

**TOWN OF MOUNTAIN VILLAGE, COLORADO  
ORDINANCE NO. 2020 -19**

**AN ORDINANCE LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2020, TO HELP  
DEFRAY THE COSTS OF GOVERNMENT FOR THE TOWN OF MOUNTAIN VILLAGE,  
COLORADO, FOR THE 2021 BUDGET YEAR**

**RECITALS**

- A. The Town Council for the Town of Mountain Village ("The Town"), has adopted the annual budget in accordance with the Local Government Budget Law.
- B. The citizens of the Town have previously approved a general operating mill levy of 13.110 mills to generate property tax revenues to defray the general operating expenses of the Town and authorized the Town without increasing its mill levy to collect and expend whatever amounts are raised annually from its authorized mill levy; and in 2004, the citizens of the Town approved a mill levy of .333 mills dedicated to fund the Telluride Historical Museum.
- C. Pursuant to Colorado State Statute 29-1-301, the Town may adjust the amount of its tax levy authorized by an additional amount to cover abatements and refunds.
- D. The amount of funds necessary to budget for general operating purposes from general property tax revenues is \$4,064,518 and 13.110 mills will generate this amount of funds.
- E. The amount of funds necessary to meet the Telluride Historical Museum annual funding obligation is \$103,241 and .333 mills will generate this amount of funds.
- F. The amount of funds necessary to cover amounts abated and refunded in the current fiscal year is \$1,556 and .0050 mills will generate this amount of funds.
- G. The 2020 valuation for assessment for the Town of Mountain Village as certified by the County Assessor is \$310,031,920.

**NOW, THEREFORE, BE IT ORDAINED BY THE TOWN COUNCIL OF THE TOWN OF  
MOUNTAIN VILLAGE, COLORADO:**

**Section 1.** That for the purpose of meeting all general operating expenses of the Town of Mountain Village during the 2021 budget year, there is hereby levied a tax of 13.110 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2020.

**Section 2.** That for the purpose of meeting all Telluride Historical Museum funding obligations of the Town of Mountain Village during the 2021 budget year, there is hereby levied a tax of .333 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2020.

**Section 3.** That for the purpose of meeting abatement and refunds realized in the current fiscal year, there is hereby levied a tax of .0050 mills upon each dollar of the total valuation for assessment of all taxable property within the Town of Mountain Village for the year 2020.

**Section 4.** The Town Treasurer of the Town of Mountain Village is hereby authorized and directed to immediately certify to the County Commissioners of San Miguel County, Colorado, the mill levy for the Town of Mountain Village as herein above determined and set.

INTRODUCED ON FIRST READING BEFORE THE TOWN COUNCIL ON NOVEMBER 19, 2020.

ADOPTED BY THE TOWN COUNCIL ON SECOND READING AFTER PUBLIC HEARING, this 10th day of December 2020.

This Ordinance shall be effective the 10th day of January 2021.

**TOWN OF MOUNTAIN VILLAGE**

**TOWN OF MOUNTAIN VILLAGE, COLORADO,  
A HOME-RULE MUNICIPALITY**

By:   
Laila Benitez, Mayor

ATTEST:

  
Susan Johnston, Town Clerk

**HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado  
this 10th day of December 2020.**

Approved As To Form:

  
Paul Wisor, Town Attorney

I, Susan Johnston, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. 2020-19 ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held via virtual Zoom meeting on November 19, 2020, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem	X			
Peter Duprey	X			
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Marti Prohaska	X			

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on November 26, 2020 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council held via virtual Zoom meeting, on December 10, 2020. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:


Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem	X			
Peter Duprey	X			
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Marti Prohaska	X			

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the seal of the Town this 10<sup>th</sup> day of December 2020.



(SEAL)

  
Susan Johnston, Town Clerk

**ORDINANCE NO. 2020-20**

**AN ORDINANCE OF THE TOWN COUNCIL OF THE TOWN OF MOUNTAIN VILLAGE, COLORADO SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY, 2021, AND ENDING ON THE LAST DAY OF DECEMBER, 2021, AND TO REVISE THE 2020 BUDGET APPROPRIATING ADDITIONAL SUMS OF MONEY TO DEFRAY EXPENSES IN EXCESS OF AMOUNTS BUDGETED FOR THE TOWN OF MOUNTAIN VILLAGE, COLORADO**

**RECITALS:**

- A. In accordance with Section 8.1 b.) 2.) Of the Town Charter, the Mayor submitted the Town budget on September 17, 2020, for its consideration by Town Council.
- B. Upon due and proper notice, published or posted in accordance with the Town Charter, said proposed budget is open for inspection by the public in the office of the Town Clerk of the Town of Mountain Village. A public hearing will be held on December 10, 2020, and interested taxpayers are given the opportunity to file or register any objections to said proposed budget.
- C. Whatever increases may have been made in the 2020 budget expenditures, like increases were added to the revenues from existing fund balances so that the budget remains in balance, as required by law.
- D. The Town of Mountain Village, during the 2020 budget year, incurred certain extraordinary expenses not reasonably foreseeable at the time of the adoption of the 2020 budget.
- E. The Town of Mountain Village, desires to supplement the 2020 budget and appropriate sufficient funds to meet the resulting deficit.

**NOW, THEREFORE, BE IT ORDAINED BY THE** Town Council of the Town of Mountain Village, Colorado;

Section 1. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2021.

General Fund		Gondola Fund		Affordable Housing Dev't Fund	
Revenues	9,933,091	Revenues	5,102,410	Revenues	34,630
Current Operating Expenses	9,939,889	Current Operating Expenses	4,287,910	Current Operating Expenses	150,483
Capital Outlay	191,535	Capital Outlay	759,500	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	10,131,424	Total Fund Expenditures	5,047,410	Total Fund Expenditures	150,483
Other Sources (Uses)	(1,782,545)	Other Sources (Uses)	(55,000)	Other Sources (Uses)	192,345
Surplus / (Deficit)	(1,980,877)	Surplus / (Deficit)	-	Surplus / (Deficit)	76,492
Capital Projects Fund		Vehicle & Equipment Acquisition Fund		Mortgage Assistance Pool Fund	
Revenues	400,000	Revenues	-	Revenues	-
Current Operating Expenses	-	Current Operating Expenses	-	Current Operating Expenses	60,000
Capital Outlay	1,446,546	Capital Outlay	223,716	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	1,446,546	Total Fund Expenditures	223,716	Total Fund Expenditures	60,000
Other Sources (Uses)	1,046,546	Other Sources (Uses)	290,831	Other Sources (Uses)	60,000
Surplus / (Deficit)	-	Surplus / (Deficit)	67,115	Surplus / (Deficit)	-
Historical Museum Fund		Child Development Fund		Water & Sewer Fund	
Revenues	103,241	Revenues	569,762	Revenues	3,516,564
Current Operating Expenses	103,241	Current Operating Expenses	696,532	Current Operating Expenses	2,020,511
Capital Outlay	-	Capital Outlay	-	Capital Outlay	2,080,500
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	103,241	Total Fund Expenditures	696,532	Total Fund Expenditures	4,101,011
Other Sources (Uses)	-	Other Sources (Uses)	126,770	Other Sources (Uses)	(80,305)
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	(664,753)
Tourism Fund		Broadband Fund		TCC Fund	
Revenues	1,856,919	Revenues	2,115,212	Revenues	-
Current Operating Expenses	1,805,557	Current Operating Expenses	1,846,187	Current Operating Expenses	151,538
Capital Outlay	-	Capital Outlay	545,000	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	1,805,557	Total Fund Expenditures	2,391,187	Total Fund Expenditures	151,538
Other Sources (Uses)	(51,363)	Other Sources (Uses)	275,974	Other Sources (Uses)	151,538
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	-
TMV Housing Authority Fund (VCA)		Parking Services Fund			
Revenues	2,353,950	Revenues	408,000		
Current Operating Expenses	1,569,180	Current Operating Expenses	346,021		
Capital Outlay	-	Capital Outlay	29,800		
Debt Service	784,777	Debt Service	-		
Total Fund Expenditures	2,353,957	Total Fund Expenditures	375,821		
Other Sources (Uses)	(3,715)	Other Sources (Uses)	(32,077)		
Surplus / (Deficit)	(3,722)	Surplus / (Deficit)	102		

Section 2. That the budget as submitted, amended, summarized by fund below, hereby is approved and adopted as the budget of the Town of Mountain Village for the year 2020.

General Fund		Gondola Fund		Affordable Housing Dev't Fund	
Revenues	11,619,264	Revenues	4,393,395	Revenues	34,630
Current Operating Expenses	9,636,690	Current Operating Expenses	4,168,895	Current Operating Expenses	142,254
Capital Outlay	48,000	Capital Outlay	169,500	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	9,684,690	Total Fund Expenditures	4,338,395	Total Fund Expenditures	142,254
Other Sources (Uses)	(2,851,976)	Other Sources (Uses)	(55,000)	Other Sources (Uses)	356,123
Surplus / (Deficit)	(917,403)	Surplus / (Deficit)	-	Surplus / (Deficit)	248,499
Capital Projects Fund		Vehicle & Equipment Acquisition Fund		Mortgage Assistance Pool Fund	
Revenues	-	Revenues	-	Revenues	-
Current Operating Expenses	-	Current Operating Expenses	-	Current Operating Expenses	60,000
Capital Outlay	101,250	Capital Outlay	132,516	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	101,250	Total Fund Expenditures	132,516	Total Fund Expenditures	60,000
Other Sources (Uses)	577,646	Other Sources (Uses)	172,271	Other Sources (Uses)	60,000
Surplus / (Deficit)	476,396	Surplus / (Deficit)	39,755	Surplus / (Deficit)	-
Historical Museum Fund		Child Development Fund		Water & Sewer Fund	
Revenues	104,789	Revenues	410,621	Revenues	3,241,381
Current Operating Expenses	104,789	Current Operating Expenses	583,698	Current Operating Expenses	1,694,588
Capital Outlay	-	Capital Outlay	-	Capital Outlay	875,937
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	104,789	Total Fund Expenditures	583,698	Total Fund Expenditures	2,570,525
Other Sources (Uses)	-	Other Sources (Uses)	173,077	Other Sources (Uses)	(63,876)
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	606,979
Tourism Fund		Broadband Fund		TCC Fund	
Revenues	2,613,385	Revenues	2,071,778	Revenues	-
Current Operating Expenses	2,548,638	Current Operating Expenses	1,869,648	Current Operating Expenses	283,162
Capital Outlay	-	Capital Outlay	1,732,645	Capital Outlay	-
Debt Service	-	Debt Service	-	Debt Service	-
Total Fund Expenditures	2,548,638	Total Fund Expenditures	3,602,293	Total Fund Expenditures	283,162
Other Sources (Uses)	(64,747)	Other Sources (Uses)	1,530,515	Other Sources (Uses)	283,162
Surplus / (Deficit)	-	Surplus / (Deficit)	-	Surplus / (Deficit)	-
TMV Housing Authority Fund (VCA)		Parking Services Fund			
Revenues	2,260,300	Revenues	413,058		
Current Operating Expenses	1,481,093	Current Operating Expenses	320,108		
Capital Outlay	68,205	Capital Outlay	4,800		
Debt Service	784,777	Debt Service	-		
Total Fund Expenditures	2,334,074	Total Fund Expenditures	324,908		
Other Sources (Uses)	26,489	Other Sources (Uses)	(32,279)		
Surplus / (Deficit)	(47,286)	Surplus / (Deficit)	55,872		

Section 3. That the budgets hereby approved and adopted shall be signed by the Mayor and made a part of the public records of the Town of Mountain Village.




INTRODUCED ON FIRST READING BEFORE THE TOWN COUNCIL ON NOVEMBER 19, 2020.

ADOPTED BY THE TOWN COUNCIL ON SECOND READING AFTER PUBLIC HEARING, this 10th day of December 2020.

This Ordinance shall be effective the 10th day of January 2021.

**TOWN OF MOUNTAIN VILLAGE**

**TOWN OF MOUNTAIN VILLAGE, COLORADO, A HOME-RULE MUNICIPALITY**

By:   
Laila Benitez, Mayor

ATTEST:

  
Susan Johnston, Town Clerk

**HEARD AND FINALLY ADOPTED by the Town Council of the Town of Mountain Village, Colorado this 10<sup>th</sup> day of December 2020**

Approved As To Form:

  
Paul Wisor, Town Attorney

I, Susan Johnston, the duly qualified and acting Town Clerk of the Town of Mountain Village, Colorado ("Town") do hereby certify that:

1. The attached copy of Ordinance No. 2020-20 ("Ordinance") is a true, correct and complete copy thereof.
2. The Ordinance was introduced, read by title, approved on first reading with minor amendments and referred to public hearing by the Town Council the Town ("Council") at a regular meeting held via virtual Zoom meeting, on November 19th, 2020, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem	X			
Peter Duprey	X			
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Marti Prohaska	X			

3. After the Council's approval of the first reading of the Ordinance, notice of the public hearing, containing the date, time and location of the public hearing and a description of the subject matter of the proposed Ordinance was posted and published in the Telluride Daily Planet, a newspaper of general circulation in the Town, on November 26, 2020 in accordance with Section 5.2b of the Town of Mountain Village Home Rule.

4. A public hearing on the Ordinance was held by the Town Council at a regular meeting of the Town Council via virtual Zoom meeting, on December 10, 2020. At the public hearing, the Ordinance was considered, read by title, and approved without amendment by the Town Council, by the affirmative vote of a quorum of the Town Council as follows:

Council Member Name	"Yes"	"No"	Absent	Abstain
Laila Benitez, Mayor	X			
Dan Caton, Mayor Pro-Tem	X			
Peter Duprey	X			
Natalie Binder	X			
Patrick Berry	X			
Jack Gilbride	X			
Marti Prohaska	X			

5. The Ordinance has been signed by the Mayor, sealed with the Town seal, attested by me as Town Clerk, and duly numbered and recorded in the official records of the Town.

**IN WITNESS WHEREOF**, I have hereunto set my hand and affixed the seal of the Town this 10<sup>th</sup> day of December 2020

  
Susan Johnston, Town Clerk

(SEAL)





Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

General Fund Summary

	Actuals 2018	Actuals 2019	2020 Original	2020 Revised	2020 Adjustments	2021 Adopted	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
<b>Revenues</b>											
Taxes	9,050,695	9,885,648	10,093,727	9,100,768	(992,959)	8,653,973	(446,795)	8,883,208	9,121,604	9,367,878	9,622,311
Licenses & Permits	353,865	422,603	339,828	420,065	80,237	339,828	(80,237)	339,828	339,828	339,828	339,828
Intergovernmental Proceeds	475,260	629,801	565,671	534,135	(31,536)	413,533	(120,602)	415,113	415,113	415,113	415,113
Charges for Services	388,660	364,489	250,458	302,458	52,000	291,458	(11,000)	265,458	265,458	265,458	265,458
Fines and Forfeits	61,398	10,152	11,841	11,841	-	11,841	-	11,841	11,841	11,841	11,841
Interest on Investments	156,638	277,886	100,000	160,000	60,000	100,000	(60,000)	100,000	100,000	100,000	100,000
Miscellaneous Revenues	65,618	88,086	63,618	975,657	912,039	89,118	(886,539)	64,118	64,118	64,118	64,118
Contributions	8,783	39,781	43,438	114,340	70,902	33,340	(81,000)	33,340	33,340	33,340	33,340
<b>Total Revenues</b>	<b>10,560,919</b>	<b>11,718,444</b>	<b>11,468,581</b>	<b>11,619,264</b>	<b>150,683</b>	<b>9,933,091</b>	<b>(1,686,173)</b>	<b>10,112,906</b>	<b>10,351,302</b>	<b>10,597,576</b>	<b>10,852,009</b>
<b>Operating Expenditures</b>											
Legislation & Council	84,204	85,346	90,077	78,285	(11,792)	115,516	37,231	137,734	168,242	199,952	202,068
Town Attorney	414,772	422,153	376,525	376,525	-	310,000	(66,525)	310,000	310,000	310,000	310,000
Town Manager	254,752	271,102	279,324	309,561	30,237	269,209	(40,351)	257,721	242,725	243,021	243,323
Town Clerk's Office	361,634	376,466	391,388	339,347	(52,041)	311,190	(28,157)	303,759	310,341	304,933	311,538
Finance	833,372	828,910	888,502	916,173	27,672	894,822	(21,351)	898,319	901,885	905,523	909,234
Information Technology	336,654	370,245	511,839	472,291	(39,548)	507,345	35,054	485,685	489,331	491,572	493,917
Human Resources	352,818	327,158	390,805	359,050	(31,755)	341,381	(17,669)	345,251	379,132	351,025	353,629
Communications and Business Development	426,418	571,659	397,300	907,010	509,710	539,144	(367,866)	441,193	443,254	443,847	444,452
Municipal Court	29,981	31,080	33,539	31,639	(1,900)	34,254	2,615	34,326	34,399	34,473	34,548
Police Department	838,532	957,066	1,031,462	1,022,762	(8,700)	1,032,734	9,972	1,028,604	1,033,083	1,037,674	1,042,380
Community Services	52,017	54,109	58,856	56,856	(2,000)	59,609	2,753	59,809	60,012	60,219	60,431
Community Grants and Contributions	102,850	104,863	119,717	120,370	653	112,338	(8,033)	106,533	106,533	106,533	106,533
Roads and Bridges	1,033,147	1,077,722	1,134,249	889,093	(245,156)	1,136,648	247,555	1,138,880	1,141,156	1,143,478	1,145,846
Vehicle Maintenance	423,267	440,836	459,870	456,995	(2,875)	464,634	7,639	465,774	466,936	468,121	469,330
Municipal Bus	217,479	244,051	277,932	320,374	42,442	218,440	(101,934)	219,574	220,731	221,910	223,113
Employee Shuttle	72,359	49,102	88,614	64,803	(23,811)	79,984	15,180	80,040	80,095	80,151	80,209
Parks & Recreation	536,834	457,666	573,576	460,517	(113,059)	514,139	53,622	490,363	491,613	492,887	494,187
Plaza Services	1,194,366	1,292,510	1,416,917	1,352,786	(64,131)	1,410,251	57,465	1,413,132	1,416,070	1,419,068	1,422,125
Public Refuse Removal	64,707	61,684	61,098	61,098	-	61,345	247	61,345	61,345	61,345	61,345
Building/Facility Maintenance	203,608	213,933	295,620	253,620	(42,000)	285,249	31,629	261,819	264,400	262,993	263,597
Building Division	322,544	273,566	362,544	370,572	8,028	438,407	67,835	413,691	414,491	415,306	416,138
Housing Division Office	19,630	21,539	21,439	21,511	72	21,696	185	21,739	21,783	21,827	21,873
Planning and Development Services	534,894	347,206	425,937	300,451	(125,486)	686,553	386,102	538,835	540,142	541,476	542,836

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

General Fund Summary

	Actuals 2018	Actuals 2019	2020 Original	2020 Revised	2020 Adjustments	2021 Adopted	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
Contingency	-	84,246	96,971	95,000	(1,971)	95,000	-	95,000	95,000	95,000	95,000
<b>Total Operating Expenditures</b>	<b>8,710,839</b>	<b>8,964,217</b>	<b>9,784,102</b>	<b>9,636,690</b>	<b>(147,411)</b>	<b>9,939,889</b>	<b>303,198</b>	<b>9,609,126</b>	<b>9,692,698</b>	<b>9,712,336</b>	<b>9,747,653</b>
<u><b>Capital Outlay</b></u>											
Capital Outlay Expense	181,646	272,035	48,000	48,000	-	191,535	143,535	461,750	350,000	350,000	350,000
<b>Total Capital Outlay</b>	<b>181,646</b>	<b>272,035</b>	<b>48,000</b>	<b>48,000</b>	<b>-</b>	<b>191,535</b>	<b>143,535</b>	<b>461,750</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>
<u><b>Other Source/Uses</b></u>											
Gain/Loss On Sale Of Assets	30,797	12,496	-	-	-	-	-	-	-	-	-
Transfer From Overhead Allocations	540,924	567,972	588,345	596,032	7,687	590,993	(5,039)	528,990	545,327	534,519	542,438
Transfer (To)/From Tourism Fund	44,344	18,402	68,343	64,747	(3,596)	51,363	(13,384)	52,340	53,357	54,415	55,515
Transfer (To)/From Debt Service Fund	-	-	-	(691,433)	(691,433)	-	691,433	-	-	-	-
Transfer (To)/From DSF - Specific Ownership Taxes	29,307	27,548	32,000	32,000	-	32,000	-	32,000	32,000	32,000	32,000
Transfer (To)/From Capital Projects Fund	(11,248)	-	(2,246,546)	(89,646)	2,156,900	(1,046,546)	(956,900)	(1,062,000)	-	-	-
Transfer (To)/From Child Development Fund	(155,758)	(105,018)	(148,469)	(173,077)	(24,608)	(126,770)	46,307	(128,488)	(130,240)	(132,027)	(133,850)
Transfer (To)/From Broadband Fund	10,000	(424,383)	(2,098,974)	(1,719,043)	379,930	(447,120)	1,271,924	-	-	-	-
Transfer (To)/From Conference Center Fund	(202,543)	(197,239)	(277,079)	(283,162)	(6,083)	(151,538)	131,624	(150,291)	(126,246)	(120,668)	(122,681)
Transfer (To)/From AHDF (Sales Tax)	(493,047)	(560,214)	(567,814)	(437,634)	130,180	(415,792)	21,842	(432,401)	(449,675)	(467,640)	(486,323)
Transfer (To)/From AHDF (Housing Office)	19,630	21,539	21,439	21,511	72	21,696	185	21,739	21,783	21,827	21,873
Transfer (To)/From Vehicle Acquisition	(356,833)	(157,616)	(182,671)	(172,271)	10,400	(290,831)	(118,560)	(138,471)	(164,471)	(89,071)	(89,071)
<b>Total Other Sources/Uses</b>	<b>(544,427)</b>	<b>(796,513)</b>	<b>(4,811,425)</b>	<b>(2,851,976)</b>	<b>1,959,449</b>	<b>(1,782,545)</b>	<b>1,069,432</b>	<b>(1,276,582)</b>	<b>(218,165)</b>	<b>(166,645)</b>	<b>(180,100)</b>
<b>Surplus (Deficit)</b>	<b>1,124,007</b>	<b>1,685,679</b>	<b>(3,174,946)</b>	<b>(917,403)</b>	<b>2,257,543</b>	<b>(1,980,877)</b>	<b>(1,063,474)</b>	<b>(1,234,552)</b>	<b>90,438</b>	<b>368,595</b>	<b>574,256</b>
<b>Beginning Fund Balance</b>	<b>10,913,925</b>	<b>12,037,932</b>	<b>12,393,355</b>	<b>13,723,611</b>		<b>12,806,208</b>		<b>10,825,332</b>	<b>9,590,780</b>	<b>9,681,218</b>	<b>10,049,813</b>
<b>Ending Fund Balance</b>	<b>12,037,932</b>	<b>13,723,611</b>	<b>9,218,409</b>	<b>12,806,208</b>		<b>10,825,332</b>		<b>9,590,780</b>	<b>9,681,218</b>	<b>10,049,813</b>	<b>10,624,068</b>

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

General Fund Revenues

Worksheet	Account Name			2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
General Fund Revenues	Tax - Property	3,876,064	3,866,014	4,125,468	4,064,913	(60,555)	4,064,518	(395)	4,145,809	4,228,725	4,313,300	4,399,566
General Fund Revenues	Tax - Property - Abatements	(59,586)	(3,721)	13,023	(19,155)	(32,178)	1,556	20,711	-	-	-	-
General Fund Revenues	Tax - Specific Ownership	194,794	197,025	185,000	185,000	-	185,000	-	185,000	185,000	185,000	185,000
General Fund Revenues	Tax - Construction Use 1.5%	192,191	253,450	210,000	300,000	90,000	210,000	(90,000)	210,000	210,000	210,000	210,000
General Fund Revenues	Tax - Construction Use 3%	384,440	506,926	420,000	600,000	180,000	420,000	(180,000)	420,000	420,000	420,000	420,000
General Fund Revenues	Tax-Cigarette	10,385	8,927	9,400	9,400	-	9,400	-	9,400	9,400	9,400	9,400
General Fund Revenues	Tax - Property - Interest/Penalty	(2,548)	7,185	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
General Fund Revenues	Sales Taxes (3)	4,429,008	5,025,970	5,105,836	3,932,000	(1,173,836)	3,737,499	(194,501)	3,886,999	4,042,479	4,204,178	4,372,345
General Fund Revenues	Sales Taxes - Interest	1,223	763	-	1,350	1,350	1,000	(350)	1,000	1,000	1,000	1,000
General Fund Revenues	Sales Taxes - Penalties	15,862	6,645	5,000	5,160	160	5,000	(160)	5,000	5,000	5,000	5,000
General Fund Revenues	Sales Taxes - Prior Period Remittances	8,861	16,465	5,000	7,100	2,100	5,000	(2,100)	5,000	5,000	5,000	5,000
Total Taxes		9,050,695	9,885,648	10,093,727	9,100,768	(992,959)	8,653,973	(446,795)	8,883,208	9,121,604	9,367,878	9,622,311
General Fund Revenues	License-Liquor	6,328	6,681	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
General Fund Revenues	License-Pet	255	250	128	128	-	128	-	128	128	128	128
General Fund Revenues	Permit-Construction	204,880	257,345	190,000	270,237	80,237	190,000	(80,237)	190,000	190,000	190,000	190,000
General Fund Revenues	Permit-Electrical-Mountain Village	6,040	7,246	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
General Fund Revenues	Permit-Electrical-Town of Telluride	52,292	67,708	50,000	50,000	-	50,000	-	50,000	50,000	50,000	50,000
General Fund Revenues	Permit-Plumbing-Mountain Village	11,165	12,257	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
General Fund Revenues	Permit-Plumbing-Town of Telluride	38,930	37,770	40,000	40,000	-	40,000	-	40,000	40,000	40,000	40,000
General Fund Revenues	Permit-Mechanical	6,766	10,330	200	200	-	200	-	200	200	200	200
General Fund Revenues	Construction Parking Fees	27,000	22,700	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
General Fund Revenues	Construction Parking Late Pay Fees	64	101	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permit & Other Licenses	25	175	-	-	-	-	-	-	-	-	-
General Fund Revenues	Permits-Excavation	120	40	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Total Permits & License		353,865	422,603	339,828	420,065	80,237	339,828	(80,237)	339,828	339,828	339,828	339,828
General Fund Revenues	Conservation Trust Funds	14,216	15,970	13,402	13,402	-	13,402	-	13,402	13,402	13,402	13,402
General Fund Revenues	Mineral Lease Revenue	1,170	640	640	583	(57)	583	-	583	583	583	583
General Fund Revenues	Severance Tax Revenues	12,724	25,084	25,084	332	(24,752)	332	-	332	332	332	332
General Fund Revenues	County Road & Bridge Taxes	275,292	275,775	275,450	275,450	-	275,450	-	275,450	275,450	275,450	275,450
General Fund Revenues	Motor Vehicle Registration	5,799	5,135	4,900	4,900	-	4,900	-	4,900	4,900	4,900	4,900
General Fund Revenues	Highway User Tax Funds	80,205	79,748	64,125	57,398	(6,727)	58,420	1,022	60,000	60,000	60,000	60,000
General Fund Revenues	Smart Contribution	85,853	227,449	182,070	182,070	-	60,446	(121,624)	60,446	60,446	60,446	60,446
Total Intergovernmental Revenues		475,260	629,801	565,671	534,135	(31,536)	413,533	(120,602)	415,113	415,113	415,113	415,113
General Fund Revenues	Fee-2% Collection - Material Tax	2,839	4,179	2,708	2,708	-	2,708	-	2,708	2,708	2,708	2,708
General Fund Revenues	Fee-Plan Review	133,744	168,116	122,122	174,122	52,000	122,122	(52,000)	122,122	122,122	122,122	122,122
General Fund Revenues	Fee-Planning Dev Review	61,060	62,450	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
General Fund Revenues	Fee- Recording	118	359	350	350	-	350	-	350	350	350	350
General Fund Revenues	Fee-Plan/Zone/Plat	375	1,300	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Fee-MVHA Qualification Fee	2,120	5,320	4,600	4,600	-	4,600	-	4,600	4,600	4,600	4,600
General Fund Revenues	Fee - Energy Mitigation	71,936	17,796	-	-	-	41,000	41,000	15,000	15,000	15,000	15,000
General Fund Revenues	Black Hills Gas Franchise Fee	46,043	41,074	39,678	39,678	-	39,678	-	39,678	39,678	39,678	39,678
General Fund Revenues	Road Impact Fees	70,125	63,544	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

