



MEMORANDUM

Title: Approval of an IGA for Regional Support of a Regional Youth Hangout
To: Mayor and Council
Meeting Date: March 20, 2025
Submitted By: Dawn Katz, Tri-County Health Network, Communities That Care Manager
Zoe Dohnal, Town of Telluride, Town Manager

Attachments: Exhibit A: Initial Renderings of Youth Hangout Design (not updated for ADA)
Exhibit B: DRAFT Intergovernmental Agreement for 2025 Capital & Operating Commitments to the Youth Hangout
Exhibit A: Youth Hangout Capital Estimates
Exhibit B: TCHN/CTC Proposed Operational Budget 2025-2030
Exhibit C: DRAFT Youth Hangout Program Calander (April-Dec. 2025)
Exhibit C: YouthScan Workshop overview and programming
Exhibit D: Trio Article Advocating for a Safe Space for their Peers
Exhibit E: Letters of Support from Youth

Introduction:

Communities That Care (CTC), a non-profit under Tri-County Health Network (TCHN), is dedicated to fostering a safe, inclusive, and substance-free environment for Telluride's youth. The CTC Club unites diverse voices to advocate for youth-centered initiatives, including creating safe, accessible community spaces.

The 2023 Healthy Kids Colorado Survey Results continue to reveal troubling trends in the Telluride region, with higher-than-average bullying rates—particularly among high school students, females, and LGBTQ+ youth. Additionally, mental health challenges, including suicidal ideation, have increased since 2017, especially among Hispanic/Latinx middle school students. Local substance use rates for binge drinking, marijuana, and tobacco also significantly exceed state averages.

These findings underscore the urgent need for a dedicated youth hangout space to foster positive engagement, enhance protective factors, and address critical risk factors for Telluride's youth.

Background:

Our region has a long history of providing youth hangout spaces, but past efforts have been short-lived due to budget constraints and facility closures:

- **Pre-1994:** Spaces like the Quonset Hut, The Underground, and Next Generation served as informal youth hubs.
- **1994:** Youth Link was established, followed by a skatepark in 2001.
- **2011:** The recession forced the closure of these spaces, leaving a void.
- **2017:** CTC and local youth began advocating for a permanent youth space.
- **2019-2020:** A temporary space at Telluride Ski and Snowboard Club (TSSC) was created but closed due to COVID-19.
- **2020:** The Town of Telluride considered incorporating a youth hangout in the Town Park Warming Hut project, but cost overruns (\$1.35 million above estimates) made it infeasible.

Through the advocacy of CTC and the recognition of the longstanding demand for a dedicated space, the Town of Telluride reconsidered The Shed in 2023—a 700-square-foot space within the Voodoo development project—as an ideal location for a youth hangout. Originally intended for a commercial lease to offset the Town’s debt service, this space offers a maximum occupancy of 34 and is situated in a location where local youth have historically gathered. Its central accessibility by bike, foot, and car further reinforces its suitability as a welcoming and inclusive space for young people.

Project Development & Initial Funding:

To develop a regional youth hangout, in December of 2023, CTC and the Town of Telluride engaged regional partners, the Town of Mountain Village and San Miguel County, to establish a long-term vision for a youth hangout that serves a broad range of kids from all jurisdictions and a cost-sharing model.

Initial Commitments (2023):

The Town of Telluride, Town of Mountain Village, and San Miguel County each committed an initial \$22,000 to demonstrate a collective investment in a youth-centered facility.

In early 2024, local CTC youth club members and high school students played an active role in shaping the design of The Youth Hangout, ensuring it is a space created by and for youth. With guidance from CCY architects from 8+ input meetings, their input informed the initial tenant improvement estimates, laying the foundation for a functional and welcoming environment, as shown in **Exhibit A**. Alongside these design considerations, CTC’s projected annual operating costs spurred broader discussions on securing the necessary additional funding to support the project’s long-term success.

Updated Funding & Approvals

Recognizing additional funding was needed, discussions in mid-2024 led to further commitments from all three entities:

- **Capital Contributions:** Based on initial tenant improvement cost estimates, each entity committed an additional **\$39,666** (on top of the **2023 commitments**) toward the initial capital estimate of approximately **\$185,000** with the understanding that this commitment remained subject to adjustment based on final construction bids and contract negotiations.
- **Operational Contributions:** The initial annual operating cost for CTC, excluding rent, was \$82,328.20, with a 2024 prorated share of **\$18,582.10** (**\$6,194** per entity) based on a late fall opening.

Approval Timeline:

- **Town of Mountain Village:** Discussed June 20 & July 18, approval August 15, 2024.
- **San Miguel County:** Initial funding was approved on December 6, 2023, with additional funding approved on June 26, 2024.

Next Steps & Construction Readiness

With the initial regional contributions aligned, CTC and the Town of Telluride have collaborated with architects and contractors to refine cost estimates and finalize construction documents. Following a competitive bidding process, **Shaw Construction**, the lead contractor for the Voodoo Project, has been selected to oversee tenant improvements, leveraging economies of scale for cost efficiency.

Since construction did not commence in 2024, previous 2023 & 2024 funding commitments have been rolled into 2025. Construction is set to begin immediately, with completion anticipated by late April. Updated budget estimates are provided in **Exhibit B.A.**

Analysis/Financial Analysis:

Town of Telluride's Investment in The Youth Hangout

The Town of Telluride has made a significant financial commitment to the development of The Youth Hangout, contributing both land and funding, totaling approximately **\$520,000.00**. This amount covers pre-construction, construction, and financing expenses. To help reduce outstanding debt to \$335,000.00, the Town provided a **\$185,000.00** capital fund subsidy.

Additionally, the Town has invested:

- **\$92,500.00** toward design costs **for** tenant improvements (TI).
- **\$64,986.24** for white box construction.
- **Waived rent** for CTC and assumed an annual debt service of **\$22,211.00**.

Capital Costs

Following a necessary redesign to ensure ADA compliance, the tenant improvement costs have been finalized at **\$251,157.58**—an increase of **\$66,159.58** over initial estimates.

Operational Costs

The annual operating budget for CTC to manage The Youth Hangout, excluding rent, has been revised to **\$87,521.70** up from the initial estimate of **\$82,328.20**. This increase of **\$5,500.00** accounts for potential staffing needs if the Youth Advisory Board identifies a demand for expanded programming, such as late-night, weekend, or full-day summer hours. **Exhibit B.B** provides a detailed breakdown of this budget and a five-year forecast of revenue and expenses, adjusted with a **6%** annual multiplier, underscoring the need for additional subsidies to ensure long-term sustainability and success.

With confirmed 2025 grant funding the actual financial commitment for 2025 has been adjusted to **\$74,313.02**. This revision reflects the shift from the 2024 budget, which initially covered only three months of operation, to the 2025 budget, which now accommodates nine months due to the adjusted spring 2025 opening date.

Potential Grant Support

To help offset operational expenses, CTC has applied for the Attorney General’s Youth Mental Health and Wellbeing Challenge grant, which would provide **\$31,000.00** annually for three years if awarded. This funding could significantly reduce the overall financial burden and is expected to be determined by May 2025.

Finalized Budget Summary for 2025

Table 1: Capital Contributions (Rolled Over & Additional)

Entity	2023 (Rolled into 2025)	2024 (Rolled into 2025)	2025 (Additional)	Total (2025 Expenditures)
Town of Telluride	\$22,000.00	\$39,666.00	\$22,053.19	\$83,719.19
Town of Mountain Village	\$22,000.00	\$39,666.00	\$22,053.19	\$83,719.19
San Miguel County	\$22,000.00	\$39,666.00	\$22,053.19	\$83,719.19
TOTAL	\$66,000.00	\$118,998.00	\$66,159.57	\$251,157.58

Table 2: Operational Contributions for 2025 (Rolled Over & Additional)

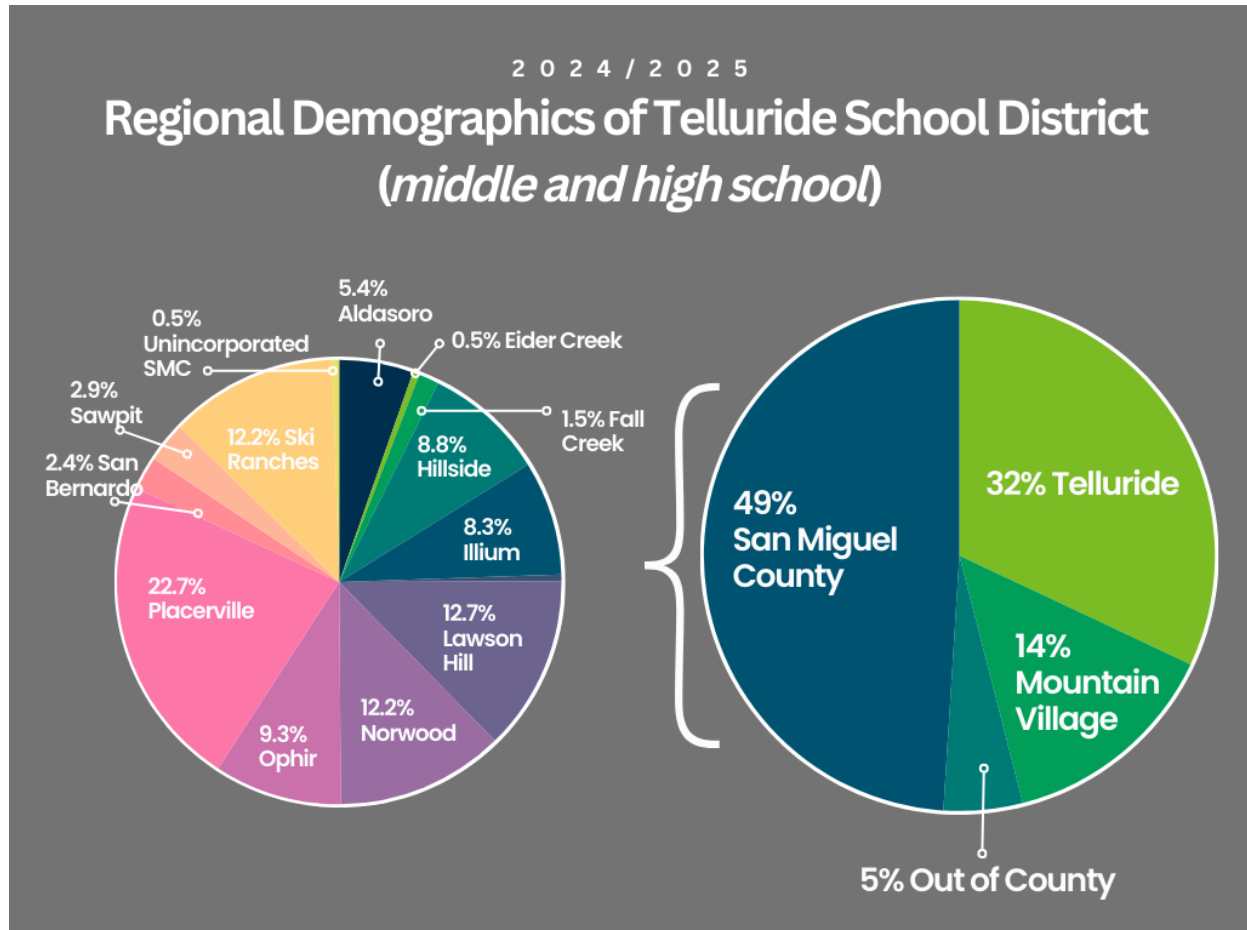
Entity	2023 (Rolled into 2025)	2024 (Rolled into 2025)	2025 (Additional)	Total (2025 Expenditures)
Town of Telluride	-	\$6,194.00	\$18,517.01	\$24,711.01
Town of Mountain Village	-	\$6,194.00	\$18,517.01	\$24,711.01
San Miguel County	-	\$6,194.00	\$18,517.01	\$24,711.01
TOTAL	-	\$18,582.00	\$56,790.00	\$74,313.01

Table 3: Projected 5-year CTC Youth Hangout Required Subsidy - with and without potential grant income

Projected Annual Subsidy Needed for CTC Operations	2025 budgeted	2026 forecasted	2027 forecasted	2028 forecasted	2029 forecasted	2030 forecasted
With Potential Grant Income	\$44,372.00	\$55,824.00	\$61,562.01	?	?	?
Without Potential Grant Income	\$74,313.02	\$86,824.00	\$92,562.01	\$98,757.99	\$105,336.00	\$112,287.99
<i>Waived Rent (debt service – additional subsidy TOT)</i>	\$22,211.00	\$22,163.00	\$22,116.00	\$22,068.00	\$22,020.00	\$21,972.00

Programming Overview

Based on **Figure 1**, the Telluride School District serves approximately **420** middle and high school students for the 2024-2025 school year, representing a diverse regional demographic.



