	-	-	-	-	-	-	-
-	252,150	-	-	-	49,000	49,000	-	-	-	49,000
6,713	398,386	9,400,000	400,000	(9,000,000)	14,684,000	14,284,000	-	-	-	49,000

(26) Assumption: 2020 A change order for the project (unknown amount), 2021 construction, completed January of 2022 Two year total is \$14,635,000. \$1,400,000 from TMV Housing reserves and \$13,235,000 from loan proceeds.

(27) 2020 Chip seal and stripe

#### **Mountain Village Housing Authority**

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
			Afforda	able Housing De	velopment Fun	<u>d</u>						
AHDF Revenues	Community Garden Plot Rents	685	570	550	550	-	550	-	550	550	550	550
AHDF Revenues	Sale Proceeds	-	277,858	285,000	-	(285,000)	-	-	-	-	-	-
AHDF Revenues	Rental Proceeds	12,480	12,480	12,228	32,919	20,691	34,080	1,161	34,080	34,080	34,080	34,080
Total Revenues		13,165	290,908	297,778	33,469	(264,309)	34,630	1,161	34,630	34,630	34,630	34,630
Affordable Housing Development Fund	Community Garden At VCA	-	-	750	750	-	750	-	750	750	750	750
Affordable Housing Development Fund	Rental Unit Utilities	939	1,079	5,000	2,000	(3,000)	2,000	-	2,000	2,000	2,000	2,000
Affordable Housing Development Fund	Rental Unit Lease Fees	-	-	-	20,729	20,729	21,600	871	21,600	21,600	21,600	21,600
Affordable Housing Development Fund	HOA And Parking Dues	8,939	9,023	8,987	6,269	(2,718)	6,304	35	6,304	6,304	6,304	6,304
Affordable Housing Development Fund	Rental Unit Maintenance	1,816	9,617	-	2,500	2,500	2,500	-	2,500	2,500	2,500	2,500
Affordable Housing Development Fund	Future Housing Projects	8,856	8,856	11,013	14,580	3,567	16,475	1,895	16,475	16,475	16,475	16,475
Affordable Housing Development Fund	Cassidy Ridge Purchase	-	282,370	285,000	-	(285,000)	-	-	-	-	-	-
Affordable Housing Development Fund	RHA Operations Funding	87,776	107,668	92,625	92,625	-	92,625	-	92,625	92,625	92,625	92,625
Affordable Housing Development Fund	Housing Authority Consultant	4,900	-	-	-	-	-	-	-	-	-	-
Total Expenditures		113,226	418,612	403,375	139,453	(263,922)	142,254	2,801	142,254	142,254	142,254	142,254
AHDF Transfers	Transfer (To)/From General Fund	474,477	493,047	505,159	547,107	41,949	567,814	20,707	590,504	614,102	638,644	664,168
AHDF Transfers	Transfer (To)/From GF Housing Office	(18,998)	(19,630)	(20,706)	(20,706)	-	(21,439)	(734)	(21,535)	(21,591)	(21,649)	(21,707)
AHDF Transfers	Transfer (To)/From VCA	-	-	(1,472,093)	(95,337)	1,376,756	(2,124,016)	(2,028,679)	(916,979)	(63,598)	(20,386)	-
AHDF Transfers	Transfer (To)/From Mortgage Assistance	=	(30,000)	(60,000)	(54,489)	5,511	(60,000)	(5,511)	(60,000)	(60,000)	(60,000)	(60,000)
Total Other Sources/Uses		455,479	443,417	(1,047,640)	376,576	1,424,216	(1,637,641)	(2,014,217)	(408,010)	468,914	536,610	582,460
Surplus (Deficit)		355,419	315,713	(1,153,237)	270,592	1,423,829	(1,745,265)	(2,015,857)	(515,634)	361,290	428,986	474,836
Beginning Fund Balance		1,149,534	1,504,953	1,816,107	1,820,665		2,091,257		345,992	(169,642)	191,647	620,633
Ending Fund Balance		1,504,953	1,820,665	662,870	2,091,257		345,992		(169,642)	191,647	620,633	1,095,469
			<u>!</u>	Mortgage Assist	ance Pool							
Mortgage Assistance Transfers	Interest Revenue	5,511	-	-	-	-	-	-	-	-	-	-
Mortgage Assistance Pool	Employee Mortgage Assistance	-	30,000	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
Mortgage Assistance Transfers	Transfer (To)/From AHDF	-	30,000	60,000	54,489	(5,511)	60,000	5,511	60,000	60,000	60,000	60,000
Surplus (Deficit)		5,511	-	-	(5,511)	(5,511)	-	5,511	-	-	-	-
Beginning Fund Balance		-	5,511	5,511	5,511		-		-	-	-	-
Ending Fund Balance		5,511	5,511	5,511	-		-		-	-	-	-

Morkshet										2021 Long	2022 Long	2023 Long	2024 Long
Infant Care Revenues						2019	2019	2020	2020	Term	Term	Term	Term
Infant Care Revenues	Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Infant Care Revenues   Late Payment Fees   -   -   -   -   -   -   -   -   -		<u>Summary</u>											
Mart Care Revenues   Alter Payment Fees   -   -   -   -   -   -   -   -   -	Infant Care Revenues	Infant Care Fees	-	-	-	-	-	80,784	80,784	80,784	80,784	80,784	80,784
Infant Care Revenues   Regional Childicare Tax Proceeds   -   -   -   -   -   -   -   -   25,000   2	Infant Care Revenues	Enrollment Fees	-	-	-	-	-	520	520	520	520	520	520
Infant Care Revenues   Grant Proceeds   -   -   -   -   -   -   -   -   -	Infant Care Revenues	Late Payment Fees	-	-	-	-	-	260	260	260	260	260	260
Infant Care Revenues   Scholarship Grant Proceeds   -   -   -   -   -   -   -   -     -     -	Infant Care Revenues	Regional Childcare Tax Proceeds	-	-	-	-	-	25,000	25,000	25,000	25,000	25,000	25,000
Fund Raising Revenues   Toddler Care Fees   269,022   251,855   727,736   257,736   (15,000   191,952   66,784   124,614   124,6	Infant Care Revenues	Grant Proceeds	-	-	-	-	-	4,500	4,500	4,500	4,500	4,500	4,500
Todal	Infant Care Revenues	Scholarship Grant Proceeds	-	-	-	-	-	10,000	10,000	10,000	10,000	10,000	10,000
Toddler Care Revenues   Toddler Care Fees   269,022   251,855   272,736   257,736   (15,000)   191,952   (65,784)   191,952	Infant Care Revenues	Fund Raising Revenues	-	-	-	-	-	3,550	3,550	3,550	3,550	3,550	
Toddler Care Revenues   Enrollment Fees   Enrollment Fees   2,560   2,400   1,760   1,760   1,760   1,760   1,240	<b>Total Infant Care Reven</b>	ues	-	-	-	-	-	124,614	124,614	124,614	124,614	124,614	124,614
Toddler Care Revenues	Toddler Care Revenues	Toddler Care Fees	269,022	251,855	272,736	257,736	(15,000)	191,952	(65,784)	191,952	191,952	191,952	191,952
Toddler Care Revenues	<b>Toddler Care Revenues</b>	Enrollment Fees	2,560	2,400	1,760	1,760	-	1,240	(520)	1,240	1,240	1,240	1,240
Toddler Care Revenues         Grant Proceeds         10,450         7,455         7,455         13,510         6,055         11,500         (2,010)         11,500         21,500         21,500         20,550         25,740         (8,010)         24,000         (1,740)         24,000         20,000	<b>Toddler Care Revenues</b>	Late Payment Fees	800	420	900	900	-	640	(260)	640	640	640	640
Toddler Care Revenues Scholarship Grant Proceeds Fund Raising Revenues Preschool Revenues Preschool Revenues Preschool Tuition Fees I 159,738 I 172,677 I 175,292 I 180,292 5,000 I 175,292 I (5,000) I 175,292 I 175,2	<b>Toddler Care Revenues</b>	Regional Childcare Tax Proceeds	-	-	-	27,260	27,260	10,000	(17,260)	10,000	10,000	10,000	10,000
Toddler Care Revenues	<b>Toddler Care Revenues</b>	Grant Proceeds	10,450	7,455	7,455	13,510	6,055	11,500	(2,010)	11,500	11,500	11,500	11,500
Total Todaler Care Revenues         314,800         299,672         322,401         338,906         16,505         247,782         (91,124)         247,782         247,82         247,82         247,	<b>Toddler Care Revenues</b>	Scholarship Grant Proceeds	15,200	26,550	26,550	25,740	(810)	24,000	(1,740)	24,000	24,000	24,000	24,000
Preschool Revenues	<b>Toddler Care Revenues</b>	Fund Raising Revenues	16,768	10,992	13,000	12,000	(1,000)	8,450	(3,550)	8,450	8,450	8,450	
Preschool Revenues         Special Program Fees         -         450         -         975	Total Toddler Care Reve	enues	314,800	299,672	322,401	338,906	16,505	247,782	(91,124)	247,782	247,782	247,782	247,782
Preschool Revenues   Enrollment Fees   1,920   1,262   975	Preschool Revenues	Preschool Tuition Fees	159,738	172,677	175,292	180,292	5,000	175,292	(5,000)	175,292	175,292	175,292	175,292
Preschool Revenues   Late Payment Fees   780   520   900   900   - 900   - 900   - 900   900	Preschool Revenues	Special Program Fees	-	450	-	-	-	-	-	-	-	-	-
Preschool Revenues   Grant Proceeds   3,000   - 10,000   10,000   2,000   11,000   1	Preschool Revenues	Enrollment Fees	1,920	1,262	975	975	-	975	-	975	975	975	
Preschool Revenues         Scholarship Grant Proceeds         10,000         32,900         17,700         20,000         2,300         19,000         (1,000)         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         17,700         5,000 <td>Preschool Revenues</td> <td>Late Payment Fees</td> <td>780</td> <td>520</td> <td>900</td> <td>900</td> <td>-</td> <td>900</td> <td>-</td> <td>900</td> <td>900</td> <td>900</td> <td>900</td>	Preschool Revenues	Late Payment Fees	780	520	900	900	-	900	-	900	900	900	900
Preschool Revenues         Fundraising Revenues         3,075         5,150         5,000         5,000         -         5,000         -         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         5,000         207,867         208,838         208,838         208,838         208,838         208,838         208,838         208,831         208,831         208,831         208,831         208,831         208,831         208,831         208,831         208,831         208,831         208,831         208,831         208,831         208,831         208,831	Preschool Revenues	Grant Proceeds	3,000	-	8,000	10,000	2,000	11,000	1,000	8,000	8,000	8,000	8,000
Total Preschool Revenues         178,513         212,959         207,867         217,167         9,300         212,167         (5,000)         207,867         208,838         560,038         580,263<	Preschool Revenues	Scholarship Grant Proceeds	10,000	•	17,700	20,000	2,300	19,000	(1,000)	17,700	17,700	17,700	
Total Revenues         493,313         512,631         530,268         556,073         25,805         584,563         28,490         580,263         63,883         6163,831         472,853         (8,678)	Preschool Revenues	Fundraising Revenues	3,075			5,000	-	5,000	-	5,000	5,000	5,000	5,000
Infant Care Expense	Total Preschool Revenu	es	178,513	212,959	207,867	217,167	9,300	212,167	(5,000)	207,867	207,867	207,867	207,867
Toddler Care Expense         415,238         449,316         481,531         472,853         (8,678)         321,580         (151,273)         316,906         318,804         320,737         322,704           Preschool Expense         198,478         219,073         240,587         238,131         (2,456)         245,421         7,290         235,457         236,191         236,942         237,710           Total Expenses         613,716         668,388         722,118         710,984         (11,134)         733,031         22,047         715,884         718,615         721,403         724,245           CDF Other Sources/Uses         Transfer (To)/From General Fund         120,404         155,758         191,850         154,911         (36,939)         148,468         (6,443)         135,621         138,352         141,140         143,982	<b>Total Revenues</b>		493,313	512,631	530,268	556,073	25,805	584,563	28,490	580,263	580,263	580,263	580,263
Preschool Expense         198,478         219,073         240,587         238,131         (2,456)         245,421         7,290         235,457         236,191         236,942         237,710           Total Expenses         613,716         668,388         722,118         710,984         (11,134)         733,031         22,047         715,884         718,615         721,403         724,245           CDF Other Sources/Uses         Transfer (To)/From General Fund         120,404         155,758         191,850         154,911         (36,939)         148,468         (6,443)         135,621         138,352         141,140         143,982	Infant Care Expense		-	-	-	-	-	166,030	166,030	163,521	163,620	163,724	163,831
Total Expenses         613,716         668,388         722,118         710,984         (11,134)         733,031         22,047         715,884         718,615         721,403         724,245           CDF Other Sources/Uses         Transfer (To)/From General Fund         120,404         155,758         191,850         154,911         (36,939)         148,468         (6,443)         135,621         138,352         141,140         143,982	<b>Toddler Care Expense</b>		415,238	449,316	481,531	472,853	(8,678)	321,580	(151,273)	316,906	318,804	320,737	322,704
CDF Other Sources/Uses Transfer (To)/From General Fund 120,404 155,758 191,850 154,911 (36,939) 148,468 (6,443) 135,621 138,352 141,140 143,982	Preschool Expense		198,478	219,073	240,587	238,131	(2,456)	245,421	7,290	235,457	236,191	236,942	237,710
	Total Expenses		613,716	668,388	722,118	710,984	(11,134)	733,031	22,047	715,884	718,615	721,403	724,245
Total Other Sources/Uses 120,404 155,758 191,850 154,911 (36,939) 148,468 (6,443) 135,621 138,352 141,140 143,982	CDF Other Sources/Uses	Transfer (To)/From General Fund	120,404	155,758	191,850	154,911	(36,939)	148,468	(6,443)	135,621	138,352	141,140	143,982
	Total Other Sources/Us	es	120,404	155,758	191,850	154,911	(36,939)	148,468	(6,443)	135,621	138,352	141,140	143,982