General Fund Revenues

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
General Fund Revenues	Road Cut Fees	300	-	-	-	-	-	-	-	-	-	-
General Fund Revenues	Equipment Rental	-	350	-	-	-	-	-	-	-	-	-
Total Charges for Services		388,660	364,489	250,458	302,458	52,000	291,458	(11,000)	265,458	265,458	265,458	265,458
General Fund Revenues	Fines-Traffic	5,815	6,980	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Fines-False Alarms	-	-	276	276	-	276	-	276	276	276	276
General Fund Revenues	Fines-Criminal	3,500	1,904	1,764	1,764	-	1,764	-	1,764	1,764	1,764	1,764
General Fund Revenues	Fines-Miscellaneous/PD	134	368	4,250	4,250	-	4,250	-	4,250	4,250	4,250	4,250
General Fund Revenues	Fines-Miscellaneous Building	51,950	900	551	551	-	551	-	551	551	551	551
Total Fines & Forfeits		61,398	10,152	11,841	11,841	-	11,841	-	11,841	11,841	11,841	11,841
General Fund Revenues	Interest On Investments	149,980	249,405	100,000	160,000	60,000	100,000	(60,000)	100,000	100,000	100,000	100,000
General Fund Revenues	Gain/Loss On Investments	6,658	28,481	-	-	-	-	-	-	-	-	-
Total Interest on Investments		156,638	277,886	100,000	160,000	60,000	100,000	(60,000)	100,000	100,000	100,000	100,000
General Fund Revenues	Grant Revenue Police	-	1,481	-	-	-	-	-	-	-	-	-
General Fund Revenues	Grant Revenue-Miscellaneous (4)	-	7,435	-	904,072	904,072	25,000	(879,072)	-	-	-	-
General Fund Revenues	HR Housing - Revenue	10,500	-	3,350	3,350	-	3,350	-	3,350	3,350	3,350	3,350
General Fund Revenues	Miscellaneous Revenue - Shop	-	-	500	500	-	500	-	500	500	500	500
General Fund Revenues	Miscellaneous Revenue - Recreation	-	300	-	-	-	-	-	-	-	-	-
General Fund Revenues	Miscellaneous Revenue - Marketing	-	150	475	475	-	475	-	475	475	475	475
General Fund Revenues	Miscellaneous Revenue - Police	2,999	1,987	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Municipal Bus	-	1,369	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
General Fund Revenues	Miscellaneous Revenue - Building	1,599	595	750	750	-	750	-	750	750	750	750
General Fund Revenues	Miscellaneous Revenue - Finance	1,171	560	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
General Fund Revenues	Miscellaneous Revenue - Finance Admin Fees	182	174	-	-	-	-	-	-	-	-	-
General Fund Revenues	Munirevs Credit Card Fees	1,873	2,314	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
General Fund Revenues	Permitting Credit Card Fees	1,078	1,109	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
General Fund Revenues	Miscellaneous Revenue -Clerk	1,145	450	200	200	-	200	-	200	200	200	200
General Fund Revenues	Miscellaneous Revenue - General	2,071	8,656	1,100	1,100	-	1,100	-	1,100	1,100	1,100	1,100
General Fund Revenues	Maintenance Shop Lease	11	12	12	12	-	12	-	12	12	12	12
General Fund Revenues	Van Rider Revenue	28,015	32,040	29,654	29,654	-	29,654	-	29,654	29,654	29,654	29,654
General Fund Revenues	Insurance Claim Proceeds	-	9,225	-	-	-	-	-	-	-	-	-
General Fund Revenues	Transfer Station Lease	1,100	1,200	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
General Fund Revenues	David Reed Lease	(1,398)	(1,398)	(1,398)	(1,398)	-	(1,398)	-	(1,398)	(1,398)	(1,398)	(1,398)
General Fund Revenues	Ice Rink Revenues	2,496	2,689	3,000	-	(3,000)	-	-	-	-	-	-
General Fund Revenues	Vending Cart/Plaza Use Rents	6,240	7,582	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
General Fund Revenues	Vending/Plaza Application Fees	4,670	7,067	5,775	5,775	-	5,775	-	5,775	5,775	5,775	5,775
General Fund Revenues	Farm to Community Application Fees/Donations (1)	1,867	3,089	-	10,967	10,967	3,500	(7,467)	3,500	3,500	3,500	3,500
Total Miscellaneous Revenues		65,618	88,086	63,618	975,657	912,039	89,118	(886,539)	64,118	64,118	64,118	64,118
General Fund Revenues	Contributions - TMVOA (2)	-	25,000	25,000	106,000	81,000	25,000	(81,000)	25,000	25,000	25,000	25,000
General Fund Revenues	Contributions-TMVOA Employee Shuttle	8,783	3,656	13,438	3,340	(10,098)	3,340	-	3,340	3,340	3,340	3,340
General Fund Revenues	Environmental Services Contribution	-	11,125	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total Contributions		8,783	39,781	43,438	114,340	70,902	33,340	(81,000)	33,340	33,340	33,340	33,340

**Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections**

**General Fund Revenues**

Worksheet	Account Name			2020					2021	2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term	Term	Term	Term	
Total General Fund Revenues		10,560,919	11,718,444	11,468,581	11,619,264	150,683	9,933,091	(1,686,173)	10,112,906	10,351,302	10,597,576	10,852,009	

**(1) 2020 program expanded with approval of Town Council**

**(3) 2021 reset from CV impact and is set at 60% of 2019 actual and grows at 4% annually beginning in 2022**

**(2) Additional 2020 for the roof waiver program and BDAC contributions**

**(4) 2020 BDAC Grant, CDOT Grant, and CARES Act Funding. 2021 - Forestry Funding**



**Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections**

**Town Council**

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020			2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
				2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments				
Town Council	Board Compensation (1)	51,767	55,345	55,069	55,069	-	56,921	1,853	56,921	56,921	56,921	56,921
Town Council	Group Insurance (2)	-	-	-	-	-	21,364	21,364	43,582	74,089	105,800	107,916
Town Council	PERA & Payroll Taxes	8,092	8,661	8,489	8,489	-	9,039	550	9,039	9,039	9,039	9,039
Town Council	Workers Compensation	116	20	161	161	-	161	-	161	161	161	161
Town Council	Other Benefits	6,300	5,537	6,300	6,300	-	7,700	1,400	7,700	7,700	7,700	7,700
Town Council	Consultant Services	-	-	-	-	-	-	-	-	-	-	-
Town Council	Communications (3)	701	1,457	750	1,016	266	1,231	215	1,231	1,231	1,231	1,231
Town Council	Dues and Fees	1,099	-	-	-	-	-	-	-	-	-	-
Town Council	Travel, Education & Training (4)	3,226	1,975	7,500	3,500	(4,000)	7,500	4,000	7,500	7,500	7,500	7,500
Town Council	General Supplies & Materials	244	759	750	750	-	750	-	750	750	750	750
Town Council	Business Meals-Town Council	12,399	10,737	9,850	2,000	(7,850)	9,850	7,850	9,850	9,850	9,850	9,850
Town Council	Special Occasion	259	854	1,208	1,000	(208)	1,000	-	1,000	1,000	1,000	1,000
<b>Total</b>		<b>84,204</b>	<b>85,346</b>	<b>90,077</b>	<b>78,285</b>	<b>(11,792)</b>	<b>115,516</b>	<b>37,231</b>	<b>137,734</b>	<b>168,242</b>	<b>199,952</b>	<b>202,068</b>

(1) A potion of board compensation is for utility reimbursements which increase annually.

(2) Phasing in group health insurance for Town Council members starting 2021

(3) Mayor's cell phone purchase 650 in 2019 plus 55/month for 700/year

(4) Cut budget by 30% based on actuals SJ

**Legal**

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020			2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
				2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments				
Legal	Outside Counsel - General	301	-	25,000	25,000	-	-	(25,000)	-	-	-	-
Legal	Outside Counsel - Litigation	13,277	13,746	-	-	-	-	-	-	-	-	-
Legal	Outside Counsel - Extraordinary	5,000	-	-	-	-	-	-	-	-	-	-
Legal	Legal - Prosecution Services	-	-	-	-	-	30,000	30,000	30,000	30,000	30,000	30,000
Legal	Legal - Extraordinary	19,318	38,065	30,000	30,000	-	-	(30,000)	-	-	-	-
Legal	Legal - Litigation	40,507	36,736	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Legal	Legal - General (3)	336,343	332,801	291,525	291,525	-	250,000	(41,525)	250,000	250,000	250,000	250,000
Legal	Out Of Pocket Expense	26	806	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>414,772</b>	<b>422,153</b>	<b>376,525</b>	<b>376,525</b>	<b>-</b>	<b>310,000</b>	<b>(66,525)</b>	<b>310,000</b>	<b>310,000</b>	<b>310,000</b>	<b>310,000</b>

(3) Until the decision is made to in house legal or another contract, we will leave the legal budget as it has been.

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Town Manager

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Town Manager	Salaries & Wages (1)	160,867	167,655	171,246	218,976	47,730	171,664	(47,312)	171,664	171,664	171,664	171,664
Town Manager	Group Insurance	12,437	12,577	13,500	13,500	-	14,243	743	14,527	14,818	15,114	15,417
Town Manager	PERA & Payroll Taxes	24,991	25,784	26,766	34,773	8,008	27,194	(7,579)	27,194	27,194	27,194	27,194
Town Manager	PERA 401K	14,461	15,072	15,412	15,412	-	15,450	38	15,450	15,450	15,450	15,450
Town Manager	Workers Compensation	323	(178)	1,389	389	(1,000)	389	-	389	389	389	389
Town Manager	Other Employee Benefits	200	900	900	900	-	1,100	200	1,100	1,100	1,100	1,100
Town Manager	Outside Counsel - Litigation	-	5,649	-	-	-	-	-	-	-	-	-
Town Manager	Grant Lobbying Fees	18,000	18,000	18,000	14,000	(4,000)	-	(14,000)	-	-	-	-
Town Manager	Professional Services (2)	13,639	15,100	20,000	-	(20,000)	28,273	28,273	15,287	-	-	-
Town Manager	Consulting Service	-	-	500	500	-	500	-	500	500	500	500
Town Manager	Communications	1,234	730	1,300	1,300	-	1,300	-	1,300	1,300	1,300	1,300
Town Manager	Dues & Fees (3)	7,622	8,703	8,710	8,710	-	7,497	(1,213)	8,710	8,710	8,710	8,710
Town Manager	Travel, Education & Training	-	-	500	-	(500)	500	500	500	500	500	500
Town Manager	General Supplies & Materials	311	747	500	500	-	500	-	500	500	500	500
Town Manager	Business Meals	604	283	500	500	-	500	-	500	500	500	500
Town Manager	Employee Appreciation	62	80	100	100	-	100	-	100	100	100	100
Total		254,752	271,102	279,324	309,561	30,237	269,209	(40,351)	257,721	242,725	243,021	243,323

- (1) 2020 is increased due to the PTO lump sum pay out option exercised by employee(s).
- (2) Gondola Long Term Plan Studies (TMVOA, TSG, SMC, TOT all participating equally)
- (3) Colorado Municipal League \$5,855 and Colorado Association of Ski Towns \$2,426 (which will be reduced by 50% for 2021)

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Town Clerk

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Town Clerk's Office	Salaries & Wages (1)	191,634	187,059	189,516	165,180	(24,336)	133,040	(32,140)	133,040	133,040	133,040	133,040
Town Clerk's Office	Group Insurance	37,310	37,732	40,500	30,000	(10,500)	28,485	(1,515)	29,055	29,636	30,229	30,833
Town Clerk's Office	Dependent Health Reimbursement	(3,617)	(3,611)	(3,378)	(3,378)	-	(3,378)	-	(3,378)	(3,378)	(3,378)	(3,378)
Town Clerk's Office	PERA & Payroll Taxes	29,078	28,100	29,621	26,231	(3,391)	21,127	(5,104)	21,127	21,127	21,127	21,127
Town Clerk's Office	PERA 401K	5,627	8,614	7,581	6,853	(728)	6,604	(249)	6,604	6,604	6,604	6,604
Town Clerk's Office	Workers Compensation	186	162	318	170	(148)	170	-	170	170	170	170
Town Clerk's Office	Other Employee Benefits	600	1,800	2,700	1,800	(900)	2,200	400	2,200	2,200	2,200	2,200
Town Clerk's Office	Consultant Services	-	-	2,500	-	(2,500)	-	-	-	-	-	-
Town Clerk's Office	Janitorial/Trash Removal (2)	18,270	23,149	22,000	22,550	550	23,001	451	23,001	23,001	23,001	23,001
Town Clerk's Office	Security Monitoring - Town Hall (3)	372	623	395	612	217	612	-	612	612	612	612
Town Clerk's Office	Repairs & Maintenance-Equipment	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Town Clerk's Office	Rental- Equipment	7,660	9,194	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Town Clerk's Office	Communications	17,565	18,253	16,100	16,144	44	16,144	-	16,144	16,144	16,144	16,144
Town Clerk's Office	Election Expenses	-	6,190	-	-	-	6,000	6,000	-	6,000	-	6,000
Town Clerk's Office	Public Noticing	123	164	750	750	-	750	-	750	750	750	750
Town Clerk's Office	Recording Fees	-	-	100	100	-	100	-	100	100	100	100
Town Clerk's Office	Dues & Fees	665	720	600	600	-	600	-	600	600	600	600
Town Clerk's Office	Travel, Education & Training (4)	3,158	4,236	11,500	1,000	(10,500)	5,000	4,000	5,000	5,000	5,000	5,000
Town Clerk's Office	Digitizing Documentation (5)	-	448	1,500	-	(1,500)	-	-	-	-	-	-
Town Clerk's Office	Postage & Freight	1,920	922	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Town Clerk's Office	General Supplies & Material	5,055	4,785	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Town Clerk's Office	Business Meals	652	347	850	600	(250)	600	-	600	600	600	600
Town Clerk's Office	Employee Appreciation	274	293	300	200	(100)	200	-	200	200	200	200
Town Clerk's Office	COVID-19 Related Expenses	-	-	-	2,000	2,000	2,000	-	-	-	-	-
Town Clerk's Office	Utilities - Natural Gas	5,752	6,423	6,615	6,615	-	6,615	-	6,615	6,615	6,615	6,615
Town Clerk's Office	Utilities - Electricity	14,718	14,695	17,174	17,174	-	17,174	-	17,174	17,174	17,174	17,174
Town Clerk's Office	Utilities - Water/Sewer	7,537	9,072	7,551	7,551	-	7,551	-	7,551	7,551	7,551	7,551
Town Clerk's Office	Internet Service	17,095	17,095	17,095	17,095	-	17,095	-	17,095	17,095	17,095	17,095
<b>Total</b>		<b>361,634</b>	<b>376,466</b>	<b>391,388</b>	<b>339,347</b>	<b>(52,041)</b>	<b>311,190</b>	<b>(28,157)</b>	<b>303,759</b>	<b>310,341</b>	<b>304,933</b>	<b>311,538</b>

- (1) Department re-structured from 3 employees to two.  
(2) 2% increase across the board for janitorial services  
(3) New monthly rate is \$153/qtr for cell emergency line Used to be \$93/quarter  
(4) Includes Data Base Training for 2021 Election  
(5) One time cost to transfer cassette tapes to thumb drive

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Finance

Worksheet	Account Name					2020		2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
Finance	Salaries & Wages (1)	419,233	417,948	429,524	458,000	28,476	429,524	(28,476)	429,524	429,524	429,524	429,524	
Finance	Group Insurance	71,516	74,445	81,000	81,000	-	85,455	4,455	87,164	88,907	90,686	92,499	
Finance	Dependent Health Reimbursement	(1,447)	(1,826)	(2,100)	(2,100)	-	(2,100)	-	(2,100)	(2,100)	(2,100)	(2,100)	
Finance	PERA & Payroll Taxes	65,188	64,178	67,135	72,730	5,596	68,208	(4,522)	68,208	68,208	68,208	68,208	
Finance	PERA 401K	25,217	21,160	32,153	27,153	(5,000)	27,153	-	27,153	27,153	27,153	27,153	
Finance	Workers Compensation	372	324	400	400	-	400	-	400	400	400	400	
Finance	Other Employee Benefits	1,200	5,400	5,400	5,400	-	6,600	1,200	6,600	6,600	6,600	6,600	
Finance	Bad Debt Expense (2)	13,463	-	-	-	-	-	-	-	-	-	-	
Finance	Professional Consulting (3)	12,000	12,500	14,000	14,000	-	14,000	-	14,000	14,000	14,000	14,000	
Finance	County Treasurer Collect Fee 2% (4)	82,113	82,913	89,390	89,390	-	89,381	(9)	91,169	92,992	94,852	96,749	
Finance	Auditing Fees (5)	30,035	28,060	31,000	31,000	-	31,000	-	31,000	31,000	31,000	31,000	
Finance	Insurance (6)	102,660	111,408	124,000	124,000	-	124,000	-	124,000	124,000	124,000	124,000	
Finance	Public Noticing (7)	-	-	-	-	-	-	-	-	-	-	-	
Finance	Dues & Fees (8)	194	836	300	900	600	900	-	900	900	900	900	
Finance	Travel, Education & Training (9)	1,052	1,137	2,500	500	(2,000)	2,500	2,000	2,500	2,500	2,500	2,500	
Finance	Postage & Freight (10)	2,430	1,797	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000	
Finance	Bank Fees (11)	119	98	1,000	1,000	-	5,000	4,000	5,000	5,000	5,000	5,000	
Finance	Bank Fees - Credit Card Fees	686	238	600	600	-	600	-	600	600	600	600	
Finance	MUNIREvs Online Payment Fees (12)	3,788	4,782	5,700	5,700	-	5,700	-	5,700	5,700	5,700	5,700	
Finance	General Supplies & Material	2,898	3,159	2,900	2,900	-	2,900	-	2,900	2,900	2,900	2,900	
Finance	Business Meals	55	-	-	-	-	-	-	-	-	-	-	
Finance	Employee Appreciation (13)	600	352	600	600	-	600	-	600	600	600	600	
Finance	Books & Periodicals	-	-	-	-	-	-	-	-	-	-	-	
Total		833,372	828,910	888,502	916,173	27,672	894,822	(21,351)	898,319	901,885	905,523	909,234	

- (1) Six full time employees in Finance. PTO payouts in 2020.
- (2) No bad debt is anticipated for write off this year.
- (3) Munirevs and Lodgingrevs monthly fee and additional \$1,625 for Business License modification for Housing data collection.
- (4) The County Treasurer collects a fee from Mountain Village property taxes.
- (5) A portion of the annual audit fees allocated to general government.
- (6) Annual premiums for General Fund Property, casualty and cyber crime Insurance including an allowance for a 2020 CIRSA Membership contribution increase.
- (7) Colorado and National Accounting Association Memberships
- (8) There is no longer public noticing being prepared for finance department specific needs. All noticing done by the Town Clerks office.
- (9) One new staff member requiring training.
- (10) For mailing of miscellaneous billings and AP check remittances.
- (11) Bank charges by transaction fee analysis
- (12) Utilization of on line payment system growing.
- (13) \$100 per employee allowance directed by Town Council in 2019 for 2020.

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Information Technology

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Information Technology - GF	Salaries & Wages (12)	-	100,302	140,368	135,368	(5,000)	150,368	15,000	150,368	150,368	150,368	150,368
Information Technology - GF	Housing Allowance	-	8,506	10,344	10,344	-	10,344	-	10,344	10,344	10,344	10,344
Information Technology - GF	Group Insurance	-	8,393	13,500	13,500	-	14,243	743	14,527	14,818	15,114	15,417
Information Technology - GF	Dependent Health Reimbursement	-	(1,504)	-	-	-	-	-	-	-	-	-
Information Technology - GF	PERA & Payroll Taxes	-	15,291	21,939	21,496	(443)	23,878	2,382	23,878	23,878	23,878	23,878
Information Technology - GF	PERA 401K	-	1,950	3,053	3,053	-	4,511	1,458	6,015	7,518	7,518	7,518
Information Technology - GF	Workers Compensation	-	1,174	1,050	1,050	-	1,050	-	1,050	1,050	1,050	1,050
Information Technology - GF	Other Employee Benefits	200	1,080	900	900	-	1,320	420	1,320	1,320	1,320	1,320
Information Technology - GF	Uniforms	-	192	-	-	-	500	500	500	500	500	500
Information Technology - GF	Vehicle Repair & Maintenance	-	-	500	500	-	500	-	500	500	500	500
Information Technology - GF	Phone Maintenance (13)	2,954	347	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Information Technology - GF	Communications	-	1,122	1,300	1,300	-	3,500	2,200	3,500	3,500	3,500	3,500
Information Technology - GF	Travel, Education & Training (1)	-	965	5,500	1,500	(4,000)	4,000	2,500	4,000	4,000	4,000	4,000
Information Technology - GF	General Supplies & Materials	-	2,269	500	500	-	500	-	500	500	500	500
Information Technology - GF	Business Meals	-	314	-	-	-	350	350	350	350	350	350
Information Technology - GF	COVID-19 Related Expenses	-	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	Software Support- Contract	69,552	25,228	40,000	20,000	(20,000)	15,000	(5,000)	-	-	-	-
Information Technology - GF	Software Support - Other (2)	1,489	3,435	5,400	5,400	-	5,400	-	5,400	5,400	5,400	5,400
Information Technology - GF	General Hardware Replacement (3)	42,954	33,359	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Information Technology - GF	Server Replacement (4)	-	-	9,200	9,200	-	9,200	-	9,200	9,200	9,200	9,200
Information Technology - GF	Cyber Security (5)	-	32,875	38,990	38,990	-	39,380	390	40,167	40,167	40,167	40,167
Information Technology - GF	Microsoft Office Licenses (10)	19,005	20,237	23,000	23,000	-	23,000	-	23,000	23,000	23,000	23,000
Information Technology - GF	Hosted E-Mail Services (11)	99	2,448	3,988	3,988	-	3,988	-	3,988	3,988	3,988	3,988
Information Technology - GF	Accounting SW Annual Support Maintenance	30,693	31,073	33,600	33,600	-	35,280	1,680	37,044	38,896	40,841	42,883
Information Technology - GF	Accounting SW Customization/Options	2,250	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	All Data - Vehicle Maintenance	1,500	2,499	1,515	1,515	-	1,515	-	1,515	1,515	1,515	1,515
Information Technology - GF	Live Streaming Software	-	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	PDF SW Upgrades/Licenses	2,883	6,833	9,740	9,740	-	9,740	-	9,740	9,740	9,740	9,740
Information Technology - GF	Firewall (6)	2,212	2,212	11,900	3,900	(8,000)	3,900	-	3,900	3,900	3,900	3,900
Information Technology - GF	CAD Auto Desk Support	1,478	1,054	1,428	1,428	-	1,428	-	1,428	1,428	1,428	1,428
Information Technology - GF	Trimble Pathfinder Software	-	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	Web Site Blocker (7)	-	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	Server Support Fees	-	-	1,500	1,500	-	7,500	6,000	7,500	7,500	7,500	7,500
Information Technology - GF	Spam Filter (8)	1,530	2,198	2,430	2,430	-	2,430	-	2,430	2,430	2,430	2,430
Information Technology - GF	CRM Software (9)	1,146	-	-	-	-	30	30	30	30	30	30
Information Technology - GF	Database Administrator	-	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
Information Technology - GF	RMS Software Support - Police	11,445	12,402	12,568	12,568	-	13,196	628	13,196	13,196	13,196	13,196
Information Technology - GF	Legal SW Support	1,099	-	2,184	2,184	-	2,184	-	2,184	2,184	2,184	2,184
Information Technology - GF	Cyber Security - Audit Fees	27,315	-	8,000	-	(8,000)	-	-	-	-	-	-
Information Technology - GF	Cyber Security - Study	3,375	-	-	-	-	-	-	-	-	-	-
Information Technology - GF	AV Room Upgrade	34,299	-	-	-	-	11,000	11,000	-	-	-	-
Information Technology - GF	EPPT Startup Costs	-	-	-	6,895	6,895	-	(6,895)	-	-	-	-
Information Technology - GF	EPPT Support Fees	-	-	-	-	-	1,680	1,680	1,680	1,680	1,680	1,680



Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Information Technology

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Information Technology - GF	Montrose Interconnect - Police	3,000	3,000	4,112	4,112	-	4,000	(112)	4,000	4,000	4,000	4,000
Information Technology - GF	VPI Software Support - Police	1,895	1,976	1,961	1,961	-	2,039	78	2,039	2,039	2,039	2,039
Information Technology - GF	Building Permit Support Fees	7,650	7,650	7,650	7,650	-	7,650	-	7,650	7,650	7,650	7,650
Information Technology - GF	Printer Maintenance	-	-	2,500	1,500	(1,000)	1,500	-	1,500	1,500	1,500	1,500
Information Technology - GF	Document Management	10,868	-	500	500	-	500	-	500	500	500	500
Information Technology - GF	ARC Map Subscription	-	-	8,250	8,250	-	8,250	-	8,250	8,250	8,250	8,250
Information Technology - GF	E-Recycle	-	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Information Technology - GF	Fingerprint SW Support - Police	-	-	1,140	1,140	-	1,163	23	1,163	1,163	1,163	1,163
Information Technology - GF	Muni Metrix License	1,495	1,495	1,495	1,495	-	1,495	-	1,495	1,495	1,495	1,495
Information Technology - GF	Notification Services	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Information Technology - GF	Online Back Up Support Fee	6,503	3,461	6,500	6,500	-	6,500	-	6,500	6,500	6,500	6,500
Information Technology - GF	Opengov	29,083	16,903	17,000	17,000	-	17,000	-	17,000	17,000	17,000	17,000
Information Technology - GF	Munirevs Support Fees	18,383	19,118	20,134	20,134	-	20,134	-	20,134	20,134	20,134	20,134
Information Technology - GF	Technical Miscellaneous	300	387	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Total		336,654	370,245	511,839	472,291	(39,548)	507,345	35,054	485,685	489,331	491,572	493,917

- (1) Staff Training and Conferences
- (2) Needed 3rd party software
- (3) Laptop, workstations, printers, monitors, batteries, switches, cameras
- (4) Server equipment and head-end equipment
- (5) Managed security and cloud logging systems
- (6) Firewall Service renewal
- (7) Managed Security should cover this
- (8) Cyber Security Email protection
- (9) No longer using
- (10) Office 365 cloud
- (11) Cloud archive server
- (12) Allocated current cable technicians into IT at 10% and a summer intern at \$5,500
- (13) In 2020 and 2021 we are upgrading the phone system at Town Hall and the Municipal Offices. Moved from Town Clerk budget.