The Youth Hangout will serve as an inclusive and welcoming space, developed in collaboration with 10+ youth-serving nonprofit organizations, ensuring a variety of programming tailored to different interests and needs.

During the school year, The Youth Hangout will host youth clubs and organizations in after-school programs while also providing opportunities for daytime use for additional activities, including:

- Trainings & workshops
- Coalition meetings & work groups
- Tutoring & mentorship programs
- Mental health therapy sessions
- Expanded Youth Engagement

Following an initial program meeting with youth-serving nonprofits, attendance at events and activities typically ranges from **5 to 34** participants per gathering. Many of these organizations have a dedicated youth base, and over the past year, participation has steadily increased, reinforcing the effectiveness of recruitment and engagement efforts.

The Youth Hangout's programming will continue to evolve based on youth input and community

needs. A more structured 2025 programming calendar is in development, with details available in **Exhibit B.C**.

Intergovernmental Agreement

The DRAFT Intergovernmental Agreement (IGA), as seen in **Exhibit B**, establishes a one-year funding and oversight framework for The Youth Hangout. The agreement formalizes financial commitments from the Town of Telluride, the Town of Mountain Village, and San Miguel County in partnership with Tri-County Health Network (TCHN) and Communities That Care (CTC). Key components outlined below.

Fiscal Agents

- **Tenant Finish (capital):** Town of Telluride
- **Operating:** TCHN and CTC

Oversight & Management

- **Facility Oversight:** The Town of Telluride will oversee maintenance and serve as the point of contact for facility-related matters.
- **Programming & Operations:** CTC will manage day-to-day operations, including budget oversight, programming development, youth engagement, and data collection on participation.
- **Financial Review:** Each entity will receive biannual updates from CTC on spending and programming, ensuring fiscal responsibility and data-driven decision-making.

Service Expectations

- **Access & Inclusivity:** Open to all middle and high school aged students within the **Telluride R-1 School District**, regardless of school enrollment type.
- **Programming Commitments:** Year-round programming developed with over 10 youth-serving nonprofits to ensure diverse opportunities.
- **Operational Use:** The facility will serve as a hub for **summer activities, after-school programs, and other youth engagement initiatives**, including:
 - Workshops & trainings
 - Coalition meetings
 - Tutoring & mentorship programs
 - Mental health therapy sessions
 - Expanded youth engagement projects
- **Participation & Growth:** The Youth Hangout aims to **maintain and grow engagement**, with activities currently drawing **up to 34 youth participants per event**. Partner organizations will support outreach to sustain participation.
- **Future Program Development:** Programming will **adapt based on youth input and evolving community needs**. A draft **2025 Programming Calendar** will guide structured activities for the year.

One-Year Agreement & Future Considerations

- The IGA is structured as a one-year contract to allow for data collection on youth participation and engagement.
- This data will inform future funding allocations and long-term operational strategies.
- Adjustments to financial commitments and program scope will be discussed based on the first year of operation and its outcomes.

Next Steps

- Approval of the IGA and financial commitments by each jurisdiction.
- Coordination with CTC to finalize programming and track grant funding opportunities to reduce future financial burdens.
- Implementation of data collection and reporting mechanisms to evaluate The Youth Hangout's impact on the community's youth.

This agreement represents a collaborative regional effort to establish The Youth Hangout as a sustainable youth space while ensuring fiscal responsibility and long-term viability.

Conclusion

The Youth Hangout represents a collaborative regional initiative to address the growing need for a safe, inclusive, and substance-free space for youth in our region. Through the combined efforts of the Town of Telluride, Town of Mountain Village, San Miguel County, and CTC, this project will provide critical programming and services tailored to local youth. The one-year Intergovernmental Agreement (IGA) ensures financial accountability, data-driven oversight, and strategic long-term planning to assess impact and guide future funding allocations.

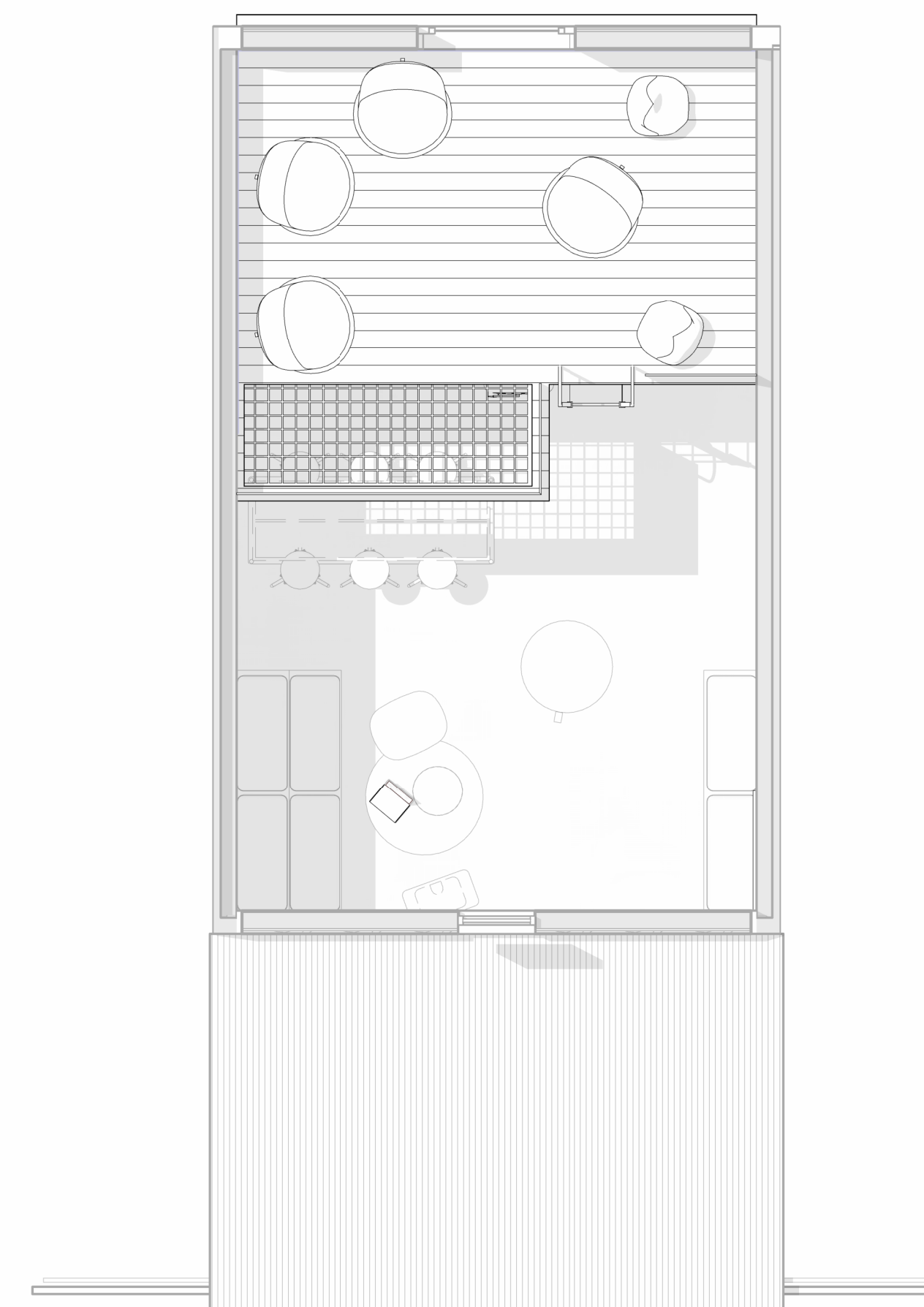
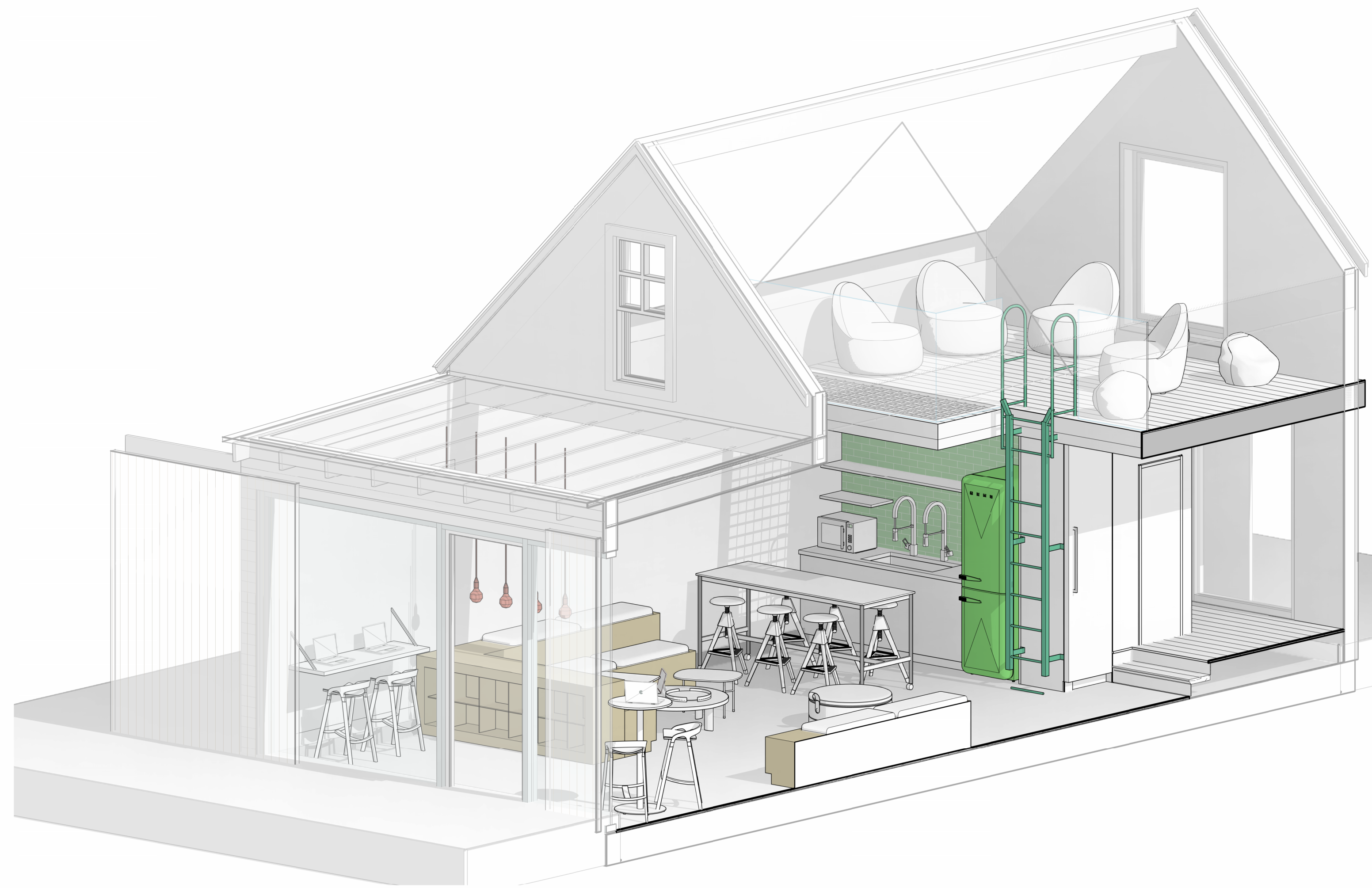
The Town of Telluride has already made a significant financial commitment by contributing the land, funding pre-construction and white box finish, and waiving rent for operations. This investment, along with the cost-sharing commitments from regional partners, ensures the successful launch of The Youth Hangout while maintaining responsible fiscal management.