Surplus (Deficit) - - - - - - - - - - - - -

									<b>2021 Long</b>	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
							•			-	•	
				Infai	nt Care Expe	nse						
Infant Care Expense	Salaries & Wages	_	-	-	_		94,352	94,352	94,352	94,352	94,352	94,352
Infant Care Expense	Group Insurance	-	-	-	-	-	24,050	24,050	24,531	24,531	24,531	24,531
Infant Care Expense	Dependent Health Reimbursement	-	-	-	-	-	-	-	· -	-	-	-
Infant Care Expense	PERA & Payroll Taxes	-	_	-	-	-	14,747	14,747	14,983	14,983	14,983	14,983
Infant Care Expense	PERA 401K	-	-	-	-	-	1,878	1,878	1,878	1,878	1,878	1,878
Infant Care Expense	Workers Compensation	-	-	-	-	-	1,265	1,265	1,290	1,354	1,422	1,493
Infant Care Expense	Other Employee Benefits	-	-	-	-	-	1,665	1,665	1,748	1,783	1,819	1,855
Infant Care Expense	Employee Appreciation	-	_	-	-	-	185	185	185	185	185	185
Infant Care Expense	EE Screening	-	-	-	-	-	50	50	50	50	50	50
Infant Care Expense	Bad Debt Expense	-	-	-	-	-	-	-	-	_	-	-
Infant Care Expense	Janitorial/Trash Removal	-	_	-	-	-	2,600	2,600	2,600	2,600	2,600	2,600
Infant Care Expense	Rental-Facility	-	_	-	-	-	6,328	6,328	6,328	6,328	6,328	6,328
Infant Care Expense	Facility Expense	-	-	-	-	-	300	300	300	300	300	300
Infant Care Expense	Communications	-	-	-	-	-	235	235	235	235	235	235
Infant Care Expense	Internet Services	_	-	-	-	-	485	485	485	485	485	485
Infant Care Expense	Dues, Fees & Licenses	-	-	-	-	-	200	200	200	200	200	200
Infant Care Expense	Travel & Education	_	-	-	-	-	500	500	500	500	500	500
Infant Care Expense	Nurse Consultant	-	-	-	-	-	150	150	150	150	150	150
Infant Care Expense	General Supplies & Materials	_	-	-	-	-	1,100	1,100	1,100	1,100	1,100	1,100
Infant Care Expense	Office Supplies	_	-	-	-	-	350	350	350	350	350	350
Infant Care Expense	Fundraising Expenses	_	-	-	-	-	500	500	500	500	500	500
Infant Care Expense	Business Meals	_	-	-	-	-	50	50	50	50	50	50
Infant Care Expense	Utilities- Electricity	_	-	-	-	-	1,456	1,456	1,456	1,456	1,456	1,456
Infant Care Expense	Scholarship Program	_	-	-	-	-	10,000	10,000	10,000	10,000	10,000	10,000
Infant Care Expense	Toys / Learning Tools	_	-	-	-	-	250	250	250	250	250	250
Infant Care Expense	Playground And Landscaping	_	-	-	-	-	3,335	3,335	-	-	-	-
Total Infant Expense	7,6 ** * * * * * * * * * * * * * * * * *	-	-	-	-	-	166,030	166,030	163,521	163,620	163,724	163,831
·							· · · · · · · · · · · · · · · · · · ·			•	-	-
				<u>Todd</u>	ler Care Expe	ense						
Toddler Care Expense	Salaries & Wages	251,086	281,090	279,497	274,497	(5,000)	187,646	(86,851)	187,646	187,646	187,646	187,646
Toddler Care Expense	Group Insurance	48,520	53,232	58,750	58,750	-	39,400	(19,350)	40,188	41,482	42,803	44,149
Toddler Care Expense	Dependent Health Reimbursement	(3,692)	(3,907)	(6,567)	(6,567)	-	(6,567)		(6,567)	(6,567)	(6,567)	(6,567)
Toddler Care Expense	PERA & Payroll Taxes	38,316	43,159	42,987	42,218	(769)	29,329	(12,889)	29,798	29,798	29,798	29,798
Toddler Care Expense	PERA 401K	2,303	3,726	3,114	3,114	-	3,762	648	3,762	3,762	3,762	3,762
Toddler Care Expense	Workers Compensation	3,246	2,755	3,441	3,441	-	2,349	(1,093)	2,504	2,629	2,761	2,899
Toddler Care Expense	Other Employee Benefits	4,944	2,840	5,590	5,590	-	3,925	(1,665)	3,954	4,033	4,113	4,195
		•		-				•				

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Toddler Care Expense	Employee Appreciation	494	874	800	800	=	615	(185)	615	615	615	615
Toddler Care Expense	EE Screening	173	84	300	150	(150)	100	(50)	100	100	100	100
Toddler Care Expense	Bad Debt Expense	4,227	-	500	250	(250)	250	-	250	250	250	250
Toddler Care Expense	Janitorial/Trash Removal	7,800	7,150	7,800	7,800	-	5,200	(2,600)	5,200	5,200	5,200	5,200
Toddler Care Expense	Laundry - Daycare	674	-	(1,291)	-	1,291	-	-	-	-	-	-
Toddler Care Expense	Rental-Facility	18,768	18,768	18,984	18,984	-	12,656	(6,328)	12,656	12,656	12,656	12,656
Toddler Care Expense	Facility Expense	5,946	2,370	-	1,000	1,000	700	(300)	700	700	700	700
Toddler Care Expense	Communications	688	683	1,000	700	(300)	465	(235)	465	465	465	465
Toddler Care Expense	Internet Services	1,378	1,383	1,458	1,458	-	973	(485)	973	973	973	973
Toddler Care Expense	Marketing Expense	-	-	-	-	-	-	-	-	-	-	-
Toddler Care Expense	Dues, Fees & Licenses	629	604	900	650	(250)	450	(200)	850	1,250	1,650	2,050
Toddler Care Expense	Travel & Education (1)	1,656	2,081	3,000	2,000	(1,000)	1,500	(500)	1,500	1,500	1,500	1,500
Toddler Care Expense	Contract Labor	-	-	20,000	-	(20,000)	-	-	-	-	-	-
Toddler Care Expense	Nurse Consultant	450	560	450	450	-	300	(150)	300	300	300	300
Toddler Care Expense	Postage & Freight	-	20	100	50	(50)	50	-	50	50	50	50
Toddler Care Expense	General Supplies & Materials	2,600	3,306	3,200	3,200	-	2,100	(1,100)	2,100	2,100	2,100	2,100
Toddler Care Expense	Office Supplies	918	932	1,000	1,000	-	650	(350)	650	650	650	650
Toddler Care Expense	Fundraising Expenses	2,020	1,407	2,000	2,000	-	1,500	(500)	1,500	1,500	1,500	1,500
Toddler Care Expense	Business Meals (2)	-	315	300	150	(150)	100	(50)	250	250	250	250
Toddler Care Expense	Food/Snacks (3)	203	391	300	300	-	300	-	300	300	300	300
Toddler Care Expense	Utilities- Electricity	4,368	4,368	4,368	4,368	-	2,912	(1,456)	2,912	2,912	2,912	2,912
Toddler Care Expense	Scholarship Program	16,982	20,390	26,550	34,000	7,450	24,000	(10,000)	24,000	24,000	24,000	24,000
Toddler Care Expense	Toys / Learning Tools	468	734	500	500	-	250	(250)	250	250	250	250
Toddler Care Expense	Playground And Landscaping (4)	74	-	2,500	12,000	9,500	6,665	(5,335)				-
Total Toddler Care Expe	ense	415,238	449,316	481,531	472,853	(8,678)	321,580	(151,273)	316,906	318,804	320,737	322,704

- (1) Current qualifications require additional schooling for teachers
- (2) Staff nightly trainings are more frequent meals provided
- (3) Parent donations help with the cost
- (4) Received grant funding for playground improvements. Will take two years.