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Human Resources

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
				2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Human Resources	Salaries & Wages (1)	146,084	139,337	150,772	157,003	6,231	130,000	(27,003)	130,000	130,000	130,000	130,000
Human Resources	Group Insurance	24,873	21,983	27,000	27,000	-	28,485	1,485	29,055	29,636	30,229	30,833
Human Resources	Dependent Health Reimbursement	(2,170)	(2,166)	(2,160)	(2,160)	-	(2,160)	-	(2,160)	(2,160)	(2,160)	(2,160)
Human Resources	PERA & Payroll Taxes	22,330	20,884	23,566	24,540	974	20,644	(3,896)	20,644	20,644	20,644	20,644
Human Resources	PERA 401K	10,386	9,453	6,542	7,272	730	2,600	(4,672)	3,900	5,200	6,500	6,500
Human Resources	Workers Compensation	124	108	257	257	-	257	-	257	257	257	257
Human Resources	Other Employee Benefits	(1,068)	1,578	1,800	1,800	-	2,200	400	2,200	2,200	2,200	2,200
Human Resources	Agency Compliance (2)	2,701	3,127	4,300	4,300	-	4,300	-	4,300	4,300	4,300	4,300
Human Resources	Employee Assistance Program	1,384	2,626	3,485	1,272	(2,213)	1,000	(272)	1,000	1,000	1,000	1,000
Human Resources	Life Insurance	30,855	30,358	32,448	35,939	3,491	36,000	61	36,000	36,000	36,000	36,000
Human Resources	Employee Hotline (3)	-	200	5,000	1,000	(4,000)	1,000	-	1,000	1,000	1,000	1,000
Human Resources	Safety Programs	7,620	5,177	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Human Resources	Employee Functions	14,000	11,368	15,000	8,800	(6,200)	20,000	11,200	20,000	20,000	20,000	20,000
Human Resources	HR Payroll Software (4)	43,488	49,371	48,000	48,000	-	50,000	2,000	52,000	54,000	54,000	56,000
Human Resources	Consultant Services (5)	-	-	30,000	-	(30,000)	-	-	-	30,000	-	-
Human Resources	HR Housing - Expense (6)	2,825	4,598	3,350	3,350	-	5,670	2,320	5,670	5,670	5,670	5,670
Human Resources	Communications	1,398	1,791	1,335	1,335	-	1,335	-	1,335	1,335	1,335	1,335
Human Resources	Recruiting	26,443	18,358	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Human Resources	Dues & Fees	6,277	6,382	6,382	6,593	211	6,600	7	6,600	6,600	6,600	6,600
Human Resources	Travel, Education & Training	13,364	892	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Human Resources	Postage & Freight	154	104	204	150	(54)	150	-	150	150	150	150
Human Resources	General Supplies & Materials	1,025	1,170	1,224	300	(924)	1,000	700	1,000	1,000	1,000	1,000
Human Resources	Business Meals	74	-	100	100	-	100	-	100	100	100	100
Human Resources	Employee Appreciation	165	167	200	200	-	200	-	200	200	200	200
Human Resources	Special Occasion Expense	485	293	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Human Resources	Books & Periodicals	-	-	-	-	-	-	-	-	-	-	-
Total		352,818	327,158	390,805	359,050	(31,755)	341,381	(17,669)	345,251	379,132	351,025	353,629

(1) 2020 increased because of PTO payouts for two employees.

(2) Continue to complete in-house drug screens when possible

(3) \$80/hr when used. Otherwise, no annual costs

(4) Yearly increase in software expenses

(5) Conducting another salary survey in 2023, 5 years from last one

(6) Factoring in continued use of VCA employee housing

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Communications & Business Development

Worksheet	Account Name			2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Communications & Business Development	Salaries & Wages	139,368	210,799	135,515	143,912	8,397	148,000	4,088	148,000	148,000	148,000	148,000
Communications & Business Development	Group Insurance	23,833	39,528	27,000	27,000	-	28,485	1,485	29,055	29,636	30,229	30,833
Communications & Business Development	Dependent Health Reimbursement	(529)	(2,445)	(2,000)	(2,000)	-	(2,000)	-	(2,000)	(2,000)	(2,000)	(2,000)
Communications & Business Development	PERA & Payroll Taxes	21,464	29,013	21,181	22,493	1,312	23,502	1,009	23,502	23,502	23,502	23,502
Communications & Business Development	PERA 401K	2,826	4,976	3,388	3,388	-	4,440	1,052	5,920	7,400	7,400	7,400
Communications & Business Development	Workers Compensation	124	168	194	194	-	194	-	194	194	194	194
Communications & Business Development	Other Employee Benefits	600	1,800	1,900	1,900	-	1,900	-	1,900	1,900	1,900	1,900
Communications & Business Development	Uniforms	-	856	-	-	-	-	-	-	-	-	-
Communications & Business Development	Consultant Services	8,882	1,250	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Communications & Business Development	Green Team Expense	1,199	15	-	-	-	2,420	2,420	-	-	-	-
Communications & Business Development	Green Team Compost	-	-	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Communications & Business Development	Green Team Green House Gas	12,000	48,150	19,000	19,000	-	15,395	(3,605)	19,000	19,000	19,000	19,000
Communications & Business Development	Green Team Communications/Education	-	14,518	7,570	7,570	-	6,000	(1,570)	7,570	7,570	7,570	7,570
Communications & Business Development	Green Team MV Clean Up	-	2,104	1,400	1,400	-	1,400	-	1,400	1,400	1,400	1,400
Communications & Business Development	Green Team Bike to Work	-	23	30	30	-	-	(30)	30	30	30	30
Communications & Business Development	Green Team Green Lights	1,314	451	-	-	-	1,000	1,000	-	-	-	-
Communications & Business Development	Green Team Dues & Fees	-	2,000	2,000	2,000	-	3,785	1,785	2,000	2,000	2,000	2,000
Communications & Business Development	Farm to Community Initiative (1)	23,245	33,714	40,000	72,000	32,000	60,000	(12,000)	60,000	60,000	60,000	60,000
Communications & Business Development	Facility Rent	300	3,000	-	-	-	-	-	-	-	-	-
Communications & Business Development	Dues & Fees	1,591	5,133	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Communications & Business Development	Travel, Education & Training (2)	6,645	8,373	3,000	3,000	-	7,000	4,000	7,000	7,000	7,000	7,000
Communications & Business Development	Live Video Streaming	16,004	13,663	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Communications & Business Development	Marketing-Business	60,208	4,621	-	-	-	-	-	-	-	-	-
Communications & Business Development	Marketing-Business Development	495	3,988	27,000	18,000	(9,000)	18,000	-	18,000	18,000	18,000	18,000
Communications & Business Development	Print Collateral	-	10,575	-	6,000	6,000	6,000	-	6,000	6,000	6,000	6,000
Communications & Business Development	Marketing-Software	873	10,024	5,000	7,000	2,000	7,000	-	7,000	7,000	7,000	7,000
Communications & Business Development	Marketing-Design	11,903	10,890	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Communications & Business Development	Marketing-Public Relations	-	434	-	-	-	-	-	-	-	-	-
Communications & Business Development	Marketing-Video	2,500	6,000	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Communications & Business Development	Postage & Freight	54	349	500	500	-	500	-	500	500	500	500
Communications & Business Development	Surveys	-	-	-	-	-	-	-	-	-	-	-
Communications & Business Development	Photos	5,108	3,590	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Communications & Business Development	General Supplies & Materials	2,722	7,262	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Communications & Business Development	Business Meals	1,438	1,549	400	400	-	400	-	400	400	400	400
Communications & Business Development	Employee Appreciation	208	387	200	200	-	200	-	200	200	200	200
Communications & Business Development	COVID-19 Related Expenses	-	-	-	-	-	-	-	-	-	-	-
Communications & Business Development	BDAC Stimulus (3)	-	-	-	470,000	470,000	100,000	(370,000)	-	-	-	-
Communications & Business Development	Books & Periodicals	213	282	-	-	-	-	-	-	-	-	-
Communications & Business Development	Communications - Phone	2,150	2,898	2,872	2,872	-	2,872	-	2,872	2,872	2,872	2,872
Communications & Business Development	Website Hosting	5,626	6,840	3,500	4,500	1,000	4,500	-	4,500	4,500	4,500	4,500
Communications & Business Development	Website Management	35,243	33,398	17,000	17,000	-	17,000	-	17,000	17,000	17,000	17,000
Communications & Business Development	E-Mail Communication	16,217	12,184	8,000	5,000	(3,000)	5,000	-	5,000	5,000	5,000	5,000
Communications & Business Development	Print Advertising (4)	18,158	21,586	9,000	9,000	-	11,500	2,500	11,500	11,500	11,500	11,500
Communications & Business Development	Promo Items/Info	-	1,025	950	950	-	950	-	950	950	950	950
Communications & Business Development	Special Events Marketing	-	4,250	2,000	3,000	1,000	3,000	-	3,000	3,000	3,000	3,000
Communications & Business Development	Broadcast Programming	-	-	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Communications & Business Development

Worksheet	Account Name			2020				2021				2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection			
Communications & Business Development	Online Advertising	583	5,400	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000	1,000	1,000	
Communications & Business Development	Social Media	3,854	7,036	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000	5,000	5,000	
Total		426,418	571,659	397,300	907,010	509,710	539,144	(367,866)	441,193	443,254	443,847	444,452			

- (1) Funds were increased in 2020 to serve 85 families, for 23 weeks. This adjusted amount also accounts for the \$8000 received from grant funding. In 2021, funds will reduce to the original scope of serving 70 families for 14 weeks.
- (2) An additional \$4,000 annually for University of Colorado Denver Masters of Public Relations program, taking one class a semester
- (3) In preparation for economic hardships continuing into 2021, a business relief fund will be available for any BDAC initiatives Town Council approves.
- (4) This upcoming year is an election year we will increase advertising costs for election and open seats.

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Municipal Court

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Municipal Court	Salaries & Wages	18,281	18,713	18,951	18,951	-	18,951	-	18,951	18,951	18,951	18,951
Municipal Court	Group Insurance	3,109	3,144	3,376	3,376	-	3,562	186	3,633	3,706	3,780	3,855
Municipal Court	Dependent Health Reimbursement	(267)	(181)	(348)	(348)	-	(348)	-	(348)	(348)	(348)	(348)
Municipal Court	PERA & Payroll Taxes	2,769	2,864	2,962	2,962	-	3,009	47	3,009	3,009	3,009	3,009
Municipal Court	PERA 401K	1,102	1,124	1,166	1,166	-	1,166	-	1,166	1,166	1,166	1,166
Municipal Court	Workers Compensation	78	68	160	160	-	160	-	160	160	160	160
Municipal Court	Other Employee Benefits	1,549	1,595	2,009	2,009	-	2,475	466	2,475	2,475	2,475	2,475
Municipal Court	Equipment Rental	1,074	1,094	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Municipal Court	Communications	492	440	484	484	-	500	16	500	500	500	500
Municipal Court	Dues & Fees	40	60	80	80	-	80	-	80	80	80	80
Municipal Court	Travel, Education & Training	682	856	2,100	200	(1,900)	2,100	1,900	2,100	2,100	2,100	2,100
Municipal Court	Postage & Freight	7	-	100	100	-	100	-	100	100	100	100
Municipal Court	General Supplies & Material	1,066	1,304	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Municipal Court	Employee Appreciation	-	-	-	-	-	-	-	-	-	-	-
Total		29,981	31,080	33,539	31,639	(1,900)	34,254	2,615	34,326	34,399	34,473	34,548

Community Services

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Community Services	Salaries & Wages	30,081	32,979	33,258	33,258	-	33,258	-	33,258	33,258	33,258	33,258
Community Services	Group Insurance	8,706	8,804	9,450	9,450	-	9,970	520	10,169	10,373	10,580	10,792
Community Services	Dependent Health Reimbursement	(432)	(253)	-	-	-	-	-	-	-	-	-
Community Services	PERA & Payroll Taxes	4,764	5,111	5,198	5,198	-	5,281	83	5,281	5,281	5,281	5,281
Community Services	PERA 401K	472	873	399	399	-	399	-	399	399	399	399
Community Services	Workers Compensation	563	691	938	938	-	938	-	938	938	938	938
Community Services	Other Employee Benefits	140	630	620	620	-	770	150	770	770	770	770
Community Services	Uniforms	1,136	251	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Community Services	Vehicle Repairs & Maintenance	99	12	800	800	-	800	-	800	800	800	800
Community Services	Communications-Cell Phone	630	610	650	650	-	650	-	650	650	650	650
Community Services	Travel, Education & Training	987	797	2,000	-	(2,000)	2,000	2,000	2,000	2,000	2,000	2,000
Community Services	General Supplies	1,657	1,043	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Community Services	Animal Control	120	85	200	200	-	200	-	200	200	200	200
Community Services	Employee Appreciation	150	200	200	200	-	200	-	200	200	200	200
Community Services	Utilities - Gasoline	2,945	2,275	3,144	3,144	-	3,144	-	3,144	3,144	3,144	3,144
Total		52,017	54,109	58,856	56,856	(2,000)	59,609	2,753	59,809	60,012	60,219	60,431



Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Police Department

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Police Department	Salaries & Wages	429,717	509,101	525,976	525,976	-	525,976	-	525,976	525,976	525,976	525,976
Police Department	Housing Allowance	66,489	61,252	75,975	75,975	-	75,975	-	75,975	75,975	75,975	75,975
Police Department	Group Insurance	76,687	89,069	104,737	104,737	-	110,498	5,761	112,708	114,962	117,261	119,606
Police Department	Dependent Health Reimbursement	(3,694)	(4,052)	(9,272)	(9,272)	-	(9,272)	-	(9,272)	(9,272)	(9,272)	(9,272)
Police Department	FPPA/PERA Pensions & Medicare	65,187	78,265	82,210	82,210	-	83,525	1,315	83,525	83,525	83,525	83,525
Police Department	Death & Disability Insurance	7,770	10,337	9,991	9,991	-	9,991	-	9,991	9,991	9,991	9,991
Police Department	PERA 401K & FPPA 457	16,498	18,650	27,094	27,094	-	27,094	-	27,094	27,094	27,094	27,094
Police Department	Workers Compensation	9,325	7,778	18,576	18,576	-	18,576	-	18,576	18,576	18,576	18,576
Police Department	Other Employee Benefits	1,550	6,975	6,936	6,936	-	8,525	1,589	8,525	8,525	8,525	8,525
Police Department	Janitorial/Trash Removal (1)	4,400	5,500	5,400	5,400	-	5,508	108	5,508	5,508	5,508	5,508
Police Department	Repair & Maintenance	110	5,000	-	-	-	-	-	-	-	-	-
Police Department	Vehicle Repair & Maintenance (9)	10,185	10,372	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Police Department	Repairs & Maintenance-Equipment	884	92	500	500	-	500	-	500	500	500	500
Police Department	Camera Repair & Maintenance (2)	12,411	13,801	13,000	13,000	-	10,000	(3,000)	5,000	5,000	5,000	5,000
Police Department	Rental-Equipment	1,074	1,094	1,622	1,622	-	1,622	-	1,622	1,622	1,622	1,622
Police Department	Facility Expenses (3)	4,284	3,586	9,800	6,300	(3,500)	9,800	3,500	6,300	6,300	6,300	6,300
Police Department	Communications	2,640	3,861	2,900	2,900	-	2,900	-	2,900	2,900	2,900	2,900
Police Department	Communications-Cell Phone	6,141	6,201	6,200	6,200	-	6,200	-	6,200	6,200	6,200	6,200
Police Department	Phone Equipment	-	52	100	100	-	100	-	100	100	100	100
Police Department	Dispatch (4)	66,503	73,889	70,000	70,000	-	72,000	2,000	74,160	76,385	78,676	81,037
Police Department	Dues & Fees	898	653	900	900	-	800	(100)	800	800	800	800
Police Department	Travel, Education & Training	7,447	9,693	8,500	8,500	-	8,500	-	8,500	8,500	8,500	8,500
Police Department	Emergency Medical Services	372	810	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Police Department	Contract Labor (5)	-	105	7,200	2,000	(5,200)	2,000	-	2,000	2,000	2,000	2,000
Police Department	Investigation (6)	3,757	730	-	-	-	-	-	-	-	-	-
Police Department	Evidence Processing	1,198	2,037	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Police Department	Medical Clearance	600	400	1,250	1,250	-	1,250	-	1,250	1,250	1,250	1,250
Police Department	Postage & Freight	503	159	400	400	-	400	-	400	400	400	400
Police Department	Bank Fees - Credit Card Fees	587	702	700	700	-	700	-	700	700	700	700
Police Department	General Supplies & Material	5,817	3,076	6,200	6,200	-	6,200	-	6,200	6,200	6,200	6,200
Police Department	Uniforms	2,950	1,915	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Uniforms-Officer Equip	958	431	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Police Department	Vehicle Equipment	-	534	-	-	-	-	-	-	-	-	-
Police Department	Evidence Supplies	636	-	350	350	-	350	-	350	350	350	350
Police Department	Firearms-Ammo, Repair & Maintenance (7)	2,928	3,586	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Police Department	Materials/Working Supplies	-	45	225	225	-	225	-	225	225	225	225
Police Department	Intoxilizer-Supplies	330	109	700	700	-	500	(200)	500	500	500	500
Police Department	Detoxification	650	-	2,000	2,000	-	1,000	(1,000)	1,000	1,000	1,000	1,000
Police Department	Parking Expenses	-	-	250	250	-	250	-	250	250	250	250
Police Department	Business Meals	315	395	500	500	-	500	-	500	500	500	500
Police Department	Employee Appreciation	738	320	800	800	-	800	-	800	800	800	800

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Police Department

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Police Department	Books & Periodicals (8)	6,237	6,875	7,250	7,250	-	7,250	-	7,250	7,250	7,250	7,250
Police Department	SMC Juvenile Diversion	10,000	10,000	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Police Department	Utilities - Natural Gas	1,501	2,970	1,561	1,561	-	1,561	-	1,561	1,561	1,561	1,561
Police Department	Utilities - Electricity	4,475	3,241	4,550	4,550	-	4,550	-	4,550	4,550	4,550	4,550
Police Department	Utilities - Gasoline	7,471	7,458	9,380	9,380	-	9,380	-	9,380	9,380	9,380	9,380
Total		838,532	957,066	1,031,462	1,022,762	(8,700)	1,032,734	9,972	1,028,604	1,033,083	1,037,674	1,042,380

- (1) Increase in cleaning service fees plus two carpet cleanings per year  
(2) Upgrade of police department surveillance and interview room (2019). Ongoing maintenance of cameras on gondola system and plazas  
(3) 2021 repaint interior of PD.  
(4) MVPD % of calls (three year average) through West CO (2019) 5.5% , (2020) 3.6%  
(5) Remote data entry for RMS (1/2 year for 2019 full year for 2020)  
(6) Investigation Highland Way residence (2018)  
(7) 2018 - POST grant 2018-\$1346, 2019-\$1,480, 2020-\$1,386  
(8) Includes Lexipol subscription (policy & procedure manual) including updates and daily training bulletins  
(9) 2019 patrol car crash repairs

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Grants & Contributions

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Grants and Contributions	Telluride Foundation Fee	8,850	8,363	9,140	9,793	653	7,838	(1,956)	7,433	7,433	7,433	7,433
Grants and Contributions	San Miguel Resource Center	20,000	20,000	18,000	18,000	-	18,000	-	-	-	-	-
Grants and Contributions	Ah Haa School for the Arts	-	5,000	5,000	5,000	-	5,000	-	-	-	-	-
Grants and Contributions	One To One	5,000	8,000	8,000	8,000	-	9,000	1,000	-	-	-	-
Grants and Contributions	Telluride Humane Society	-	-	4,000	4,000	-	-	(4,000)	-	-	-	-
Grants and Contributions	Watershed Education Program	3,000	3,000	3,000	3,000	-	-	(3,000)	-	-	-	-
Grants and Contributions	T-Ride Ski & Snowboard Club	5,000	5,000	7,500	7,500	-	7,000	(500)	-	-	-	-
Grants and Contributions	KOTO	-	4,000	7,500	7,500	-	5,000	(2,500)	-	-	-	-
Grants and Contributions	True North	7,500	10,000	12,500	12,500	-	12,000	(500)	-	-	-	-
Grants and Contributions	Telluride TV	10,000	10,000	7,500	7,500	-	-	(7,500)	-	-	-	-
Grants and Contributions	Center for Mental Health	-	7,500	7,500	7,500	-	7,500	-	-	-	-	-
Grants and Contributions	Tri County Health Network	30,000	-	12,077	12,077	-	10,000	(2,077)	-	-	-	-
Grants and Contributions	Telluride Nordic Association	-	-	-	-	-	4,000	-	-	-	-	-
Grants and Contributions	Friends of Colorado Avalanche Info Center	-	-	-	-	-	3,000	3,000	-	-	-	-
Grants and Contributions	Telluride Institute	-	-	4,000	4,000	-	5,000	1,000	-	-	-	-
Grants and Contributions	Telluride Mountain Club	-	10,000	-	-	-	5,000	5,000	-	-	-	-
Grants and Contributions	Miscellaneous Contributions (1)	-	5,000	-	-	-	-	-	99,100	99,100	99,100	99,100
Grants and Contributions	Pinhead Institute	-	-	5,000	5,000	-	5,000	-	-	-	-	-
Grants and Contributions	SM Sustainable Resources Coordinator	-	-	-	-	-	-	-	-	-	-	-
Grants and Contributions	Telluride Adaptive Sports Program	8,500	9,000	9,000	9,000	-	9,000	-	-	-	-	-
Grants and Contributions	EcoAction Partners	5,000	-	-	-	-	-	-	-	-	-	-
Total		102,850	104,863	119,717	120,370	653	112,338	(12,033)	106,533	106,533	106,533	106,533

(1) 2019 - add on for a regional youth center

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Road & Bridge

Worksheet	Account Name			2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Road & Bridge	Salaries & Wages	341,127	344,449	365,706	365,706	-	365,706	-	365,706	365,706	365,706	365,706
Road & Bridge	Offset Labor	-	(2,005)	-	-	-	-	-	-	-	-	-
Road & Bridge	Group Insurance	95,449	94,910	105,764	105,764	-	111,581	5,817	113,813	116,089	118,411	120,779
Road & Bridge	Dependent Health Reimbursement	(6,869)	(6,206)	(6,280)	(6,280)	-	(6,280)	-	(6,280)	(6,280)	(6,280)	(6,280)
Road & Bridge	PERA & Payroll Taxes	52,349	52,267	57,160	57,160	-	58,074	914	58,074	58,074	58,074	58,074
Road & Bridge	PERA 401K	14,515	15,574	17,985	17,985	-	17,985	-	17,985	17,985	17,985	17,985
Road & Bridge	Workers Compensation	9,858	10,827	14,884	14,884	-	14,884	-	14,884	14,884	14,884	14,884
Road & Bridge	Other Employee Benefits	1,400	6,597	6,709	6,709	-	8,063	1,354	8,063	8,063	8,063	8,063
Road & Bridge	Uniforms	1,166	1,249	1,200	1,200	-	1,200	-	1,200	1,200	1,200	1,200
Road & Bridge	Janitorial/Trash Removal	1,430	1,790	1,800	1,800	-	1,800	-	1,800	1,800	1,800	1,800
Road & Bridge	Vehicle Repair & Maintenance	30,060	30,496	45,966	60,000	14,034	45,000	(15,000)	45,000	45,000	45,000	45,000
Road & Bridge	Facility Expenses	834	1,025	730	1,500	770	750	(750)	750	750	750	750
Road & Bridge	Communications	3,301	2,868	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Road & Bridge	Public Noticing	385	314	500	500	-	500	-	500	500	500	500
Road & Bridge	Dues, Fees & Licenses	234	268	250	250	-	250	-	250	250	250	250
Road & Bridge	Travel, Education, Training	2,412	1,688	2,260	-	(2,260)	1,500	1,500	1,500	1,500	1,500	1,500
Road & Bridge	Contract Labor	1,520	6,143	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Road & Bridge	Paving Repair	394,718	395,848	400,000	150,000	(250,000)	400,000	250,000	400,000	400,000	400,000	400,000
Road & Bridge	Striping	12,036	11,451	12,480	12,480	-	15,000	2,520	15,000	15,000	15,000	15,000
Road & Bridge	Guardrail Repair	6,500	15,722	500	500	-	2,000	1,500	2,000	2,000	2,000	2,000
Road & Bridge	Bridge Repair & Maintenance	-	4,170	18,000	10,000	(8,000)	10,000	-	10,000	10,000	10,000	10,000
Road & Bridge	Postage & Freight	-	42	100	100	-	100	-	100	100	100	100
Road & Bridge	General Supplies & Materials	7,254	8,252	7,972	7,972	-	7,972	-	7,972	7,972	7,972	7,972
Road & Bridge	Supplies - Office	1,533	1,287	1,406	1,406	-	1,406	-	1,406	1,406	1,406	1,406
Road & Bridge	Supplies - Sand / Deicer	22,748	31,018	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Road & Bridge	Supplies - Signs & Safety	11,545	6,325	8,000	8,000	-	8,000	-	8,000	8,000	8,000	8,000
Road & Bridge	Gen Supplies - CAD	250	-	-	-	-	-	-	-	-	-	-
Road & Bridge	Business Meals	39	33	200	-	(200)	200	200	200	200	200	200
Road & Bridge	Employee Appreciation	803	863	733	733	-	733	-	733	733	733	733
Road & Bridge	COVID-19 Related Expenses	-	-	-	500	500	-	(500)	-	-	-	-
Road & Bridge	Utilities - Electricity	1,116	860	1,574	1,574	-	1,574	-	1,574	1,574	1,574	1,574
Road & Bridge	Utilities - Gasoline	25,437	39,599	35,150	35,150	-	35,150	-	35,150	35,150	35,150	35,150
Total		1,033,147	1,077,722	1,134,249	889,093	(245,156)	1,136,648	247,555	1,138,880	1,141,156	1,143,478	1,145,846

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Vehicle Maintenance

		2020					2021		2022 Long	2023 Long	2024 Long	2025 Long
Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments			Term	Term	Term	Term
									Projection	Projection	Projection	Projection
249,806	238,018	257,749	257,749	-	257,749	-			257,749	257,749	257,749	257,749
(245)	(140)	-	-	-	-	-			-	-	-	-
50,766	50,309	54,000	54,000	-	56,970	2,970			58,109	59,272	60,457	61,666
(4,341)	(4,333)	(4,839)	(4,839)	-	(4,839)	-			(4,839)	(4,839)	(4,839)	(4,839)
38,149	35,924	40,286	40,286	-	40,930	644			40,930	40,930	40,930	40,930
18,619	17,195	20,878	20,878	-	20,878	-			20,878	20,878	20,878	20,878
3,321	3,531	5,513	5,513	-	5,513	-			5,513	5,513	5,513	5,513
800	4,095	4,475	4,475	-	5,500	1,025			5,500	5,500	5,500	5,500
617	591	600	600	-	600	-			600	600	600	600
6,591	7,381	7,500	7,500	-	7,500	-			7,500	7,500	7,500	7,500
2,301	1,125	2,250	2,250	-	2,250	-			2,250	2,250	2,250	2,250
349	13,289	500	500	-	500	-			500	500	500	500
1,486	1,496	1,365	1,365	-	1,365	-			1,365	1,365	1,365	1,365
325	-	200	200	-	200	-			200	200	200	200
666	1,106	675	800	125	800	-			800	800	800	800
1,846	2,839	2,500	-	(2,500)	2,500	2,500			2,500	2,500	2,500	2,500
-	50	100	100	-	100	-			100	100	100	100
6,528	6,403	5,500	5,500	-	5,500	-			5,500	5,500	5,500	5,500
19,935	22,972	26,000	26,000	-	26,000	-			26,000	26,000	26,000	26,000
285	55	300	300	-	300	-			300	300	300	300
109	509	1,000	500	(500)	1,000	500			1,000	1,000	1,000	1,000
512	909	800	800	-	800	-			800	800	800	800
2,768	16,251	3,000	3,000	-	3,000	-			3,000	3,000	3,000	3,000
519	546	450	450	-	450	-			450	450	450	450
2,401	2,958	4,352	4,352	-	4,352	-			4,352	4,352	4,352	4,352
5,597	5,421	8,421	8,421	-	8,421	-			8,421	8,421	8,421	8,421
3,726	2,995	4,000	4,000	-	4,000	-			4,000	4,000	4,000	4,000
9,830	9,339	12,296	12,296	-	12,296	-			12,296	12,296	12,296	12,296
423,267	440,836	459,870	456,995	(2,875)	464,634	7,639			465,774	466,936	468,121	469,330

(1) Replace damaged electric line 2019

(2) Replace Gasboy fuel depot system old system not supported, replaced with Fuel Master



Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Municipal Bus (2)

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020 Revised	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
						Adjustments	Adopted	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Municipal Bus	Salaries & Wages	234,933	256,215	271,095	291,095	20,000	236,793	(54,302)	236,793	236,793	236,793	236,793
Municipal Bus	Seasonal Bonus	457	-	-	-	-	-	-	-	-	-	-
Municipal Bus	Housing Allowance	-	-	-	-	-	-	-	-	-	-	-
Municipal Bus	Offset Labor	(172,907)	(181,874)	(182,238)	(160,000)	22,238	(182,238)	(22,238)	(182,238)	(182,238)	(182,238)	(182,238)
Municipal Bus	Group Insurance	60,567	61,251	65,880	65,880	-	56,685	(9,195)	57,819	58,975	60,155	61,358
Municipal Bus	Dependent Health Reimbursement	(2,721)	(2,183)	(2,628)	(2,628)	-	(2,628)	-	(2,628)	(2,628)	(2,628)	(2,628)
Municipal Bus	PERA & Taxes	36,366	38,759	42,372	46,226	3,854	37,603	(8,623)	37,603	37,603	37,603	37,603
Municipal Bus	Retirement Benefits 401K	10,382	12,032	14,910	14,910	-	12,910	(2,000)	12,910	12,910	12,910	12,910
Municipal Bus	Workers Compensation	2,436	5,407	4,020	4,020		4,020	-	4,020	4,020	4,020	4,020
Municipal Bus	Other Employee Benefits	1,820	4,140	3,580	3,580		5,060	1,480	5,060	5,060	5,060	5,060
Municipal Bus	Janitorial/Trash Removal	1,430	1,790	1,560	1,660	100	1,660	-	1,660	1,660	1,660	1,660
Municipal Bus	Vehicle Repair & Maintenance	13,554	17,392	10,000	15,000	5,000	12,500	(2,500)	12,500	12,500	12,500	12,500
Municipal Bus	Facility Expenses	1,196	1,166	2,500	2,500		2,500	-	2,500	2,500	2,500	2,500
Municipal Bus	Communications	1,865	1,939	3,500	2,000	(1,500)	2,000	-	2,000	2,000	2,000	2,000
Municipal Bus	Dues, Fees, Licenses	-	-	325	325	-	325	-	325	325	325	325
Municipal Bus	Travel, Education, Training	40	-	750	750	-	750	-	750	750	750	750
Municipal Bus	Postage & Freight	68	32	-	-	-	-	-	-	-	-	-
Municipal Bus	General Supplies & Materials (1)	521	2,014	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Municipal Bus	Supplies-Uniforms	-	-	2,000	1,000	(1,000)	1,000	-	1,000	1,000	1,000	1,000
Municipal Bus	Operating Incidents	841	-	2,000	1,000	(1,000)	1,000	-	1,000	1,000	1,000	1,000
Municipal Bus	Business Meals	56	445	700	250	(450)	500	250	500	500	500	500
Municipal Bus	Employee Appreciation	-	-	450	450	-	450	-	450	450	450	450
Municipal Bus	COVID-19 Related Expenses	-	-	-	1,200	1,200	1,200	-	1,200	1,200	1,200	1,200
Municipal Bus	Utilities - Natural Gas	254	502	600	600	-	600	-	600	600	600	600
Municipal Bus	Utilities - Electricity	716	502	2,000	1,000	(1,000)	1,000	-	1,000	1,000	1,000	1,000
Municipal Bus	Utilities - Gasoline	23,468	22,386	29,805	24,805	(5,000)	20,000	(4,805)	20,000	20,000	20,000	20,000
Municipal Bus	SMART Contribution (2)	-	-	-	-	-	-	-	-	-	-	-
Municipal Bus	Internet Services	2,137	2,137	2,250	2,250	-	2,250	-	2,250	2,250	2,250	2,250
Total		217,479	244,051	277,932	320,374	42,442	218,440	(101,934)	219,574	220,731	221,910	223,113

(1) \$20K overage due to gondola shutdown early in March and late opening for summer season. Overage will be offset by TMVOA \$56K and reflected in general fund revenues.