Recommendation

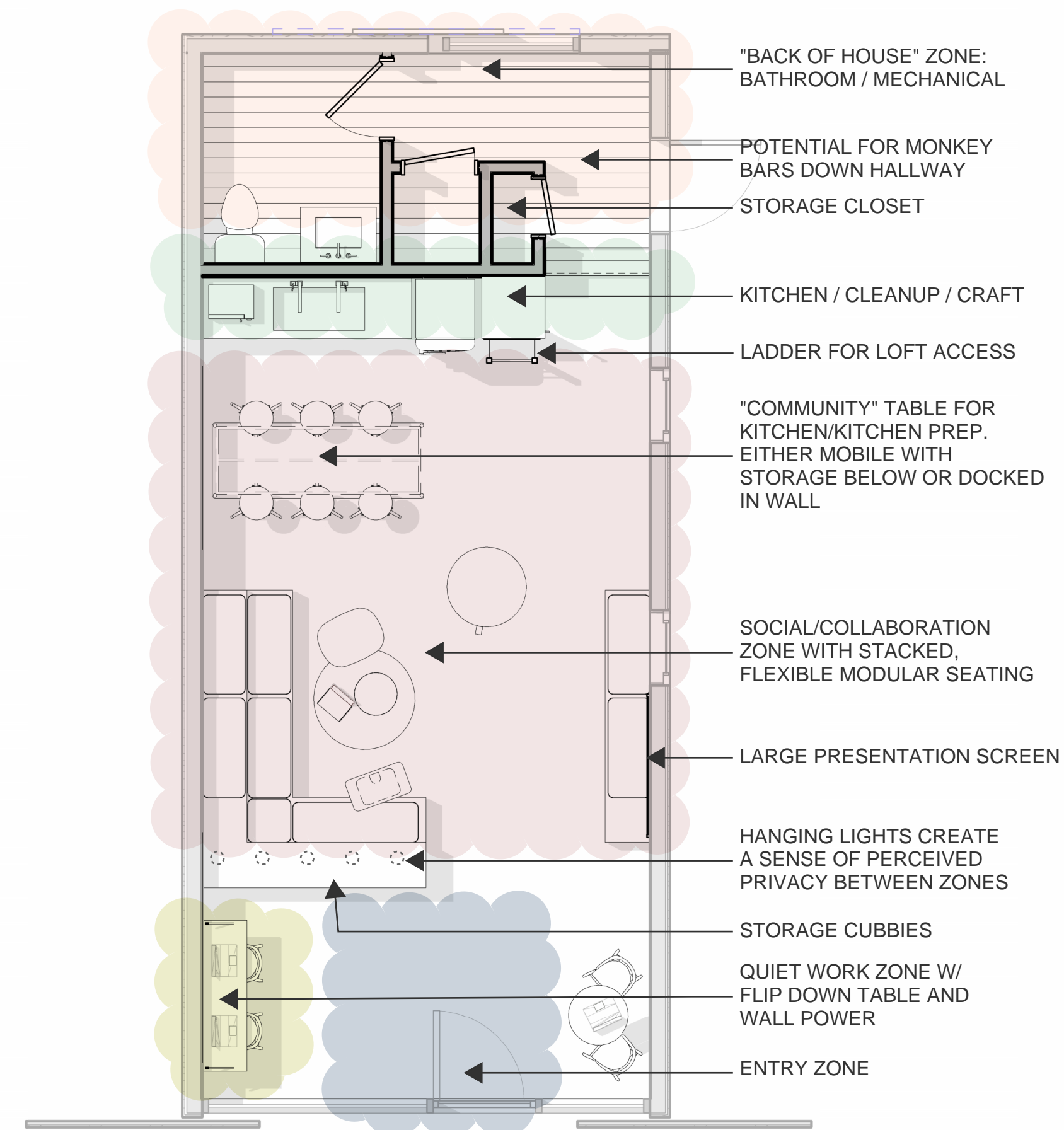
Approve the Intergovernmental Agreement (IGA) and associated funding commitments to support the establishment of The Youth Hangout as a regional youth hub.

This approval will allow construction to proceed, programming to be finalized, and a structured evaluation process to be implemented, ensuring that The Youth Hangout meets community needs while informing future funding decisions.

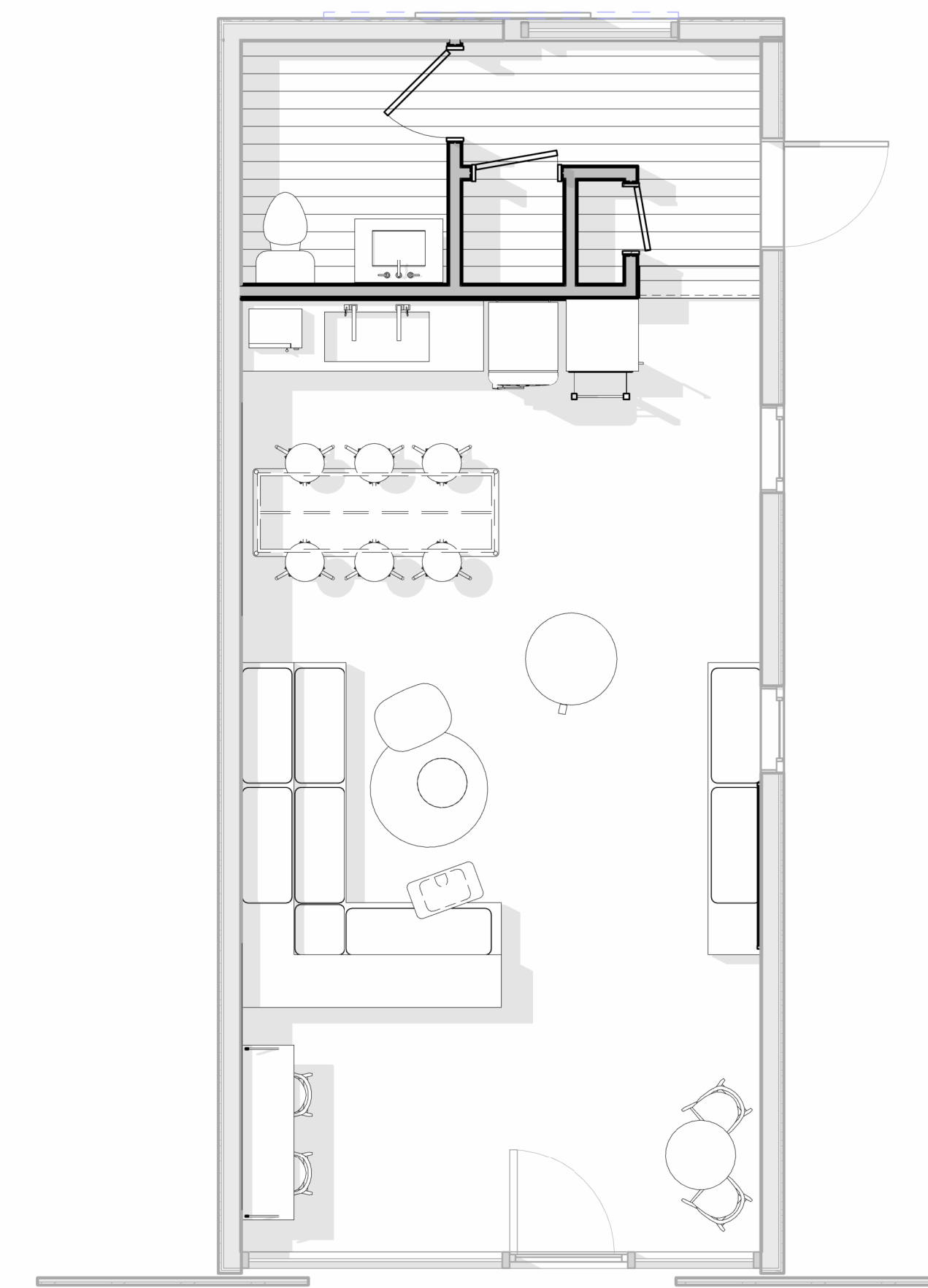
EXHIBIT A: Initial Renderings of Youth Hangout Design (not updated for ADA)



LOFT LEVEL - SPACE PLAN 2
1/4" = 1'-0"



LEVEL 1 - SPACE PLAN ZONE DIAGRAM 3
1/4" = 1'-0"



LEVEL 1 - SPACE PLAN 1
1/4" = 1'-0"

DATE:
03| 29| 2024

ISSUE:
-

PROJECT NUMBER:
23120

DRAWN BY: -- CHECKED BY: --

HISTORY:

REV. #	DATE	DESCRIPTION

SPACE PLAN + 3D VIEW

SCALE: 1/4" = 1'-0"

AP-100

















**EXHIBIT B: DRAFT Intergovernmental
Agreement for 2025 Capital & Operating
Commitments to “The Youth Hangout”
Youth Hangout**

**INTERGOVERNMENTAL AGREEMENT
YOUTH HANGOUT REGIONAL YOUTH HANGOUT**

This Intergovernmental Agreement (“IGA”) is made effective as of January 1, 2025 (the “Effective Date”), by and among the Tri County Health Network / Communities That Care (TCHN/CTC), Town of Mountain Village, Colorado (“TMV”); the Town of Telluride, Colorado (“Telluride”); and San Miguel County, Colorado (the “County”) (each a “Party” and, collectively, the “Parties”) to set forth the terms of their cooperative funding of the regional Youth Hangout (“Youth Hangout”) beginning in calendar year 2025. TCHN/CTC, TMV, Telluride, and the County may be referred to herein as a “Party” or collectively as the “Parties.”

RECITALS

A. WHEREAS, county and municipal governments are authorized to make the most efficient and effective use of their governmental powers, responsibilities, and monies by cooperating and contracting with other governments pursuant to, *inter alia*, C.R.S. §§ 29-1-201, *et seq.*, and Article XIV, Section 18 of the Colorado Constitution.

B. WHEREAS, Telluride, Communities that Care (“CTC”), and TriCounty Health Network (“TCHN”) have been developing a year-round Youth Hangout space in Telluride Youth Hangout that will be open to and serve all students in the R1 School District.

C. WHEREAS, because The Youth Hangout will benefit youth from TMV, Telluride, unincorporated areas of the County, and Rico and promote community development, the Parties desire to share in the costs needed to support the buildout, operation of, and programming for The Youth Hangout as set forth herein.

NOW, THEREFORE, for and in consideration of the mutual promises and agreements of the Parties and other good and valuable consideration, the adequacy and sufficiency of which is hereby acknowledged, the Parties agree as follows:

AGREEMENT

1. Incorporation of Recitals. The foregoing recitals are incorporated herein as if fully set forth.

2. Initial Term, Renewals, and Extensions. The initial Term of this IGA shall be for one year, commencing on the Effective Date and ending January 1, 2026 (the “Initial Term”). This IGA shall automatically renew for subsequent one-year terms on each anniversary of the Effective Date (each a “Renewal Term”) unless a Party elects not to renew and provides notice of nonrenewal at least sixty days before the renewal date; provided, however, that if only one Party elects not to renew, this IGA will remain in effect with respect to the remaining Parties. The Initial Term and all Renewal Terms shall be referred to herein as the “Term.”

3. Financial Contributions.

A. Capital Costs. Renovations and improvements to The Youth Hangout building (the “Capital Improvements”) were necessary to make it usable for its intended purpose.

The cost of the Capital Improvements totals \$251,157.58 as detailed in **Exhibit A**. TMV, Telluride, and San Miguel County agree to split such Capital Improvements costs evenly three ways, with each party contributing \$83,719.19. TMV and the County will pay their share of the Capital Improvements costs to Telluride within 14 days of the Effective Date.