#### Preschool Expense

Preschool Expense	Salaries & Wages	117,850	123,001	126,248	126,248	-	127,498	1,250	127,498	127,498	127,498	127,498
Preschool Expense	Group Insurance	17,047	17,191	29,000	24,000	(5,000)	31,400	7,400	32,028	32,669	33,322	33,988
Preschool Expense	Dependent Health Reimbursement	(3,065)	(2,822)	(719)	(2,733)	(2,014)	(2,733)	-	(2,733)	(2,733)	(2,733)	(2,733)
Preschool Expense	PERA & Payroll Taxes	17,691	18,544	19,417	19,417	-	19,928	511	20,247	20,247	20,247	20,247
Preschool Expense	PERA 401K	5,032	5,371	6,312	6,312	-	6,375	63	6,375	6,375	6,375	6,375
Preschool Expense	Workers Compensation	1,642	1,198	1,323	1,323	-	1,389	66	1,459	1,532	1,608	1,689
Preschool Expense	Other Employee Benefits	2,848	460	3,000	3,000	-	1,000	(2,000)	1,020	1,040	1,061	1,082
Preschool Expense	Employee Appreciation	37	532	300	300	-	300	-	300	300	300	300

Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections

<u>Child Development Fund</u>

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Preschool Expense	EE Screening	104	-	300	150	(150)	150	-	150	150	150	150
Preschool Expense	Bad Debt Expense	-	-	600	300	(300)	300	-	300	300	300	300
Preschool Expense	Janitorial/Trash Removal	6,240	5,720	6,240	6,240	-	6,240	-	6,240	6,240	6,240	6,240
Preschool Expense	Laundry - Preschool	563	-	-	-	-	-	-	-	-	-	-
Preschool Expense	Vehicle Repair & Maintenance	-	-	1,500	750	(750)	750	-	750	750	750	750
Preschool Expense	Rental-Facility	9,720	9,720	9,920	9,920	-	9,920	-	9,920	9,920	9,920	9,920
Preschool Expense	Facility Expense	18	15	2,000	1,000	(1,000)	1,000	-	-	-	-	-
Preschool Expense	Communications	1,078	1,258	1,078	1,078	-	1,078	-	1,078	1,078	1,078	1,078
Preschool Expense	Internet Services	1,378	1,383	1,458	1,458	-	1,458	-	1,458	1,458	1,458	1,458
Preschool Expense	Marketing	-	-	-	-	-	-	-	-	-	-	-
Preschool Expense	Utilities-Gasoline	-	145	500	200	(300)	200	-	200	200	200	200
Preschool Expense	Dues, Fees & Licenses	188	-	220	200	(20)	200	-	200	200	200	200
Preschool Expense	Travel & Education	663	908	2,000	500	(1,500)	500	-	500	500	500	500
Preschool Expense	Contract Labor	-	-	200	100	(100)	100	-	100	100	100	100
Preschool Expense	Nurse Consultant	450	487	480	480	-	480	-	480	480	480	480
Preschool Expense	Enrichment Activities	2,309	4,284	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Preschool Expense	General Supplies & Materials	1,603	2,332	1,972	2,000	28	2,000	-	2,000	2,000	2,000	2,000
Preschool Expense	Office Supplies	98	319	250	250	-	250	-	250	250	250	250
Preschool Expense	Fundraising Expenses	908	1,453	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Preschool Expense	Business Meals	-	-	200	100	(100)	100	-	100	100	100	100
Preschool Expense	Food/Snacks (4)	143	374	300	350	50	350	-	350	350	350	350
Preschool Expense	Utilities- Electricity	1,788	1,788	1,788	1,788	-	1,788	-	1,788	1,788	1,788	1,788
Preschool Expense	Scholarship Program	12,019	25,013	17,700	19,000	1,300	19,000	-	19,000	19,000	19,000	19,000
Preschool Expense	Toys / Learning Tools	118	398	500	400	(100)	400	-	400	400	400	400
Preschool Expense	Playground Equip/Improvements (5)	6	-	2,500	10,000	7,500	10,000	-	-	-	-	-
<b>Total Preschool Expens</b>	e	198,478	219,073	240,587	238,131	(2,456)	245,421	7,290	235,457	236,191	236,942	237,710

<sup>(4)</sup> Parent donations help with the cost

<sup>(5)</sup> Received more grant funding and it was needed more in the preschool this year

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
<u>Sur</u>	<u>mmary</u>											
Revenues												
Water & Sewer Service Fees		2,780,053	3,010,974	2,908,915	2,908,915	-	3,175,212	266,297	3,224,635	3,275,048	3,326,469	3,378,919
Other Revenues		10,373	8,693	13,450	13,450	-	13,450	-	13,450	13,450	13,450	13,450
Total Revenues		2,790,426	3,019,667	2,922,365	2,922,365	-	3,188,662	266,297	3,238,085	3,288,498	3,339,919	3,392,369
Operating Expenses												
Water Operating Costs		936,436	1,049,411	1,138,963	1,048,218	(90,745)	1,186,792	138,574	1,081,325	1,086,420	1,088,280	1,093,504
Sewer Operating Costs		507,191	537,909	550,736	561,136	10,400	570,784	9,647	571,336	571,712	572,097	572,205
Water/Sewer Contingency		-	-	33,794	32,187	(1,607)	35,152	2,964	33,053	33,163	33,208	33,314
Total Operating Costs		1,443,627	1,587,320	1,723,493	1,641,541	(81,952)	1,792,727	151,186	1,685,714	1,691,294	1,693,584	1,699,023
									1,697,324	1,702,905	1,705,194	1,710,633
Capital												
Capital Costs		382,628	607,301	1,296,950	842,910	(454,040)	1,101,751	258,841	1,409,200	2,532,175	1,566,088	2,950,000
Total Capital		382,628	607,301	1,296,950	842,910	(454,040)	1,101,751	258,841	1,409,200	2,532,175	1,566,088	2,950,000
Other Source/Uses												
Tap Fees	MV Tap Fees	255,316	113,108	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
Tap Fees	SR - Tap Fees	21,232	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Tap Fees	SKY - Tap Fees	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Water/Sewer Other Sources/Uses	Sale of Assets	352	-	-	-	-	-	-	-	-	-	-
Water/Sewer Other Sources/Uses	Transfer To GF - Overhead Allocation	(142,527)	(149,630)	(170,976)	(159,945)	11,031	(174,511)	(14,567)	(165,991)	(168,111)	(170,284)	(169,203)
Total Other Sources/Uses		134,373	(36,522)	(63,976)	(52,945)	11,031	(67,511)	(14,567)	(58,991)	(61,111)	(63,284)	(62,203)
Surplus (Deficit)		1,098,544	788,523	(162,054)	384,969	547,023	226,672	(158,297)	84,180	(996,083)	16,964	(1,318,857)
our pray (serior)		1,030,344	,00,323	(102,034)	30-,303	347,023	220,072	(130,237)	0-,100	(550,003)	10,504	(1,310,037)
Beginning Available Fund Balance		1,970,055	3,068,599	3,875,233	3,857,122		4,242,091		4,468,763	4,552,943	3,556,860	3,573,824
beginning Available Fully baldine		1,370,033	3,000,333	3,073,233	3,037,122		4,242,031		4,400,703	4,332,343	3,330,000	3,373,024
Ending Available Fund Balance		3,068,599	3,857,122	3,713,179	4,242,091		4,468,763		4,552,943	3,556,860	3,573,824	2,254,967

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
				Rever	<u>nues</u>							
			_									
MV Water	MV-Water Base Fees	911,686	935,102	1,023,413	1,023,413	-	1,125,754	102,341	1,148,269	1,171,235	1,194,659	1,218,553
MV Water	MV-Sewer Base Fees	911,686	935,102	1,023,413	1,023,413	-	1,125,754	102,341	1,148,269	1,171,235	1,194,659	1,218,553
MV Water	MV-Water Excess Fees	390,316	360,951	350,000	350,000	-	350,000	-	350,000	350,000	350,000	350,000
MV Water	MV-Water Irrigation Fees	92,682	61,683	66,524	66,524	-	66,524	-	66,524	66,524	66,525	66,526
MV Water	MV-Water Construction	531	6,219	1,577	1,577	-	1,577	-	1,577	1,577	1,577	1,577
MV Water	MV-Snowmaking Fees	287,759	526,709	225,000	225,000	-	250,000	25,000	250,000	250,000	250,000	250,000
Total Mountain Village Revenues		2,594,660	2,825,765	2,689,927	2,689,927	-	2,919,610	229,683	2,964,640	3,010,571	3,057,421	3,105,208
Ski Ranches Water	SR-Water Base Fees	142,206	145,278	174,059	174,059	-	208,871	34,812	213,048	217,309	221,656	226,089
Ski Ranches Water	SR-Water Excess Fees	13,392	11,739	15,697	15,697	-	15,697	-	15,697	15,697	15,697	15,697
Ski Ranches Water	SR-Irrigation Fees	289	443	175	175	-	175	-	175	175	175	175
Ski Ranches Water	SR-Water Construction	32	-	342	342	-	342	-	342	342	342	342
Total Ski Ranches Revenues		155,919	157,460	190,273	190,273	-	225,085	34,812	229,262	233,523	237,870	242,303
Skyfield Water	SKY-Water Base Fees	8,684	8,858	9,009	9,009	-	10,811	1,802	11,027	11,248	11,473	11,702
Skyfield Water	SKY-Water/Standby Fees	8,190	8,190	8,721	8,721	-	8,721	-	8,721	8,721	8,721	8,721
Skyfield Water	SKY-Water Excess Fees	12,600	10,701	10,200	10,200	-	10,200	-	10,200	10,200	10,200	10,200
Skyfield Water	SKY-Water Irrigation Fees	_	-	785	785	-	785	-	785	785	785	785
Total Skyfield Revenues		29,474	27,749	28,715	28,715	-	30,517	1,802	30,733	30,954	31,179	31,408
Other Revenues - Water/Sewer	MV-Water/Sewer Inspection Fees	3,600	2,400	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Other Revenues - Water/Sewer	SR/SF Water Inspection Fees	300	-	-	-	-	-	-	-	-	-	-
Other Revenues - Water/Sewer	Elk Run Maintenance Fees	2,038	1,013	3,800	3,800	-	3,800	-	3,800	3,800	3,800	3,800
Other Revenues - Water/Sewer	Late Fees	4,335	4,980	4,700	4,700	-	4,700	-	4,700	4,700	4,700	4,700
Other Revenues - Water/Sewer	Water Fines	100	300	450	450	-	450	-	450	450	450	450
Total Other Revenues		10,373	8,693	13,450	13,450	-	13,450	-	13,450	13,450	13,450	13,450