(2) The SMART contribution for 2019 and going forward is a hourly rate charged for shoulder season bus service between Mountain Village and Telluride. Net expenses for the Municipal Bus Service are not reflected in the budget spreadsheet. Charges billed SMART are reflected in general fund revenues. Net expenses equal expenses charged to Fund 110, Department 5511 less charges billed to SMART.

Employee Shuttle (3)

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020 Revised	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
						Adjustments	Adopted	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Employee Shuttle	Salaries And Wages - Admin	11,590	12,295	12,569	13,660	1,091	13,660	-	13,660	13,660	13,660	13,660
Employee Shuttle	Group Insurance	2,487	2,515	2,552	2,552	-	2,692	140	2,746	2,801	2,857	2,914
Employee Shuttle	PERA & Payroll Taxes	1,831	1,869	1,965	2,169	205	2,169	-	2,169	2,169	2,169	2,169
Employee Shuttle	Workers Compensation	268	160	170	192	22	192	-	195	195	195	195
Employee Shuttle	Other Employee Benefits	40	180	180	180	-	220	40	220	220	220	220
Employee Shuttle	Agency Compliance	490	730	550	550	-	550	-	550	550	550	550
Employee Shuttle	Vehicle Repair & Maintenance	25,644	5,124	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Employee Shuttle	Dues & Fees	96	-	-	-	-	-	-	-	-	-	-
Employee Shuttle	General Supplies & Materials	292	586	500	500	-	500	-	500	500	500	500
Employee Shuttle	Utilities - Gasoline	29,621	25,643	50,128	25,000	(25,128)	40,000	15,000	40,000	40,000	40,000	40,000
Total		72,359	49,102	88,614	64,803	(23,811)	79,984	15,180	80,040	80,095	80,151	80,209

(3) The employee shuttle expenditures (netted against revenues) are funded by SMART and are recognized as intergovernmental revenues.

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Parks & Recreation

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020 Revised	2020	2021	2021	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
						Adjustments	Adopted	Adjustments				
Parks & Recreation	Salaries & Wages	239,505	212,099	206,441	170,000	(36,441)	206,441	36,441	206,441	206,441	206,441	206,441
Parks & Recreation	Seasonal Bonus	3,076	1,039	2,000	-	(2,000)	-	-	-	-	-	-
Parks & Recreation	Offset Labor	-	(13,770)	(5,000)	(10,233)	(5,233)	(5,000)	5,233	(5,000)	(5,000)	(5,000)	(5,000)
Parks & Recreation	Group Insurance	53,478	54,082	58,050	58,050	-	61,243	3,193	62,468	63,717	64,991	66,291
Parks & Recreation	Dependent Health Reimbursement	(5,723)	(5,705)	(5,200)	(5,200)	-	(5,200)	-	(5,200)	(5,200)	(5,200)	(5,200)
Parks & Recreation	PERA & Payroll Taxes	36,082	31,688	32,267	26,996	(5,271)	32,783	5,787	32,783	32,783	32,783	32,783
Parks & Recreation	PERA 401K	8,823	9,185	10,140	8,000	(2,140)	8,000	-	8,000	8,000	8,000	8,000
Parks & Recreation	Workers Compensation	8,762	2,416	5,000	1,000	(4,000)	5,000	4,000	5,000	5,000	5,000	5,000
Parks & Recreation	Other Employee Benefits	957	3,870	5,862	5,862	-	5,830	(32)	5,830	5,830	5,830	5,830
Parks & Recreation	Uniforms	1,964	2,054	2,000	1,000	(1,000)	2,000	1,000	2,000	2,000	2,000	2,000
Parks & Recreation	Consultant Services	20,000	3,640	-	-	-	-	-	-	-	-	-
Parks & Recreation	Weed Control	770	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Repair & Maintenance	689	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Vehicle Repair & Maintenance	6,769	3,975	7,500	5,000	(2,500)	7,500	2,500	7,500	7,500	7,500	7,500
Parks & Recreation	Equipment Rental	-	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Facility Expense	143	110	2,500	1,000	(1,500)	2,500	1,500	2,500	2,500	2,500	2,500
Parks & Recreation	Communications	1,829	1,909	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Parks & Recreation	Dues & Fees	299	250	260	260	-	260	-	260	260	260	260
Parks & Recreation	Hotel Madeline HOA Dues	6,492	7,108	-	-	-	-	-	-	-	-	-
Parks & Recreation	Hotel Madeline Shared Facility Expense	43,747	43,131	53,500	61,000	7,500	65,000	4,000	65,000	65,000	65,000	65,000
Parks & Recreation	Travel, Education & Conference	2,426	3,484	3,500	-	(3,500)	3,500	3,500	3,500	3,500	3,500	3,500
Parks & Recreation	Contract Labor	-	6,263	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parks & Recreation	Striping	880	880	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Postage And Freight	-	-	200	200	-	200	-	200	200	200	200
Parks & Recreation	General Supplies & Materials	1,979	3,632	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Parks & Recreation	Trail Maintenance Materials (1)	11,149	6,374	60,000	25,000	(35,000)	25,000	-	10,000	10,000	10,000	10,000
Parks & Recreation	Trail Materials - Dog Stations	370	440	250	1,500	1,250	500	(1,000)	500	500	500	500
Parks & Recreation	Business Meals	493	231	655	200	(455)	200	-	200	200	200	200
Parks & Recreation	Employee Appreciation	186	173	300	300	-	300	-	300	300	300	300
Parks & Recreation	Utilities - Natural Gas	1,880	2,356	2,928	2,928	-	2,928	-	2,928	2,928	2,928	2,928
Parks & Recreation	Utilities - Electricity	1,021	798	1,654	1,654	-	1,654	-	1,654	1,654	1,654	1,654
Parks & Recreation	Utilities - Gasoline	5,904	8,046	7,500	6,000	(1,500)	6,000	-	6,000	6,000	6,000	6,000
Parks & Recreation	Open Space - Playgrounds	944	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Boulder Activity	-	250	500	500	-	500	-	500	500	500	500
Parks & Recreation	Frisbee Golf Activity	66	100	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Parks & Recreation	Platform Tennis Courts (2)	223	6,038	17,500	7,500	(10,000)	12,500	5,000	2,500	2,500	2,500	2,500
Parks & Recreation	Nordic Trails & Grooming	4,445	599	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Parks & Recreation	Ice Rink Expenses Lot 50/51	12,191	10,505	17,500	12,500	(5,000)	15,000	2,500	15,000	15,000	15,000	15,000
Parks & Recreation	Ice Rink - Lot 50/51 Electric	24,636	18,365	26,270	20,000	(6,270)	25,000	5,000	25,000	25,000	25,000	25,000
Parks & Recreation	Zamboni Room - Natural Gas	12,240	5,305	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Parks & Recreation	Bike Park Expenses	3,142	-	-	-	-	-	-	-	-	-	-
Parks & Recreation	Wayfinding	-	1,747	-	-	-	-	-	-	-	-	-
Parks & Recreation	Contribution USFS Ranger	25,000	25,000	25,000	25,000	-	-	(25,000)	-	-	-	-
Total		536,834	457,666	573,576	460,517	(113,059)	514,139	53,622	490,363	491,613	492,887	494,187

(1) 2020 - \$25K plank replacement on pedestrian bridges; 2021 - \$25K plank replacement on pedestrian bridges; 2022 - \$35K plank replacement on pedestrian bridges

(2) 2020 - \$7.5K warming hut deck repairs; 2021 - \$12.5K court resurfacing

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Plaza & Trash Services

Worksheet	Account Name								2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	2020 Adjustments	2021 Adopted	2021 Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Plaza Services	Salaries & Wages	487,360	483,775	533,265	503,265	(30,000)	501,373	(1,892)	501,373	501,373	501,373	501,373
Plaza Services	Seasonal Bonus	2,057	1,485	-	-	-	-	-	-	-	-	-
Plaza Services	Offset Labor	(245)	-	-	-	-	-	-	-	-	-	-
Plaza Services	Group Insurance	124,743	119,435	136,540	136,540	-	144,050	7,510	146,931	149,869	152,867	155,924
Plaza Services	Dependent Health Reimbursement	(3,636)	(3,861)	(3,426)	(3,426)	-	(3,426)	-	(3,426)	(3,426)	(3,426)	(3,426)
Plaza Services	PERA & Payroll Taxes	75,213	73,852	83,349	79,918	(3,431)	79,618	(300)	79,618	79,618	79,618	79,618
Plaza Services	PERA 401K	20,090	20,015	24,933	24,933	-	24,933	-	24,933	24,933	24,933	24,933
Plaza Services	Workers Compensation	19,453	19,678	23,781	23,781	-	23,781	-	23,781	23,781	23,781	23,781
Plaza Services	Other Employee Benefits	2,165	9,306	10,740	10,740	-	12,683	1,943	12,683	12,683	12,683	12,683
Plaza Services	Uniforms	1,930	1,887	2,200	2,200	-	2,200	-	2,200	2,200	2,200	2,200
Plaza Services	Consultant Services	-	-	6,000	6,000	-	6,000	-	6,000	6,000	6,000	6,000
Plaza Services	Janitorial/Trash Removal (1)	26,288	33,826	32,000	32,000	-	32,000	-	32,000	32,000	32,000	32,000
Plaza Services	Vehicle Repair & Maintenance	2,285	3,979	9,262	9,262	-	9,262	-	9,262	9,262	9,262	9,262
Plaza Services	Repairs & Maintenance-Equipment	1,026	1,696	3,937	3,937	-	3,937	-	3,937	3,937	3,937	3,937
Plaza Services	R&M-Landscape, Plaza, Irrigation (2)	24,098	29,545	48,996	28,996	(20,000)	49,000	20,004	49,000	49,000	49,000	49,000
Plaza Services	Facility Expenses	6,514	4,038	5,054	5,054	-	5,054	-	5,054	5,054	5,054	5,054
Plaza Services	Communications	3,874	3,906	6,793	6,793	-	6,793	-	6,793	6,793	6,793	6,793
Plaza Services	Public Notice	-	312	302	302	-	302	-	302	302	302	302
Plaza Services	Dues & Fees	330	499	1,000	500	(500)	500	-	500	500	500	500
Plaza Services	Travel, Education & Training	2,331	2,383	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Plaza Services	Contract Labor (3)	10,725	11,313	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Weed Control	8,065	8,330	12,500	12,500	-	12,500	-	12,500	12,500	12,500	12,500
Plaza Services	Postage & Freight	-	-	210	210	-	210	-	210	210	210	210
Plaza Services	General Supplies & Materials	19,277	22,091	25,036	25,036	-	25,036	-	25,036	25,036	25,036	25,036
Plaza Services	Office Supplies	339	135	831	831	-	831	-	831	831	831	831
Plaza Services	Business Meals	-	164	200	-	(200)	200	200	200	200	200	200
Plaza Services	Employee Appreciation	852	1,020	1,063	1,063	-	1,063	-	1,063	1,063	1,063	1,063
Plaza Services	COVID-19 Related Expenses	-	-	-	30,000	30,000	20,000	(10,000)	20,000	20,000	20,000	20,000
Plaza Services	Pots & Hanging Baskets	6,817	7,092	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Paver-Planter Repair	68,604	82,510	100,000	60,000	(40,000)	100,000	40,000	100,000	100,000	100,000	100,000
Plaza Services	Plaza Beautification Non Capital	18,809	7,021	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Plaza Services	Christmas Decorations	28,646	22,955	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000
Plaza Services	Utilities - Water/Sewer	28,246	58,051	32,000	32,000	-	32,000	-	32,000	32,000	32,000	32,000
Plaza Services	Utilities - Natural Gas	149,132	210,809	178,972	178,972	-	178,972	-	178,972	178,972	178,972	178,972
Plaza Services	Utilities - Electricity	46,673	45,122	72,580	72,580	-	72,580	-	72,580	72,580	72,580	72,580
Plaza Services	Utilities - Gasoline	12,305	10,143	11,299	11,299	-	11,299	-	11,299	11,299	11,299	11,299
Total		1,194,366	1,292,510	1,416,917	1,352,786	(64,131)	1,410,251	57,465	1,413,132	1,416,070	1,419,068	1,422,125
Trash Services	Salaries & Wages	22,418	21,577	20,800	20,800	-	20,800	-	20,800	20,800	20,800	20,800
Trash Services	Group Insurance	3,109	3,144	3,547	3,547	-	3,742	195	3,742	3,742	3,742	3,742
Trash Services	PERA & Payroll Taxes	3,332	3,222	3,251	3,251	-	3,303	52	3,303	3,303	3,303	3,303
Trash Services	Commercial Trash Removal (1)	29,599	29,917	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Trash Services	Ann. Spring Clean Up/Hazardous Waste Disposal	4,122	1,289	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Trash Services	General Supplies & Materials	2,126	2,533	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Total		64,707	61,684	61,098	61,098	-	61,345	247	61,345	61,345	61,345	61,345

- (1) Higher number of visitors increasing the frequency of cleanings and volume of refuse.  
(2) 2020 increase - refresh the landscaping town wide as requested by community members.  
(3) Big Billies snow removal for Chondola, back flow prevention testing.

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Building & Facility Maintenance

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Building & Facility Maintenance	Salaries & Wages	77,001	88,548	97,615	97,615	-	97,615	-	97,615	97,615	97,615	97,615
Building & Facility Maintenance	Offset Labor	-	(70)	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Group Insurance	18,652	19,899	27,000	27,000	-	28,485	1,485	29,055	29,636	30,229	30,833
Building & Facility Maintenance	Dependent Health Reimbursement	(1,621)	(1,785)	(720)	(720)	-	(720)	-	(720)	(720)	(720)	(720)
Building & Facility Maintenance	PERA & Payroll Taxes	11,845	13,472	15,257	15,257	-	15,501	244	15,501	15,501	15,501	15,501
Building & Facility Maintenance	PERA 401K	4,529	5,362	5,042	5,042	-	5,042	-	5,042	5,042	5,042	5,042
Building & Facility Maintenance	Workers Compensation	1,235	3,133	5,733	5,733	-	5,733	-	5,733	5,733	5,733	5,733
Building & Facility Maintenance	Other Employee Benefits	400	1,800	1,800	1,800	-	2,200	400	2,200	2,200	2,200	2,200
Building & Facility Maintenance	Uniforms	412	615	500	500	-	500	-	500	500	500	500
Building & Facility Maintenance	R&M-Boilers / Snowmelt	53,083	35,783	45,000	39,000	(6,000)	45,000	6,000	45,000	45,000	45,000	45,000
Building & Facility Maintenance	Vehicle Repair & Maintenance	854	272	850	850	-	850	-	850	850	850	850
Building & Facility Maintenance	Street Light Repair & Replace	1,641	300	9,000	9,000	-	9,000	-	9,000	9,000	9,000	9,000
Building & Facility Maintenance	Facility Maintenance (1)	3,048	6,983	32,500	8,500	(24,000)	32,500	24,000	8,500	8,500	8,500	8,500
Building & Facility Maintenance	Facility Expenses - Town Hall	23,851	28,462	28,000	28,000	-	28,000	-	28,000	28,000	28,000	28,000
Building & Facility Maintenance	HVAC Maintenance - Town Hall (2)	543	1,545	15,000	5,500	(9,500)	3,500	(2,000)	3,500	5,500	3,500	3,500
Building & Facility Maintenance	Elevator Maintenance - Town Hall	3,252	2,693	4,500	3,500	(1,000)	3,500	-	3,500	3,500	3,500	3,500
Building & Facility Maintenance	Other Public Amenities	-	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Communications	1,214	1,234	1,560	1,560	-	1,560	-	1,560	1,560	1,560	1,560
Building & Facility Maintenance	Dues & Fees, Licenses	-	1	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	Travel, Education & Training	-	1,847	1,500	-	(1,500)	1,500	1,500	1,500	1,500	1,500	1,500
Building & Facility Maintenance	Postage & Freight	-	-	-	-	-	-	-	-	-	-	-
Building & Facility Maintenance	General Supplies And Materials	784	2,048	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building & Facility Maintenance	Employee Appreciation	339	293	300	300	-	300	-	300	300	300	300
Building & Facility Maintenance	Utilities - Gasoline	2,546	1,497	3,183	3,183	-	3,183	-	3,183	3,183	3,183	3,183
Total		203,608	213,933	295,620	253,620	(42,000)	285,249	31,629	261,819	264,400	262,993	263,597

(1) Town of Mountain Village Restroom flooring replacement Madeline Hotel 2021

(2) Clean air ducts tri-annually

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Housing Office

Worksheet	Account Name			2020					2021	2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
Housing Office	Salaries & Wages	15,619	16,161	16,510	16,510	-	16,510	-	16,510	16,510	16,510	16,510	
Housing Office	Group Insurance	1,866	1,887	2,041	2,041	-	2,153	112	2,197	2,240	2,285	2,331	
Housing Office	Dependent Health Reimbursement	(326)	(325)	(542)	(325)	217	(325)	-	(325)	(325)	(325)	(325)	
Housing Office	PERA & Payroll Taxes	2,319	2,401	2,580	2,580	-	2,622	41	2,622	2,622	2,622	2,622	
Housing Office	PERA 401K	298	309	495	350	(145)	350	-	350	350	350	350	
Housing Office	Workers Compensation	(176)	971	221	221	-	221	-	221	221	221	221	
Housing Office	Other Employee Benefits	30	135	134	134	-	165	31	165	165	165	165	
Total		19,630	21,539	21,439	21,511	72	21,696	185	21,739	21,783	21,827	21,873	

A portion of the Planning & Development Services Director's time is allocated to the housing office.

Planning Services

Planning & Zoning	Salaries & Wages (1)	222,320	231,662	244,473	190,000	(54,473)	307,799	117,799	307,799	307,799	307,799	307,799
Planning & Zoning	Housing Allowance	-	-	-	-	-	-	-	-	-	-	-
Planning & Zoning	Group Insurance	35,468	38,989	47,250	35,000	(12,250)	64,091	29,091	65,373	66,681	68,014	69,374
Planning & Zoning	Dependent Health Reimbursement	(2,378)	(3,078)	(702)	(702)	-	(702)	-	(702)	(702)	(702)	(702)
Planning & Zoning	PERA & Payroll Taxes	34,213	35,227	38,211	30,172	(8,039)	48,879	18,707	48,879	48,879	48,879	48,879
Planning & Zoning	PERA 401K	7,708	5,785	12,224	6,000	(6,224)	7,000	1,000	8,000	8,000	8,000	8,000
Planning & Zoning	Workers Compensation	463	614	1,977	1,977	-	1,977	-	1,977	1,977	1,977	1,977
Planning & Zoning	Other Employee Benefits	700	1,575	3,150	3,150	-	3,410	260	3,410	3,410	3,410	3,410
Planning & Zoning	Consultation Fees- Planning (2)	525	1,385	15,000	-	(15,000)	15,000	15,000	15,000	15,000	15,000	15,000
Planning & Zoning	Consulting-Master Planning	198,197	17	-	-	-	150,000	150,000	-	-	-	-
Planning & Zoning	Forestry Management	3,884	2,965	25,000	4,000	(21,000)	50,000	46,000	50,000	50,000	50,000	50,000
Planning & Zoning	Communications	4,422	5,173	4,029	4,029	-	4,029	-	4,029	4,029	4,029	4,029
Planning & Zoning	Public Noticing	3,686	2,240	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Planning & Zoning	Printing & Binding	1,214	1,036	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
Planning & Zoning	Recording Fees	143	506	600	600	-	600	-	600	600	600	600
Planning & Zoning	Dues & Fees	814	734	1,400	1,400	-	1,400	-	1,400	1,400	1,400	1,400
Planning & Zoning	Travel, Education & Training	4,673	4,492	7,000	3,000	(4,000)	7,000	4,000	7,000	7,000	7,000	7,000
Planning & Zoning	Contract Labor	-	-	-	-	-	-	-	-	-	-	-
Planning & Zoning	Postage & Freight	83	95	120	120	-	120	-	120	120	120	120
Planning & Zoning	General Supplies & Material	2,615	2,836	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Planning & Zoning	Business Meals	4,584	3,861	3,000	1,500	(1,500)	3,000	1,500	3,000	3,000	3,000	3,000
Planning & Zoning	Employee Appreciation	614	341	300	300	-	300	-	300	300	300	300
Planning & Zoning	Other Benefits - DRB	6,747	6,495	7,155	7,155	-	9,900	2,745	9,900	9,900	9,900	9,900
Planning & Zoning	Live Streaming	4,200	4,256	6,000	3,000	(3,000)	3,000	-	3,000	3,000	3,000	3,000
Planning & Zoning	Books & Periodicals	-	-	250	250	-	250	-	250	250	250	250
<b>Total</b>		<b>534,894</b>	<b>347,206</b>	<b>425,937</b>	<b>300,451</b>	<b>(125,486)</b>	<b>686,553</b>	<b>386,102</b>	<b>538,835</b>	<b>540,142</b>	<b>541,476</b>	<b>542,836</b>

(1) Planner 1 starting back August 2020

(2) Contract with a Lighting/Planning expert for Village Center Lighting CDC Amendments for 2021 LTP - TBD

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Building Division

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020			2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
				2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments				
Building Division	Salaries & Wages	202,617	163,182	184,996	186,125	1,129	190,642	4,517	190,642	190,642	190,642	190,642
Building Division	Group Insurance	34,201	29,351	37,156	37,156	-	39,200	2,044	39,984	40,784	41,599	42,431
Building Division	Dependent Health Reimbursement	(1,628)	(2,797)	(2,292)	(2,292)	-	(2,292)	-	(2,292)	(2,292)	(2,292)	(2,292)
Building Division	PERA & Payroll Taxes	31,229	24,637	28,915	29,557	642	30,274	717	30,274	30,274	30,274	30,274
Building Division	PERA 401K	7,946	4,671	9,250	6,000	(3,250)	6,500	500	7,000	7,000	7,000	7,000
Building Division	Workers Compensation	750	2,245	1,053	1,053	-	1,053	-	1,053	1,053	1,053	1,053
Building Division	Other Employee Benefits	550	2,790	2,461	2,461	-	3,025	564	3,025	3,025	3,025	3,025
Building Division	Uniforms	121	749	500	500	-	500	-	500	500	500	500
Building Division	Consultation Fees (1)	1,736	1,924	7,500	5,000	(2,500)	5,000	-	5,000	5,000	5,000	5,000
Building Division	Vehicle Repair & Maintenance	1,341	128	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Building Division	Printing & Binding	-	434	-	-	-	-	-	-	-	-	-
Building Division	UBC/IRC/IBC Book Supplies	605	140	500	500	-	500	-	500	500	500	500
Building Division	Dues, Fees, Licenses	240	225	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Building Division	Travel, Education & Training (2)	1,884	4,437	5,000	3,500	(1,500)	3,500	-	3,500	3,500	3,500	3,500
Building Division	Contract Labor (3)	-	-	4,000	-	(4,000)	10,000	10,000	10,000	10,000	10,000	10,000
Building Division	Bank Fees - Credit Card Fees	2,488	1,992	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Building Division	Supplies	-	-	-	-	-	-	-	-	-	-	-
Building Division	Business Meals	36	-	1,000	500	(500)	500	-	500	500	500	500
Building Division	Employee Appreciation	237	620	300	300	-	300	-	300	300	300	300
Building Division	Books & Periodicals	337	763	500	500	-	500	-	500	500	500	500
Building Division	Utilities - Gasoline	1,111	962	2,205	2,205	-	2,205	-	2,205	2,205	2,205	2,205
Building Division	Non-Capital Equipment	-	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Building Division	Wetlands Study	-	-	3,000	-	(3,000)	-	-	-	-	-	-
Building Division	Green Gondola Donation Costs	158	-	-	-	-	-	-	-	-	-	-
Building Division	Environmental Projects	-	-	3,000	-	(3,000)	-	-	-	-	-	-
Building Division	Solar Panel Rebates	1,840	-	7,500	1,250	(6,250)	-	(1,250)	-	-	-	-
Building Division	Solar Energy Rebates	-	2,000	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000
Building Division	LED Lighting Rebates	-	-	-	-	-	-	-	-	-	-	-
Building Division	Roof Rebates/Waiver Program (4)	5,149	-	-	-	-	-	-	-	-	-	-
Building Division	Community Environmental Incentives (5)	29,598	26,638	60,000	50,000	(10,000)	50,000	-	50,000	50,000	50,000	50,000
Building Division	Energy Mitigation Expenditures (6)	-	8,475	-	40,257	40,257	41,000	743	15,000	15,000	15,000	15,000
Building Division	Misc & Other	-	-	-	-	-	-	-	-	-	-	-
Total		322,544	273,566	362,544	370,572	8,028	438,407	67,835	413,691	414,491	415,306	416,138

(1) \$4500 for IBC/IRC contractor training assoc. with code updates

(2) \$1500 Matt tests \$2500 ICC seminar

(3) 3rd party plan review if needed, 3rd party scanning services

(4) This is now a fee waiver program, rather than an expense, it is a reduction in revenues.