B. Operational Expenses. CTC will be responsible for providing operation and programming services for The Youth Hangout. CTC estimates annual operating and programming costs (“Operating Costs”) to be \$74,313 in 2025, as detailed in **Exhibit B**. The Parties agree to split The Youth Hangout’s Operating Costs equally among them during the Term. Each Party’s share of the Operating Costs will be paid as follows:

1. **Initial Term Operating Costs**. Each Party will pay its share of the 2025 Operating Costs (\$24,711.01) to CTC within 30 days of the Opening Date. "Opening Date" refers to the specific date when a facility, space, or service covered by the contract is officially made available for use or operation. It establishes the starting point for any associated obligations, programming, or services outlined in the agreement, except that if the Opening Date does not occur by April 30, 2025 each Party agrees to bear its pro-rata costs for the time between May 1, 2025 and the Opening Date for the line item denoted as “CTC Youth Coordinator” in the attached Exhibit B. In the event that CTC secures grant funding to cover all or a portion of its Operating Costs during the Initial Term, each Party will receive a credit equal to one third of the grant funds received that will be applied toward its share of the Operating Expenses owed for the first Renewal Term. Additionally, any unspent Operating Funds remaining at the end of the Initial Term shall be carried forward and applied toward the Operating Expenses for the first Renewal Term. No such credit or refund will be owed to a party if the Party elects not to renew this IGA.
2. **Renewal Term Operating Costs**. Within 30 days of commencement of each Renewal Term, each Party will pay to CTC its one-third share of the Operating Costs approved by the Parties for the applicable Renewal Term. In the event CTC secures grant funding to cover all or a portion of its Operating Costs during a Renewal Term, each Party will receive a credit equal to one third of the grant funds received that will be applied toward its share of the Operating Costs owed for the next Renewal Term. No such credit or refund will be owed to a Party if the Party elects not to renew this IGA.

C. Maximum TMV Contributions; Reimbursement. Notwithstanding anything herein to the contrary, TMV’s total financial contributions to The Youth Hangout shall not exceed \$275,000 over a period of five years. Additionally, in the event The Youth Hangout ceases to operate as a youth center within five years of the Effective Date, TMV shall be reimbursed for a percentage of its capital contributions hereunder in accordance with the following schedule, which reimbursement shall be paid by Telluride:

1. Within 1 year of Effective Date: 100% reimbursement
2. Within 2 years of Effective Date: 80% reimbursement
3. Within 3 years of Effective Date: 60% reimbursement
4. Within 4 years of Effective Date: 40% reimbursement
5. Within 5 years of Effective Date: 20% reimbursement

However, failure on the part of TMV to pay for its pro-rata amount of the Capital Improvements or the Initial Term Operating Costs or Renewal Term Operating Costs during the first five (5) years of this IGA shall invalidate the TMV reimbursement provisions of this Section 3C.

- D. County Operating Expenses. Notwithstanding anything herein to the contrary, the County shall determine its contribution to future operating expenses based on the percentage of usage of The Youth Hangout by individuals from unincorporated portions of the County and Town of Telluride and Mountain Village resident usage. Additionally, Telluride's rent subsidy and the shared operational subsidy shall be factored into the calculation to ensure a comprehensive and equitable cost-sharing arrangement among the Parties.

4. Operations

- A. Oversight of The Youth Hangout Facility and Maintenance. Telluride shall be responsible for supervising and overseeing the facility and maintenance for The Youth Hangout Youth Hangout. Telluride's role shall include, the following:
1. Serving as the primary point of contact for all maintenance, facilities issues, and general oversight;
 2. Leading any design review and permitting requirements for any associated signage for the Youth Hangout.
- B. Oversight of The Youth Hangout Operations. CTC shall be responsible for supervising and overseeing the operations and programming of The Youth Hangout. CTC's role shall include, but is not limited to, the following:
1. Providing biannual presentations regarding The Youth Hangout at intergovernmental meetings of the parties;
 2. Overseeing The Youth Hangout budget and providing quarterly, biannual, and annual reports to the parties regarding the same to ensure fiscal responsibility;
 3. Presenting The Youth Hangout's budget to the parties no later than the first week of July of the Initial Term and each Renewal Term to allow the parties to review and approve The Youth Hangout's annual Operating Costs;
 4. Encouraging consistent communication with Telluride School District staff and students regarding The Youth Hangout programming;
 5. Soliciting student input for The Youth Hangout programming, including the creation of and guidance for a youth advisory board; and
 6. Consider and incorporate needs identified by Healthy Kids Colorado Survey results into The Youth Hangout's programming.

7. Collecting and analyzing data on usage and demographic trends for the youth hangout space to better tailor programs and meet the needs of the community's youth.
8. The Parties shall collaborate with third-party nonprofit organizations to optimize the use of available space and expand youth-focused programming that benefits the community. The facility shall be made available at no cost to youth-serving nonprofits that provide free programming. TCHN/CTC shall oversee and manage facility usage to ensure effective and equitable access among eligible organizations. **Communities That Care (CTC)** and the **Youth Advisory Board** may provide recommendations to the Parties regarding alternative facility uses and potential fee structures for programs outside the scope of free youth services.

C. Service Expectations. The Parties agree that CTC shall meet the following in regard to the Youth Hangout services:

1. **Access & Inclusivity.** The Youth Hangout shall be open and available to all youths aged 18 and under residing within the Telluride R-1 School District boundaries, regardless of school enrollment status (public, private, or home-schooled)
2. **Programming Commitments.** The Youth Hangout will provide an inclusive and welcoming space, developed in collaboration with over 10 youth-serving nonprofit organizations, ensuring diverse year-round programming that meets various interests and needs.
3. **Operational Use.** The Youth Hangout will serve as a hub for youth engagement through summer activities and after-school programs, as well as additional daytime activities, including:
 - a. Trainings & workshops
 - b. Coalition meetings & work groups
 - c. Tutoring & mentorship programs
 - d. Mental health therapy sessions
 - e. Expanded Youth Engagement initiatives
 - f. Participation & Engagement

The Youth Hangout is expected to maintain consistent participation levels, with events and activities typically drawing up to 34 youth participants. Partner organizations shall actively support engagement efforts, leveraging their dedicated youth base to sustain and increase attendance over time. The Youth Hangout will continue to implement outreach strategies that have demonstrated effectiveness in fostering steady participation growth.

4. **Future Program Development.** The Youth Hangout's programming shall evolve based on ongoing youth input and community needs. A structured 2025 programming calendar will be developed and implemented, with draft details outlined in **Exhibit C (DRAFT 2025**

Program Calander). Continuous assessment and adaptation of programming will ensure alignment with the interests and engagement levels of participating youth.

5. Appropriation. The Parties acknowledge and agree that any financial obligations provided for hereunder or requirements for future appropriations shall constitute only currently budgeted expenditures of the Parties. No provision of this IGA shall be construed or interpreted: i) to directly or indirectly obligate any Party to make any payment in any year in excess of amounts budgeted and appropriated for such year; ii) as creating a debt, multiple fiscal year direct or indirect debt, or other financial obligation whatsoever within the meaning of Article X, Section 20 of the Colorado Constitution or any other constitutional or statutory limitation or provision; or iii) as a donation or grant by any Party to or in aid of any person, company, or corporation under applicable Colorado law. The Parties acknowledge and agree that, notwithstanding any other provision or representation in this IGA, all payment obligations of each Party are expressly dependent and conditioned upon the continuing availability of funds beyond the term of each Party's current fiscal period ending upon the next succeeding December 31. Financial obligations of any Party payable after the current fiscal year are contingent upon funds for that purpose being appropriated, budgeted, and otherwise made available in accordance with the rules, regulations, and resolutions of each Party and other applicable law. Upon the failure of a Party to appropriate such funds, this IGA shall be terminated as to such Party(ies).
6. No Third-Party Beneficiaries. It is expressly understood and agreed that the enforcement of the terms and conditions of this IGA and all rights of action relating to such enforcement shall be strictly reserved to the Parties. Nothing contained in this IGA shall give or allow any claim or right of action whatsoever by any other third party.
7. Assignability. This IGA is not assignable by any Party hereto.
8. Modification. This IGA may be changed or modified only in writing by an agreement approved by the Parties.
9. Entire Agreement. This IGA constitutes the entire agreement between the Parties and all other promises and agreements regarding this IGA and the subject matter hereof, whether oral or written, are merged herein.
10. Severability. In the event that a court of competent jurisdiction enters a final judgment holding invalid any material provision of this IGA, such provision will be deemed unenforceable or, if possible, modified and interpreted to accomplish the objectives of such provision to the greatest extent possible under applicable law, and, in either case, the remainder of this IGA shall be fully enforceable.
11. Notice. Any notice required or permitted under this IGA shall be in writing and shall be provided by electronic delivery to the e-mail addresses set forth below or by one of the following methods: (1) hand-delivery or (2) registered or certified mail, postage pre-paid,

to the mailing addresses set forth below. Each Party, by notice sent under this paragraph, may change the address to which future notices should be sent. Electronic delivery of notices shall be considered delivered on the day they are sent if sent before 5:00 p.m. MT or the following business day if sent after said time and provided that the sender does not receive a notice that the email was non-deliverable. Nothing contained herein shall be construed to preclude personal service of any notice in the manner prescribed for personal service of a summons or other legal process.

TCHN: *Melanie Montoya Wasserman, Co-Executive Dir.*
238 E. Colorado, Suite 8
Telluride, CO 81435
Email: m.wasserman@tchnetwork.org

TMV: *Paul Wisor, Town Manager*
455 Mountain Village Blvd., Suite A
Mountain Village, CO 81435
Email: pwisor@mtnvillage.org

Telluride: *Zoe Dohnal, Town Manager*
113 W. Columbia
Telluride, CO 81435
Email: zdohnal@telluride-co.gov

County: *Mike Bordogna, County Manager*
P.O. Box 1170
Telluride, CO 81435
Email: mikeb@sanmiguelcountyco.gov

12. Government Immunity. The Parties are relying on and do not waive the monetary limitations or terms or any other rights, immunities, and protections provided by the Colorado Governmental Immunity Act, C.R.S. § 24-10-101, *et seq.*, as from time to time amended, or otherwise available to the Parties or any of their officers, agents, or employees.
13. Binding Rights and Obligations. The rights and obligations of the Parties under this IGA shall be binding upon and shall inure to the benefit of the Parties and their respective successors and assigns.
14. No Waiver. The waiver by any Party to this IGA of any term or condition of this IGA must be in writing and shall not operate or be construed as a waiver of any subsequent breach by any Party.

15. Authority. Each person signing this IGA represents and warrants that said person is fully authorized to enter and execute this IGA and to bind the Party it represents to the terms and conditions hereof.

16. Counterparts; Electronic Signatures. This IGA may be executed in counterparts, each of which, upon execution of a counterpart by all Parties, shall be considered an original. The Parties consent to the use of electronic signatures hereon, which shall be binding.

SO AGREED as of the day and year first above written.