									<b>2021 Long</b>	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
			_					-				•
Sewer Expense	Salaries & Wages	54,499	63,616	63,649	72,468	8,819	74,280	1,812	74,280	74,280	74,280	74,280
Sewer Expense	Group Insurance	13,113	12,437	12,513	12,513	-	13,514	1,001	13,784	14,060	14,341	14,341
Sewer Expense	Dependent Health Reimbursement	(722)	(723)	(725)	(725)	-	(725)	-	(725)	(725)	(725)	(725)
Sewer Expense	PERA & Payroll Taxes	8,316	9,752	9,790	10,280	490	11,610	1,330	11,796	11,796	11,796	11,796
Sewer Expense	PERA 401K	3,212	5,451	3,819	4,010	191	4,457	447	4,457	4,457	4,457	4,457
Sewer Expense	Workers Compensation	943	976	1,149	1,149	-	1,206	57	1,267	1,330	1,397	1,466
Sewer Expense	Other Employee Benefits	875	200	895	1,795	900	1,795	-	1,831	1,868	1,905	1,943
Sewer Expense	Employee Appreciation	138	169	100	100	-	100	-	100	100	100	100
Sewer Expense	Repair & Maintenance (1)	8,938	9,395	10,000	10,000	-	15,000	5,000	15,000	15,000	15,000	15,000
Sewer Expense	Vehicle Repair & Maintenance	-	1,106	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
Sewer Expense	Sewer Line Checks	26,889	24,720	27,040	27,040	-	27,040	-	27,040	27,040	27,040	27,040
Sewer Expense	Facility Expenses	931	738	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Sewer Expense	Communications	896	988	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Sewer Expense	Travel-Education & Training	478	170	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Sewer Expense	General Supplies & Materials	3,829	5,727	5,083	5,083	-	5,083	-	5,083	5,083	5,083	5,083
Sewer Expense	Supplies-Safety	-	249	877	877	-	877	-	877	877	877	877
Sewer Expense	Supplies - Office	1,027	909	800	800	-	800	-	800	800	800	800
Sewer Expense	Regional Sewer O&M	331,965	369,933	360,794	360,794	-	360,794	-	360,794	360,794	360,794	360,794
Sewer Expense	Regional Sewer Overhead	47,499	26,558	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
Sewer Expense	Utilities - Electricity	2,161	2,254	2,547	2,547	-	2,547	-	2,547	2,547	2,547	2,547
Sewer Expense	Utilities - Gasoline	2,204	3,285	3,824	3,824	-	3,824	-	3,824	3,824	3,824	3,824
Total		507,191	537,909	550,736	561,136	10,400	570,784	9,647	571,336	571,712	572,097	572,205
									<u> </u>			
(1) Infiltration Repairs												

					·				2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
						•	•	•	•	-		<u> </u>
MV Water Expense	Salaries & Wages	263,493	285,750	290,387	290,387	-	296,486	6,099	296,486	296,486	296,486	296,486
MV Water Expense	Offset Labor	(2,380)	-	(5,000)	8,970	13,970	8,970	-	8,970	8,970	8,970	8,970
MV Water Expense	Housing Allowance	8,967	2,767	8,970	(5,000)	(13,970)	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,000)
MV Water Expense	Group Insurance	63,985	58,406	59,707	59,707	-	64,484	4,777	65,774	67,089	68,431	69,800
MV Water Expense	Dependent Health Reimbursement	(3,724)	(4,565)	(7,809)	(7,809)	-	(7,809)	-	(7,809)	(7,809)	(7,809)	(7,809)
MV Water Expense	PERA & Payroll Taxes	40,845	43,755	44,662	44,662	-	46,341	1,679	47,082	47,082	47,082	47,082
MV Water Expense	PERA 401K	11,930	11,967	15,035	15,035	-	15,337	302	15,337	15,337	15,337	15,337
MV Water Expense	Workers Compensation	5,499	5,261	6,825	6,825	-	7,166	341	7,525	7,901	8,296	8,711
MV Water Expense	Other Employee Benefits	4,200	1,000	4,923	4,923	-	5,169	246	5,273	5,378	5,486	5,595
MV Water Expense	Employee Appreciation	138	566	533	533	-	533	-	533	533	533	533
MV Water Expense	Uniforms	636	1,131	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Legal - Water	32,305	25,465	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Legal - Elk Run	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Legal - TSG Water	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Consulting	-	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500
MV Water Expense	Water Sample Analysis	4,899	16,275	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Augmentation Plan (2)	25,330	36,771	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
MV Water Expense	Water Rights (5)	6,524	17,808	-	10,000	10,000	10,000	-	10,000	10,000	10,000	10,000
MV Water Expense	Janitorial/Trash Removal	1,560	1,430	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
MV Water Expense	Repair & Maintenance (3)	27,990	26,064	-	28,000	28,000	38,000	10,000	30,000	30,000	30,000	30,000
MV Water Expense	Vehicle Repair & Maintenance	7,631	3,382	31,445	3,445	(28,000)	3,445	-	3,445	3,445	3,445	3,445
MV Water Expense	Software Support	1,722	3,965	1,500	1,500	-	2,000	500	2,000	2,000	2,000	2,000
MV Water Expense	Backflow Testing	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
MV Water Expense	Facility Expenses	1,222	738	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Insurance	12,223	15,265	20,000	20,000	-	21,000	1,000	21,000	21,000	21,000	21,000
MV Water Expense	Communications	4,593	4,793	4,329	4,329	-	4,329	-	4,329	4,329	4,329	4,329
MV Water Expense	Internet Services	2,011	2,011	2,208	2,208	-	2,208	-	2,208	2,208	2,208	2,208
MV Water Expense	Dues & Fees	2,459	4,720	1,500	1,500	-	2,000	500	2,000	2,000	2,000	2,000
MV Water Expense	Travel-Education & Training	147	4,528	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Invoice Processing	3,695	4,520	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
MV Water Expense	Online Payment Processing Fees	17,084	19,302	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Postage & Freight	4,539	4,581	5,772	5,772	-	5,772	-	5,772	5,772	5,772	5,772
MV Water Expense	General Supplies & Materials	20,623	22,568	20,955	20,955	-	20,955	-	20,955	20,955	20,955	20,955
MV Water Expense	Supplies - Chlorine	10,564	8,647	15,450	15,450	-	22,000	6,550	22,000	22,000	22,000	22,000
MV Water Expense	Supplies - Office	1,515	1,638	1,714	1,714	-	1,714	-	1,714	1,714	1,714	1,714
MV Water Expense	Meter Purchases	1,716	635	3,200	3,200	-	3,200	-	3,200	3,200	3,200	3,200
MV Water Expense	Business Meals	337	52	150	150	-	150	-	150	150	150	150
MV Water Expense	Utilities - Natural Gas	1,850	1,637	3,401	3,401	-	3,435	34	3,435	3,469	3,469	3,504
MV Water Expense	Utilities - Electricity	278,384	360,365	309,000	309,000	-	312,090	3,090	312,090	315,211	315,211	318,363
MV Water Expense	Utilities - Gasoline	4,746	6,615	9,395	9,395	-	9,489	94	9,489	9,584	9,584	9,680
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Worksheet	Account Name
MV Water Expense	Pump Replacement
MV Water Expense	Tank Maintenance (4)
MV Water Expense	Water Conservation Incentives
Total	

- (2) Augmentation water lease with Trout Lake
- (3) 2020 New batteries for Wapiti solar system \$10,000

Ski Ranches Water Expense	Salaries & Wages
Ski Ranches Water Expense	Group Insurance
Ski Ranches Water Expense	PERA & Payroll Taxes
Ski Ranches Water Expense	PERA 401K
Ski Ranches Water Expense	Water Sample Analysis
Ski Ranches Water Expense	Vehicle Repair & Maintenance
Ski Ranches Water Expense	Dues & Fees
Ski Ranches Water Expense	General Supplies & Materials
Ski Ranches Water Expense	Chlorine (6)
Ski Ranches Water Expense	Supplies-Safety
Ski Ranches Water Expense	Meter Purchases
Ski Ranches Water Expense	Utilities - Natural Gas
Ski Ranches Water Expense	Utilities - Electricity
Ski Ranches Water Expense	Utilities - Gasoline
Ski Ranches Water Expense	Tank And Pipe Replacement
Total	

#### (6) Increased water usage

Water/Sewer Capital Expense	Leak Detection System
Water/Sewer Capital Expense	Vehicles
Water/Sewer Capital Expense	Miscellaneous FF&E
Water/Sewer Capital Expense	Arizona Water Line
Water/Sewer Capital Expense	Ski Ranches Capital
Water/Sewer Capital Expense	Power Generators (8)
Water/Sewer Capital Expense	Lift 7 Waterline
Water/Sewer Capital Expense	Regional Sewer Capital
Water/Sewer Capital Expense	Wells - New
Water/Sewer Capital Expense	San Miguel Pump (7)
Total	

- (7) Repair booster pump 2019, Replace booster pump 2024
- (8) Backup generator/ building for wells 6,26 and 30 in 2023

		trater a se	etter rama							
							2021 Long	2022 Long	2023 Long	2024 Long
			2019	2019	2020	2020	Term	Term	Term	Term
Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
8,809	25,408	23,397	23,397	-	23,397	-	23,397	23,397	23,397	23,397
3,850	-	100,000	-	(100,000)	100,000	100,000	-	-	-	-
(10,957)	3,327	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
870,957	1,028,547	1,097,075	1,007,075	(90,000)	1,144,787	137,712	1,039,280	1,044,327	1,046,172	1,051,347

- (4) Paint Double Cabins Tank 2020
- (5) Water consultants working with staff and legal on water rights issues.

65,478	20,864	41,888	41,143	(745)	42,005	862	42,045	42,093	42,108	42,157
20,129	941	5,850	5,850	-	5,850	-	5,850	5,850	5,850	5,850
285	349	958	958	-	958	-	958	958	958	958
1,634	2,392	3,276	3,276	-	3,309	33	3,309	3,342	3,342	3,375
896	547	1,746	1,746	-	1,746	-	1,746	1,746	1,746	1,746
-	-	500	500	-	500	-	500	500	500	500
234	36	200	200	-	200	-	200	200	200	200
1,700	1,000	250	250	-	1,000	750	1,000	1,000	1,000	1,000
(62)	501	1,560	1,560	-	1,560	(0)	1,560	1,560	1,560	1,560
274	247	150	150	-	150	-	150	150	150	150
10,976	824	11,066	11,066	-	11,066	(0)	11,066	11,066	11,066	11,066
954	1,090	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
601	379	1,587	506	(1,081)	506	-	506	506	506	506
3,353	1,655	1,251	1,587	336	1,613	26	1,639	1,639	1,639	1,639
672	622	673	673	-	727	54	741	756	771	787
23,832	10,282	10,320	10,320	-	10,320	-	10,320	10,320	10,320	10,320

-	-	30,000	30,000	-	-	(30,000)	-	-	-	-
39,724	27,391	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
25,191	230,735	250,000	250,000	-	250,000	-	250,000	250,000	250,000	250,000
1,500	93,492	55,000	55,000	-	-	(55,000)	-	-	175,000	-
245,863	-	-	-	-	-	-	-	-	-	-
70,351	183,754	796,950	292,910	(504,040)	851,751	558,841	1,159,200	2,282,175	1,141,088	2,500,000
-	21,637	165,000	165,000	-	-	(165,000)	-	-	-	-
-	50,293	-	50,000	50,000	-	(50,000)	-	-	-	200,000
382,628	607,301	1,296,950	842,910	(454,040)	1,101,751	258,841	1,409,200	2,532,175	1,566,088	2,950,000