(5) 50K defensible space (TMVOA funds 50% of defensible space)

(6) Paying for the programmable thermostats project at VCA. Offset by the REMP revenue reserve intended for energy reducing projects.

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

General Fund Capital

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
General Fund Capital Outlay	Boilers - MR&R	-	-	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Sunset Plaza Project	8	-	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Zamboni Building	-	-	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Plaza Services Capital	345	-	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Wayfinding-Marketing & Development	97,290	78,681	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Police Equipment (1)	-	-	28,000	28,000	-	50,000	22,000	50,000	50,000	50,000	50,000
General Fund Capital Outlay	Municipal Offices/Town Hall	5,603	29,316	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Capital Equipment & Improvements (4)	-	-	-	-	-	106,535	106,535	111,750	-	-	-
General Fund Capital Outlay	Firehouse Replacements/Repairs (2)	-	53,291	20,000	20,000	-	-	(20,000)	-	-	-	-
General Fund Capital Outlay	Trail Improvements (3)	67,248	1,721	-	-	-	35,000	35,000	300,000	300,000	300,000	300,000
General Fund Capital Outlay	MVB Trail	-	-	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Village Pond Restoration	-	109,026	-	-	-	-	-	-	-	-	-
General Fund Capital Outlay	Emergency Exit	11,152	-	-	-	-	-	-	-	-	-	-
<b>Total</b>		<b>181,646</b>	<b>272,035</b>	<b>48,000</b>	<b>48,000</b>	<b>-</b>	<b>191,535</b>	<b>143,535</b>	<b>461,750</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>

- (1) 2021 - Body Worn Cameras (5 years of payments)  
(2) 2019 \$20,000 AV equipment in conference room / EOC \$34,500 repair water service to Municipal building (town share = 46%), 2020 - New office furniture  
(3) 2021 Matching funds for SMART Lawson Hill tunnel project, 2022 - 2025 trails master plan hot list implementation  
(4) 2021 - Trash Facility/Generator Building Town of Mountain Village share and 2022 - Generator for Town Hall complex facilities Town of Mountain Village share

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Vehicle & Equipment Acquisition Fund

Worksheet	Account Name			2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Revenues	Insurance Claim Proceeds	-	26,048	-	-	-	-	-	-	-	-	
Revenues	Grant Revenue-Transportation	-	-	-	-	-	-	-	-	-	-	
Revenues	Grant Revenue - Public Works	-	-	-	-	-	-	-	-	-	-	
Total Revenues		-	26,048	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Grant Success Fees	-	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Vehicle Acquisition	-	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Road & Bridge Vehicles	-	53,704	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Parks & Recreation Vehicles	-	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Employee Shuttle Vehicles	26,412	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Municipal Bus Vehicles	-	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Plaza Services Vehicles (3)	36,545	22,151	-	-	-	15,000	15,000	-	-	-	
Vehicle & Equipment Expense	Building Maintenance Vehicles (4)	-	-	-	-	-	-	-	38,000	-	-	
Vehicle & Equipment Expense	Police Department Vehicles (8)	40,741	-	88,000	88,000	-	-	(88,000)	46,000	46,000	46,000	
Vehicle & Equipment Expense	Community Services Vehicles	-	28,346	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Vehicle Maintenance Vehicles (5)	-	-	-	-	-	-	-	-	28,000	-	
Vehicle & Equipment Expense	Building Division Vehicles	-	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Heavy Equipment Acquisition	-	-	-	-	-	-	-	-	-	-	
Vehicle & Equipment Expense	Road & Bridges Heavy Equipment (6)	130,405	19,630	-	-	-	190,000	190,000	-	-	-	
Vehicle & Equipment Expense	Bobcat Lease Exchange	8,424	5,530	10,716	10,716	-	10,716	-	10,716	10,716	10,716	
Vehicle & Equipment Expense	Shop Equipment	5,859	-	8,000	-	(8,000)	8,000	8,000	8,000	8,000	8,000	
Vehicle & Equipment Expense	Parks & Recreation Equipment (1)	30,100	-	30,000	30,000	-	-	(30,000)	-	-	-	
Vehicle & Equipment Expense	Plaza Services Equipment (7)	-	-	-	-	-	-	-	-	30,000	-	
Vehicle & Equipment Expense	Police Equipment (2)	-	5,702	3,800	3,800	-	-	(3,800)	3,800	3,800	3,800	
Total Expenditures		278,486	135,063	140,516	132,516	(8,000)	223,716	91,200	106,516	126,516	68,516	68,516
V&E AF Other Sources/Uses	Gain/Loss On Sale Of Assets	3,999	13,820	-	-	-	-	-	-	-	-	-
V&E AF Other Sources/Uses	Transfer (To)/From General Fund	356,833	157,616	182,671	172,271	(10,400)	290,831	118,560	138,471	164,471	89,071	89,071
Total Other Sources/Uses		360,832	171,436	182,671	172,271	(10,400)	290,831	118,560	138,471	164,471	89,071	89,071
Surplus (Deficit)		82,346	62,421	42,155	39,755	(2,400)	67,115	27,360	31,955	37,955	20,555	20,555
Beginning Fund Balance		337,155	419,501	432,587	481,922		521,677		588,792	620,746	658,701	679,256
Ending Fund Balance		419,501	481,922	474,742	521,677		588,792		620,746	658,701	679,256	699,811

(1) 2020 - Replacement Nordic grooming snowmobile, dingo walk behind skid steer for trail building

(2) 2019 two transport cages paid here instead of general fund, 2020 one transport cage per new vehicle

(3) 2021 replace 2010 550 Artic Cat 4 Wheeler

(4) 2022 replace 2007 GMC 1500 pickup

(5) 2023 replace 2007 Ford F150 pickup

(6) 2021 replace 2003 Kamotsu backhoe with new loader

(7) 2023 replace 2007 Cushman

(8) Replace one patrol vehicle per year, replaced vehicles are transferred to other Town departments.



**Capital Projects Fund**

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Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Capital Projects Fund Revs	Grant Revenue	9,487	-	-	-	-	400,000	400,000	-	-	-	-
Capital Projects Fund Revs	Firehouse Buy Out	-	-	-	-	-	-	-	-	-	-	-
Capital Projects Fund Revs	Interest-Developer Notes	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenues</b>		<b>9,487</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Capital Projects Fund	Meadows Improvement Plan	11,248	20,426	-	-	-	-	-	-	-	-	-
Capital Projects Fund	Meadows Park	-	-	-	-	-	-	-	300,000	-	-	-
Capital Projects Fund	Safety Improvements	-	-	1,496,546	50,000	(1,446,546)	1,446,546	1,396,546	-	-	-	-
Capital Projects Fund	Town Hall Sub Area Improvements	-	-	-	-	-	-	-	-	-	-	-
Capital Projects Fund	Shop Remodel (1)	-	-	1,238,000	51,250	(1,186,750)	-	(51,250)	1,250,000	-	-	-
Capital Projects Fund	Radio Technology & Equipment	9,487	-	-	-	-	-	-	-	-	-	-
<b>Total Expense</b>		<b>20,735</b>	<b>20,426</b>	<b>2,734,546</b>	<b>101,250</b>	<b>(2,633,296)</b>	<b>1,446,546</b>	<b>1,345,296</b>	<b>1,550,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
CPF Transfers/Other Sources	Transfer (To)/From General Fund	11,248	-	2,246,546	89,646	(2,156,900)	1,046,546	956,900	1,062,000	-	-	-
CPF Transfers/Other Sources	Sale of Assets (1)	-	-	488,000	488,000	-	-	(488,000)	-	-	-	-
CPF Transfers/Other Sources	Transfer (To)/From General Fund	-	-	-	-	-	-	-	-	-	-	-
<b>Total Other Sources/Uses</b>		<b>11,248</b>	<b>-</b>	<b>2,734,546</b>	<b>577,646</b>	<b>(2,156,900)</b>	<b>1,046,546</b>	<b>468,900</b>	<b>1,062,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus (Deficit)</b>		<b>-</b>	<b>(20,426)</b>	<b>-</b>	<b>476,396</b>	<b>476,396</b>	<b>-</b>	<b>(476,396)</b>	<b>(488,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Beginning Fund Balance</b>		<b>32,030</b>	<b>32,030</b>	<b>-</b>	<b>11,604</b>		<b>488,000</b>		<b>488,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Ending Fund Balance</b>		<b>32,030</b>	<b>11,604</b>	<b>-</b>	<b>488,000</b>		<b>488,000</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**(1) Offset by sale of assets**

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Parking Services Fund

Worksheet	Account Name					2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Parking Fund Revenues	Permits - Parking	14,115	11,350	12,000	7,772	(4,228)	10,000	2,228	12,000	12,000	12,000	12,000
Parking Fund Revenues	Parking Meter Revenues	21,914	25,527	22,587	18,721	(3,866)	17,000	(1,721)	22,587	22,587	22,587	22,587
Parking Fund Revenues	Gondola Parking Garage Revs	87,360	93,914	79,903	79,708	(195)	65,000	(14,708)	79,903	79,903	79,903	79,903
Parking Fund Revenues	Special Event Parking (1)	50,628	135,833	106,000	-	(106,000)	106,000	106,000	125,000	125,000	125,000	125,000
Parking Fund Revenues	Heritage Parking Garage Revs	207,257	247,733	209,163	154,782	(54,381)	175,000	20,218	175,000	175,000	175,000	175,000
Parking Fund Revenues	Contributions-Shared Expense	5,985	-	-	-	-	-	-	-	-	-	-
Parking Fund Revenues	Parking In Lieu Buyouts	-	-	-	130,000	130,000	-	(130,000)	-	-	-	-
Parking Fund Revenues	Parking Fines	40,283	49,968	38,465	22,075	(16,390)	35,000	12,925	35,000	35,000	35,000	35,000
Parking Fund Revenues	Parking Fines Bad Debt Allowance	-	-	-	-	-	-	-	-	-	-	-
Total Parking Revenues		427,542	564,325	468,118	413,058	(55,060)	408,000	(5,058)	449,490	449,490	449,490	449,490
General Parking Expense	Salaries & Wages	81,292	95,293	102,825	85,000	(17,825)	106,392	21,392	106,392	106,392	106,392	106,392
General Parking Expense	Group Insurance	19,899	20,124	22,620	22,620	-	23,865	1,244	24,342	24,829	25,325	25,832
General Parking Expense	Dependent Health Reimbursement	(1,019)	(686)	(741)	(741)	-	(741)	-	(741)	(741)	(741)	(741)
General Parking Expense	PERA & Payroll Taxes	12,189	14,320	16,072	13,498	(2,574)	16,895	3,397	16,895	16,895	16,895	16,895
General Parking Expense	PERA 401K	2,424	3,591	2,056	3,600	1,544	3,600	-	3,600	3,600	3,600	3,600
General Parking Expense	Workers Compensation	1,763	1,919	3,229	3,229	-	3,229	-	3,229	3,229	3,229	3,229
General Parking Expense	Other Employee Benefits	60	1,440	1,880	1,880	-	1,760	(120)	1,760	1,760	1,760	1,760
General Parking Expense	Parking in Lieu Refunds	-	80,000	-	-	-	-	-	-	-	-	-
General Parking Expense	Communications	3,122	3,834	3,708	3,708	-	3,708	-	3,708	3,708	3,708	3,708
General Parking Expense	General Supplies & Materials	-	1,279	1,061	1,750	689	1,750	-	1,750	1,750	1,750	1,750
General Parking Expense	Wayfinding	17,325	22,312	-	-	-	-	-	-	-	-	-
General Parking Expense	Business Meals	43	79	-	-	-	-	-	-	-	-	-
General Parking Expense		137,098	243,505	152,709	134,544	(18,166)	160,457	25,914	160,935	161,421	161,918	162,425
GPG Parking Expense	Rental Equipment	4,680	4,290	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
GPG Parking Expense	Maintenance - GPG	701	4,280	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
GPG Parking Expense	Striping	1,200	1,270	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
GPG Parking Expense	Credit Card Processing Fees	2,552	3,074	3,600	3,100	(500)	3,100	-	3,100	3,100	3,100	3,100
GPG Parking Expense	General Supplies & Materials (2)	5,694	1,081	5,000	15,000	10,000	15,000	-	5,000	5,000	5,000	5,000
GPG Parking Expense	Utilities - Electric	18,277	19,560	19,234	19,234	-	19,234	-	19,234	19,234	19,234	19,234
GPG Parking Expense	Utilities - Gasoline	779	683	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
GPG Parking Expense	Internet Costs	-	-	750	-	(750)	-	-	-	-	-	-
GPG Parking Expense	Elevator Maintenance Intercept	5,171	14,981	7,000	7,000	-	7,000	-	7,000	7,000	7,000	7,000
GPG Parking Expense	Asphalt Repair	-	1,540	7,500	2,500	(5,000)	2,500	-	2,500	2,500	2,500	2,500
GPG Parking Expense	Concrete Repair	-	-	7,500	2,500	(5,000)	2,500	-	2,500	2,500	2,500	2,500
GPG Parking Expense	Painting (3)	3,585	73	2,000	2,000	-	2,000	-	25,000	25,000	25,000	25,000
GPG Parking Expense	Electrical	-	4,920	-	-	-	-	-	-	-	-	-
Gondola Parking Garage Expense		42,640	55,751	70,084	68,834	(1,250)	68,834	-	81,834	81,834	81,834	81,834
Surface Lots Parking Expense	Surface Lots Maintenance	27,908	-	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Surface Lots Parking Expense	Striping	4,060	4,076	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
Surface Lots Parking Expense	Credit Card Processing Fees	1,700	1,683	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Parking Services Fund

Worksheet	Account Name	Actuals 2018	Actuals 2019	2020 Original	2020 Revised	2020	2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
						Adjustments	Adopted	Adjustments	Term	Term	Term	Term
									Projection	Projection	Projection	Projection
Surface Lots Parking Expense	Parking Meter Supplies	7,270	9,667	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Surface Lots Parking Expense	Surface Lot Leases	5,400	5,400	5,400	5,400	-	5,400	-	5,400	5,400	5,400	5,400
<b>(Village Core) Surface Lots Expense</b>		<b>46,338</b>	<b>20,826</b>	<b>28,900</b>	<b>28,900</b>	<b>-</b>	<b>28,900</b>	<b>-</b>	<b>28,900</b>	<b>28,900</b>	<b>28,900</b>	<b>28,900</b>
HPG Parking Expense	Maintenance - Heritage	6,767	4,000	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
HPG Parking Expense	Elevator Maintenance - Heritage	5,781	6,035	6,500	6,500	-	6,500	-	6,500	6,500	6,500	6,500
HPG Parking Expense	Striping	-	16	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
HPG Parking Expense	GSFE - Hotel Madeline	42,995	42,995	44,700	44,700	-	44,700	-	44,700	44,700	44,700	44,700
HPG Parking Expense	Credit Card Processing Fees	10,027	13,129	13,130	13,130	-	13,130	-	13,130	13,130	13,130	13,130
HPG Parking Expense	General Supplies & Materials	140	-	5,150	2,500	(2,650)	2,500	-	2,500	2,500	2,500	2,500
HPG Parking Expense	Internet Costs	-	-	700	-	(700)	-	-	-	-	-	-
HPG Parking Expense	Tech Support	7,159	4,155	10,000	7,500	(2,500)	7,500	-	7,500	7,500	7,500	7,500
<b>Heritage Parking Garage Expense</b>		<b>72,868</b>	<b>70,329</b>	<b>92,680</b>	<b>86,830</b>	<b>(5,850)</b>	<b>86,830</b>	<b>-</b>	<b>86,830</b>	<b>86,830</b>	<b>86,830</b>	<b>86,830</b>
Meadows Parking Expense	Maintenance	-	-	-	-	-	-	-	-	-	-	-
Meadows Parking Expense	Striping	1,000	1,016	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
<b>Meadows Parking Lot Expense</b>		<b>1,000</b>	<b>1,016</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
Capital Parking Expense	Bobcat Lease Exchange	5,615	2,920	4,800	4,800	-	4,800	-	4,800	4,800	4,800	4,800
Capital Parking Expense	Capital Costs GPG (2)	-	91,346	75,000	-	(75,000)	25,000	25,000	150,000	95,000	65,000	50,000
<b>Parking Capital Expense</b>		<b>5,615</b>	<b>94,266</b>	<b>79,800</b>	<b>4,800</b>	<b>(75,000)</b>	<b>29,800</b>	<b>25,000</b>	<b>154,800</b>	<b>99,800</b>	<b>69,800</b>	<b>54,800</b>
<b>Total Parking Expenses</b>		<b>305,559</b>	<b>485,695</b>	<b>425,173</b>	<b>324,908</b>	<b>(100,266)</b>	<b>375,821</b>	<b>50,914</b>	<b>514,299</b>	<b>459,785</b>	<b>430,282</b>	<b>415,789</b>
Other Sources/Uses	Transfer (To)/From General Fund	-	-	-	-	-	-	-	-	-	-	-
Other Sources/Uses	Transfer To GF - Overhead Allocation	(33,571)	(42,374)	(33,620)	(32,279)	1,341	(32,077)	202	(35,708)	(37,088)	(36,248)	(36,823)
<b>Other Sources/Uses</b>		<b>(33,571)</b>	<b>(42,374)</b>	<b>(33,620)</b>	<b>(32,279)</b>	<b>1,341</b>	<b>(32,077)</b>	<b>202</b>	<b>(35,708)</b>	<b>(37,088)</b>	<b>(36,248)</b>	<b>(36,823)</b>
<b>Surplus (Deficit)</b>		<b>88,412</b>	<b>36,256</b>	<b>9,325</b>	<b>55,872</b>	<b>46,547</b>	<b>102</b>	<b>(55,770)</b>	<b>(100,517)</b>	<b>(47,383)</b>	<b>(17,040)</b>	<b>(3,121)</b>
<b>Beginning Fund Balance</b>		<b>144,010</b>	<b>232,422</b>	<b>170,442</b>	<b>268,678</b>		<b>324,550</b>		<b>324,652</b>	<b>224,135</b>	<b>176,752</b>	<b>159,712</b>
<b>Ending Fund Balance</b>		<b>232,422</b>	<b>268,678</b>	<b>179,767</b>	<b>324,550</b>		<b>324,652</b>		<b>224,135</b>	<b>176,752</b>	<b>159,712</b>	<b>156,591</b>

(1) Bluegrass cancelled 2020

(2) 2020-2021 - \$10K added for production of additional signage

(3) 2022-2025 - Phased painting of structural steel throughout garage

(2) 2020 - all capital deferred; 2021 - \$25K GPG security cameras; 2022 - \$150K GPG top deck recoat; 2023 - \$75K Main ramp overlay \$20K Meadows chipseal; 2024 - \$50K Concrete sealing \$15K NVC chipseal; 2025 - \$50K Placeholder

## Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

**Tourism**[illegible]

### Historical Museum

[illegible]

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Mountain Village Housing Authority

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Affordable Housing Development Fund</u>												
AHDF Revenues	Community Garden Plot Rents	570	580	550	550	-	550	-	550	550	550	550
AHDF Revenues	Sale Proceeds	-	-	-	-	-	-	-	-	-	-	-
AHDF Revenues	Rental Proceeds	12,480	33,043	34,080	34,080	-	34,080	-	34,080	34,080	34,080	34,080
<b>Total Revenues</b>		<b>13,050</b>	<b>33,623</b>	<b>34,630</b>	<b>34,630</b>	<b>-</b>	<b>34,630</b>	<b>-</b>	<b>34,630</b>	<b>34,630</b>	<b>34,630</b>	<b>34,630</b>
Affordable Housing Development Fund	Community Garden At VCA	-	487	750	750	-	750	-	750	750	750	750
Affordable Housing Development Fund	Rental Unit Utilities	1,079	3,357	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Affordable Housing Development Fund	Rental Unit Lease Fees	-	20,729	21,600	21,600	-	21,600	-	21,600	21,600	21,600	21,600
Affordable Housing Development Fund	HOA And Parking Dues	9,023	12,458	6,304	6,304	-	6,506	202	6,506	6,506	6,506	6,506
Affordable Housing Development Fund	Rental Unit Maintenance	9,617	7,045	2,500	2,500	-	10,000	7,500	10,000	10,000	10,000	10,000
Affordable Housing Development Fund	Future Housing Projects	8,856	14,580	16,475	16,475	-	17,002	527	17,002	17,002	17,002	17,002
Affordable Housing Development Fund	Cassidy Ridge Purchase	-	-	-	-	-	-	-	-	-	-	-
Affordable Housing Development Fund	RHA Operations Funding	107,668	92,625	92,625	92,625	-	92,625	-	92,625	92,625	92,625	92,625
Affordable Housing Development Fund	Housing Authority Consultant	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>		<b>136,243</b>	<b>151,280</b>	<b>142,254</b>	<b>142,254</b>	<b>-</b>	<b>150,483</b>	<b>8,229</b>	<b>150,483</b>	<b>150,483</b>	<b>150,483</b>	<b>150,483</b>
AHDF Transfers	Transfer (To)/From General Fund	493,047	560,214	567,814	437,634	(130,180)	415,792	(21,842)	432,401	449,675	467,640	486,323
AHDF Transfers	Gain/(Loss) on Sale of Assets	(4,512)	(3,208)	-	-	-	-	-	-	-	-	-
AHDF Transfers	Transfer (To)/From GF Housing Office	(19,630)	(21,539)	(21,439)	(21,511)	(72)	(21,696)	(185)	(21,739)	(21,783)	(21,827)	(21,873)
AHDF Transfers	Transfer (To)/From VCA	-	-	(2,124,016)	-	2,124,016	(141,751)	(141,751)	(101,483)	(29,087)	-	-
AHDF Transfers	Transfer (To)/From Mortgage Assistance	(30,000)	(54,339)	(60,000)	(60,000)	-	(60,000)	-	(60,000)	(60,000)	(60,000)	(60,000)
<b>Total Other Sources/Uses</b>		<b>438,906</b>	<b>481,128</b>	<b>(1,637,641)</b>	<b>356,123</b>	<b>1,993,764</b>	<b>192,345</b>	<b>(163,778)</b>	<b>249,180</b>	<b>338,805</b>	<b>385,812</b>	<b>404,450</b>
<b>Surplus (Deficit)</b>		<b>315,713</b>	<b>363,471</b>	<b>(1,745,265)</b>	<b>248,499</b>	<b>1,993,764</b>	<b>76,492</b>	<b>(172,007)</b>	<b>133,327</b>	<b>222,952</b>	<b>269,959</b>	<b>288,597</b>
<b>Beginning Fund Balance</b>		<b>1,504,953</b>	<b>1,820,666</b>	<b>2,091,257</b>	<b>2,184,136</b>		<b>2,432,635</b>		<b>2,509,128</b>	<b>2,642,454</b>	<b>2,865,406</b>	<b>3,135,365</b>
<b>Ending Fund Balance</b>		<b>1,820,666</b>	<b>2,184,136</b>	<b>345,992</b>	<b>2,432,635</b>		<b>2,509,128</b>		<b>2,642,454</b>	<b>2,865,406</b>	<b>3,135,365</b>	<b>3,423,962</b>
<u>Mortgage Assistance Pool</u>												
Mortgage Assistance Revenues	Revenues	-	150	-	-	-	-	-	-	-	-	-
Mortgage Assistance Pool	Employee Mortgage Assistance	30,000	60,000	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
Mortgage Assistance Transfers	Transfer (To)/From AHDF	30,000	54,339	60,000	60,000	-	60,000	-	60,000	60,000	60,000	60,000
<b>Surplus (Deficit)</b>		<b>-</b>	<b>(5,511)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Beginning Fund Balance</b>		<b>5,511</b>	<b>5,511</b>	<b>-</b>	<b>-</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Ending Fund Balance</b>		<b>5,511</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Village Court Apartments

Worksheet

Summary

Revenues

Rents	2,261,422	2,290,402	2,262,740	2,070,880	(191,860)	2,262,740	191,860	2,318,214	2,375,075	2,433,358	2,493,098
Other Operating Income	124,701	113,920	93,850	189,420	95,570	91,210	(98,210)	88,210	88,210	88,210	88,210
<b>Total Revenues</b>	<b>2,386,123</b>	<b>2,404,321</b>	<b>2,356,590</b>	<b>2,260,300</b>	<b>(96,290)</b>	<b>2,353,950</b>	<b>93,650</b>	<b>2,406,424</b>	<b>2,463,285</b>	<b>2,521,568</b>	<b>2,581,308</b>

Operating Expenditures

Office Operations	188,876	201,175	222,205	197,649	(24,956)	220,524	22,875	215,594	216,175	216,768	217,373
General & Administrative	108,484	114,769	138,181	152,437	14,256	158,762	6,325	174,516	175,284	176,068	176,868
Utilities	376,517	403,479	223,229	352,400	129,171	307,071	(45,329)	248,067	250,944	253,878	256,870
Repair & Maintenance	381,500	495,507	643,043	625,266	(17,777)	687,322	62,057	688,747	690,199	691,681	693,193
Non-routine Repair & Maintenance	316,385	267,306	278,300	138,841	(139,459)	181,000	42,159	201,000	201,000	201,000	201,000
Contingency	-	-	15,050	14,500	(550)	14,500	-	14,500	14,500	14,500	14,500
<b>Total Operating Expenditures</b>	<b>1,371,761</b>	<b>1,482,235</b>	<b>1,520,007</b>	<b>1,481,093</b>	<b>(39,314)</b>	<b>1,569,180</b>	<b>88,087</b>	<b>1,542,424</b>	<b>1,548,102</b>	<b>1,553,895</b>	<b>1,559,803</b>

Capital Outlay

Capital Outlay Expense	398,386	393,920	14,684,000	68,205	(14,615,796)	-	(68,205)	27,500	-	-	-
<b>Total Capital Outlay</b>	<b>398,386</b>	<b>393,920</b>	<b>14,684,000</b>	<b>68,205</b>	<b>(14,615,796)</b>	<b>-</b>	<b>(68,205)</b>	<b>27,500</b>	<b>-</b>	<b>-</b>	<b>-</b>

Debt Service

Phase 4 Debt Service P&I	-	-	378,858	-	(378,858)	-	-	-	-	-	-
US 2014A&B Loan Fund Interest	(5,383)	(7,830)	(3,500)	(3,500)	-	(3,500)	-	(3,500)	(3,500)	(3,500)	(3,500)
Trustee Fees	1,925	1,925	-	-	-	-	-	-	-	-	-
Phase 4 Cost Of Issuance	-	-	100,000	-	(100,000)	-	-	-	-	-	-
Interest Expense-2014A	394,539	381,884	381,884	363,198	(18,686)	354,198	(9,000)	345,198	336,198	327,198	318,198
Bonds-Principal	393,738	406,393	406,393	425,079	18,686	434,079	9,000	443,079	452,079	461,079	470,079
<b>Total Debt Service</b>	<b>784,819</b>	<b>782,372</b>	<b>1,263,635</b>	<b>784,777</b>	<b>(478,858)</b>	<b>784,777</b>	<b>-</b>	<b>784,777</b>	<b>784,777</b>	<b>784,777</b>	<b>784,777</b>