TCHN

Melanie Montoya Wasserman, Co-Executive Director, Advocacy and Inclusion

TMV

Paul Wisor, Town Manager

TELLURIDE:

Zoe Dohnal, Town Manager

COUNTY:

Mike Bordogna, County Manager

EXHIBIT A
YOUTH HANGOUT CAPITAL BUDGET

CAPITAL BUDGET		
Shed - Youth Hangout Project (40-53-876)		
	IGA Shared Cost	Additional TOT Committed Cost
Land, Development & Financing		\$705,000.00
Approx. project allocation (VooDoo)		\$520,000.00
Subsidy		\$185,000.00
Design		\$92,500.00
CCY		\$92,500.00
Construction	\$205,648.10	\$64,986.24
Shaw Whitebox Construction		\$46,828.40
Cost for Building Dept, HARC or Tenant Use Changes - not final (condenser unit location, bathroom layout, exterior lighting, drywall, etc.)	\$12,271.00	\$12,250.00
Whitebox Contingency - 10%	\$1,227.10	\$5,907.84
Shaw Tenant Finish	\$183,000.00	
Tenant Finish Contingency - 5%	\$9,150.00	\$0.00
Change Orders	\$0.00	\$0.00
Change Order #1	\$ -	\$ -
Change Order #2	\$ -	\$ -
Change Order #3	\$ -	\$ -
Change Order #4	\$ -	\$ -
Change Order #5	\$ -	\$ -
Owner Items	\$43,309.48	\$0.00
Slate Furniture Package	\$29,957.53	
Appliances	\$2,051.95	
SMPA Connect Fees	\$2,500.00	
Construction Docs - Happy Print	\$300.00	
Advertising: RFP & Final Payment x 2	\$1,000.00	
IT: Equipment & Installation	\$7,500.00	
Other:		
Allowances	\$2,200.00	\$0.00
Parking		
Trash	\$ 2,200.00	\$ -
Staging		
Total	\$251,157.58	\$862,486.24

EXHIBIT B

2025-2030

TCHN BUDGET AND PROJECTIONS FOR YOUTH HANGOUT OPERATIONS

The Shed Youth Hangout Yearly Expenses 2025

initiated and overseen the process of The Shed's reupholstering so that the historic structure is preserved while also allowing for the internal space to serve as a youth hangout. Tri County Health Network is proposing a partnership with the TOT, San Miguel County, and the Town of Mountain Village to provide year-round programming for youth at the Shed as an extension of the Communities That Care Program (CTC). **This budget page represents funds needed for operating The Shed from April to December 2025.**

Section 1: Organization Information

Organization Name	Tri County Health Network
Person Completing Form	Dawn Katz
Dates of Budget	April 1, 2025 - December 31, 2025

Section 2: Revenue

Source of Revenue	Description of Work Funded	Amount Funded
TCHN Grant Funding	TCHN will continue to search for additional revenue sources to fund this project, but does not currently have any funding streams for this part time position in 2025.	
Telluride Bluegrass Festival -2025		\$ 7,708.68
SBG Productions (Blues and Brews)		\$ 2,500.00
Just For Kids		\$ 3,000.00
AG Grant	Applied for operational support funds (\$31K)- will know more in May 2025	?
Town of Telluride	Facility Debt Service	\$ 22,211.00
Town of Telluride	1/3 of operations (this amount is based on no additional grant funding awarded)	\$ 24,771.01
San Miguel County	1/3 of operations (this amount is based on no additional grant funding awarded)	\$ 24,771.01
Town of Mountain Village	1/3 of operations (this amount is based on no additional grant funding awarded)	\$ 24,771.01
Total Revenue		\$ 109,732.70

Personnel/Staff Time and Effort

Position	Description of Work	Amount Charged to Contract
CTC Youth Coordinator	This expense supports the CTC Youth Coordinator's position which will be approximately half school and coalition based services (funded by TCHN). The other half of the coordinators wage for all programming and operations of The Shed funded by IG partners.	\$ 28,592.00
CTC Interns	CTC Interns are paid to help with programming and organization of fellow students. 1 intern at \$20/hr x 5 hours/week	\$ 3,900.00
Shed Staff	The part-time position at The Shed involves providing support and guidance to youth participants, fostering a positive and inclusive environment. The role also includes outreach to Spanish-speaking youth and their families, ensuring effective communication and engagement with the community.	\$ 9,315.00
Supervision and Reporting	Supervision for the CTC staff and oversight of The Shed programming.	\$ 4,576.00
Administrative Services	Finance, Human Resources, Operations	\$ 4,650.00
Marketing	The TCHN Marketing Team will promote all aspects of programming for The Shed through multi	\$ 2,513.00
Total Personnel		\$ 53,546.00

Supplies or Operating Expenses

Type of Supply/Operating Expense	Description of Expense	Amount Charged to Contract
Rent	Facility Debt Service - PAID BY TOWN OF TELLURIDE	\$ 22,211.00
Materials/supplies	This will include activity supplies and materials for programming activities.	\$ 4,500.00
Food/snacks	Light food will be provided for activities and on hand for kids who are hungry	\$ 3,750.00
Cleaning	A professional cleaning service will attend to the Shed 1x/wk at \$125/visit to thoroughly clean a	\$ 7,532.00
Utility costs *	This will include the cost of electricity, water/sewer/internet	\$ 5,468
Maintenance costs	Facility Maintenance	\$ 500
Insurance	Liability insurance to cover programming, staff, and program assets.	\$ 500.00
Subscriptions	Disney+\$180, PlayStation \$120, Anthem \$80, Humble Bumble \$150, Canva \$120, Spotify \$200	\$ 750.00
Total Supplies		\$ 45,211.00

Subcontracts

Subcontractor Name	Description of Work	Amount Charged to Contract
Translation/Interpretation Services	A qualified interpreter will provide interpretation for events when needed. The website theword	\$ 1,000.00
Total Subcontracts		\$ 1,000.00

Other Expenses

Expense	Description of Expense	Amount Charged to Contract
Indirect Expenses	10% Administrative Overhead (Rent for umbrella organization, Utilities, Technology, Payroll, et	\$ 9,975.70
Total Other		\$ 9,975.70

Total Income	\$ 109,732.70
Total Expenses	\$ 109,732.70
Total	\$ -

The Shed Youth Hangout Yearly Expenses 2026 - 2030 FORECASTED

This budget page represents forecasted funds needed for operating The Shed

Section 1: Organization Information

Organization Name	Tri County Health Network
Person Completing Form	Dawn Katz

Section 2: Revenue		2026 Forecasted Revenue	2027 Forecasted Revenue	2028 Forecasted Revenue	2029 Forecasted Revenue	2030 Forecasted Revenue
Source of Revenue	Description of Work Funded					
TCHN Grant Funding	TCHN will continue to search for additional revenue sources to fund this project, but does not currently have any funding streams for this part time position in 2026.					
Telluride Bluegrass Festival -2026	PROJECTED	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
SBG Productions (Blues and Brews)	PROJECTED	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Just For Kids	PROJECTED	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
AG Grant	PROJECTED	\$ 31,000.00	\$ 31,000.00	New funding?	?	?
Town of Telluride	Facility Debt Service	\$ 22,163.00	\$ 22,116.00	\$ 22,068.00	\$ 22,020.00	\$ 21,972.00
Town of Telluride	1/3 of operations (this amount is based on no additional grant funding awarded)	\$ 18,608.00	\$ 20,520.67	\$ 32,919.33	\$ 35,112.00	\$ 37,429.33
San Miguel County	1/3 of operations (this amount is based on no additional grant funding awarded)	\$ 18,608.00	\$ 20,520.67	\$ 32,919.33	\$ 35,112.00	\$ 37,429.33
Town of Mountain Village	1/3 of operations (this amount is based on no additional grant funding awarded)	\$ 18,608.00	\$ 20,520.67	\$ 32,919.33	\$ 35,112.00	\$ 37,429.33
Total Revenue		\$ 119,987.00	\$ 125,678.01	\$ 131,825.99	\$ 138,356.00	\$ 145,259.99

Personnel/Staff Time and Effort		2026 Forecasted Expenses	2027 Forecasted Expenses	2028 Forecasted Expenses	2029 Forecasted Expenses	2030 Forecasted Expenses
Position	Description of Work					
CTC Youth Coordinator	This expense supports the CTC Youth Coordinator's position which will be approximately half school and coalition based services (funded by TCHN). The other half of the coordinators wage for all programming and operations of The Shed funded by IG partners.	\$ 30,307.00	\$ 32,125.00	\$ 34,052.00	\$ 36,095.00	\$ 38,261.00
CTC Interns	CTC Interns are paid to help with programming and organization of fellow students. 1 intern at \$20/hr x 5 hours/week	\$ 4,134.00	\$ 4,382.00	\$ 4,645.00	\$ 4,924.00	\$ 5,219.00
Shed Staff	The part-time position at The Shed involves providing support and guidance to youth participants, fostering a positive and inclusive environment. The role also includes outreach to Spanish-speaking youth and their families, ensuring effective communication and engagement with the community.	\$ 9,874.00	\$ 10,466.00	\$ 11,094.00	\$ 11,759.00	\$ 12,465.00
Supervision and Reporting	Supervision for the CTC staff and oversight of The Shed programming.	\$ 4,851.00	\$ 5,142.00	\$ 5,450.00	\$ 5,777.00	\$ 6,124.00
Administrative Services	Finance, Human Resources, Operations	\$ 4,929.00	\$ 5,225.00	\$ 5,538.00	\$ 5,870.00	\$ 6,222.00
Marketing	The TCHN Marketing Team will promote all aspects of programming for The Shed through	\$ 2,664.00	\$ 2,823.00	\$ 2,992.00	\$ 3,172.00	\$ 3,362.00
Total Personnel		\$ 56,759.00	\$ 60,163.00	\$ 63,771.00	\$ 67,597.00	\$ 71,653.00

Supplies or Operating Expenses		2026 Forecasted Expenses	2027 Forecasted Expenses	2028 Forecasted Expenses	2029 Forecasted Expenses	2030 Forecasted Expenses
Type of Supply/Operating Expense	Description of Expense					
Rent	Facility Debt Service - PAID BY TOWN OF TELLURIDE	\$ 22,163.00	\$ 22,116.00	\$ 22,068.00	\$ 22,020.00	\$ 21,972.00
Materials/supplies	This will include activity supplies and materials for programming activities.	\$ 4,770.00	\$ 5,056.00	\$ 5,360.00	\$ 5,682.00	\$ 6,023.00
Food/snacks	Light food will be provided for activities and on hand for kids who are hungry	\$ 3,975.00	\$ 4,214.00	\$ 4,467.00	\$ 4,735.00	\$ 5,019.00
Cleaning	A professional cleaning service will attend to the Shed 1x/wk at \$125/visit to thoroughly clean	\$ 7,984.00	\$ 8,463.00	\$ 8,971.00	\$ 9,509.00	\$ 10,079.00
Utility costs *	This will include the cost of electricity, water/sewer/internet	\$ 8,971.00	\$ 9,450.00	\$ 10,074.00	\$ 10,747.00	\$ 11,443.00
Maintenance costs	Facility Maintenance	\$ 2,400.00	\$ 2,472.00	\$ 2,546.00	\$ 2,623.00	\$ 2,701.00
Insurance	Liability Insurance to cover programming, staff, and program assets.	\$ 530.00	\$ 562.00	\$ 596.00	\$ 632.00	\$ 670.00
Subscriptions	Disney+\$180, PlayStation \$120, Anthem \$80, Humble Bumble \$150, Canva \$120, Spotify \$	\$ 795.00	\$ 843.00	\$ 894.00	\$ 948.00	\$ 1,005.00
Total Supplies		\$ 51,588.00	\$ 53,176.00	\$ 54,976.00	\$ 56,896.00	\$ 58,912.00

Subcontracts		2026 Forecasted Expenses	2027 Forecasted Expenses	2028 Forecasted Expenses	2029 Forecasted Expenses	2030 Forecasted Expenses
Subcontractor Name	Description of Work					
Translation/Interpretation Services	A qualified interpreter will provide interpretation for events when needed. The website the	\$ 1,060.00	\$ 1,124.00	\$ 1,191.00	\$ 1,262.00	\$ 1,338.00
Total Subcontracts		\$ 1,060.00	\$ 1,124.00	\$ 1,191.00	\$ 1,262.00	\$ 1,338.00

Other Expenses		2026 Forecasted Expenses	2027 Forecasted Expenses	2028 Forecasted Expenses	2029 Forecasted Expenses	2030 Forecasted Expenses
Expense	Description of Expense					
Indirect Expenses	10% Administrative Overhead (Rent for umbrella organization, Utilities, Technology, Payroll)	\$ 10,580.00	\$ 11,215.00	\$ 11,888.00	\$ 12,601.00	\$ 13,357.00
Total Other		\$ 10,580.00	\$ 11,215.00	\$ 11,888.00	\$ 12,601.00	\$ 13,357.00

Total Income		\$ 119,987.00	\$ 125,678.01	\$ 131,825.99	\$ 138,356.00	\$ 145,259.99
Total Expenses		\$ 119,987.00	\$ 125,678.00	\$ 131,826.00	\$ 138,356.00	\$ 145,260.00
Total		\$ -	\$ 0.01	\$ (0.01)	\$ -	\$ (0.01)