								2021 Long	2022 Long	2023 Long	2024 Long
				2019	2019	2020	2020	Term	Term	Term	Term
Worksheet Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
<u>Summary</u>											
<del></del>											
Revenues											
Cable Revenues	890,845	954,525	1,016,752	1,012,672	(4,080)	1,022,472	9,800	1,032,468	1,042,664	1,053,064	1,063,672
Internet Revenues	947,404	1,034,668	948,479	953,279	4,800	946,666	(9,083)	956,966	967,472	978,188	989,118
Phone Revenues	37,465	42,665	42,000	42,000	-	43,000	1,000	44,000	45,000	46,000	47,000
Miscellaneous Revenues	70,155	68,514	68,640	68,640	-	68,640	-	68,640	68,640	68,640	68,640
Total Revenues	1,945,869	2,100,372	2,075,871	2,076,591	720	2,080,778	1,717	2,102,074	2,123,776	2,145,892	2,168,430
Expenses											
Cost of Cable Sales	792,333	810,902	874,963	874,963	-	904,833	29,870	935,755	937,960	940,188	942,439
Cost of Internet Sales	214,500	205,620	211,116	211,116	-	190,000	(21,116)	200,000	200,000	200,000	200,000
Cost of Phone Sales	24,240	24,344	26,000	26,000	-	12,000	(14,000)	12,000	12,000	12,000	12,000
Operations	551,251	617,216	605,999	624,844	18,845	711,023	86,179	662,548	641,360	643,219	645,124
Broadband Fund Contingency Contingency	55	2,313	3,000	3,000	-	3,000	-	3,000	3,000	3,000	2,500
Total Expense	1,582,379	1,660,394	1,721,078	1,739,923	18,845	1,820,856	80,933	1,813,303	1,794,320	1,798,406	1,802,064
Capital											
Capital Outlay	131,574	227,622	1,561,645	1,066,800	(494,845)	2,181,645	1,114,845	182,800	169,000	169,000	169,000
Total Capital	131,574	227,622	1,561,645	1,066,800	(494,845)	2,181,645	1,114,845	182,800	169,000	169,000	169,000
Other Sources/Uses											
Broadband Other Source/Uses Transfer (To)/From General Fund	-	(10,000)	1,377,588	648,805	(728,783)	2,098,973	1,450,168	72,583	-	_	-
Broadband Other Source/Uses Transfer To GF - Overhead Allocation	(145,028)	(163,416)	(170,736)	(169,531)	1,205	(177,250)	(7,719)	(178,555)	(178,352)	(180,823)	(179,465)
Total Other Sources/Uses	(145,028)	(173,416)	1,206,852	479,274	(727,578)	1,921,724	1,442,449	(105,971)	(178,352)	(180,823)	(179,465)
Surplus (Deficit)	86,889	38,940	-	(250,858)	(250,858)	-	248,388	0	(17,896)	(2,338)	17,902
				•					· · · · · · · ·	•	
Beginning Available Fund Balance	125,029	211,918	-	250,858		-		-	0	(17,896)	(20,234)
Ending Available Fund Balance	211,918	250,858	-	-		-		0	(17,896)	(20,234)	(2,332)

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
				P.o.	venues	-	-	-		-	-	
			_	<u>ne</u>	venues							
Cable Revenues	Basic Residential	426,449	495,919	490,000	490,000	-	499,800	9,800	509,796	519,992	530,392	541,000
Cable Revenues	Basic Bulk	163,126	174,808	225,000	225,000	-	225,000	-	225,000	225,000	225,000	225,000
Cable Revenues	Premium Pay Revenue	46,960	40,350	51,005	51,005	-	51,005	-	51,005	51,005	51,005	51,005
Cable Revenues	Bulk Premium	31,437	33,345	30,618	30,618	-	30,618	-	30,618	30,618	30,618	30,618
Cable Revenues	Digital	63,230	57,298	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
Cable Revenues	HDTV	155,414	148,485	156,049	156,049	-	156,049	-	156,049	156,049	156,049	156,049
Cable Revenues	Digital DMX Commercial	4,230	4,320	4,080	-	(4,080)	-	-	-	-	-	-
Total Cable Revenues		890,845	954,525	1,016,752	1,012,672	(4,080)	1,022,472	9,800	1,032,468	1,042,664	1,053,064	1,063,672
Internet Revenues	High Speed Internet	506,835	535,896	500,000	500,000	-	515,000	15,000	525,300	535,806	546,522	557,453
Internet Revenues	Bulk Internet	156,192	176,409	179,083	179,083	-	155,000	(24,083)	155,000	155,000	155,000	155,000
Internet Revenues	Non Subscriber High Speed Internet	234,660	269,528	220,000	220,000	-	220,000	-	220,000	220,000	220,000	220,000
Internet Revenues	Internet Business Class	49,717	52,835	49,396	49,396		51,866		51,866	51,866	51,866	51,866
Internet Revenues	Dark Fiber Leased Revenues	-	-	-	4,800	4,800	4,800	-	4,800	4,800	4,800	4,800
<b>Total Internet Revenues</b>		947,404	1,034,668	948,479	953,279	4,800	946,666	(9,083)	956,966	967,472	978,188	989,118
Broadband Misc Revenues	High Speed Static Address	4,937	4,638	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Advertising Revenue (1)	5,458	6,862	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Broadband Misc Revenues	Other-Labor (2)	2,815	930	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Broadband Misc Revenues	Other - Parts (3)	7,525	7,344	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Broadband Misc Revenues	Leased Fiber Access	20,051	18,520	20,000	20,000	-	4,800	(15,200)	4,800	4,800	4,800	4,800
Broadband Misc Revenues	Other-Connection Fees (4)	8,922	5,331	16,000	16,000	-	20,000	4,000	20,000	20,000	20,000	20,000
Broadband Misc Revenues	Cable Equipment Rental	5,340	5,340	5,340	5,340	-	16,000	10,660	16,000	16,000	16,000	16,000
Broadband Misc Revenues	Other-Leased Access Revenue (5)	-	1,200	4,800	4,800	-	5,340	540	5,340	5,340	5,340	5,340
Broadband Misc Revenues	Other-Late Payment Fees	13,930	13,560	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Broadband Misc Revenues	Other-NSF Fees	25	125	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Other-Recovery Income	985	221	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Channel Revenue	121	2,460	-	-	-	-	-	-	-	-	-
Broadband Misc Revenues	Miscellaneous Revenue	47	1,983	-	-	-	-	-	-	-	-	-
<b>Total Miscellaneous Revenues</b>		70,155	68,514	68,640	68,640	-	68,640	-	68,640	68,640	68,640	68,640
Phone Revenues	Basic Phone Service	37,113	42,272	42,000	42,000	-	43,000	1,000	44,000	45,000	46,000	47,000
Phone Revenues	Changes To Service Fee	75	350	-	-	-	-	-	-	-	-	-
Phone Revenues	Long Distance Charges	277	43	-		-		-	-			-
<b>Total Phone Revenues</b>		37,465	42,665	42,000	42,000	-	43,000	1,000	44,000	45,000	46,000	47,000

<sup>(1)</sup> Local ad insertions

<sup>(2)</sup> Hourly work preformed by cable techs
(3) Parts/Equipment bought by customer from MVB

<sup>(4)</sup> Cable Tech install fees

<sup>(5)</sup> Programming paid to MVB

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
				Cost	of Sales							
				_								
Cable Cost of Sales	Basic Programming Fee	604,677	664,190	668,100	668,100	-	694,824	26,724	722,617	722,617	722,617	722,617
Cable Cost of Sales	Copyright Royalties	6,422	5,879	7,418	7,418	-	7,492	74	7,567	7,643	7,719	7,796
Cable Cost of Sales	Broadcast Retransmission	-	-	-	-	-	-	-	-	-	-	-
Cable Cost of Sales	Premium Program Fees	83,380	79,013	93,840	93,840	-	95,717	1,877	97,631	98,607	99,594	100,589
Cable Cost of Sales	Digital - Basic Program Fees	84,543	47,407	89,797	89,797	-	90,695	898	91,602	92,518	93,443	94,378
Cable Cost of Sales	TV Guide Programming	6,786	6,977	6,960	6,960	-	7,169	209	7,312	7,458	7,608	7,760
Cable Cost of Sales	HDTV	3,605	3,621	6,060	6,060	-	6,121	61	6,182	6,244	6,306	6,369
Cable Cost of Sales	Pay Per View Fees	-	-	-	-	-	-	-	-	-	-	-
Cable Cost of Sales	TV Everywhere Fees	2,920	3,815	2,788	2,788	-	2,816	28	2,844	2,872	2,901	2,930
Total Cable Cost of Sales		792,333	810,902	874,963	874,963	-	904,833	29,870	935,755	937,960	940,188	942,439
Phone Cost of Sales	Phone Service Costs	24,240	22,377	26,000	26,000	-	12,000	(14,000)	12,000	12,000	12,000	12,000
Phone Cost of Sales	Connection Fees-Phone	-	1,967	-	-	-	-	-	-	-	-	-
<b>Total Phone Cost of Sales</b>		24,240	24,344	26,000	26,000	-	12,000	(14,000)	12,000	12,000	12,000	12,000
Internet Cost of Sales	Internet Costs	214,500	205,620	211,116	211,116	_	190,000	(21,116)	200,000	200,000	200,000	200,000
<b>Total Internet Cost of Sales</b>		214,500	205,620	211,116	211,116	-	190,000	(21,116)	200,000	200,000	200,000	200,000
				(	apital							
				<u>-</u>								
Broadband Fund Capital	Test Equipment (1)	-	2,500	6,500	6,500	-	5,000	(1,500)	-	-	-	-
Broadband Fund Capital	Software Upgrades (2)	-	-	-	19,000	19,000	24,000	5,000	129,000	129,000	129,000	129,000

(22,500)

11,200

1,122,645

1,114,845

35,000

18,800

182,800

35,000

5,000

169,000

35,000

169,000

5,000

35,000

169,000

5,000

10,000

20,000

2,122,645

2,181,645

8,800

(522,645)

(494,845)

**Broadband Fund Capital** 

**Broadband Fund Capital** 

**Broadband Fund Capital** 

**Total Capital** 

Vehicles (4)

Equipment (5)

System Upgrades (3)

32,500

1,522,645

1,561,645

32,500

8,800

1,000,000

1,066,800

30,328

4,922

189,872

227,622

634

130,940

131,574

<sup>(1)</sup> Ethernet equipment testing at the home

<sup>(2)</sup> Cyber Security Monitoring

<sup>(3)</sup> Ongoing FTTH upgrade 10% contingency included

<sup>(4) 2020 -</sup> Replace bucket truck used, 2021 replace tech vehicle 2006 Ford F150