Other Source/Uses

Gain/Loss On Sale Of Assets	-	-	-	-	-	-	-	-	-	-	-
Transfer To GF - Overhead Allocation	(140,169)	(156,163)	(147,964)	(149,348)	(1,384)	(145,466)	3,882	(153,206)	(159,494)	(156,249)	(159,109)
Grant Proceeds	-	-	-	175,837	175,837	-	(175,837)	-	-	-	-
Bond Proceeds	-	-	13,135,000	-	(13,135,000)	-	-	-	-	-	-
AHDF Contribution	-	-	2,124,016	-	(2,124,016)	141,751	141,751	101,483	29,087	-	-
<b>Total Other Sources/Uses</b>	<b>(140,169)</b>	<b>(156,163)</b>	<b>15,111,052</b>	<b>26,489</b>	<b>(15,084,563)</b>	<b>(3,715)</b>	<b>(30,204)</b>	<b>(51,724)</b>	<b>(130,406)</b>	<b>(156,249)</b>	<b>(159,109)</b>

<b>Surplus (Deficit)</b>	<b>(309,013)</b>	<b>(410,369)</b>	<b>-</b>	<b>(47,286)</b>	<b>(46,886)</b>	<b>(3,722)</b>	<b>43,564</b>	<b>-</b>	<b>-</b>	<b>26,648</b>	<b>77,619</b>
<b>Beginning Available Fund Balance</b>	<b>770,390</b>	<b>461,377</b>	<b>-</b>	<b>51,008</b>		<b>3,722</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>26,648</b>
<b>Ending Available Fund Balance</b>	<b>461,377</b>	<b>51,008</b>	<b>-</b>	<b>3,722</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>26,648</b>	<b>104,267</b>

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Village Court Apartments

Worksheet		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	2020 Adjustments	2021 Adopted	2021 Adjustments	2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
<u>Revenues</u>												
VCA Revenues	Phase 4 Potential Rents	-	-	-	-	-	-	-	-	-	-	-
VCA Revenues	Apartment Rents (1)	2,218,060	2,246,678	2,218,972	2,027,112	(191,860)	2,218,972	191,860	2,274,446	2,331,307	2,389,590	2,449,330
VCA Revenues	Commercial Space Rent	28,488	28,488	28,488	28,488	-	28,488	-	28,488	28,488	28,488	28,488
VCA Revenues	Storage Rents	14,874	15,235	15,280	15,280	-	15,280	-	15,280	15,280	15,280	15,280
VCA Revenues	Allowance For Bad Debt	-	-	-	-	-	-	-	-	-	-	-
<b>Total Rent Revenues</b>		<b>2,261,422</b>	<b>2,290,402</b>	<b>2,262,740</b>	<b>2,070,880</b>	<b>(191,860)</b>	<b>2,262,740</b>	<b>191,860</b>	<b>2,318,214</b>	<b>2,375,075</b>	<b>2,433,358</b>	<b>2,493,098</b>
VCA Revenues	Late Fees (2)	8,488	7,550	6,500	1,760	(4,740)	1,760	-	6,760	6,760	6,760	6,760
VCA Revenues	NSF Fee	245	280	200	200	-	200	-	200	200	200	200
VCA Revenues	Lease Break Fee	13,455	7,949	7,500	15,500	8,000	8,000	(7,500)	8,000	8,000	8,000	8,000
VCA Revenues	Unit Transfer Fees	3,600	1,750	1,400	5,400	4,000	9,400	4,000	1,400	1,400	1,400	1,400
VCA Revenues	Laundry Revenue (3)	50,486	38,433	45,000	60,000	15,000	45,000	(15,000)	45,000	45,000	45,000	45,000
VCA Revenues	Laundry Vending	317	340	350	350	-	350	-	350	350	350	350
VCA Revenues	Carpet Cleaning Revenue	2,920	4,350	-	4,000	4,000	4,000	-	4,000	4,000	4,000	4,000
VCA Revenues	Cleaning Charges Revenue	3,051	2,649	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
VCA Revenues	Repair Charge Revenue	8,961	5,934	4,100	4,100	-	4,100	-	4,100	4,100	4,100	4,100
VCA Revenues	Credit Card Fees (4)	3,480	3,878	4,000	4,000	-	-	(4,000)	-	-	-	-
VCA Revenues	WF Investment Income	8,544	15,926	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
VCA Revenues	Credit Check Revenue	4,300	3,400	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
VCA Revenues	Pet Fees (5)	14,837	11,787	11,000	7,400	(3,600)	7,400	-	7,400	7,400	7,400	7,400
VCA Revenues	Parking Enforcement (6)	1,680	4,900	4,800	2,000	(2,800)	2,000	-	2,000	2,000	2,000	2,000
VCA Revenues	Other Misc Revenue (7)	337	4,793	-	75,710	75,710	-	(75,710)	-	-	-	-
<b>Total Other Revenues</b>		<b>124,701</b>	<b>113,920</b>	<b>93,850</b>	<b>189,420</b>	<b>95,570</b>	<b>91,210</b>	<b>(98,210)</b>	<b>88,210</b>	<b>88,210</b>	<b>88,210</b>	<b>88,210</b>
<b>Total Revenues</b>		<b>2,386,123</b>	<b>2,404,321</b>	<b>2,356,590</b>	<b>2,260,300</b>	<b>(96,290)</b>	<b>2,353,950</b>	<b>93,650</b>	<b>2,406,424</b>	<b>2,463,285</b>	<b>2,521,568</b>	<b>2,581,308</b>

(1) Rents remain stable until determined by council.

(2) Suspended late fees due to Covid-19

(3) Laundry revenues are periodically increased using reserves from prior periods to purchase or upgrade new equipment.

(7) 2020: Energy mitigation funds programmable thermostat reimbursements, utilities dividends

(4) 2021-2025: Offer on-line payment without fees.

(5) Pet fees are being reduced because we will no longer be charging for felines.

(6) 2020: Other parking enforcement implementation

Office Operations

VCA	Salaries & Wages - Management	108,950	112,550	114,956	100,000	(14,956)	110,178	10,178	110,178	110,178	110,178	110,178
VCA	PERA & Payroll Taxes	16,682	17,363	17,968	15,880	(2,088)	17,496	1,616	17,496	17,496	17,496	17,496
VCA	Workers' Compensation	379	800	4,228	4,228	-	4,228	-	4,228	4,228	4,228	4,228
VCA	Group Insurance	25,323	25,676	27,000	23,625	(3,375)	28,485	4,860	29,055	29,636	30,229	30,833
VCA	Dependent Health Reimbursement	(315)	(1,444)	-	-	-	-	-	-	-	-	-
VCA	PERA 401K	987	2,183	3,449	3,449	-	3,449	-	3,449	3,449	3,449	3,449
VCA	Other Employee Benefits	60	2,245	1,800	1,800	-	2,200	400	2,200	2,200	2,200	2,200
VCA	Housing Allowance	16,900	20,416	20,888	15,766	(5,122)	20,888	5,122	20,888	20,888	20,888	20,888

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Village Court Apartments

Worksheet		Actuals 2018	Actuals 2019	2020			2021		2022 Long Term Projection	2023 Long Term Projection	2024 Long Term Projection	2025 Long Term Projection
				2020 Original	2020 Revised	Adjustments	Adopted	Adjustments				
VCA	Computer & Software Support (7)	6,750	8,033	9,566	17,401	7,835	15,500	(1,901)	10,000	10,000	10,000	10,000
VCA	Postage/Freight	-	55	150	150	-	150	-	150	150	150	150
VCA	Dues, Licenses & Fees (8)	3,063	1,479	4,000	3,000	(1,000)	3,000	-	4,000	4,000	4,000	4,000
VCA	Travel & Training	1,579	5,079	3,500	-	(3,500)	2,000	2,000	1,000	1,000	1,000	1,000
VCA	Telephone	3,191	2,600	6,000	3,000	(3,000)	3,000	-	3,000	3,000	3,000	3,000
VCA	Credit / Collections Costs & Fees	3,604	3,512	3,500	3,500	-	3,500	-	3,500	3,500	3,500	3,500
VCA	Parking Permits	490	277	-	-	-	-	-	-	-	-	-
VCA	Outside Consulting	435	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
VCA	Employee Appreciation (9)	200	-	200	600	-	700	100	700	700	700	700
VCA	Business Meals	599	350	-	250	250	750	500	750	750	750	750
Total Office Operations		188,876	201,175	222,205	197,649	(24,956)	220,524	22,875	215,594	216,175	216,768	217,373

(7) Yardi software support/licenses, keytrack 2020 setup (\$4207), add Yardi license 2020 onward (\$1288)

(8) Onsite monthly dues (\$99) also print fees per lease \$3 a lease 220 + 49

(9) \$200 staff \$500 VCA Resident Committee

General & Administrative

VCA	Legal Fees (10)	9,061	12,880	15,000	25,000	10,000	25,000	-	40,000	40,000	40,000	40,000
VCA	Communications	189	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
VCA	Events/Promotions	1,062	2,045	2,000	3,000	1,000	5,000	2,000	5,000	5,000	5,000	5,000
VCA	Association Dues	24,192	30,240	34,171	34,171	-	37,671	3,500	38,425	39,193	39,977	40,777
VCA	Credit Card Charge	5,659	5,649	11,422	5,649	(5,773)	5,649	-	5,649	5,649	5,649	5,649
VCA	Repairs & Maintenance-Equipment (11)	1,920	349	1,825	1,000	(825)	1,825	825	1,825	1,825	1,825	1,825
VCA	Insurance	56,045	54,344	56,000	68,604	12,604	68,604	-	68,604	68,604	68,604	68,604
VCA	Operating Lease - Copier	1,386	1,581	2,463	2,463	-	2,463	-	2,463	2,463	2,463	2,463
VCA	General Supplies	2,238	4,279	2,300	2,300	-	2,300	-	2,300	2,300	2,300	2,300
VCA	Janitorial (12)	2,858	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000
VCA	VCA Damages To Tenant	954	744	1,500	3,500	2,000	3,500	-	3,500	3,500	3,500	3,500
VCA	Bad Debt Expense	2,920	2,658	7,500	2,750	(4,750)	2,750	-	2,750	2,750	2,750	2,750
Total General & Administrative		108,484	114,769	138,181	152,437	14,256	158,762	6,325	174,516	175,284	176,068	176,868

(10) Increased due to VCA RFP legal fees

(11) Repair or replace keytrack system and software

(12) Back up outsource cleaning contract (if needed)

Utilities

VCA	Water/Sewer(13)	117,040	123,499	128,182	128,182	-	141,000	12,818	143,820	146,697	149,631	152,623
VCA	Waste Disposal	45,998	45,419	40,800	50,000	9,200	50,000	-	50,000	50,000	50,000	50,000
VCA	Cable (14)	51,370	62,743	-	34,935	34,935	61,824	26,889	-	-	-	-
VCA	Electricity (15)	161,315	166,954	49,000	134,036	85,036	49,000	(85,036)	49,000	49,000	49,000	49,000
VCA	Electricity- Maintenance Bldg	794	2,934	3,247	3,247	-	3,247	-	3,247	3,247	3,247	3,247
VCA	Propane- Maintenance Facility	-	1,931	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Total Utilities		376,517	403,479	223,229	352,400	129,171	307,071	(45,329)	248,067	250,944	253,878	256,870



Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Village Court Apartments

Worksheet								2022 Long	2023 Long	2024 Long	2025 Long
Actuals 2018	Actuals 2019	2020 Original	2020 Revised	2020 Adjustments	2021 Adopted	2021 Adjustments		Term Projection	Term Projection	Term Projection	Term Projection

(13) Rate increase 10% for water/sewer in 2021.

(14) Basic Cable no longer provided beginning in 2020 as leases end for any unit at VCA

(15) Reduced common/unit electricity bill by yearly average due to submetering beginning in 2020 (\$150,000)

Repair & Maintenance

VCA	Salaries & Wages - Maintenance	164,985	148,512	221,627	175,000	(46,627)	222,276	47,276	222,276	222,276	222,276	222,276
VCA	PERA & Payroll Taxes	24,259	22,707	34,640	27,790	(6,850)	35,298	7,508	35,298	35,298	35,298	35,298
VCA	Workers' Compensation	2,470	6,266	9,188	9,188	-	9,188	-	9,188	9,188	9,188	9,188
VCA	Group Insurance	42,662	46,640	67,500	61,500	(6,000)	71,213	9,713	72,637	74,089	75,571	77,083
VCA	Dependent Health Reimbursement	(1,553)	(932)	-	-	-	-	-	-	-	-	-
VCA	PERA 401K	6,701	1,496	11,081	11,081	-	11,081	-	11,081	11,081	11,081	11,081
VCA	Employee Appreciation	400	-	500	500	-	600	100	600	600	600	600
VCA	Other Benefits	141	6,061	4,500	4,500	-	5,500	1,000	5,500	5,500	5,500	5,500
VCA	Housing Allowance	21,787	30,607	41,376	36,376	(5,000)	41,376	5,000	41,376	41,376	41,376	41,376
VCA	Travel, Education & Meals (16)	4,128	2,051	3,000	1,500	(1,500)	3,000	1,500	3,000	3,000	3,000	3,000
VCA	Vehicle Fuel	3,575	3,671	3,647	3,647	-	3,647	-	3,647	3,647	3,647	3,647
VCA	Maintenance - Supplies (17)	51,267	70,449	63,000	63,000	-	75,000	12,000	75,000	75,000	75,000	75,000
VCA	Uniforms	989	962	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
VCA	Parking Supplies (18)	-	-	5,000	500	(4,500)	1,000	500	1,000	1,000	1,000	1,000
VCA	Maintenance -Subcontract (19)	11,889	92,230	85,000	125,000	40,000	85,000	(40,000)	85,000	85,000	85,000	85,000
VCA	Apartment Turnover (20)	-	-	1,500	1,500	-	2,500	1,000	2,500	2,500	2,500	2,500
VCA	Carpet Cleaning (21)	4,555	4,530	2,300	6,000	3,700	6,000	-	6,000	6,000	6,000	6,000
VCA	Snow Removal (22)	-	14,233	15,000	15,000	-	30,000	15,000	30,000	30,000	30,000	30,000
VCA	Fire Alarm Monitoring System	5,040	5,040	5,040	5,040	-	6,000	960	6,000	6,000	6,000	6,000
VCA	Fire System Repair/Inspections (23)	17,065	10,259	12,000	23,000	11,000	25,000	2,000	25,000	25,000	25,000	25,000
VCA	Equipment & Tools	3,918	4,312	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
VCA	Telephone	6,000	7,039	5,062	5,062	-	5,062	-	5,062	5,062	5,062	5,062
VCA	Commercial Rental Space	-	8,058	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
VCA	Vehicle Repair & Maintenance	325	2,566	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
VCA	Landscaping (24)	3,673	5,128	30,000	13,000	(17,000)	30,000	17,000	30,000	30,000	30,000	30,000
VCA	Laundry Equip And Repair & Maint (25)	7,223	3,624	6,000	21,000	15,000	2,500	(18,500)	2,500	2,500	2,500	2,500
Total Repair & Maintenance		381,500	495,507	643,043	625,266	(17,777)	687,322	62,057	688,747	690,199	691,681	693,193

(16) Fair Housing Training for VCA Maintenance Manager

(17) Weatherstripping for 347 windows, cubby doors, power washer in 2021, material increases for certain products, COVID-19 supply issues

(18) Reprinting parking passes or changing them as needed

(19) Window cleaning (\$6,500), weatherstripping (\$50,000), deck boards phased (\$25,000) Misc electric per reserve study (\$15,000), rest of the programmable thermostat electrical work (\$20,000)

(20) Apartment cleaning when property attendant is using PTO

(21) Units and common areas

(22) Building Roofs snow removal sub-contracted

(23) Add glycol, major fix and repair due to fire alarm management

(24) Flower baskets, includes six grills, landscape material and grill pads

(25) Offset by laundry revenue reserves (tokens, new machines, repairs and new token machine)

Major Repair & Replacement

VCA	Roof Repairs	12,188	9,316	5,000	5,000	-	12,000	7,000	12,000	12,000	12,000	12,000
VCA	Painting/Staining (22)	382	-	2,000	2,000	-	7,500	5,500	7,500	7,500	7,500	7,500
VCA	Carpet Replacement (23)	59,915	128,013	100,000	30,000	(70,000)	45,000	15,000	45,000	45,000	45,000	45,000
VCA	Cabinet Refacing/Replacement	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Village Court Apartments

Worksheet					2020			2021	2021	2022 Long	2023 Long	2024 Long	2025 Long
			Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
VCA	Window Repair (24)	2,850	-	6,000	6,000	-	12,000	6,000	12,000	12,000	12,000	12,000	
VCA	Vinyl Replacement - Floor Repair (25)	52,703	105,319	100,000	15,000	(85,000)	14,000	(1,000)	14,000	14,000	14,000	14,000	
VCA	Appliances	156,527	8,314	20,000	20,000	-	20,000	-	40,000	40,000	40,000	40,000	
VCA	Hot Water Heaters (26)	4,994	2,402	2,300	5,500	3,200	10,500	5,000	10,500	10,500	10,500	10,500	
VCA	Common Area Improvements	23,348	-	-	-	-	-	-	-	-	-	-	
VCA	Signage	-	8,463	-	12,341	12,341	4,000	(8,341)	4,000	4,000	4,000	4,000	
VCA	Paving Repairs (27)	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000	
VCA	Concrete Repairs (28)	-	3,500	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000	
VCA	Bobcat	864	1,600	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000	
VCA	Cabinet Replacement	2,072	379	-	-	-	-	-	-	-	-	-	
VCA	Special Projects (29)	543	-	-	-	-	13,000	13,000	13,000	13,000	13,000	13,000	
VCA	Water Damage	-	-	-	-	-	-	-	-	-	-	-	
Total Major Repairs & Replacements			316,385	267,306	278,300	138,841	(139,459)	181,000	42,159	201,000	201,000	201,000	201,000

- (22) Staining outside entrances
- (23) Finish replacing old flooring
- (24) Weatherization and repairs also missing screens
- (25) Finish replacing old flooring
- (26) Replace 85 water heaters in 2023 (1 and 3 bedroom units)
- (27) Restriping Costs
- (28) 2020 Start repairing sidewalks
- (29) 2021 Security cameras and emergency lighting, possible emergency phone

Capital

VCA	VCA Expansion Costs (29)	255	393,931	14,635,000	9,723	(14,625,278)	-	(9,723)	-	-	-	-
VCA	Capital Equipment	-	-	-	-	-	-	-	-	-	-	-
VCA	Vehicles (30)	46,438	-	-	-	-	-	-	27,500	-	-	-
VCA	Building 8 Laundry Facility	99,544	(11)	-	-	-	-	-	-	-	-	-
VCA	Parking Improvements (31)	252,150	-	49,000	58,482	9,482	-	(58,482)	-	-	-	-
Total Capital		398,386	393,920	14,684,000	68,205	(14,615,796)	-	(68,205)	27,500	-	-	-

- (29) Leaving funds in for the capital reserve study only.
- (30) Replacing 2006 F-150 Pick up
- (31) 2020 Chip seal and stripe higher due to area needing chip seal was previously not included in the bid due to phase IV

**Child Development Fund**

<b>Surplus (Deficit)</b>	<b>(264)</b>	<b>264</b>	-	-	-	-	-	-	-	-
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Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Child Development Fund

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Infant Care Expense</u>												
Infant Care Expense	Salaries & Wages (4)	-	-	94,352	68,534	(25,818)	94,352	25,818	94,352	94,352	94,352	94,352
Infant Care Expense	Group Insurance	-	-	24,050	25,475	1,425	26,876	1,401	27,414	27,962	28,521	29,092
Infant Care Expense	Dependent Health Reimbursement	-	-	-	-	-	-	-	-	-	-	-
Infant Care Expense	PERA & Payroll Taxes (4)	-	-	14,747	10,883	(3,864)	14,983	4,100	14,983	14,983	14,983	14,983
Infant Care Expense	PERA 401K	-	-	1,878	1,878	-	1,878	-	1,878	1,878	1,878	1,878
Infant Care Expense	Workers Compensation	-	-	1,265	1,265	-	1,265	-	1,265	1,265	1,265	1,265
Infant Care Expense	Other Employee Benefits	-	-	1,665	1,665	-	2,035	370	2,035	2,035	2,035	2,035
Infant Care Expense	Employee Appreciation	-	-	185	150	(35)	200	50	200	200	200	200
Infant Care Expense	EE Screening	-	-	50	50	-	50	-	50	50	50	50
Infant Care Expense	Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-
Infant Care Expense	Janitorial/Trash Removal	-	-	2,600	2,600	-	2,652	52	2,652	2,652	2,652	2,652
Infant Care Expense	Rental-Facility	-	-	6,328	6,328	-	6,328	-	6,328	6,328	6,328	6,328
Infant Care Expense	Facility Expense	-	-	300	300	-	300	-	300	300	300	300
Infant Care Expense	Communications	-	-	235	235	-	235	-	235	235	235	235
Infant Care Expense	Internet Services	-	-	485	485	-	485	-	485	485	485	485
Infant Care Expense	Dues, Fees & Licenses	-	-	200	200	-	100	(100)	100	100	100	100
Infant Care Expense	Travel & Education (3)	-	-	500	-	(500)	500	500	500	500	500	500
Infant Care Expense	Nurse Consultant	-	-	150	150	-	150	-	150	150	150	150
Infant Care Expense	General Supplies & Materials (4)	-	-	1,100	700	(400)	1,100	400	1,100	1,100	1,100	1,100
Infant Care Expense	Office Supplies (4)	-	-	350	250	(100)	200	(50)	200	200	200	200
Infant Care Expense	Fundraising Expenses (5)	-	-	500	-	(500)	500	500	500	500	500	500
Infant Care Expense	Business Meals (6)	-	-	50	-	(50)	-	-	-	-	-	-
Infant Care Expense	Food/Snacks (7)	-	-	-	400	400	400	-	400	400	400	400
Infant Care Expense	COVID-19 RELATED EXPENSES	-	-	-	500	500	-	(500)	-	-	-	-
Infant Care Expense	Utilities- Electricity	-	-	1,456	1,456	-	1,456	-	1,456	1,456	1,456	1,456
Infant Care Expense	Scholarship Program	-	-	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
Infant Care Expense	Toys / Learning Tools	-	-	250	250	-	250	-	250	250	250	250
Infant Care Expense	Playground And Landscaping (8)	-	-	3,335	3,335	-	500	(2,835)	500	500	500	500
Total Infant Expense		-	-	166,031	137,089	(28,942)	166,795	29,706	167,332	167,881	168,440	169,010

(3) Strong start provides support for CE for now

(4) 2020 Reductions due to Covid-19 closure

(5) No fundraiser in 2020

(6) Staff nightly trainings are more frequent - meals provided

(7) MM raised enrollment fee to help with cost of snacks

(8) Received grant funding for playground improvements. Will take two years.

Toddler Care Expense

Toddler Care Expense	Salaries & Wages (4)	281,090	268,587	187,646	139,000	(48,646)	187,646	48,646	187,646	187,646	187,646	187,646
Toddler Care Expense	Group Insurance	53,232	48,600	39,400	24,537	(14,863)	25,887	1,350	26,404	26,932	27,471	28,020
Toddler Care Expense	Dependent Health Reimbursement	(3,907)	(3,372)	(6,567)	(6,567)	-	(6,567)	-	(6,567)	(6,567)	(6,567)	(6,567)
Toddler Care Expense	PERA & Payroll Taxes (4)	43,159	41,082	29,329	22,073	(7,256)	29,798	7,725	29,798	29,798	29,798	29,798

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Child Development Fund

Worksheet	Account Name					2020		2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
Toddler Care Expense	PERA 401K	3,726	2,976	3,762	3,762	-	3,762	-	3,762	3,762	3,762	3,762	
Toddler Care Expense	Workers Compensation	2,755	2,750	2,349	2,349	-	2,349	-	2,349	2,349	2,349	2,349	
Toddler Care Expense	Other Employee Benefits	2,840	4,320	3,925	3,925	-	4,785	860	4,785	4,785	4,785	4,785	
Toddler Care Expense	Employee Appreciation	874	656	615	400	(215)	400	-	400	400	400	400	
Toddler Care Expense	EE Screening	84	622	100	100	-	100	-	100	100	100	100	
Toddler Care Expense	Bad Debt Expense	-	2,535	250	250	-	250	-	250	250	250	250	
Toddler Care Expense	Janitorial/Trash Removal	7,150	8,817	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200	
Toddler Care Expense	Rental-Facility	18,768	18,768	12,656	12,656	-	12,656	-	12,656	12,656	12,656	12,656	
Toddler Care Expense	Facility Expense	2,370	135	700	700	-	700	-	700	700	700	700	
Toddler Care Expense	Communications	683	849	465	465	-	465	-	465	465	465	465	
Toddler Care Expense	Internet Services	1,383	1,383	973	973	-	973	-	973	973	973	973	
Toddler Care Expense	Marketing Expense	-	-	-	-	-	-	-	-	-	-	-	
Toddler Care Expense	Dues, Fees & Licenses	604	369	450	450	-	450	-	450	450	450	450	
Toddler Care Expense	Travel & Education	2,081	3,039	1,500	-	(1,500)	500	500	500	500	500	500	
Toddler Care Expense	Contract Labor	-	-	-	-	-	-	-	-	-	-	-	
Toddler Care Expense	Nurse Consultant	560	380	300	300	-	300	-	300	300	300	300	
Toddler Care Expense	Postage & Freight	20	-	50	50	-	50	-	50	50	50	50	
Toddler Care Expense	General Supplies & Materials	3,306	2,373	2,100	1,500	(600)	1,500	-	1,500	1,500	1,500	1,500	
Toddler Care Expense	Office Supplies	932	1,323	650	400	(250)	400	-	400	400	400	400	
Toddler Care Expense	Fundraising Expenses (5)	1,407	3,721	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500	
Toddler Care Expense	Business Meals	315	177	100	100	-	100	-	100	100	100	100	
Toddler Care Expense	COVID-19 RELATED EXPENSES	-	-	-	1,000	1,000	-	(1,000)	-	-	-	-	
Toddler Care Expense	Food/Snacks (6)	391	365	300	300	-	500	200	500	500	500	500	
Toddler Care Expense	Utilities- Electricity	4,368	4,368	2,912	2,912	-	2,912	-	2,912	2,912	2,912	2,912	
Toddler Care Expense	Scholarship Program	20,390	32,394	24,000	22,000	(2,000)	25,000	3,000	25,000	25,000	25,000	25,000	
Toddler Care Expense	Toys / Learning Tools	734	1,291	250	250	-	250	-	250	250	250	250	
Toddler Care Expense	Playground And Landscaping (7)	-	7,116	6,665	6,665	-	500	(6,165)	500	500	500	500	
Total Toddler Care Expense		449,316	455,622	321,580	247,250	(74,330)	302,366	55,116	302,884	303,412	303,951	304,500	

(4) 2020 Reductions due to Covid-19 closure

(6) MM raised enrollment fee to help with cost of snacks

(5) No fundraiser in 2020

(7) Received grant funding for playground improvements. Will take two years.