EXHIBIT C
DRAFT 2025 PROGRAM CALENDAR

6 Month
YOUTH HANGOUT
DRAFT PROGRAM CALENDAR

April 2025

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
	1	2	3	4	5	6
Spring Break 7	Spring Break 8	Spring Break 9	Spring Break 10	Spring Break 11	12	13
Spring Break 14	Spring Break 15	Spring Break 16	Spring Break 17	Spring Break 18	19	20
Grand Opening of The Shed!!! 21	Partner program 3-8 pm 22	CTC Program Hang 3-8pm 23	Partner program 3-8 pm 24	CTC Movie Night 3-10PM 25	26	27
CTC Program Hang 3-8pm 28	One to One Mentor Meeting 5-8pm 29	CTC Program Hang 3-8pm 30				

SHED HOURS

M-F 3:00PM – 8:00PM

Partners

True North
 One To One
 Dean's List
 SMRC
 Telluride GSA Club

Potential Partners

Telluride Academy
 Library Teen Center
Potential Daytime Operations
 Therapists, Coalition/Board meetings

May 2025

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
			1	2	3	4
CTC Program Name 3-8pm 5	Partner program 3-8 pm 6	CTC Program Name 3-8pm 7	Partner program 3-8 pm 8	Game Night 3-10PM 9	10	11
CTC Program Name 3-8pm 12	Partner program 3-8 pm 13	CTC Coalition Meeting 9-11 CTC Program Name 3-8pm 14	SMRC Peer to Peer focus group 3-8pm 15	Dean's List 3-10PM 16	17	18
CTC Program Name 3-8pm 19	Video Game night with the Marshals Department 5-8pm 20	CTC Program Name 3-8pm 21	Partner program 3-8 pm 22	SMRC Night 3-10PM 23	24	25
CTC Program Name 3-8pm 26	Partner program 3-8 pm 27	CTC Program Name 3-8pm 28	SMRC Board Meeting 9-12 Partner program 3-8 pm 29	True North Night 3-10PM 30	31	

SHED HOURS

M-F 3:00PM – 8:00PM

Partners

True North
One To One
Dean's List
SMRC
Telluride GSA

Potential Partners

Telluride Academy
Library Teen Center
Potential Daytime Operations
Therapists, Coalition/Board meetings

June 2025

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
FULL DAY PROGRAMMING AVAILABLE CTC Hang 5-9pm	Partner Program Week 3 CTC Hang 5-9pm	Partner Program Week 4 CTC Hang 5-9pm	Partner Program Week 5 CTC Hang 5-9pm	Partner Program Week 6 Dance Party – CTC 6-10pm	7	8
Dean's List Camp 8-5pm 9 CTC Hang 5-9pm	Dean's List Camp 8-5pm 10 CTC Hang 5-9pm	Dean's List Camp 8-5pm 11 CTC Hang 5-9pm	Dean's List Camp 8-5pm 12 CTC Hang 5-9pm	CTC Hang 5-10pm 13	14	15
Partner Program Week SMRC Workshop CTC Hang 5-9pm 16	Partner Program Week 17 CTC Hang 5-9pm	Tie Die Shirts CTC 18 CTC Hang 5-9pm	Partner Program Week 19 CTC Hang 5-9pm	Partner Program Week 20 CTC Hang 5-10pm	Bluegrass Hang 21 CTC 5-10pm	Bluegrass Hang 22 CTC 5-10pm
True North Camp 23 CTC Hang 5-9pm	True North Camp 24 CTC Hang 5-9pm	True North Camp 25 CTC Hang 5-9pm	True North Camp 26 CTC Hang 5-9pm	True North Camp 27 GSA Hang 5-10pm	28	29
Partner Program Week 30 CTC Hang 5-9pm	Baking with CTC 1 CTC Hang 5-9pm	Partner Program Week CTC Hang 5-9pm	Partner Program Week CTC Hang 5-9pm			

SHED SUMMER HOURS

M-F 3:00PM – 9:00PM

Partners

True North
 One To One
 Dean's List
 SMRC
 Telluride GSA Club

Potential Partners

Telluride Academy
 Library Teen Center

Potential Daytime Operations

Full Day Partner Programs Therapists,
 Coalition/Board meetings

July 2025

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
FULL DAY PROGRAMMING AVAILABLE CTC Hang 5-9pm	Partner Program Week 1 CTC Hang 5-9pm	Partner Program Week 2 CTC Hang 5-9pm	Partner Program Week 3 CTC Hang 5-9pm	Partner Program Week 4 Dance Party – CTC 6-10pm	5	6
Dean's List Camp 8-5pm 7 CTC Hang 5-9pm	Dean's List Camp 8-5pm 8 CTC Hang 5-9pm	Dean's List Camp 8-5pm 9 CTC Hang 5-9pm	Dean's List Camp 8-5pm 10 CTC Hang 5-9pm	CTC Hang 5-10pm 11	CRAFT AND HIKE DAY - CTC 12	13
Partner Program Week SMRC Workshop CTC Hang 5-9pm 14	Partner Program Week 15 CTC Hang 5-9pm	Tie Die Shirts CTC 16 CTC Hang 5-9pm	Partner Program Week 17 CTC Hang 5-9pm	Partner Program Week 18 CTC Hang 5-10pm	19	20
True North Camp 21 CTC Hang 5-9pm	True North Camp 22 CTC Hang 5-9pm	True North Camp 23 CTC Hang 5-9pm	True North Camp 24 CTC Hang 5-9pm	True North Camp 25 CTC Hang 5-10pm	26	27
Partner Program Week 28 CTC Hang 5-9pm	Baking with CTC 29 CTC Hang 5-9pm	Partner Program Week 30 CTC Hang 5-9pm	ALL DAY CTC 31 CTC Hang 5-9pm			

SHED SUMMER HOURS

M-F 3:00PM – 9:00PM

Partners

True North
 One To One
 Dean's List
 SMRC
 Telluride GSA Club

Potential Partners

Telluride Academy
 Library Teen Center
Potential Daytime Operations
 Full Day Partner Programs Therapists,
 Coalition/Board meetings

August 2025

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
FULL DAY PROGRAMMING AVAILABLE CTC Hang 5-9pm	Partner Program Week	Partner Program Week CTC Hang 5-9pm	Partner Program Week	Partner Program Week Dance Party – CTC 6-10pm		
Dean's List Camp 8-5pm CTC Hang 5-9pm	Dean's List Camp 8-5pm CTC Hang 5-9pm	Dean's List Camp 8-5pm CTC Hang 5-9pm	Dean's List Camp 8-5pm CTC Hang 5-9pm	CTC Hang 5-10pm		
Partner Program Week SMRC Workshop CTC Hang 5-9pm	Partner Program Week CTC Hang 5-9pm	Tie Die Shirts CTC CTC Hang 5-9pm	Partner Program Week CTC Hang 5-9pm	Partner Program Week CTC Hang 5-10pm		
True North Camp CTC Hang 5-9pm	FIRST DAY OF SCHOOL!	SMRC 3-8pm	CTC Hang 5-8pm	TRUE NORTH MOVIE NIGHT 5-10PM		
CTC Hang 5-8pm	Baking with CTC CTC Hang 5-8pm	Partner Program Hang 5-8pm	CTC Hang 5-8pm	Youth Yoga Night CTC 5-8pm		

SHED HOURS

M-F 3:00PM – 8 OR 9PM

Partners

True North
One To One
Dean's List
SMRC

Potential Partners

Telluride Academy
Library Teen Center

Potential Daytime Operations

Therapists, Coalition/Board meetings

September 2025

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
1 CLOSED	2 CTC HANG 3-8PM	3 SMRC SUPPORT GROUP 3-8PM	4 CTC HANG 3-8PM	5 THS GSA CLUB 5-10PM	6	7
8 CTC Hang 3-8pm	9 Dean's List event 3-8pm	10 Game Night with the Marshals 3-5pm	11 CTC Hang 3-8pm	12 FAMILY GAME NIGHT One to One 5-9pm	13 Blues Hangout THS GSA Group	14 Making Music TSD
15 True North Homework 3-8pm	16 CTC HANG 3-8PM	17 SMRC SUPPORT GROUP 3-8PM	18 HOST SPEAKER EVENT ON UNDERAGE USE	19 CRAFT NIGHT WITH LIBRARY STAFF 5-10PM	20	21
22 TUTOR SUPPORT -TSD 3-8PM	23 CTC HANG 3-8PM	24 MENTOR MINGLE ONE TO ONE 5-8PM	25 DEI EVENT TCHN	26 SILENT DISCO 5-10PM	27	28
29 CTC HANG 3-8PM	30 SELF DEFENSE CLASS WITH MARSHALS 5-8PM	31				

SHED HOURS

M-F 3:00PM – 8:00PM

Partners

True North
One To One
Dean's List
SMRC

Potential Partners

Telluride Academy
Library Teen Center
Potential Daytime Operations
Therapists, Coalition/Board meetings

EXHIBIT C: YouthScan Workshop Overview

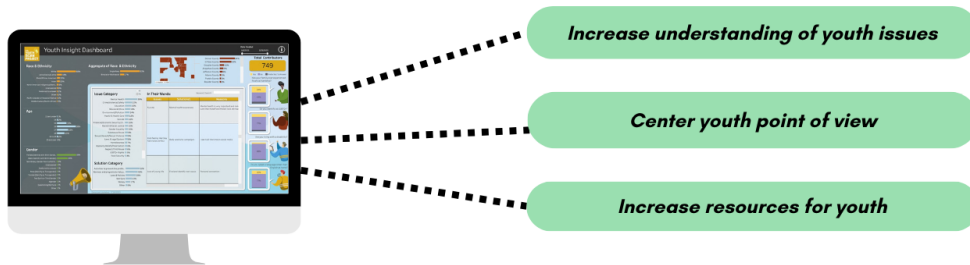
ABOUT THE YOUTHSCAN PROJECT

How Does it Work?

Through an interactive and trauma-informed workshop, participants aged 14 - 24 identify current and emerging needs in their own words. At the end of the workshop, participants log on to the digital YouthScan Project portal and they receive an anonymous username. The portal walks them through a process of describing the issues they want to share and ideas about strategies and resources that would help. They are prompted to select which filter categories on the dashboard they would like their ideas to show up under. For each issue they wrote in, they can choose up to 2 issue filters from the list, and any number of solution filters.

Participants can submit up to three issues to be included in the dashboard. Youth share their ideas about strategies for prevention, ways to support impacted youth, policies to create change, and new innovative solutions to build a better future. Submissions can be filtered by county, demographics, timepoint, issue category, solution category, and keyword search. Verbatim ideas from youth populate The YouthScan Project Dashboard.

The YouthScan Project completed a pilot between July 2022 and June 2023, engaging over 700 youth across Colorado.



What's the Impact?

This project simultaneously empowers youth to have real-world impact while allowing youth-serving sectors to learn from the youth they serve. The dashboard can be accessed by young people, youth-serving organizations, schools, advocacy groups, foundations, government, and policymakers to center youth voice in decision making and support youth-adult partnerships. Partners receive custom reports to inform resources and programs benefiting youth.

What are Youth Saying about The YouthScan Project?

"I loved the collaborative and youth-focused format of the workshop. The facilitators did an amazing job engaging the group and explaining the tasks at hand. I left the session feeling encouraged, motivated, and feeling like my voice is heard!"
-Youth Participant

"I loved the YouthScan Project I think it was a amazing way/idea to get involved as well as hear different perspectives and voices from others my age. It also helped me brainstorm ideas to improve our world in my future career."
-Youth Participant

ABOUT THE YOUTHSCAN PROJECT

Overview

The YouthScan Project is a new tool for youth in Colorado to share their ideas on the issues that impact their lives. Youth insight populates an interactive dashboard featuring verbatim input from young people and their ideas for solutions. This project simultaneously empowers youth to have real-world impact and youth-serving sectors to learn from youth they serve at scale. The YouthScan Project supports youth and adults to partner in order to direct resources to where they will have the greatest impact.



Where did The YouthScan Project come from?

YouthRoots launched The YouthScan Project in 2021 in response to the COVID-19 pandemic. Youth have experienced an unprecedented global event that disrupted development in critical arenas, including education, social skills and relationships, enrichment activities, and beyond. The context of the pandemic exacerbated existing concerns about youth well-being. Quantitative data sources about youth are critically important, and it can take 2 to 3 years for findings to be shared back with youth-serving organizations. In addition, these youth data sources often lack direct insight from youth about strategies and resources needed to address the issues they identify.