<sup>(5)</sup> Replacement equipment for video services programming receivers

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
				Onerc	ating Costs		-			-	-	
				Орсто	ting costs							
Operating Costs	Salaries & Wages	252,007	265,518	265,435	275,835	10,400	302,489	26,654	302,489	302,489	302,489	302,489
Operating Costs	Housing Allowance	12,517	12,517	12,840	12,840	-	12,840	-	12,840	12,840	12,840	12,840
Operating Costs	Group Insurance	52,454	49,747	50,000	53,125	3,125	68,750	15,625	70,125	71,528	72,958	74,417
Operating Costs	Dependent Health Reimbursement	(3,764)	(4,017)	(4,356)	(4,356)	-	(4,356)	-	(4,356)	(4,356)	(4,356)	(4,356)
Operating Costs	PERA & Payroll Taxes	38,523	40,851	40,824	42,424	1,600	47,279	4,855	48,035	48,035	48,035	48,035
Operating Costs	PERA 401K	20,790	23,019	22,562	22,562	-	22,592	30	22,592	22,592	22,592	22,592
Operating Costs	Workers Compensation	5,539	4,595	5,775	5,775	-	6,064	289	6,367	6,685	7,020	7,371
Operating Costs	Other Employee Benefits	3,500	800	3,580	4,500	920	4,500	-	4,590	4,682	4,775	4,871
Operating Costs	Uniforms	464	174	500	500	-	500	-	500	500	500	500
Operating Costs	Operations Consulting	-	45,948	-	-	-	-	-	-	-	-	-
Operating Costs	Bad Debt Expense	(589)	6,079	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Operating Costs	Technical - Computer Support (1)	50,379	50,779	47,940	47,940	-	47,940	-	47,940	47,940	47,940	47,940
Operating Costs	Call Center Fees	1,416	1,462	1,573	1,573	-	1,800	227	1,800	1,800	1,800	1,800
Operating Costs	Janitorial/Trash Removal	1,560	1,430	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
Operating Costs	R/M - Head End (2)	20,088	14,118	20,000	20,000	-	25,000	5,000	25,000	25,000	25,000	25,000
Operating Costs	R/M - Plant (2)	14,012	22,714	25,000	25,000	-	25,000	-	-	-	-	-
Operating Costs	Vehicle Repair & Maintenance	690	1,887	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Operating Costs	Facility Expenses	1,199	786	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Operating Costs	Insurance	3,555	4,039	3,675	3,675	-	3,675	-	3,675	3,675	3,675	3,675
Operating Costs	Communications	6,678	6,055	5,578	5,578	-	5,578	-	5,578	5,578	5,578	5,578
Operating Costs	Marketing & Advertising	105	204	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Operating Costs	TCTV 12 Support	5,000	-	-	-	-	-	-	-	-	-	-
Operating Costs	Dues & Fees	1,585	1,334	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Operating Costs	Travel, Education & Training	3,023	7,383	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Operating Costs	Contract Labor	635	2,495	5,000	7,500	2,500	1,000	(6,500)	-	-	-	-
Operating Costs	Cable Locates	275	246	600	600	-	600	-	600	600	600	600
Operating Costs	Invoice Processing	3,095	2,225	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600
Operating Costs	Online Payment Processing Fees	15,099	17,247	15,600	15,600	-	15,600	-	15,600	15,600	15,600	15,600
Operating Costs	Postage & Freight	4,322	3,271	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Operating Costs	General Supplies & Materials	2,803	1,322	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
Operating Costs	Supplies - Office	1,910	1,700	2,550	2,550	-	2,550	-	2,550	2,550	2,550	2,550
Operating Costs	DVR'S (3)	4,918	3,324	10,000	10,000	-	50,000	40,000	25,000	5,000	5,000	5,000
Operating Costs	Digital Cable Terminals	1,969	2,005	-	-	-	-	- ]	-	-	-	-
Operating Costs	Cable Modems	3,078	2,125	3,000	3,000	-	3,000	-	3,000	-	-	-
Operating Costs	Wireless Routers	280	-	-	-	-	-	- ]	-	-	-	-
Operating Costs	Phone Terminals	-	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Operating Costs	Business Meals	1,303	994	500	800	300	800	-	800	800	800	800

Worksheet	Account Name
Operating Costs	<b>Employee Appreciation</b>
Operating Costs	Utilities - Natural Gas
Operating Costs	Utilities - Electricity
Operating Costs	Utilities - Gasoline
Operating Costs	Non-capital Equipment
<b>Total Operating Costs</b>	

			2019	2019	2020	2020	Term	Term	Term	Term
Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
138	460	500	500	-	500	-	500	500	500	500
896	547	986	986	-	986	-	986	986	986	986
17,220	17,748	21,608	21,608	-	21,608	-	21,608	21,608	21,608	21,608
2,579	3,716	4,343	4,343	-	4,343	-	4,343	4,343	4,343	4,343
-	369	-	-	-	-	-	-	-	-	-
551,251	617,216	605,999	624,844	18,845	711,023	86,179	662,548	641,360	643,219	645,124

2021 Long

2022 Long

2023 Long

2024 Long

- (1) Managed network and data base services
- (2) Parts replacement of headend equipment and plant amplifiers
- (3) Initial investment in cable boxes for upgrade

#### Telluride Conference Center (TCC)

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
TCC Expense	Facility Expenses	58	1,872	-	-	-	-	-	-	-	-	-
TCC Expense	Contract Labor (1)	5,000	-	50,000	5,000	(45,000)	50,000	45,000	-	-	-	-
TCC Expense	HOA Dues (3)	88,467	87,796	92,033	90,833	(1,200)	107,079	16,246	125,455	124,208	100,163	94,585
TCC Expense	Marketing (2)	100,000	100,000	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
TCC Expense	Capital Expenses (2)	5,564	12,875	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Total Expense		199,089	202,543	262,033	215,833	(46,200)	277,079	61,246	245,455	244,208	220,163	214,585
TCC Other Sources/Uses	Transfer (To)/From General Fund Operations	193,525	202,543	242,033	195,833	(46,200)	257,079	61,246	225,455	224,208	200,163	194,585
TCC Other Sources/Uses	Transfer (To)/From General Fund Cap/MR&R	5,564	-	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Total Other Source/Use	s	199,089	202,543	262,033	215,833	(46,200)	277,079	61,246	245,455	244,208	220,163	214,585
												<u> </u>

<sup>(1) 2020</sup> Study/consulting for possible expansion (pushed from 2019)

<sup>(2)</sup> Contractional obligation

<sup>(3)</sup> TMVOA dues increased 25% in 2019, FKL dues are increasing 18.32% in 2020 and increases for a few years to build resrves for capital projects.

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
Summo	<u>ary</u>											
Revenues												
TMVOA Operations Contribution		3,229,844	3,357,231	3,841,128	3,758,574	(82,554)	3,957,059	198,485	3,931,037	3,946,875	3,952,940	4,150,769
TMVOA Cap & Major Repairs Funding		1,461,922	1,217,591	1,189,578	596,200	(593,378)	316,200	(280,000)	357,000	353,000	275,000	95,000
TMVOA Funding		4,691,766	4,574,822	5,030,706	4,354,774	(675,932)	4,273,259	(81,515)	4,288,037	4,299,875	4,227,940	4,245,769
TSG - 1% Lift Ticket Contribution		186,075	188,099	200,000	200,000	-	200,000	-	200,000	200,000	200,000	200,000
Event Operations Funding		14,157	3,556	-	-	-	-	-	-	-	-	-
TOT Extended Ops Contribution		36,000	36,000	36,000	36,000	-	36,000	-	36,000	36,000	36,000	36,000
Miscellaneous Revenue		591	7,165	-	-	-	-	-	-	-	-	-
CDOT Grant Funding - Ops		149,982	145,719	141,240	141,240	-	141,240	(220,000)	141,240	141,240	141,240	141,240
CDOT Grant Funding - Cap/MR&R  Total Gondola Funding		88,000 <b>5,166,571</b>	737,063 <b>5,692,423</b>	390,800 <b>5,798,746</b>	690,800 <b>5,422,814</b>	300,000 (375,932)	470,800 <b>5,121,299</b>	(220,000) (301,515)	4,665,277	4,677,115	4,605,180	4,623,009
Total Goldon Funding		3,100,371	3,032,423	3,730,740	3,422,014	(373,332)	3,121,233	(301,313)	4,003,277	4,077,113	4,003,100	4,023,003
Expenditures												
Gondola Operations		1,655,099	1,716,220	1,958,701	1,895,256	(63,445)	1,939,959	44,703	1,909,452	1,916,668	1,924,115	1,962,500
Gondola Maintenance		1,140,923	1,271,316	1,348,651	1,340,912	(7,739)	1,407,996	67,084	1,409,104	1,404,886	1,410,848	1,416,997
Overhead/Fixed Costs		386,335	398,549	455,556	450,556	(5,000)	455,556	5,000	455,556	455,556	455,556	455,556
MARRS		73,595	65,018	76,246	76,246	-	76,246	-	76,246	76,246	76,246	76,246
Chondola		319,109	232,529	212,660	198,985	(13,675)	274,901	75,916	279,036	291,415	283,895	431,427
Contingency		-	21,036	121,554	118,859	(2,695)	124,640	5,781	123,882	124,343	124,520	130,282
Total Operating Costs		3,575,060	3,704,668	4,173,368	4,080,814	(92,554)	4,279,299	198,485	4,253,277	4,269,115	4,275,180	4,473,009
Capital/MR&R												
Major Repairs & Replacements		299,156	1,791,839	1,452,378	1,259,000	(193,378)	675,000	(584,000)	345,000	210,000	150,000	65,000
Capital		1,250,866	141,778	128,000	28,000	(100,000)	112,000	84,000	12,000	143,000	125,000	30,000
Total Capital/MR&R		1,550,022	1,933,617	1,580,378	1,287,000	(293,378)	787,000	(500,000)	357,000	353,000	275,000	95,000
Total Expenditures		5,125,082	5,638,285	5,753,746	5,367,814	(385,932)	5,066,299	(301,515)	4,610,277	4,622,115	4,550,180	4,568,009
Other Sources												
Sale of Assets		1,672	-	-	-	-	-	-	-	-	-	-
Administrative Services		(43,161)	(54,138)	(45,000)	(55,000)	(10,000)	(55,000)	-	(55,000)	(55,000)	(55,000)	(55,000)
Total Other Sources/Uses		(41,489)	(54,138)	(45,000)	(55,000)	(10,000)	(55,000)	-	(55,000)	(55,000)	(55,000)	(55,000)

Surplus (Deficit)

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
Gondola - MARRS	Salaries & Wages	55,165	53,265	59,542	59,542	-	59,542	-	59,542	59,542	59,542	59,542
Gondola - MARRS	PERA & Payroll Taxes	8,203	8,201	9,158	9,158	-	9,158	-	9,158	9,158	9,158	9,158
Gondola - MARRS	Workers Compensation	1,387	1,092	2,866	2,866	-	2,866	-	2,866	2,866	2,866	2,866
Gondola - MARRS	Payroll Processing	2,584	2,460	1,680	1,680	-	1,680	-	1,680	1,680	1,680	1,680
Gondola - MARRS	General Supplies & Materials	6,257	-	500	500	-	500	-	500	500	500	500
Gondola - MARRS	MARRS Zip Bikes	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola - MARRS	Evacuee Clothing	-	-	500	500	-	500	-	500	500	500	500
Total MARRS		73,595	65,018	76,246	76,246	-	76,246	-	76,246	76,246	76,246	76,246
Gondola - FGOA	Technical Support	4,593	3,255	5,500	7,500	2,000	5,500	(2,000)	5,500	5,500	5,500	5,500
Gondola - FGOA	Lightning Detection Service	17,200	1,500	18,000	18,000	-	18,000	-	18,000	18,000	18,000	18,000
Gondola - FGOA	Janitorial/Trash Removal	25,290	24,118	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola - FGOA	Insurance	32,469	31,747	36,057	36,057	-	37,057	1,000	37,057	37,057	37,057	37,057
Gondola - FGOA	Communications	8,896	17,884	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Gondola - FGOA	Dues & Fees	7,296	7,019	9,000	6,000	(3,000)	7,500	1,500	7,500	7,500	7,500	7,500
Gondola - FGOA	Utilities - Water/Sewer	7,207	8,257	6,624	6,624	-	6,624	-	6,624	6,624	6,624	6,624
Gondola - FGOA	Utilities - Natural Gas	25,479	32,700	39,375	39,375	-	39,375	-	39,375	39,375	39,375	39,375
Gondola - FGOA	Utilities - Electricity	242,007	254,158	275,000	272,500	(2,500)	275,000	2,500	275,000	275,000	275,000	275,000
Gondola - FGOA	Utilities - Internet	2,137	2,137	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola - FGOA	Gondola Employee Shuttle Expense	2,858	8,783	13,500	9,000	(4,500)	11,000	2,000	11,000	11,000	11,000	11,000
Gondola - FGOA	Legal - Miscellaneous	10,903	6,991	3,000	6,000	3,000	6,000	-	6,000	6,000	6,000	6,000
Total FGOA		386,335	398,549	455,556	450,556	(5,000)	455,556	5,000	455,556	455,556	455,556	455,556

Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	2019 Forecasted	2019 Adjustments	2020 Proposed	2020 Adjustments	2021 Long Term Projection	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection
Chondola	Salaries & Wages - Operations (1)	45,671	56,295	54,560	54,560		54,560	_	56,197	56,197	56,197	56,197
Chondola	Salaries & Wages - Maintenance	21,476	6,771	15,500	15,500	_	10,500	(5,000)	15,500	10,500	15,500	10,500
Chondola	PERA & Payroll Taxes	10,061	10,072	10,775	10,775	_	11,187	412	11,367	11,354	11,367	11,354
Chondola	Workers Compensation	1,285	2,314	3,675	3,400	(275)	3,570	170	3,749	3,936	4,133	4,339
Chondola	Telski Labor	16,579	22,808	22,500	23,000	500	23,000	-	23,000	23,000	23,000	23,000
Chondola	Telski-Dues, Fees, Licenses	465	1,220	2,750	2,750	-	2,750	_	2,750	2,750	2,750	2,750
Chondola	Telski - Parts & Supplies	37,237	19,754	28,000	28,000	-	28,000	-	28,000	28,000	28,000	28,000
Chondola	Telski - Outside Labor	1,750	1,876	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Chondola	Telski-Utilities	32,295	25,872	39,900	26,000	(13,900)	30,000	4,000	30,000	30,000	30,000	30,000
Chondola	Major R&R Terminal Rebuilds (4)	-		-	,	(==,===,	71,334	71,334	73,474	75,678	77,949	80,287
Chondola	Major R&R Grip Jaws (2)	20,635	_	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Chondola	Major R&R - Cabin Replacement	-	-	-	-	-	-	-	-	-	-	-
Chondola	Gearbox Rebuild (3)	-	10,354	-	_	-	_	-	-	15,000	-	-
Chondola	Controls	17,208	33,998	-	-	-	_	-	-	-	-	-
Chondola	Cabin Refurbs	21,287	22,046	-	-	-	_	-	-	-	-	-
Chondola	Equipment Storage & Material Handling (5)	-	-	-	_	-	_	-	-	-	-	150,000
Chondola	Video Surveillance	38	-	-	-	-	_	-	-	-	-	, -
Chondola	Belt Replacement	1,579	-	-	-	-	5,000	5,000	-	-	-	-
Chondola	AC Drives, Motors, Processors	-	19,149	-	-	-	_	-	-	-	-	-
Chondola	Seat Pads	-	-	-	-	-	-	-	-	-	-	-
Chondola	Sound Dampening	91,543	-	-	-	-	-	-	-	-	-	-
Total Chondola	-	319,109	232,529	212,660	198,985	(13,675)	274,901	75,916	279,036	291,415	283,895	431,427

<sup>(1)</sup> Includes 2.5% merit increase

<sup>(5) 2024</sup> Haul Rope Replacement

Gondola Operations	Salaries & Wages (6)	987,945	1,037,021	1,122,941	1,122,941	-	1,127,437	4,496	1,127,437	1,127,437	1,127,437	1,127,437
Gondola Operations	Seasonal Bonus	34,410	33,050	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola Operations	Gondola Ops-Admin Mgmt Support	177,722	172,907	176,930	176,930	-	182,238	5,308	182,238	182,238	182,238	182,238
Gondola Operations	Offset Labor	(6,968)	-	-	-	-	-	-	-	-	-	-
Gondola Operations	Group Insurance (9)	156,597	145,995	219,000	168,978	(50,022)	182,496	13,518	186,146	189,869	193,666	197,540
Gondola Operations	Dependent Health Reimbursement	(8,557)	(8,705)	(5,500)	(5,500)	-	(5,500)	-	(5,500)	(5,500)	(5,500)	(5,500)
Gondola Operations	PERA & Payroll Taxes	152,083	160,666	178,091	178,091	-	181,689	3,598	181,689	181,689	181,689	181,689
Gondola Operations	PERA 401K	16,027	17,897	23,931	18,931	(5,000)	17,585	(1,346)	17,585	17,585	17,585	17,585
Gondola Operations	Workers Compensation	44,401	48,177	68,250	52,600	(15,650)	55,230	2,630	57,992	60,891	63,936	67,132
Gondola Operations	Other Employee Benefits	26,373	19,845	29,078	29,078	-	29,078	-	29,660	30,253	30,858	31,475
Gondola Operations	Agency Compliance	4,009	4,948	5,200	5,200	-	1,236	(3,964)	1,236	1,236	1,236	1,236
Gondola Operations	Employee Assistance Program	1,205	1,056	1,236	1,236	-	2,500	1,264	2,500	2,500	2,500	2,500

<sup>(2)</sup> There will be no capital grip jaw purchase in 2018.

<sup>(3)</sup> This is an unbudgeted expense for 2018. It was an emergency parts purchase by TSG.

<sup>(4) 2020-2024</sup> Chondola Estimate

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Gondola Operations	Employee Life Insurance	1,806	2,369	2,500	2,500	-	5,200	2,700	5,200	5,200	5,200	5,200
Gondola Operations	Flex Spending Admin Fees	96	517	268	268	-	268	-	268	268	268	268
Gondola Operations	Uniforms (7)	3,716	787	14,000	11,000	(3,000)	45,000	34,000	7,500	7,500	7,500	7,500
Gondola Operations	Payroll Processing	13,408	13,433	14,302	14,302	-	14,302	-	14,302	14,302	14,302	45,000
Gondola Operations	Vehicle Repair & Maintenance	976	101	2,300	1,000	(1,300)	2,000	1,000	2,000	2,000	2,000	2,000
Gondola Operations	Recruiting	14,743	21,093	13,000	16,000	3,000	16,000	-	16,000	16,000	16,000	16,000
Gondola Operations	Travel, Education & Training	6,025	6,619	8,000	5,000	(3,000)	5,000	-	5,000	5,000	5,000	5,000
Gondola Operations	Supplies (8)	11,884	23,740	26,500	20,000	(6,500)	20,000	-	20,000	20,000	20,000	20,000
Gondola Operations	Operating Incidents	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Operations	Blankets - Purchase/Cleaning	2,209	865	5,500	3,500	(2,000)	3,500	-	3,500	3,500	3,500	3,500
Gondola Operations	Business Meals	643	331	500	500	-	500	-	500	500	500	500
Gondola Operations	Employee Appreciation	3,182	3,321	3,000	4,500	1,500	4,500	-	4,500	4,500	4,500	4,500
Gondola Operations	Utilities - Gas & Oil	2,427	1,711	4,200	4,200	-	4,200	-	4,200	4,200	4,200	4,200
Gondola Operations	Grant Success Fees	8,736	8,474	8,474	27,001	18,527	8,500	(18,501)	8,500	8,500	8,500	8,500
Total Gondola Ops		1,655,099	1,716,220	1,958,701	1,895,256	(63,445)	1,939,959	44,703	1,909,452	1,916,668	1,924,115	1,962,500

<sup>(6) 2020-</sup>Includes 2.5% merit increase

<sup>(9)</sup> Health insurance running \$31k below projections through June due to lower number of FTYR operators. Expect to hire additional FTYR in second half of year.

Gondola Maintenance	Salaries & Wages (10)	593,643	701,189	720,000	720,000	-	743,984	23,984	743,984	743,984	743,984	743,984
Gondola Maintenance	Housing Allowance	6,669	10,297	10,716	10,716	_	10,716	23,304	10,716	10,716	10,716	10,716
		,	-	•	,	-	,	44.505	•	,	,	-
Gondola Maintenance	Group Insurance	136,613	145,052	144,960	144,960	-	156,557	11,597	159,688	162,882	166,139	169,462
Gondola Maintenance	Dependent Health Reimbursement	(9,480)	(8,191)	(9,672)	(9,672)	-	(9,672)	-	(9,672)	(9,672)	(9,672)	(9,672)
Gondola Maintenance	PERA & Payroll Taxes	90,634	107,038	110,736	110,736	-	116,285	5,549	116,285	116,285	116,285	116,285
Gondola Maintenance	PERA 401K	24,092	31,951	34,695	34,695	-	37,199	2,504	37,199	37,199	37,199	37,199
Gondola Maintenance	Workers Compensation	27,123	23,337	47,289	39,000	(8,289)	40,950	1,950	42,998	45,147	47,405	49,775
Gondola Maintenance	Other Employee Benefits	17,088	9,733	21,480	21,480	-	21,480	-	21,910	22,348	22,795	23,251
Gondola Maintenance	Agency Compliance	466	267	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Assistance Program	312	650	320	320	-	320	-	320	320	320	320
Gondola Maintenance	Employee Life Insurance	2,367	2,026	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Maintenance	Flex Spending Admin Fees	123	364	300	300	-	300	-	300	300	300	300
Gondola Maintenance	Uniforms	6,880	1,430	4,000	3,500	(500)	6,000	2,500	4,000	4,000	4,000	4,000
Gondola Maintenance	Payroll Processing	4,062	4,722	4,827	4,827	-	4,827	-	4,827	4,827	4,827	4,827
Gondola Maintenance	Vehicle Repair & Maintenance (11)	19,956	12,439	15,000	15,000	-	25,000	10,000	25,000	15,000	15,000	15,000
Gondola Maintenance	Trails & Road Maintenance	49	5,339	8,000	5,000	(3,000)	7,500	2,500	7,500	7,500	7,500	7,500
Gondola Maintenance	Facility Expenses (12)	23,585	26,896	20,000	25,000	5,000	30,000	5,000	30,000	30,000	30,000	30,000
Gondola Maintenance	Recruiting	3,135	736	500	1,500	1,000	1,500	-	1,500	1,500	1,500	1,500
Gondola Maintenance	Dues & Fees	12,705	13,283	14,000	14,000	-	14,000	-	14,000	14,000	14,000	14,000
Gondola Maintenance	Travel, Education & Training (13)	7,052	10,734	7,500	7,500	-	10,000	2,500	7,500	7,500	7,500	7,500

<sup>(7)</sup> Telski's winter uniform cycle hits for the 2020-2021 winter season - By operating agreement, gondola ops uniforms must match TSG lift ops.

<sup>(8)</sup> Planned to order maze panels in 2019. No longer needed.