Preschool Expense

Preschool Expense	Salaries & Wages (4)	123,001	125,998	127,498	106,242	(21,256)	127,498	21,256	127,498	127,498	127,498	127,498
Preschool Expense	Group Insurance	17,191	23,725	31,400	22,000	(9,400)	33,127	11,127	33,790	34,465	35,155	35,858
Preschool Expense	Dependent Health Reimbursement	(2,822)	(2,816)	(2,733)	(2,733)	-	(2,733)	-	(2,733)	(2,733)	(2,733)	(2,733)
Preschool Expense	PERA & Payroll Taxes (4)	18,544	18,635	19,928	16,871	(3,057)	20,247	3,376	20,247	20,247	20,247	20,247
Preschool Expense	PERA 401K	5,371	5,417	6,375	6,375	-	6,375	0	6,375	6,375	6,375	6,375
Preschool Expense	Workers Compensation	1,198	968	1,389	1,389	-	1,389	-	1,389	1,389	1,389	1,389
Preschool Expense	Other Employee Benefits	460	770	1,000	1,000	-	1,430	430	1,430	1,430	1,430	1,430
Preschool Expense	Employee Appreciation	532	311	300	200	(100)	200	-	200	200	200	200

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Child Development Fund

Worksheet	Account Name					2020		2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
Preschool Expense	EE Screening	-	-	150	150	-	150	-	150	150	150	150	
Preschool Expense	Bad Debt Expense	-	-	300	300	-	300	-	300	300	300	300	
Preschool Expense	Janitorial/Trash Removal	5,720	7,053	6,240	6,240	-	6,364	124	6,364	6,364	6,364	6,364	
Preschool Expense	Vehicle Repair & Maintenance	-	-	750	750	-	750	-	750	750	750	750	
Preschool Expense	Rental-Facility	9,720	9,720	9,920	9,920	-	9,920	-	9,920	9,920	9,920	9,920	
Preschool Expense	Facility Expense	15	339	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000	
Preschool Expense	Communications	1,258	1,258	1,078	1,078	-	1,078	-	1,078	1,078	1,078	1,078	
Preschool Expense	Internet Services	1,383	1,383	1,458	1,458	-	1,458	-	1,458	1,458	1,458	1,458	
Preschool Expense	Utilities-Gasoline	145	48	200	200	-	200	-	200	200	200	200	
Preschool Expense	Dues, Fees & Licenses	-	-	200	200	-	200	-	200	200	200	200	
Preschool Expense	Travel & Education	908	-	500	-	(500)	200	200	200	200	200	200	
Preschool Expense	Contract Labor	-	-	100	100	-	100	-	100	100	100	100	
Preschool Expense	Nurse Consultant	487	480	480	480	-	480	-	480	480	480	480	
Preschool Expense	Enrichment Activities	4,284	1,917	3,000	-	(3,000)	2,000	2,000	2,000	2,000	2,000	2,000	
Preschool Expense	General Supplies & Materials	2,332	1,367	2,000	1,500	(500)	2,000	500	2,000	2,000	2,000	2,000	
Preschool Expense	Office Supplies	319	42	250	150	(100)	150	-	150	150	150	150	
Preschool Expense	Fundraising Expenses (5)	1,453	899	1,000	-	(1,000)	1,000	1,000	1,000	1,000	1,000	1,000	
Preschool Expense	Business Meals	-	-	100	100	-	100	-	100	100	100	100	
Preschool Expense	Food/Snacks (7)	374	368	350	300	(50)	300	-	300	300	300	300	
Preschool Expense	Covid-19 Related Expense	-	-	-	2,000	2,000	-	(2,000)	-	-	-	-	
Preschool Expense	Utilities- Electricity	1,788	1,788	1,788	1,788	-	1,788	-	1,788	1,788	1,788	1,788	
Preschool Expense	Scholarship Program	25,013	20,640	19,000	10,000	(9,000)	10,000	-	10,000	10,000	10,000	10,000	
Preschool Expense	Toys / Learning Tools	398	410	400	300	(100)	300	-	300	300	300	300	
Preschool Expense	Playground Equip/Improvements (8)	-	6,059	10,000	10,000	-	-	(10,000)	-	-	-	-	
Preschool Expense	Security	-	29	-	-	-	-	-	-	-	-	-	
Total Preschool Expense		219,073	226,808	245,421	199,358	(46,063)	227,371	28,013	228,034	228,709	229,399	230,102	

(4) 2020 Reductions due to Covid-19 closure

(5) No fundraiser in 2020

(7) MM raised enrollment fee to help with cost of snacks

(8) Received grant funding for playground improvements. Will take two years.

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Water/Sewer Fund

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Summary</u>												
Revenues												
Water & Sewer Service Fees		3,010,974	3,137,524	3,175,212	3,232,731	57,519	3,507,914	275,183	3,564,002	3,621,214	3,679,569	3,739,091
Other Revenues		8,693	10,294	13,450	8,650	(4,800)	8,650	-	8,650	8,650	8,650	8,650
Total Revenues		3,019,667	3,147,818	3,188,662	3,241,381	52,719	3,516,564	275,183	3,572,652	3,629,864	3,688,219	3,747,741
Operating Expenses												
Water Operating Costs		1,059,411	988,626	1,196,792	1,097,222	(99,570)	1,421,410	324,189	1,122,286	1,123,690	1,125,121	1,126,581
Sewer Operating Costs		537,909	500,570	570,784	562,367	(8,417)	564,101	1,734	563,886	564,177	564,474	564,776
Water/Sewer Contingency		-	-	35,352	35,000	(352)	35,000	-	35,000	35,000	35,000	35,000
Total Operating Costs		1,597,320	1,489,196	1,802,927	1,694,588	(108,339)	2,020,511	325,923	1,721,172	1,722,867	1,724,595	1,726,357
									1,697,324	1,702,905	1,705,194	1,710,633
Capital												
Capital Costs		607,301	801,557	1,101,751	875,937	(225,814)	2,080,500	1,204,563	2,659,750	2,906,500	1,856,500	1,640,000
Total Capital		607,301	801,557	1,101,751	875,937	(225,814)	2,080,500	1,204,563	2,659,750	2,906,500	1,856,500	1,640,000
Other Source/Uses												
Tap Fees	MV Tap Fees	113,108	112,829	100,000	100,000	-	100,000	-	100,000	100,000	100,000	100,000
Tap Fees	SR - Tap Fees	-	6,000	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Tap Fees	SKY - Tap Fees	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Water/Sewer Other Sources/Uses	Sale of Assets	-	-	-	-	-	-	-	-	-	-	-
Water/Sewer Other Sources/Uses	Transfer To GF - Overhead Allocation	(149,630)	(159,945)	(174,511)	(170,876)	3,635	(187,305)	(16,429)	(170,961)	(177,499)	(173,413)	(176,098)
Total Other Sources/Uses		(36,522)	(41,116)	(67,511)	(63,876)	3,635	(80,305)	(16,429)	(63,961)	(70,499)	(66,413)	(69,098)
Surplus (Deficit)		778,523	815,948	216,473	606,979	390,506	(664,753)	(1,271,731)	(872,231)	(1,070,002)	40,711	312,285
Beginning Available Fund Balance		3,068,599	3,847,122	4,242,091	4,663,070		5,270,049		4,605,296	3,733,065	2,663,063	2,703,775
Ending Available Fund Balance		3,847,122	4,663,070	4,458,564	5,270,049		4,605,296		3,733,065	2,663,063	2,703,775	3,016,059

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Water/Sewer Fund

Worksheet	Account Name			2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Revenues</u>												
MV Water	MV-Water Base Fees	935,102	1,042,419	1,125,754	1,153,324	27,570	1,268,657	115,332	1,294,030	1,319,910	1,346,309	1,373,235
MV Water	MV-Sewer Base Fees	935,102	1,042,419	1,125,754	1,153,324	27,570	1,268,657	115,332	1,294,030	1,319,910	1,346,309	1,373,235
MV Water	MV-Water Excess Fees	360,951	410,288	350,000	350,000	-	350,000	-	350,000	350,000	350,000	350,000
MV Water	MV-Water Irrigation Fees	61,683	84,974	66,524	66,524	-	66,524	-	66,524	66,525	66,526	66,526
MV Water	MV-Water Construction	6,219	2,508	1,577	1,577	-	1,577	-	1,577	1,577	1,577	1,577
MV Water	MV-Snowmaking Fees	526,709	327,165	250,000	250,000	-	250,000	-	250,000	250,000	250,000	250,000
Total Mountain Village Revenues		2,825,765	2,909,773	2,919,610	2,974,750	55,140	3,205,414	230,665	3,256,161	3,307,923	3,360,720	3,414,573
Ski Ranches Water	SR-Water Base Fees	145,278	174,776	208,871	209,836	965	251,803	41,967	256,839	261,976	267,216	272,560
Ski Ranches Water	SR-Water Excess Fees	11,739	17,325	15,697	15,697	-	15,697	-	15,697	15,697	15,697	15,697
Ski Ranches Water	SR-Irrigation Fees	443	1,026	175	175	-	175	-	175	175	175	175
Ski Ranches Water	SR-Water Construction	-	5	342	342	-	342	-	342	342	342	342
Total Ski Ranches Revenues		157,460	193,132	225,085	226,050	965	268,017	41,967	273,053	278,190	283,430	288,774
Skyfield Water	SKY-Water Base Fees	8,858	10,630	10,811	12,756	1,945	15,307	2,551	15,613	15,926	16,244	16,569
Skyfield Water	SKY-Water/Standby Fees	8,190	8,190	8,721	8,190	(531)	8,190	-	8,190	8,190	8,190	8,190
Skyfield Water	SKY-Water Excess Fees	10,701	15,800	10,200	10,200	-	10,200	-	10,200	10,200	10,200	10,200
Skyfield Water	SKY-Water Irrigation Fees	-	-	785	785	-	785	-	785	785	785	785
Total Skyfield Revenues		27,749	34,619	30,517	31,931	1,414	34,482	2,551	34,788	35,101	35,419	35,744
Other Revenues - Water/Sewer	MV-Water/Sewer Inspection Fees	2,400	2,400	4,500	2,500	(2,000)	2,500	-	2,500	2,500	2,500	2,500
Other Revenues - Water/Sewer	SR/SF Water Inspection Fees	-	150	-	-	-	-	-	-	-	-	-
Other Revenues - Water/Sewer	Elk Run Maintenance Fees	1,013	944	3,800	1,000	(2,800)	1,000	-	1,000	1,000	1,000	1,000
Other Revenues - Water/Sewer	Late Fees	4,980	5,600	4,700	4,700	-	4,700	-	4,700	4,700	4,700	4,700
Other Revenues - Water/Sewer	Water Fines	300	1,200	450	450	-	450	-	450	450	450	450
Total Other Revenues		8,693	10,294	13,450	8,650	(4,800)	8,650	-	8,650	8,650	8,650	8,650
Sewer Expense	Salaries & Wages	63,616	74,125	74,280	74,280	-	74,280	-	74,280	74,280	74,280	74,280
Sewer Expense	Group Insurance	12,437	12,577	13,514	13,514	-	14,257	743	14,542	14,833	15,130	15,433
Sewer Expense	Dependent Health Reimbursement	(723)	(1,485)	(725)	(725)	-	(725)	-	(725)	(725)	(725)	(725)
Sewer Expense	PERA & Payroll Taxes	9,752	11,149	11,610	11,610	-	11,796	186	11,796	11,796	11,796	11,796
Sewer Expense	PERA 401K	5,451	6,320	4,457	4,457	-	4,457	-	4,457	4,457	4,457	4,457
Sewer Expense	Workers Compensation	976	821	1,206	1,206	-	1,206	-	1,206	1,206	1,206	1,206
Sewer Expense	Other Employee Benefits	200	900	1,795	1,795	-	1,100	(695)	1,100	1,100	1,100	1,100
Sewer Expense	Employee Appreciation	169	97	100	100	-	100	-	100	100	100	100
Sewer Expense	Repair & Maintenance (1)	9,395	15,614	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
Sewer Expense	Vehicle Repair & Maintenance	1,106	115	1,082	1,082	-	1,082	-	1,082	1,082	1,082	1,082
Sewer Expense	Sewer Line Checks	24,720	24,853	27,040	20,000	(7,040)	20,000	-	20,000	20,000	20,000	20,000
Sewer Expense	Facility Expenses	738	879	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000



Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Water/Sewer Fund

Worksheet	Account Name			2020		2021		2022 Long	2023 Long	2024 Long	2025 Long	
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Sewer Expense	Communications	988	1,110	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Sewer Expense	Travel-Education & Training	170	1,712	1,500	-	(1,500)	1,500	1,500	1,500	1,500	1,500	1,500
Sewer Expense	General Supplies & Materials	5,727	2,594	5,083	5,083	-	5,083	-	5,083	5,083	5,083	5,083
Sewer Expense	Supplies-Safety	249	109	877	500	(377)	500	-	500	500	500	500
Sewer Expense	Supplies - Office	909	1,206	800	800	-	800	-	800	800	800	800
Sewer Expense	COVID-19 RELATED EXPENSES	-	-	-	500	500	500	-	-	-	-	-
Sewer Expense	Regional Sewer O&M	369,933	308,745	360,794	360,794	-	360,794	-	360,794	360,794	360,794	360,794
Sewer Expense	Regional Sewer Overhead	26,558	34,847	44,000	44,000	-	44,000	-	44,000	44,000	44,000	44,000
Sewer Expense	Utilities - Electricity	2,254	2,168	2,547	2,547	-	2,547	-	2,547	2,547	2,547	2,547
Sewer Expense	Utilities - Gasoline	3,285	2,115	3,824	3,824	-	3,824	-	3,824	3,824	3,824	3,824
Total		537,909	500,570	570,784	562,367	(8,417)	564,101	1,734	563,886	564,177	564,474	564,776
(1) Infiltration Repairs												
MV Water Expense	Salaries & Wages	285,750	278,005	296,486	296,486	-	308,405	11,919	308,405	308,405	308,405	308,405
MV Water Expense	Housing Allowance	2,767	-	8,970	8,970	-	8,970	-	8,970	8,970	8,970	8,970
MV Water Expense	Offset Labor	-	-	(5,000)	(5,000)	-	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,000)
MV Water Expense	Group Insurance	58,406	57,523	64,484	64,484	-	68,031	3,547	69,391	70,779	72,195	73,639
MV Water Expense	Dependent Health Reimbursement	(4,565)	(3,100)	(7,809)	(7,809)	-	(7,809)	-	(7,809)	(7,809)	(7,809)	(7,809)
MV Water Expense	PERA & Payroll Taxes	43,755	42,371	46,341	46,341	-	48,975	2,634	48,975	48,975	48,975	48,975
MV Water Expense	PERA 401K	11,967	15,213	15,337	15,337	-	15,337	-	15,337	15,337	15,337	15,337
MV Water Expense	Workers Compensation	5,261	4,906	7,166	7,166	-	7,166	-	7,166	7,166	7,166	7,166
MV Water Expense	Other Employee Benefits	1,000	4,797	5,169	5,169	-	6,193	1,024	6,193	6,193	6,193	6,193
MV Water Expense	Employee Appreciation	566	292	533	533	-	533	-	533	533	533	533
MV Water Expense	Uniforms	1,131	1,187	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Legal - Water	25,465	26,291	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
MV Water Expense	Legal - Elk Run	-	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
MV Water Expense	Legal - TSG Water	-	-	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Consulting	-	2,880	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
MV Water Expense	Water Sample Analysis	16,275	24,060	15,000	15,000	-	15,000	-	15,000	15,000	15,000	15,000
MV Water Expense	Water Augmentation Plan (2)	36,771	28,799	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
MV Water Expense	Water Rights (5)	17,808	10,296	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
MV Water Expense	Janitorial/Trash Removal	1,430	1,790	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586
MV Water Expense	Repair & Maintenance (3)	26,064	26,250	38,000	38,000	-	38,000	-	38,000	38,000	38,000	38,000
MV Water Expense	Vehicle Repair & Maintenance	3,382	2,245	3,445	3,445	-	3,445	-	3,445	3,445	3,445	3,445
MV Water Expense	Software Support	3,965	1,716	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
MV Water Expense	Backflow Testing	-	3,453	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
MV Water Expense	Facility Expenses	738	966	1,170	1,170	-	1,170	-	1,170	1,170	1,170	1,170
MV Water Expense	Insurance	15,265	14,490	21,000	21,000	-	21,000	-	21,000	21,000	21,000	21,000
MV Water Expense	Communications	4,793	4,935	4,329	4,329	-	4,329	-	4,329	4,329	4,329	4,329
MV Water Expense	Internet Services	2,011	2,011	2,208	2,208	-	2,208	-	2,208	2,208	2,208	2,208
MV Water Expense	Dues & Fees	4,720	5,499	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
MV Water Expense	Travel-Education & Training	4,528	615	5,000	-	(5,000)	5,000	5,000	5,000	5,000	5,000	5,000

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Water/Sewer Fund

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
MV Water Expense	Invoice Processing	4,520	4,225	4,000	4,000	-	4,000	-	4,000	4,000	4,000	4,000
MV Water Expense	Online Payment Processing Fees	19,302	25,010	20,000	25,000	5,000	25,000	-	25,000	25,000	25,000	25,000
MV Water Expense	Postage & Freight	4,581	5,238	5,772	5,772	-	5,772	-	5,772	5,772	5,772	5,772
MV Water Expense	General Supplies & Materials	22,568	10,266	20,955	20,955	-	20,955	-	20,955	20,955	20,955	20,955
MV Water Expense	Supplies - Chlorine	8,647	16,611	22,000	22,000	-	22,000	-	22,000	22,000	22,000	22,000
MV Water Expense	Supplies - Office	1,638	1,347	1,714	1,714	-	1,714	-	1,714	1,714	1,714	1,714
MV Water Expense	Meter Purchases	635	2,463	3,200	3,200	-	3,200	-	3,200	3,200	3,200	3,200
MV Water Expense	Business Meals	52	107	150	80	(70)	80	-	80	80	80	80
MV Water Expense	COVID-19 RELATED EXPENSES	-	-	-	500	500	500	-	-	-	-	-
MV Water Expense	Utilities - Natural Gas	1,637	2,088	3,435	3,435	-	3,435	-	3,435	3,435	3,435	3,435
MV Water Expense	Utilities - Electricity	360,365	285,966	312,090	312,090	-	312,090	-	312,090	312,090	312,090	312,090
MV Water Expense	Utilities - Gasoline	6,615	5,792	9,489	9,489	-	9,489	-	9,489	9,489	9,489	9,489
MV Water Expense	Pump Replacement	25,408	28,760	23,397	23,397	-	23,397	-	23,397	23,397	23,397	23,397
MV Water Expense	Tank Maintenance (4)	-	-	100,000	-	(100,000)	300,000	300,000	-	-	-	-
Grants and Contributions	San Miguel Watershed Coalition	10,000	10,000	10,000	10,000	-	10,000	-	10,000	10,000	10,000	10,000
MV Water Expense	Water Conservation Incentives	3,327	7,044	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total		1,038,547	962,406	1,154,787	1,055,217	(99,570)	1,379,340	324,123	1,080,200	1,081,588	1,083,004	1,084,448

(2) Augmentation water lease with Trout Lake

(3) 2020 New batteries for Wapiti solar system \$10,000

(4) Double Cabins Tank 2021

(5) Water consultants working with staff and legal on water rights issues.

Ski Ranches Water Expense	Salaries & Wages	10,282	6,782	10,320	10,320	-	10,320	-	10,320	10,320	10,320	10,320
Ski Ranches Water Expense	Group Insurance	622	576	727	727	-	767	40	782	798	814	830
Ski Ranches Water Expense	PERA & Payroll Taxes	1,655	1,089	1,613	1,613	-	1,639	26	1,639	1,639	1,639	1,639
Ski Ranches Water Expense	PERA 401K	379	347	506	506	-	506	-	506	506	506	506
Ski Ranches Water Expense	Water Sample Analysis	1,090	3,517	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Ski Ranches Water Expense	Repair & Maintenance	824	6,960	11,066	11,066	-	11,066	-	11,066	11,066	11,066	11,066
Ski Ranches Water Expense	Dues & Fees	247	261	150	150	-	150	-	150	150	150	150
Ski Ranches Water Expense	General Supplies & Materials	501	475	1,560	1,560	-	1,560	-	1,560	1,560	1,560	1,560
Ski Ranches Water Expense	Chlorine (6)	1,000	-	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Ski Ranches Water Expense	Supplies-Safety	36	200	200	200	-	200	-	200	200	200	200
Ski Ranches Water Expense	Meter Purchases	-	-	500	500	-	500	-	500	500	500	500
Ski Ranches Water Expense	Utilities - Natural Gas	547	1,081	1,746	1,746	-	1,746	-	1,746	1,746	1,746	1,746
Ski Ranches Water Expense	Utilities - Electricity	2,392	4,704	3,309	3,309	-	3,309	-	3,309	3,309	3,309	3,309
Ski Ranches Water Expense	Utilities - Gasoline	349	229	958	958	-	958	-	958	958	958	958
Ski Ranches Water Expense	Tank And Pipe Replacement	941	-	5,850	5,850	-	5,850	-	5,850	5,850	5,850	5,850
Total		20,864	26,221	42,005	42,005	-	42,070	66	42,086	42,101	42,117	42,134

(6) Increased water usage

Water/Sewer Capital Expense	Leak Detection System	-	19,950	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Vehicles	27,391	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Miscellaneous FF&E (10)	-	-	-	-	-	35,000	35,000	-	-	-	-

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Water/Sewer Fund

Worksheet	Account Name			2020			2021	2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection
Water/Sewer Capital Expense	Arizona Water Line	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Ski Ranches Capital (9)	230,735	239,522	250,000	250,000	-	250,000	-	250,000	250,000	250,000
Water/Sewer Capital Expense	Power Generators (8)	93,492	25,282	-	-	-	-	-	175,000	-	-
Water/Sewer Capital Expense	Lift 7 Waterline	-	-	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	Regional Sewer Capital	183,754	328,769	851,751	475,650	(376,101)	1,795,500	1,319,850	2,409,750	2,481,500	1,606,500
Water/Sewer Capital Expense	Wells - New	21,637	137,226	-	-	-	-	-	-	-	-
Water/Sewer Capital Expense	San Miguel Pump (7)	50,293	50,808	-	150,287	150,287	-	(150,287)	-	-	200,000
Total		607,301	801,557	1,101,751	875,937	(225,814)	2,080,500	1,204,563	2,659,750	2,906,500	1,856,500
											1,640,000

(7) 2020 - Replacement booster pump and motor \$100,000, 2- replacement well pumps (9&10) and motors \$50,287, Replace booster pump 2025

(8) Backup generator/ building for wells 6,26 and 30 in 2023

(9) Water line replacement

(10) 2- new sensus hand held meter readers

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections  
Broadband Fund

Worksheet	Account Name					2020		2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
<u>Summary</u>													
<u>Revenues</u>													
Cable Revenues		954,525	993,838	1,022,472	1,022,472	-	997,472	(25,000)	601,042	601,042	601,042	601,042	
Internet Revenues		1,039,306	1,112,465	946,666	946,666	-	1,012,200	65,534	1,012,200	1,012,200	1,012,200	1,012,200	
Phone Revenues		42,665	40,863	43,000	40,000	(3,000)	35,000	(5,000)	35,000	35,000	35,000	35,000	
Miscellaneous Revenues		63,876	48,369	68,640	62,640	(6,000)	70,540	7,900	70,540	70,540	70,540	70,540	
Total Revenues		2,100,372	2,195,536	2,080,778	2,071,778	(9,000)	2,115,212	43,434	1,718,782	1,718,782	1,718,782	1,718,782	
<u>Expenses</u>													
Cost of Cable Sales		810,902	836,649	904,833	912,853	8,020	933,382	20,529	254,600	254,600	254,600	254,600	
Cost of Internet Sales		205,620	257,744	190,000	213,000	23,000	190,000	(23,000)	190,000	190,000	190,000	190,000	
Cost of Phone Sales		24,344	22,326	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000	
Operations		617,216	602,877	711,023	728,794	17,771	707,804	(20,990)	689,255	668,735	670,244	671,783	
Broadband Fund Contingency	Contingency	2,313	-	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000	
Total Expense		1,660,394	1,719,596	1,820,856	1,869,648	48,791	1,846,187	(23,461)	1,148,855	1,128,334	1,129,843	1,131,383	
<u>Capital</u>													
Capital Outlay		227,622	981,650	2,181,645	1,732,645	(449,000)	545,000	(1,187,645)	30,000	30,000	30,000	30,000	
Total Capital		227,622	981,650	2,181,645	1,732,645	(449,000)	545,000	(1,187,645)	30,000	30,000	30,000	30,000	
<u>Other Sources/Uses</u>													
Broadband Other Source/Uses	Transfer (To)/From General Fund	(10,000)	424,383	2,098,974	1,719,043	(379,930)	447,120	(1,271,924)	-	-	-	-	
Broadband Other Source/Uses	Transfer To GF - Overhead Allocation	(163,416)	(169,531)	(177,250)	(188,529)	(11,279)	(171,145)	17,384	(114,114)	(116,247)	(113,609)	(115,408)	
Total Other Sources/Uses		(173,416)	254,852	1,921,724	1,530,515	(391,209)	275,974	(1,254,540)	(114,114)	(116,247)	(113,609)	(115,408)	
Surplus (Deficit)		38,940	(250,858)	-	-	-	-	-	425,813	444,201	445,329	441,991	
Beginning Available Fund Balance		211,918	250,858	-	-		-		-	425,813	870,014	1,315,343	
Ending Available Fund Balance		250,858	-	-	-		-		425,813	870,014	1,315,343	1,757,334	

**Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections**  
**Broadband Fund**

Worksheet	Account Name					2020		2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
Revenues													
Video Revenues	Basic Residential	495,919	543,783	499,800	493,800	(6,000)	316,942	(176,858)	-	-	-	-	
Video Revenues	Fiber Video	-	-	-	12,983	12,983	366,900	353,917	601,042	601,042	601,042	601,042	
Video Revenues	Basic Bulk (6)	174,808	188,693	225,000	218,017	(6,983)	93,740	(124,277)	-	-	-	-	
Video Revenues	Premium Pay Revenue	40,350	36,474	51,005	51,005	-	37,677	(13,328)	-	-	-	-	
Video Revenues	Bulk Premium	33,345	27,910	30,618	30,618	-	22,617	(8,001)	-	-	-	-	
Video Revenues	Digital	57,298	55,870	60,000	60,000	-	44,322	(15,678)	-	-	-	-	
Video Revenues	HDTV	148,485	136,901	156,049	156,049	-	115,273	(40,776)	-	-	-	-	
Video Revenues	Digital DMX Commercial	4,320	4,208	-	-	-	-	-	-	-	-	-	
Total Cable Revenues		954,525	993,838	1,022,472	1,022,472	-	997,472	(25,000)	601,042	601,042	601,042	601,042	
Internet Revenues	High Speed Internet	535,896	568,612	515,000	515,000	-	775,000	260,000	775,000	775,000	775,000	775,000	
Internet Revenues	Fiber Wi-Fi	-	-	-	-	-	2,000	2,000	2,000	2,000	2,000	2,000	
Internet Revenues	Bulk Internet	176,409	181,120	155,000	155,000	-	175,000	20,000	175,000	175,000	175,000	175,000	
Internet Revenues	Non Subscriber High Speed Internet	269,528	302,120	220,000	220,000	-	-	(220,000)	-	-	-	-	
Internet Revenues	Internet Business Class	52,835	45,597	51,866	51,866	-	55,000	3,134	55,000	55,000	55,000	55,000	
Internet Revenues	High Speed Static Address	4,638	4,689	-	-	-	-	-	-	-	-	-	
Internet Revenues	Dark Fiber Leased Revenues	-	10,327	4,800	4,800	-	5,200	400	5,200	5,200	5,200	5,200	
Total Internet Revenues		1,039,306	1,112,465	946,666	946,666	-	1,012,200	65,534	1,012,200	1,012,200	1,012,200	1,012,200	
Broadband Misc Revenues	Other-Advertising Revenue (1)	6,862	-	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500	
Broadband Misc Revenues	Other-Labor (2)	930	600	3,000	3,000	-	3,000	-	3,000	3,000	3,000	3,000	
Broadband Misc Revenues	Other - Parts (3)	7,344	124	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500	
Broadband Misc Revenues	Other-Connection Fees (4)	18,520	15,225	20,000	20,000	-	25,000	5,000	25,000	25,000	25,000	25,000	
Broadband Misc Revenues	Cable Equipment Rental	5,331	3,991	16,000	16,000	-	16,000	-	16,000	16,000	16,000	16,000	
Broadband Misc Revenues	Fiber DVR	-	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500	
Broadband Misc Revenues	Other-Leased Access Revenue (5)	5,340	5,340	5,340	5,340	-	5,340	-	5,340	5,340	5,340	5,340	
Broadband Misc Revenues	Leased Fiber Access	1,200	1,200	4,800	4,800	-	5,200	400	5,200	5,200	5,200	5,200	
Broadband Misc Revenues	Other-Late Payment Fees	13,560	11,270	12,500	6,500	(6,000)	6,500	-	6,500	6,500	6,500	6,500	
Broadband Misc Revenues	Other-NSF Fees	125	-	-	-	-	-	-	-	-	-	-	
Broadband Misc Revenues	Other-Recovery Income	221	559	-	-	-	-	-	-	-	-	-	
Broadband Misc Revenues	Channel Revenue	2,460	7,792	-	-	-	-	-	-	-	-	-	
Broadband Misc Revenues	Miscellaneous Revenue	1,983	2,269	-	-	-	-	-	-	-	-	-	
Total Miscellaneous Revenues		63,876	48,369	68,640	62,640	(6,000)	70,540	7,900	70,540	70,540	70,540	70,540	
Phone Revenues	Basic Phone Service	42,272	40,471	43,000	40,000	(3,000)	35,000	(5,000)	35,000	35,000	35,000	35,000	
Phone Revenues	Changes To Service Fee	350	325	-	-	-	-	-	-	-	-	-	
Phone Revenues	Long Distance Charges	43	67	-	-	-	-	-	-	-	-	-	
Total Phone Revenues		42,665	40,863	43,000	40,000	(3,000)	35,000	(5,000)	35,000	35,000	35,000	35,000	