At YouthRoots, we know youth want to have an impact on the issues affecting their lives. And we know youth-serving sectors - from schools to nonprofits to state agencies - want to hear directly from youth that they serve. In this landscape, YouthRoots set out to create an innovative digital youth voice platform that could connect real-time insight from youth across Colorado with the organizations working on issues they care about.

Why Focus on Youth Voice?

The YouthScan Project is an innovation in the landscape of youth voice. It was designed to address the fact that the Journal of Community Psychology (2014) states: "Research suggests youth are aware of the issues in their community often 3 years ahead of adults, have important insights about how society should be different (Stoneman, 2010; London, Zimmerman, & Erbstein, 2003), and are often more creative and willing to take risks in tackling problems than adults (Libby, Rosen, & Sedonaen, 2005; Stoneman, 2010)".

The YouthScan Project empowers youth, centers their ideas for effective strategies and solutions, and provides organizations working on behalf of youth to access youth insight in real time.

At YouthRoots, we believe it is essential that we embrace innovation and commitment to listening to youth. So many young people are not able (or not asked) to participate in youth voice programs such as youth advisory councils and boards. The YouthScan Project empowers the thousands of youth whose voices are not being heard to share their point of view, deepen understanding, and help drive solutions.



Youth Insight Report

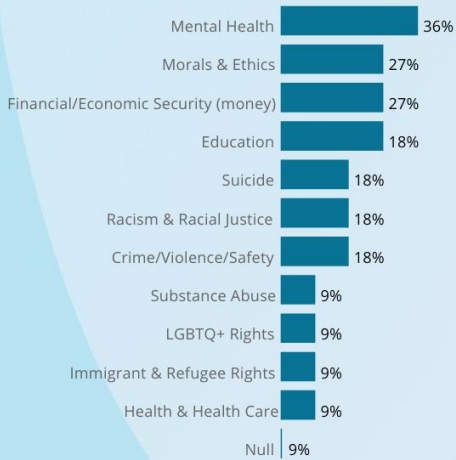
Telluride Communities that Care





Issue and Solution Categories Selected by Contributors

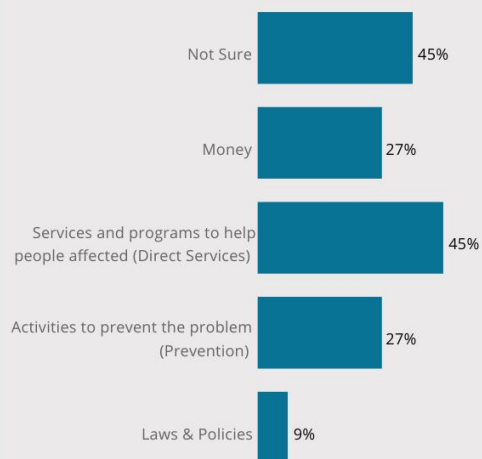
Issues



Total Contributors

11

Solutions



Participants submitted up to 3 issues to The YouthScan Project. They chose up to two search categories for each issue they wrote in. They could choose any solution category (one or more) that applied to their solution ideas. Please note percentages do not add up to 100% when aggregated.



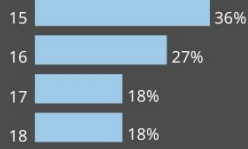
How Contributors Identify

Demographics

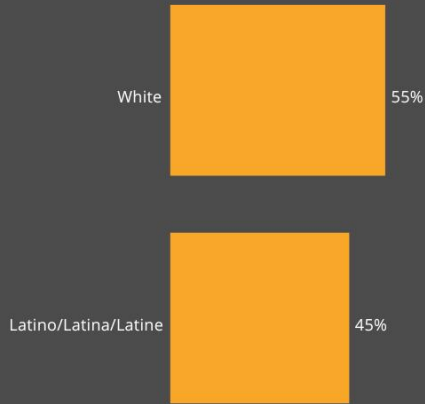
Total Contributors

11

Age



Race & Ethnicity



Gender



Participants may have selected more than one category under Gender and Race & Ethnicity, based on how they self-identify. Please note percentages may not ..

Aggregate of Race & Ethnicity



Data Updated as of: 11/7/2024 10:02:01 PM

Issues/Solutions/Reasons

Issues	Solution	Reasons	
Not enough places for youth to go	Open up new areas for youth, as well as new events so youth has an option to learn a new places or hobby	The youth should be able to explore and discover new places where they can learn new things	
People are stealing because they don't have enough money to live.	Educate the people that are under arrest and give them a financial support.	Because you can help a lot of people with that.	
Pressure (school or other)	Ease up on people. Nobody should be controlling anyone else.	This isn't a town wide issue. In fact I'd argue it affects a small proportion of this town. But pressure is an issue nonetheless. Whether it's parents or something else.	
Privacy concerns	Myob unless they're in danger	Some people here are nosy. I think it's important to help people when they are in need but if they are not in danger their business is just their business.	
Racism	More inclusive clubs for Latinos/Hispanics	It think growing up hispanic you feel lots of looks from people	
Rumors	I don't know	I don't know	
Social media	I don't know		
unrealistic social media ideals	making more post but to spread awareness of what is right and what is may seem right in today's world but isn't overall to create positive social norms maybe programs for ones who want to learn what insight	social media has created unethical ways of how to treat each other to be accepted or considered a norm	

Issues/Solutions/Reasons

Issues	Solution	Reasons	
Beauty Standards	I think not have such high standards on how someone should look	On social media there are tons of standards of how you should look like	
Domestic violence	I think solution could be resources for those out there experiencing domestic violence. Resources such as support groups, therapy after the fact, and education on if you may be experiencing domestic violence.	I think that it's a super important issue especially because we are in domestic violence awareness month, and I think there are lots of solutions being resources for people in those situations.	
Economic difference	I don't know	I don't know how	
I think that an issue is that people make fun of each other because of how much more money they have than the other	Equal payments between classes and "races"	This is an issue because it divides classes	
Immigration	For people to understand it's not bad for people not to be from here	People always judge for not being from this country you get looked at differently	
LGBT dating culture	To reverse the stigma against lgbt to make individuals more comfortable in identifying in it. Education, exposure, safe spaces, and general public acceptance can help with this.	Due to the stigma, many same sex relationships tend to be hook ups or toxic within my community. Since there is very little people who identify as lgbt in the community, many people date whoever they know is gay.	
No chill zones	It would be nice if organizations like ctc made spots where small groups can chill. 4 or 5 years ago ctc hosted parties once a week by lift 7. Plenty of people went and had a fun time, but everyone had to sign contracts promising that they would not ever do drugs or commit crimes or whatever. I see why they did this but it felt weird to sign these, especially as a 12 year old.	It can be hard to find a chill spot in this town. Me and my friends like to find a solitary place to chill where we can be ourselves. It is a small town that finds itself packed with tourists for most of the year and chill spots are hard to find.	
Not enough activities for youth	Ask youth what they enjoy and make an effort to make new clubs and events	All of the youth should be able to enjoy an activity that they are passionate about	

Issues/Solutions/Reasons


Issues	Solution	Reasons	
Wealth gap	The building of the Shed. It will be a space for people of all economic backgrounds to interact on a turf that does not focus on wealth.	In Telluride there is too big of a gap between the rich and poor kids and the difference is obvious especially in school. This is important because the poor kids can feel marginalized and like they aren't as important in the community.	

EXHIBIT D

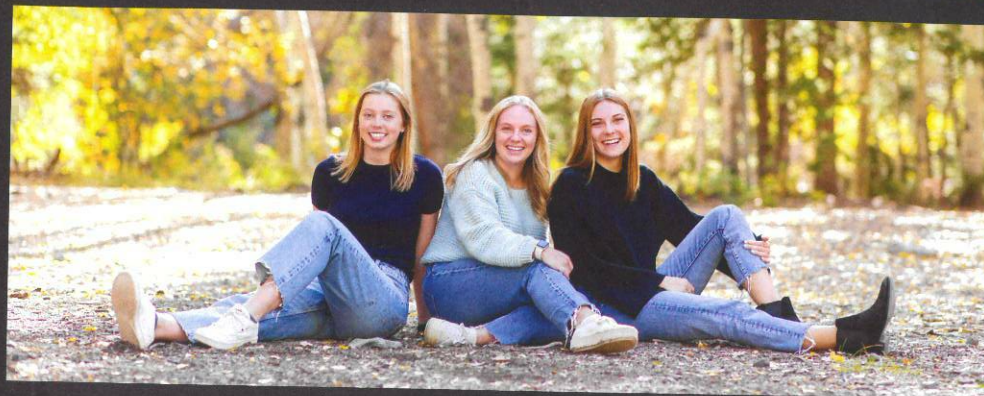
Trio Article Advocating for a Safe Space for their Peers

The Trio

ADVOCATING FOR A SAFE PLACE FOR THEIR PEERS

WORDS Tanya Ishikawa | IMAGES Matt Kroll

TELLURIDE IS A BEAUTIFUL PLACE THAT ATTRACTS VISITORS YEAR-ROUND. BUT FOR LOCAL YOUTH, IT CAN FEEL A BIT SMALL AT TIMES, ESPECIALLY WHEN IT COMES TO FINDING FREE OR LOW-COST THINGS TO DO THAT INTEREST THEM.



Filling this gap has been the mission of Sophia Watkins, Rhys Chambers, and Margaux Lovely since the summer before their ninth-grade year at Telluride High School. Now, as the 12th graders turn their attention to choosing colleges and majors, they are excited to see their main goal — a new youth center — included in the designs and budget for the Telluride Town Park renovation.

"It's really exciting to be able to see that for the younger generation. That was the goal. We knew we were not going to be able to see it. We knew it wasn't going to be for us," said Lovely.

The seniors' journey to get the youth center approved by the town was supported by and inspired by Communities That Care (CTC), a community-wide coalition of adults and youth that aims to support local kids and reduce adolescent substance use within the Telluride School District. The coalition is organized by Tri-County Health Network and has benefited from the active leadership of all three young women over the years.

The teens founded CTC clubs at the middle and high schools. Then, they drove the effort to advocate for a youth center — acting as the voice of their peers and meeting with school, foundation, and government leaders about the youth center proposal.

"Especially in a town like this where everything is targeted so much at tourists, it's super important to remember and remind kids that they're important and their voices deserve to be heard," said Watkins.

She and her cohorts agree that high schoolers and middle schoolers are at a point in their lives when they are trying to figure out who

they are by experimenting — so the worst thing an adult can do is say, "Don't do this," or "This is bad, so stop." The best approach is to provide alternative choices, Watkins explained.

Data from Colorado's Healthy Kids Colorado Survey confirms that kids in Telluride are faced with some unique risk factors. First, opportunities for positive social activities are limited, and second, adults in the community have positive attitudes toward substance use.

Telluride's summer economy also relies on its party scene — festivals, a superabundance of bars, cannabis and liquor stores. "It's not a bad thing necessarily for the adults and the money, but for the youth population that can be sort of problematic. Not that it's not the case in other places, but it's really right up in your face here, and because of that, access to it is so much easier," Watkins explained.

"ESPECIALLY IN A TOWN LIKE THIS WHERE EVERYTHING IS TARGETED SO MUCH AT TOURISTS, IT'S SUPER IMPORTANT TO REMEMBER AND REMIND KIDS THAT THEY'RE IMPORTANT AND THEIR VOICES DESERVE TO BE HEARD."

— SOPHIA WATKINS

"It's really important to teach kids how to make those decisions. We're not trying to go into the high school and eliminate all substance abuse. That's not realistic at all. But we're hoping that the 20 to 30 kids struggling with that decision will choose another option before something bad happens. A youth center can help with that," Watkins added.

The three young ladies say their friends spend hours "squatting" in coffee shops and restaurants to do homework or hang out with friends, while their parents are working or out socializing. Another common scenario for the youth is hours spent roaming on foot or driving up and down Colorado Avenue from Clark's Market to the mine and back. Telluride doesn't have a bowling alley and the movie theater isn't open as often as theaters in bigger cities.