									2021 Long	2022 Long	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Gondola Maintenance	Contract Labor	12,817	15,185	25,000	25,000	-	20,000	(5,000)	20,000	20,000	20,000	20,000
Gondola Maintenance	Postage & Freight	471	526	550	2,000	1,450	1,000	(1,000)	1,000	1,000	1,000	1,000
Gondola Maintenance	Supplies	32,965	32,234	40,000	35,000	(5,000)	40,000	5,000	40,000	40,000	40,000	40,000
Gondola Maintenance	Parts	123,792	116,028	120,000	120,000	-	120,000	-	120,000	120,000	120,000	120,000
Gondola Maintenance	Business Meals	673	1,016	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Appreciation	709	610	550	550	-	550	-	550	550	550	550
Gondola Maintenance	Utilities - Gas & Oil (14)	2,420	6,427	3,400	5,000	1,600	5,000	-	5,000	5,000	5,000	5,000
<b>Total Gondola Maintenance</b>		1,140,923	1,271,316	1,348,651	1,340,912	(7,739)	1,407,996	67,084	1,409,104	1,404,886	1,410,848	1,416,997

- (10) Includes 2.5% rate increase and overtime contingency
- (11) 2020 Terex major service/2021 Snowcat major service
- (12) Revised upward to reflect costs associated with aging infrastructure roof repairs, bathrooms, etc.
- (13) Additional controls and hydraulics training for new system
- (14) Revised upwards to reflect backup generator fuel consumption

Gondola Capital/MR&R	Noise Mitigation	-	355,090	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola Capital/MR&R	Bull Wheel Replacement (15)	-	-	-	-	-	-	-	75,000	75,000	75,000	-
Gondola Capital/MR&R	Gearbox Rebuild	-	-	-	-	-	-	-	100,000	-	-	-
Gondola Capital/MR&R	Boiler Replacement	-	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Painting	-	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Haul Ropes	126,833	464,495	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Conveyor Drives & Gear Motors	-	-	-	-	-	20,000	20,000	20,000	20,000	-	-
Gondola Capital/MR&R	Conveyor Rebuilds	-	-	-	-	-	150,000	150,000	50,000	50,000	-	-
Gondola Capital/MR&R	Cabin Window Buffing	9,672	-	20,000	20,000	-	10,000	(10,000)	20,000	10,000	20,000	10,000
Gondola Capital/MR&R	Fiber Optics - Control System (16)	-	450,000	723,378	850,000	126,622	-	(850,000)	-	-	-	-
Gondola Capital/MR&R	Cabin Refurbs (17)	161,285	350,042	234,000	234,000	-	20,000	(214,000)	-	-	-	-
Gondola Capital/MR&R	Station Upgrades (18)	-	-	400,000	100,000	(300,000)	400,000	300,000	-	-	-	-
Gondola Capital/MR&R	Electric Motor	-	-	-	-	-	-	-	25,000	-	-	-
Gondola Capital/MR&R	Lighting Array Repairs (19)	-	90,334	20,000	-	(20,000)	40,000	40,000	20,000	20,000	20,000	20,000
Gondola Capital/MR&R	Wayfinding	1,365	81,879	20,000	20,000	-	-	(20,000)	-	-	-	-
Total MR&R		299,156	1,791,839	1,452,378	1,259,000	(193,378)	675,000	(584,000)	345,000	210,000	150,000	65,000
Gondola Capital/MR&R	Gondola Cabins	413,495	323			-		-				_
Gondola Capital/MR&R	Vehicles	25,794	-	_	_	_	-	_	_	_	_	_
Gondola Capital/MR&R	Equipment Replacement (20)	811,577	_	28,000	28,000	_	12,000	(16,000)	12,000	18,000	_	30,000
Gondola Capital/MR&R	Grip Replacements (21)	-	_			_	,	-	-	125,000	125,000	-
Gondola Capital/MR&R	Bike Racks (22)	_	-	100,000	_	(100,000)	100,000	100,000	_	-	-	-
Gondola Capital/MR&R	Staircases	_	58,970	-	_	-	-	-	_	-	-	-
Gondola Capital/MR&R	Terminal Flooring	_	82,485	_	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	AC Drives/Motors	-	-	-	-	-	-	-	-	-	-	-
Total Capital	,	1,250,866	141,778	128,000	28,000	(100,000)	112,000	84,000	12,000	143,000	125,000	30,000

							2021 Long	2022 Long	2023 Long	2024 Long
			2019	2019	2020	2020	Term	Term	Term	Term
Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection

- Worksheet Account Name
  (15) Placeholders for all 3 drive bullwheels, subject to condition
- (16) 2019 Mainline controls system upgrade partially offset with grant funding; 2020 \$20K Fiber from San Sofia to Town Hall
- (17) 2019 Phase 6 cabin refurbishments 80% grant offset; 2020 Refurb 2x Steamboat old Omegas and 1x OM3
- (18) 2019 TA bumper rails stations 1 and 4, Work chair parking rail station 5, Washbay improvements station 6, Angle station office space, Design work on Station 1 entrance and Angle bathrooms; 2020 \$150K Entrance modifications station 1, \$350K Bathrooms at angle station, \$50K Angle fire suppression system updates+
- (19) 2020 Station 4 Roof Array replacement
- (20) 2019 RZR replacement, snowmobile replacement; 2020 Snowmobile replacement; 2021 Snowmobile Replacement; 2022 UTV replacement; 2024 UTV replacement, Snowmobile replacement for replacement and expansion of Oak St. public restrooms.
- (21) 2022 and 2023 7 Year jaw/spring replacement schedule
- (22) 2020 Cabin bike rack solution Moved from 2019 and added grant funds at 80% match.

# Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections *Municipal Debt Service*

									<b>2021 Long</b>	<b>2022 Long</b>	2023 Long	2024 Long
					2019	2019	2020	2020	Term	Term	Term	Term
Worksheet	Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
DSF Revs	Tax - Specific Ownership	149,712	29,307	32,000	32,000	-	32,000	-	32,000	32,000	32,000	32,000
DSF Revs	Tax - Property - 2007 Bonds	1,704,922	-	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2009 Bonds	306,445	-	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2014 Bonds	248,849	498,185	555,545	555,545	-	548,019	(7,526)	549,506	545,594	548,693	551,183
DSF Revs	Tax - Property - 2005 Bonds	673,199	-	-	-	-	-	-	-	-	-	-
DSF Revs	Tax - Property - 2006A Bonds	480,933	-	-	-	-	-	-	-	-	-	-
Total Proper	ty Taxes	3,564,060	527,492	587,545	587,545	-	580,019	(7,526)	581,506	577,594	580,693	583,183
DSF Revs	2014 Bond Reserve Fund	1,315	1,664	300	300	-	300	-	300	300	300	300
DSF Revs	Interest-2006B Liquidity Fund	2,614	2,436	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
DSF Revs	Interest-Other Interest	-	370	-	-	-	-	-	-	-	-	-
DSF Revs	Interest Revenue - 2011 Gondola Bonds	373	531	200	200	-	200	-	200	200	200	200
Total Investr	ment Income	4,302	5,001	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
DSF Revs	Contribution- TMVOA	60,455	59,608	60,066	60,066	-	59,002	(1,064)	60,894	533,676	-	-
DSF Revs	Contribution-Telski	144,060	142,042	143,134	143,134	-	140,598	(2,536)	145,106	1,271,724	-	-
Total Contrib		204,515	201,650	203,200	203,200	-	199,600	(3,600)	206,000	1,805,400	-	-
Total Debt S	ervice Fund Revenues	3,772,877	734,143	792,745	792,745	-	781,619	(11,126)	789,506	2,384,994	582,693	585,183
Debt Service	Bond Admin Fees/Trustee Charges	1,925	1,158	2,750	1,158	(1,592)	1,158	-	1,158	1,158	1,158	1,158
Debt Service	Audit Fees	-	2,000	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Debt Service	Bank Fees	250	-	-	-	-	-	-	-	-	-	-
Debt Service	County Treasurer Collection Fees	102,762	14,995	16,980	16,980	-	16,763	(217)	16,806	16,692	16,782	16,854
Total Admin	istrative Fees	104,937	18,153	21,730	20,138	(1,592)	19,921	(217)	19,964	19,850	19,940	20,012
Debt Service	2007 Bonds - Principal	1,705,000	-	-	-	-	-	-	-	-	-	-
Debt Service	2007 Bonds Interest	89,513	-	-	-	-	-	-	-	-	-	-
Debt Service	2005 Bonds Principal	680,000	-	-	-	-	-	-	-	-	-	-
Debt Service	2005 Bonds Interest	34,000	-	-	-	-	-	-	-	-	-	-
Debt Service	2009 Bonds Principal	310,000	-	-	-	-	-	-	-	-	-	-
Debt Service	2009 Bonds Interest	12,400	-	-	-	-	-	-	-	-	-	-
Debt Service	2011 Gondola Bonds Principal (1)	115,000	115,000	120,000	120,000	-	120,000	-	130,000	1,770,000	-	-
Debt Service	2011 Gondola Bonds Interest (1)	89,515	86,650	83,200	83,200	-	79,600	(3,600)	76,000	35,400	-	-
Debt Service	2006A Bonds Principal	490,000	-	-	-	-	-	-	-	-	-	-
Debt Service	2014 Parking Bonds Principal	15,000	275,000	285,000	285,000	-	285,000	-	295,000	300,000	315,000	330,000
Debt Service	2006A Bonds Interest	10,655	-	-	-	-	-	-	-	-	-	-
Debt Service	2014 Parking Bonds Interest	256,525	256,225	250,725	250,725	-	245,025	(5,700)	236,475	227,625	215,625	203,025

## Town of Mountain Village 2020 Proposed, 2019 Forecasted, and 2021-2024 Long Term Projections *Municipal Debt Service*

								2021 Long	2022 Long	2023 Long	2024 Long
				2019	2019	2020	2020	Term	Term	Term	Term
Worksheet Account Name	Actuals 2017	Actuals 2018	2019 Original	Forecasted	Adjustments	Proposed	Adjustments	Projection	Projection	Projection	Projection
Total Bond Principal & Interest	3,807,608	732,875	738,925	738,925	-	729,625	(9,300)	737,475	2,333,025	530,625	533,025
Total Expense	3,912,545	751,028	760,655	759,063	(1,592)	749,546	(9,517)	757,439	2,352,875	550,565	553,037
DSF Revs Transfer (To)/From General Fund	(207,439)	-	-	-	-	-	-	-	-	-	-
DSF Revs Transfer (To)/From GF Specific Ownership Taxes	(149,712)	(29,307)	(32,000)	(32,000)	-	(32,000)	-	(32,000)	(32,000)	(32,000)	(32,000)
Total Other Source/Uses	(357,151)	(29,307)	(32,000)	(32,000)	-	(32,000)	-	(32,000)	(32,000)	(32,000)	(32,000)
0 1 (5 5 1)	(400.040)	(40.404)		4 400			(4.550)				
Surplus (Deficit)	(496,819)	(46,191)	90	1,682	1,592	73	(1,609)	67	119	128	146
Beginning Fund Balance	947,098	450,279	450,633	404,088		405,770		405,843	405,911	406,029	406,157
Ending Fund Balance	450,279	404,088	450,723	405,770		405,843		405,911	406,029	406,157	406,303

<sup>(1)</sup> The 2022 principal budget reflects the intent of the TMVOA and TSG LLC to call the remaining bonds outstanding as soon as legally allowed and noticed.