- (1) Local ad insertions  
(2) Hourly work preformed by cable techs  
(3) Parts/Equipment bought by customer from MVB

- (4) Cable Tech install fees  
(5) Programming paid to MVB  
(6) Lost VCA bulk account

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Broadband Fund

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
<u>Cost of Sales</u>												
Cable Cost of Sales	Basic Programming Fee	664,190	701,073	694,824	694,824	-	591,758	(103,066)	-	-	-	-
Cable Cost of Sales	Fiber Video Services	-	-	-	8,020	8,020	167,680	159,660	248,400	248,400	248,400	248,400
Cable Cost of Sales	Copyright Royalties	5,879	4,112	7,492	7,492	-	6,200	(1,293)	6,200	6,200	6,200	6,200
Cable Cost of Sales	Premium Program Fees	79,013	73,041	95,717	95,717	-	79,202	(16,515)	-	-	-	-
Cable Cost of Sales	Digital - Basic Program Fees	47,407	43,778	90,695	90,695	-	75,047	(15,648)	-	-	-	-
Cable Cost of Sales	TV Guide Programming	6,977	7,199	7,169	7,169	-	5,932	(1,237)	-	-	-	-
Cable Cost of Sales	HDTV	3,621	3,628	6,121	6,121	-	5,064	(1,056)	-	-	-	-
Cable Cost of Sales	TV Everywhere Fees	3,815	3,818	2,816	2,816	-	2,500	(316)	-	-	-	-
Total Cable Cost of Sales		810,902	836,649	904,833	912,853	8,020	933,382	20,529	254,600	254,600	254,600	254,600
Phone Cost of Sales	Phone Service Costs	22,377	22,326	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Phone Cost of Sales	Connection Fees-Phone	1,967	-	-	-	-	-	-	-	-	-	-
Total Phone Cost of Sales		24,344	22,326	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Internet Cost of Sales	ISP & T1 (7)	205,620	235,271	190,000	190,000	-	190,000	-	190,000	190,000	190,000	190,000
Internet Cost of Sales	IP Addresses in Lieu	-	22,473	-	23,000	23,000	-	(23,000)	-	-	-	-
Total Internet Cost of Sales		205,620	257,744	190,000	213,000	23,000	190,000	(23,000)	190,000	190,000	190,000	190,000

(7) Currently looking to exit century link and engage Mammoth Networks for redundancy

<u>Capital</u>												
Broadband Fund Capital	Test Equipment (8)	2,500	-	5,000	-	(5,000)	5,000	5,000	10,000	10,000	10,000	10,000
Broadband Fund Capital	Software Upgrades (9)	-	-	24,000	-	(24,000)	20,000	20,000	20,000	20,000	20,000	20,000
Broadband Fund Capital	Vehicles	30,328	-	10,000	-	(10,000)	-	-	-	-	-	-
Broadband Fund Capital	Equipment (10)	4,922	-	20,000	10,000	(10,000)	20,000	10,000	-	-	-	-
Broadband Fund Capital	System Upgrades (11)	189,872	981,650	2,122,645	1,722,645	(400,000)	500,000	(1,222,645)	-	-	-	-
Total Capital		227,622	981,650	2,181,645	1,732,645	(449,000)	545,000	(1,187,645)	30,000	30,000	30,000	30,000

(8) Ethernet equipment testing at the home

(10) Replacement equipment for video services programming receivers

(9) Software renewals for adtran juniper mosaic

(11) Ongoing FTTH upgrade 10% contingency included mapping

<u>Operating Costs</u>												
Operating Costs	Salaries & Wages	265,518	284,135	302,489	323,942	21,453	302,489	(21,453)	302,489	302,489	302,489	302,489
Operating Costs	Housing Allowance	12,517	12,652	12,840	12,840	-	12,840	-	12,840	12,840	12,840	12,840
Operating Costs	Group Insurance	49,747	52,587	68,750	68,750	-	72,531	3,781	73,982	75,462	76,971	78,510
Operating Costs	Dependent Health Reimbursement	(4,017)	(3,611)	(4,356)	(4,356)	-	(4,356)	-	(4,356)	(4,356)	(4,356)	(4,356)
Operating Costs	PERA & Payroll Taxes	40,851	43,427	47,279	51,442	4,163	48,035	(3,407)	48,035	48,035	48,035	48,035
Operating Costs	PERA 401K	23,019	23,731	22,592	22,592	-	22,592	-	22,592	22,592	22,592	22,592
Operating Costs	Workers Compensation	4,595	5,125	6,064	6,064	-	6,064	-	6,064	6,064	6,064	6,064

**Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections**  
**Broadband Fund**

Worksheet	Account Name					2020		2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection	
Operating Costs	Other Employee Benefits	800	4,320	4,500	4,500	-	5,280	780	5,280	5,280	5,280	5,280	
Operating Costs	Uniforms	174	280	500	500	-	500	-	500	500	500	500	
Operating Costs	Operations Consulting	45,948	-	-	-	-	-	-	-	-	-	-	
Operating Costs	Bad Debt Expense	6,079	365	5,000	7,500	2,500	7,500	-	7,500	7,500	7,500	7,500	
Operating Costs	Legal	-	431	-	-	-	500	500	500	500	500	500	
Operating Costs	Technical - Computer Support (12)	50,779	48,775	47,940	47,940	-	48,899	959	48,899	48,899	48,899	48,899	
Operating Costs	Call Center Fees	1,462	1,416	1,800	1,800	-	1,800	-	1,800	1,800	1,800	1,800	
Operating Costs	Janitorial/Trash Removal	1,430	1,790	1,586	1,586	-	1,586	-	1,586	1,586	1,586	1,586	
Operating Costs	R/M - Head End (13)	14,118	20,403	25,000	10,000	(15,000)	10,000	-	10,000	10,000	10,000	10,000	
Operating Costs	R/M - Plant (13)	22,714	4,689	25,000	25,000	-	25,000	-	25,000	25,000	25,000	25,000	
Operating Costs	Vehicle Repair & Maintenance	1,887	3,093	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500	
Operating Costs	Facility Expenses	786	5,910	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000	
Operating Costs	Insurance	4,039	3,866	3,675	3,675	-	3,675	-	3,675	3,675	3,675	3,675	
Operating Costs	Communications	6,055	7,479	5,578	5,578	-	5,578	-	5,578	5,578	5,578	5,578	
Operating Costs	Marketing & Advertising	204	-	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000	
Operating Costs	Dues & Fees (14)	1,334	2,083	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000	
Operating Costs	Travel, Education & Training	7,383	32	6,000	6,000	-	5,000	(1,000)	5,000	5,000	5,000	5,000	
Operating Costs	Contract Labor	2,495	6,000	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000	
Operating Costs	Cable Locates (15)	246	261	600	600	-	600	-	600	600	600	600	
Operating Costs	Invoice Processing	2,225	2,211	3,600	3,600	-	3,600	-	3,600	3,600	3,600	3,600	
Operating Costs	Online Payment Processing Fees	17,247	18,671	15,600	20,005	4,405	20,005	-	20,005	20,005	20,005	20,005	
Operating Costs	Postage & Freight	3,271	3,710	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200	
Operating Costs	General Supplies & Materials	1,322	4,487	7,000	7,000	-	9,500	2,500	9,500	9,500	9,500	9,500	
Operating Costs	Supplies - Office	1,700	2,718	2,550	2,550	-	2,550	-	2,550	2,550	2,550	2,550	
Operating Costs	DVR'S (16)	3,324	13,055	50,000	50,000	-	-	(50,000)	-	-	-	-	
Operating Costs	Digital Cable Terminals	2,005	2,920	-	-	-	-	-	-	-	-	-	
Operating Costs	Cable Modems/ONT's	2,125	1,944	3,000	3,000	-	50,000	47,000	30,000	8,000	8,000	8,000	
Operating Costs	Phone Terminals	-	-	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500	
Operating Costs	Business Meals	994	656	800	800	-	400	(400)	400	400	400	400	
Operating Costs	Employee Appreciation	460	656	500	500	-	500	-	500	500	500	500	
Operating Costs	Covid-19 Related Expenses	-	-	-	250	250	-	(250)	-	-	-	-	
Operating Costs	Utilities - Natural Gas	547	1,081	986	986	-	986	-	986	986	986	986	
Operating Costs	Utilities - Electricity	17,748	18,772	21,608	21,608	-	21,608	-	21,608	21,608	21,608	21,608	
Operating Costs	Utilities - Gasoline	3,716	2,758	4,343	4,343	-	4,343	-	4,343	4,343	4,343	4,343	
Operating Costs	Non-capital Equipment	369	-	-	-	-	-	-	-	-	-	-	
Total Operating Costs		617,216	602,877	711,023	728,794	17,771	707,804	(20,990)	689,255	668,735	670,244	671,783	

(12) Managed network and data base services  
(13) Parts replacement of headend equipment and plant amplifiers

(14) Tech dues  
(15) UNCC ticket fees

(16) Initial investment in cable boxes for upgrade

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

Telluride Conference Center (TCC)

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
TCC Expense	Facility Expenses	1,872	-	-	-	-	-	-	-	-	-	-
TCC Expense	Contract Labor (1)	-	-	50,000	50,000	-	-	(50,000)	-	-	-	-
TCC Expense	HOA Dues (3)	87,796	90,768	107,079	113,162	6,083	131,538	18,376	130,291	106,246	100,668	102,681
TCC Expense	Marketing (2)	100,000	100,000	100,000	100,000	-	-	(100,000)	-	-	-	-
TCC Expense	Capital Expenses (2)	12,875	6,471	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Total Expense		202,543	197,239	277,079	283,162	6,083	151,538	(131,624)	150,291	126,246	120,668	122,681
TCC Other Sources/Uses	Transfer (To)/From General Fund Operations	202,543	197,239	257,079	263,162	6,083	131,538	(131,624)	130,291	106,246	100,668	102,681
TCC Other Sources/Uses	Transfer (To)/From General Fund Cap/MR&R	-	-	20,000	20,000	-	20,000	-	20,000	20,000	20,000	20,000
Total Other Source/Uses		202,543	197,239	277,079	283,162	6,083	151,538	(131,624)	150,291	126,246	120,668	122,681
Surplus (Deficit)		-	-	-	-	-	-	-	-	-	-	-

(1) 2020 Study/consulting for possible expansion (pushed from 2019)

(2) Contractional obligation

(3) TMVOA dues increased 25% in 2019, FKL dues are increasing 18.32% in 2020 and increases for a few years to build reserves for capital projects.



**Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections**  
**Gondola Fund**

[illegible]

## Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections

## ***Gondola Fund***

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Gondola - MARRS	Salaries & Wages (*)	53,265	55,328	59,542	62,042	2,500	59,542	(2,500)	59,542	59,542	59,542	59,542
Gondola - MARRS	PERA & Payroll Taxes	8,201	8,354	9,158	9,852	694	9,455	(397)	9,455	9,455	9,455	9,455
Gondola - MARRS	Workers Compensation	1,092	1,362	2,866	2,866	-	2,866	-	2,866	2,866	2,866	2,866
Gondola - MARRS	Payroll Processing	2,460	3,035	1,680	5,000	3,320	5,000	-	5,000	5,000	5,000	5,000
Gondola - MARRS	General Supplies & Materials	-	-	500	500	-	500	-	500	500	500	500
Gondola - MARRS	MARRS Zip Bikes	-	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola - MARRS	Evacuee Clothing	-	-	500	-	(500)	-	-	-	-	-	-
<b>Total MARRS</b>		<b>65,018</b>	<b>68,079</b>	<b>76,246</b>	<b>82,260</b>	<b>6,014</b>	<b>79,363</b>	<b>(2,897)</b>	<b>79,363</b>	<b>79,363</b>	<b>79,363</b>	<b>79,363</b>

**\* Training two new MARRS riders 2020**

Gondola - FGOA	Technical Support	3,255	5,896	5,500	5,500	-	5,500	-	5,500	5,500	5,500	5,500
Gondola - FGOA	Lightning Detection Service	1,500	17,200	18,000	17,200	(800)	17,200	-	17,200	17,200	17,200	17,200
Gondola - FGOA	Janitorial/Trash Removal	24,118	35,267	35,000	27,500	(7,500)	35,000	7,500	35,000	35,000	35,000	35,000
Gondola - FGOA	Insurance	31,747	35,185	37,057	37,057	-	37,057	-	37,057	37,057	37,057	37,057
Gondola - FGOA	Communications	17,884	17,755	12,000	12,000	-	12,000	-	12,000	12,000	12,000	12,000
Gondola - FGOA	Dues & Fees	7,019	5,945	7,500	6,000	(1,500)	6,000	-	6,000	6,000	6,000	6,000
Gondola - FGOA	Utilities - Water/Sewer	8,257	8,785	6,624	9,000	2,376	9,000	-	9,000	9,000	9,000	9,000
Gondola - FGOA	Utilities - Natural Gas	32,700	44,033	39,375	39,375	-	39,375	-	39,375	39,375	39,375	39,375
Gondola - FGOA	Utilities - Electricity	254,158	264,643	275,000	240,000	(35,000)	275,000	35,000	275,000	275,000	275,000	275,000
Gondola - FGOA	Utilities - Internet	2,137	2,137	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola - FGOA	Gondola Employee Shuttle Expense	8,783	3,656	11,000	7,000	(4,000)	10,000	3,000	10,000	10,000	10,000	10,000
Gondola - FGOA	Legal - Miscellaneous	6,991	4,894	6,000	7,500	1,500	7,500	-	7,500	7,500	7,500	7,500
<b>Total FGOA</b>		<b>398,549</b>	<b>445,396</b>	<b>455,556</b>	<b>410,632</b>	<b>(44,924)</b>	<b>456,132</b>	<b>45,500</b>	<b>456,132</b>	<b>456,132</b>	<b>456,132</b>	<b>456,132</b>

[illegible]

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections  
Gondola Fund

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Chondola	Video Surveillance	-	-	-	-	-	-	-	-	-	-	-
Chondola	Belt Replacement	-	-	5,000	-	(5,000)	-	-	-	-	-	-
Chondola	Major R&R - Painting	-	5,079	-	-	-	-	-	-	-	-	-
Chondola	AC Drives, Motors, Processors	19,149	-	-	-	-	-	-	-	-	-	-
Chondola	Seat Pads	-	-	-	-	-	-	-	-	-	-	-
Chondola	Sound Dampening	-	-	-	-	-	-	-	-	-	-	-
Total Chondola		232,529	171,266	274,901	217,712	(57,190)	242,657	24,945	244,531	246,451	397,435	248,419

(1) 2020-2024 Chondola Estimate  
(2) 2024 Haul Rope Replacement

Gondola Operations	Salaries & Wages	1,037,021	1,105,229	1,127,437	1,127,437	-	1,127,437	-	1,127,437	1,127,437	1,127,437	1,127,437
Gondola Operations	Seasonal Bonus	33,050	36,218	35,000	35,000	-	35,000	-	35,000	35,000	35,000	35,000
Gondola Operations	Gondola Ops-Admin Mgmt Support	172,907	181,874	182,238	160,000	(22,238)	182,238	22,238	182,238	182,238	182,238	182,238
Gondola Operations	Offset Labor	-	-	-	-	-	-	-	-	-	-	-
Gondola Operations	Group Insurance (3)	145,995	144,562	182,496	162,496	(20,000)	192,534	30,037	196,384	200,312	204,318	208,404
Gondola Operations	Dependent Health Reimbursement	(8,705)	(7,183)	(5,500)	(5,500)	-	(5,500)	-	(5,500)	(5,500)	(5,500)	(5,500)
Gondola Operations	PERA & Payroll Taxes	160,666	170,903	181,689	181,689	-	184,595	2,906	184,595	184,595	184,595	184,595
Gondola Operations	PERA 401K	17,897	16,606	17,585	17,585	-	17,585	-	17,585	17,585	17,585	17,585
Gondola Operations	Workers Compensation	48,177	52,886	55,230	64,230	9,000	64,230	-	64,230	64,230	64,230	64,230
Gondola Operations	Other Employee Benefits	19,845	24,380	29,078	29,078	-	29,078	-	29,078	29,078	29,078	29,078
Gondola Operations	Agency Compliance	4,948	6,622	1,236	2,500	1,264	2,500	-	2,500	2,500	2,500	2,500
Gondola Operations	Employee Assistance Program	1,056	1,123	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Operations	Employee Life Insurance	2,369	1,949	5,200	5,200	-	5,200	-	5,200	5,200	5,200	5,200
Gondola Operations	Flex Spending Admin Fees	517	45	268	268	-	268	-	268	268	268	268
Gondola Operations	Uniforms (4)	787	7,999	45,000	42,500	(2,500)	7,500	(35,000)	7,500	10,000	45,000	10,000
Gondola Operations	Payroll Processing	13,433	17,737	14,302	29,052	14,750	29,052	-	29,052	29,052	29,052	29,052
Gondola Operations	Vehicle Repair & Maintenance	101	-	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Operations	Recruiting	21,093	16,623	16,000	12,000	(4,000)	15,000	3,000	16,000	16,000	16,000	16,000
Gondola Operations	Travel, Education & Training	6,619	4,652	5,000	2,500	(2,500)	2,500	-	2,500	2,500	2,500	2,500
Gondola Operations	Supplies	23,740	20,584	20,000	16,000	(4,000)	18,000	2,000	20,000	20,000	20,000	20,000
Gondola Operations	Operating Incidents	-	209	2,000	2,000	-	2,000	-	2,000	2,000	2,000	2,000
Gondola Operations	Blankets - Purchase/Cleaning	865	1,957	3,500	1,206	(2,294)	-	(1,206)	-	-	-	-
Gondola Operations	Business Meals	331	137	500	500	-	500	-	500	500	500	500
Gondola Operations	Employee Appreciation	3,321	5,593	4,500	4,500	-	4,500	-	4,500	4,500	4,500	4,500
Gondola Operations	COVID-19 Related Expenses	-	-	-	30,000	30,000	30,000	-	15,000	15,000	15,000	15,000
Gondola Operations	Utilities - Gas & Oil	1,711	992	4,200	4,200	-	4,200	-	4,200	4,200	4,200	4,200
Gondola Operations	Grant Success Fees	8,474	27,001	8,500	8,500	-	-	(8,500)	-	-	-	-
Total Gondola Ops		1,716,220	1,838,698	1,939,959	1,937,442	(2,518)	1,952,917	15,475	1,944,768	1,951,195	1,990,201	1,959,288

(3) Health insurance running \$31k below projections through June due to lower number of FTYR operators. Expect to hire additional FTYR in second half of year.  
(4) Telski's winter uniform cycle hits for the 2020-2021 winter season - By operating agreement, gondola ops uniforms must match TSG lift ops.

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections  
Gondola Fund

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Gondola Maintenance	Salaries & Wages	701,189	685,674	743,984	710,000	(33,984)	743,984	33,984	743,984	743,984	743,984	743,984
Gondola Maintenance	Housing Allowance	10,297	10,372	10,716	10,716	-	10,716	-	10,716	10,716	10,716	10,716
Gondola Maintenance	Group Insurance	145,052	146,689	156,557	156,557	-	165,167	8,611	168,471	171,840	175,277	178,783
Gondola Maintenance	Dependent Health Reimbursement	(8,191)	(6,932)	(9,672)	(9,672)	-	(9,672)	-	(9,672)	(9,672)	(9,672)	(9,672)
Gondola Maintenance	PERA & Payroll Taxes	107,038	104,642	116,285	114,450	(1,835)	119,846	5,397	119,846	119,846	119,846	119,846
Gondola Maintenance	PERA 401K	31,951	31,388	37,199	37,199	-	37,199	-	37,199	37,199	37,199	37,199
Gondola Maintenance	Workers Compensation	23,337	39,538	40,950	40,950	-	40,950	-	40,950	40,950	40,950	40,950
Gondola Maintenance	Other Employee Benefits	9,733	22,200	21,480	21,480	-	21,480	-	21,480	21,480	21,480	21,480
Gondola Maintenance	Agency Compliance	267	1,324	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Employee Assistance Program	650	342	320	320	-	320	-	320	320	320	320
Gondola Maintenance	Employee Life Insurance	2,026	2,656	2,500	2,500	-	2,500	-	2,500	2,500	2,500	2,500
Gondola Maintenance	Flex Spending Admin Fees	364	257	300	300	-	300	-	300	300	300	300
Gondola Maintenance	Uniforms	1,430	2,552	6,000	6,000	-	4,000	(2,000)	4,000	4,000	6,000	4,000
Gondola Maintenance	Payroll Processing	4,722	5,234	4,827	9,000	4,173	9,000	-	9,000	9,000	9,000	9,000
Gondola Maintenance	Vehicle Repair & Maintenance (5)	12,439	9,552	25,000	25,000	-	25,000	-	12,500	12,500	12,500	25,000
Gondola Maintenance	Trails & Road Maintenance	5,339	4,616	7,500	7,500	-	7,500	-	7,500	7,500	7,500	7,500
Gondola Maintenance	Facility Expenses (6)	26,896	25,568	30,000	30,000	-	30,000	-	30,000	30,000	30,000	30,000
Gondola Maintenance	Recruiting	736	1,463	1,500	1,500	-	1,500	-	1,500	1,500	1,500	1,500
Gondola Maintenance	Dues & Fees	13,283	16,350	14,000	14,000	-	14,000	-	14,000	14,000	14,000	14,000
Gondola Maintenance	Travel, Education & Training	10,734	5,081	10,000	5,000	(5,000)	10,000	5,000	10,000	10,000	10,000	10,000
Gondola Maintenance	Contract Labor	15,185	25,372	20,000	25,000	5,000	25,000	-	25,000	25,000	25,000	25,000
Gondola Maintenance	Postage & Freight	526	1,809	1,000	1,000	-	1,000	-	1,000	1,000	1,000	1,000
Gondola Maintenance	Supplies	32,234	30,514	40,000	25,000	(15,000)	40,000	15,000	40,000	40,000	40,000	40,000
Gondola Maintenance	Parts	116,028	107,213	120,000	150,000	30,000	120,000	(30,000)	120,000	120,000	120,000	120,000
Gondola Maintenance	Business Meals	1,016	557	1,000	500	(500)	500	-	500	500	500	500
Gondola Maintenance	Employee Appreciation	610	234	550	550	-	550	-	550	550	550	550
Gondola Maintenance	COVID-19 Related Expenses	-	-	-	10,000	10,000	10,000	-	10,000	10,000	10,000	10,000
Gondola Maintenance	Utilities - Gas & Oil (7)	6,427	5,615	5,000	5,000	-	5,000	-	5,000	5,000	5,000	5,000
Total Gondola Maintenance		1,271,316	1,279,880	1,407,996	1,400,849	(7,147)	1,436,841	35,992	1,427,644	1,431,014	1,436,451	1,450,456

(5) 2020 Snowcat major service/2021 Terex major service/2025 snowcat major service

(6) Revised upward to reflect costs associated with aging infrastructure - roof repairs, bathrooms, etc.

(7) Revised upwards to reflect backup generator fuel consumption

Gondola Capital/MR&R	Noise Mitigation	355,090	-	35,000	-	(35,000)	-	-	-	-	-	-
Gondola Capital/MR&R	Bull Wheel Replacement (8)	-	-	-	-	-	99,000	99,000	75,000	75,000	75,000	-
Gondola Capital/MR&R	Gearbox Rebuild (9)	-	-	-	-	-	100,000	100,000	-	-	-	-
Gondola Capital/MR&R	Ski/Board Racks Upgrade	-	320	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Gearbox Purchase - Critical Spare Parts	-	-	-	-	-	131,000	131,000	-	-	-	-
Gondola Capital/MR&R	Haul Ropes	464,495	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Conveyor Drives & Gear Motors	-	-	20,000	-	(20,000)	-	-	-	-	-	-
Gondola Capital/MR&R	Conveyor Rebuilds (10)	-	-	150,000	-	(150,000)	275,000	275,000	-	-	-	-
Gondola Capital/MR&R	Cabin Window Buffing	-	18,678	10,000	10,000	-	20,000	10,000	10,000	20,000	10,000	20,000

Town of Mountain Village 2021 Adopted, 2020 Revised, and 2022-2025 Long Term Projections  
Gondola Fund

Worksheet	Account Name			2020			2021		2022 Long	2023 Long	2024 Long	2025 Long
		Actuals 2018	Actuals 2019	2020 Original	2020 Revised	Adjustments	2021 Adopted	Adjustments	Term Projection	Term Projection	Term Projection	Term Projection
Gondola Capital/MR&R	Fiber Optics - Control System (11)	450,000	819,684	-	-	-	20,000	20,000	-	-	-	-
Gondola Capital/MR&R	Cabin Refurbs (12)	350,042	221,824	20,000	50,000	30,000	20,000	(30,000)	20,000	20,000	20,000	20,000
Gondola Capital/MR&R	Station Upgrades (13)	-	70,832	400,000	55,000	(345,000)	-	(55,000)	350,000	-	-	-
Gondola Capital/MR&R	Electric Motor (14)	-	-	-	-	-	25,000	25,000	-	-	-	-
Gondola Capital/MR&R	Lighting Array Repairs (15)	90,334	-	40,000	40,000	-	20,000	(20,000)	20,000	20,000	20,000	20,000
Gondola Capital/MR&R	Wayfinding	81,879	18,418	-	-	-	-	-	-	-	-	-
Total MR&R		1,791,839	1,149,756	675,000	155,000	(520,000)	710,000	555,000	475,000	135,000	125,000	60,000
Gondola Capital/MR&R	Gondola Cabins	323	5,000	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Vehicles	-	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Equipment Replacement (16)	-	28,506	12,000	12,000	-	12,000	-	18,000	-	30,000	14,000
Gondola Capital/MR&R	Grip Replacements (17)	-	-	-	-	-	-	-	125,000	125,000	-	-
Gondola Capital/MR&R	Bike Racks (18)	-	1,182	100,000	2,500	(97,500)	37,500	35,000	37,500	-	-	-
Gondola Capital/MR&R	Staircases	58,970	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	Terminal Flooring	82,485	-	-	-	-	-	-	-	-	-	-
Gondola Capital/MR&R	AC Drives/Motors	-	-	-	-	-	-	-	-	-	-	-
Total Capital		141,778	34,688	112,000	14,500	(97,500)	49,500	35,000	180,500	125,000	30,000	14,000

- (8) 2021 critical spare parts, 2022-2024 placeholders for all 3 drive bullwheels, subject to condition
- (9) 2021 Gearbox rebuilds (every 5 years); 80% grant funded in 2021
- (10) 80% grant funded in 2021
- (11) 2021 Fiber optic comm-line from angle to market station
- (12) 2020 - Refurb 2x Steamboat old Omegas and 1x OM3; 2021-2025 placeholder for potential damages
- (13) 2020 Angle station fire suppression system upgrades; 2022 Angle station bathrooms
- (14) AC motor rebuild every 5 years; 80 % grant funded 2021
- (15) 2020 Station 4 roof array replacement; 2021-2025 placeholders
- (16) 2020 - Snowmobile replacement; 2021 - Snowmobile Replacement; 2022 - UTV replacement; 2024 UTV replacement, Snowmobile replacement; 2025 snowmobile replacements
- (17) 2022 and 2023 - 7 Year jaw/spring replacement schedule
- (18) 2021 door Racks for 30 Om 3/4 cabins