With a noticeable need to fill, the three young ladies have been persistent in their push for a space where local kids can gather and have fun. The new youth center, which was approved as the trio started their senior year, has been a long time coming. And while the young advocates will be graduating and most likely taking off within the next year, they are confident that the new CTC student leaders will guide the project to completion.

While the process has been a journey, it has taught every student involved how to advocate for what they want and need. "In order to get your point across, you need to be heard, you need to stand out, push, and maybe you'll make people mad along the way, but that's part of actually making a change," said Chambers.

When the youth center is finally built, the project's visionaries want high school upperclassmen to staff it, acting as role models for the middle schoolers. They envision it being open as many hours as possible, providing a safe haven from peer pressure and homes with absentee parents.

Chambers concluded that, "Part of the reason we worked so hard on this project is we believe in this town and we love it here. It's a great place for adults and we know it can be geared more for us. Teens and kids can be a priority, too. We feel fortunate to live here and are trying to make our impact a lasting one." ■



EXHIBIT E
Letters of Support

August 13, 2024

Dear Mayor Marti Prohaska, Mayor Pro Tem Scott Pearson, Jack Gilbride, Peter Duprey, Harvey Mogenson, Tucker Magid, and Huascar Gomez,

We, Tara Kelley, Adrienne Christy and Marisa Marshalka, are writing on behalf of One to One Mentoring. As advocates for the youth in our community we want to express our strong support for the Town of Mountain Village's financial contribution to "The Shed," a youth hangout space that has been a decade in the making. This project represents more than just a building—it is a commitment to the wellbeing and future of our young people.

The Shed is designed to be a space where youth from all corners of our community can come together, fostering a sense of belonging and collaboration. This project is not just about providing a physical space; it's about demonstrating to our youth that they are valued, and that their growth and development are priorities for all of us.

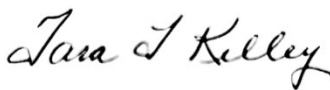
We understand that the Town of Mountain Village Town Council has many important budgetary considerations, and that your responsibility is to weigh financial expenditures against numerous needs. However, we urge you to consider the intangible benefits that "The Shed" will bring. It will serve as a crucial venue for mentorship, community engagement, and positive youth development—factors that are difficult to quantify in numbers.

The proposed \$27,000 annual commitment from the Town of Mountain Village, while not insignificant, represents a small fraction of the Mountain Village's overall budget. With a quick glance at your projected 2024 expenditures of \$15,495,507, a \$27,000 ask is only 0.17% of your total expenditures for the year. In our opinion, this is a more than worthwhile amount to spend of the youth of our community.

The commitment of funds from the Town of Mountain Village, alongside contributions from the Town of Telluride and San Miguel County, will send a powerful message. It will show our youth that they are a priority and that we are willing to invest in their future. In the long run, this investment will yield returns in the form of engaged, responsible, and community-minded citizens.

Thank you for your consideration of this important matter. We hope that the Town of Mountain Village will join us in making "The Shed" a reality, demonstrating that we are a community that stands behind its youth.

Sincerely,

Handwritten signature of Tara Kelley in black ink.

Tara Kelley
Executive Director

Handwritten signature of Adrienne Christy in black ink.

Adrienne Christy
Program Director

Handwritten signature of Marisa Marshalka in black ink.

Marisa Marshalka
Case Manager

From: [Diana Koelliker](#)
To: [mvclerk](#)
Cc: [Dawn Katz](#)
Subject: letter of support for "the Shed" funding
Date: Tuesday, August 13, 2024 6:00:28 PM

Caution: External Message - Please be cautious when opening links or attachments in email.

To all it may concern:

As a full-time resident of the area, a parent who raised her son in this community, a physician in the Emergency Department at the medical center, and a CTC coalition member I am encouraging the Mountain Village town council to approve necessary funding for The Shed. I have seen first-hand as a parent and a physician in this town, the need for a safe space for youth to gather in our community. The mission of CTC is to reduce risk to our youth by providing a safe environment, without substances, for our young people. Many years ago, a safe space for our kids to gather was identified as a key aspect of reducing that risk. Due to many external factors (an economic recession, a worldwide pandemic, rising costs of building, etc.), our community has been faced with many roadblocks to achieving this goal.

However, now, we have seen a collaboration between towns, county, and many important stakeholders to see this to fruition. We need the town of Mountain Village to join us in prioritizing our full-time and part-time youth and contribute financially to make this a reality. This investment in our youth, while a small amount annually compared to your overall operating expenses, could help to make the difference for our children now and in the future. Please consider helping us make this vision, created by our kids many years ago, become a reality. Finally, I would welcome any of your participation in CTC to help advise our programming, or develop other initiatives that you think would be helpful to make our kids healthier and happier in this community.

Thanks for your dedication and time,

Diana

Diana E. Koelliker, M.D.

Director, Trauma and Emergency Services

Telluride Regional Medical Center

500 W Pacific Box 1229 | Telluride, CO 81435

970.729.1253 | Cell

970.728.3848 | Office

dkoelliker@tellmed.org | www.tellmed.org

From: [Jesse James Mctigue](#)
To: [mvclerk](#)
Subject: Support for MV to support SHED youth space
Date: Tuesday, August 13, 2024 10:26:57 AM

Caution: External Message - Please be cautious when opening links or attachments in email.

To Whom It May Concern,

I am writing to encourage the Town Of Mountain Village to collaborate with the Town of Telluride and other relevant entities to provide funding for the SHED youth space in the Town of Telluride. Groundbreaking research has been published in the last year about how the availability of spaces for teens to assemble leads to better mental health. The most talked about book by John Haidt, *The Anxious Generation*, shows through an abundance of data and studies that teens who are able to connect in person, create and manage their own activities, and assemble in common spaces show greater resilience, have better relationships, and less anxiety and depression. It is essential for the youth in Telluride to have multiple safe, inclusive spaces to gather and this is a great opportunity for multiple public entities to support our communities' young people.

Thank you for your time.



Jesse James McTigue M.S.Ed
Academic and College Counseling
jesse.mctigue.consult@gmail.com
970-708-4405
jmac-consult.com
[@jmac_college_counseling](https://www.instagram.com/jmac_college_counseling)
Associate Member IECA: Independent Educational Consultants Association

From: [Wendy Crank](#)
To: [mvclerk](#); [Dawn Katz](#)
Subject: Support for The Shed
Date: Wednesday, August 14, 2024 3:46:03 PM

Caution: External Message - Please be cautious when opening links or attachments in email.

Hello Mountain Village Council! As a supporter of youth in this community, The Shed will be a positive investment for youth and the programs that work with them. The space would allow for youth to have a place to create their own programs and projects. It also provides space for community youth programs like Juvenile Services, True North, CTC, and Pinhead to offer services. These youth options are protective factors that build creative minds, leadership skills, and community collaboration.

Thank you for your consideration and support!

Wendy

--

Wendy Crank MA, NCC
Director
San Miguel & Ouray Counties Juvenile Services
(970) 729-2811

From: [Elaine Giuliani](#)
To: [mvclerk](#)
Cc: [Edward Smith](#)
Subject: Support for the Shed
Date: Wednesday, August 14, 2024 2:29:32 PM

Caution: External Message - Please be cautious when opening links or attachments in email.

Hello MV Clerk,

This message is for the MV Council, as a show of support for The Shed, to be discussed at this Thursday's meeting.

As a MV resident and parent of two middle school aged children, I can attest to a strong need for a safe, healthy location for teens in our community to spend time. The creation of the Shed is that opportunity, and I hope you will support funding this now and into the future. We need to do more to support our youthful residents in MV and the region, and this is a great start.

Thank you for all you do and this consideration.

Elaine Giuliani
323 Adams Ranch Rd
Mountain Village

From: [Lindsay](#)
To: [mvclerk](#)
Subject: The Shed support
Date: Wednesday, August 14, 2024 12:44:24 PM

Caution: External Message - Please be cautious when opening links or attachments in email.

Hi I want to show my support for the Shed in town. I have two young boys and we live in MV. Obviously we use all the amenities in town and appreciate ANY positive opportunity for a youth center. Without a Re center the library and group sports are holding ALL the weight of a safe public space for our local kids. Please consider supporting this project.

Lindsay Reimann
Sent from my iPhone

From: [Jimena Smith](#)
To: [mvclerk](#)
Cc: [Dave Smith](#)
Subject: Support for the Shed
Date: Wednesday, August 14, 2024 2:12:26 PM

Caution: External Message - Please be cautious when opening links or attachments in email.

Dear Mountain Village Clerk,

This message is for the MV Council, as a show of strong support for The Shed, to be discussed at this Thursday's meeting.

We are full time residents of Mountain Village. We're homeowners. And we're parents to two children that attend Telluride Intermediate School. A youth space, to be created in collaboration with the Town of Telluride, is crucial for the well-being and development of our county's youth (middle and high school students). This is a group that currently does not have a space to call their own. This group includes current and future employees at our restaurants and other businesses, current and future babysitters, current and future ski instructors — this is the group that will go out into the world, to show that they are from Telluride. Without a recreation center available, this group is in need of a safe, inviting place to be.

We're writing this letter of strong support for The Shed because we believe it is a critical resource for current, future and visiting youth.

With admiration for all that you do,

Jimena & David Smith
207 Knoll Estates Drive
Mountain Village

From: [Grace Franklin](#)
To: [mvclerk](#)
Subject: Comment - MV Meeting Action Item #18
Date: Thursday, August 15, 2024 11:24:07 AM

Caution: External Message - Please be cautious when opening links or attachments in email.

Hi - please see below my comment for tonight's MV Council meeting in regards to Action #18 Consideration of Approval of Funding for the Regional Youth Hangout. Thank you for including.

Dear Mountain Village Council,

As a R-1 school district resident, I am reaching out to the Mountain Village Council to strongly consider funding the requested portion of the annual operations for The Shed youth space.

Communities That Care is a national program that promotes the healthy development of young people by increasing protective factors in youth lives while minimizing risk factors. There is [substantial research](#) showing this program works and improves the percentage of students who graduated high school on time, better economic outcomes, better mental health in their 20's, significantly fewer sexually transmitted diseases — especially among those at greatest risk, and fewer teen pregnancies. One successful CTC strategy is creating a "third place" - a space outside of a young person's home and school to have genuine connection, vulnerability, trust, safety, growth and fun.

Our communities' youth have been advocating for a third place like The Shed for several years. This is an identified need for those that would be most impacted. We all play a role in the creation of these physical spaces for young people. I encourage Mountain Village to contribute to the positive growth of our youth by supporting a strong, evidence based approach that will benefit the health and economy of our communities.

Sincerely,

Grace Franklin
626.602.5899
gracenfranklin@gmail.com

From: [Alexis Hodel](#)
To: [mvclerk](#)
Subject: The Shed Youth Hangout
Date: Thursday, August 15, 2024 7:50:48 AM

Caution: External Message - Please be cautious when opening links or attachments in email.

Dear Council Members,

I am writing to ask you to The Shed by approving funding for this much needed youth hangout. Our community does not currently do enough to support our locals and particularly, our local youth. This is an easy, and affordable way to improve the lives of local families. Many of whom live in the Town of MV.

Please approved funding for The Shed.

Thank you,
Alexis Hodel
Meadows resident

Sent from my iPhone

From: [Madison Waller](#)
To: [mvclerk](#)
Subject: Support The Shed
Date: Thursday, August 15, 2024 6:57:29 AM

Caution: External Message - Please be cautious when opening links or attachments in email.

Good morning tmv

I wanted to express my support for the up coming shed hangout space for teens in town

While I'm not familiar with the in depth details of this contract I believe while mountain village still occupies the same zip code they as a whole should be held financially responsible for committing to the completion, maintenance and ongoing of any youth space. While mountain village has nothing else of its kind to compare or compete with there should be no push back in the final and ongoing financial support.

I hope this support helps our youth stay on track, stay occupied and stay supported by the highest members of the town council and beyond. What a wonderful space in the making - I hope my young children get to use it in the future. We as residents of the MV are grateful for this new coming- the WPL only provides so much for so few.

Thanks for your time

Madison Waller
970 570 9453